Continuity of Care and the Rehabilitation Continuum of Care Skilled Nursing Facility vs. Comprehensive Medical Rehabilitation Facility

By Randall L. Braddom, M.D.¹

To understand why receiving SNF level care would be a disservice to some area patients, it is critical to appreciate the CMR level of care, where it fits in the continuum of care, and how it varies from alternative settings and levels of care. The key goal of inpatient rehabilitation is to return patients to the community at the highest level of function possible. Comprehensive medical rehabilitation is a distinct level of care, different from long-term acute care, skilled nursing, or short-term acute care. Each level of care serves a well-defined purpose and patient population with specific diagnoses and specific needs. HealthSouth's CMR services include diagnostically distinct programs that offer specialized inpatient services within an interdisciplinary team approach. The focus is always on rehabilitating the patient by re-teaching valuable everyday tasks through the most appropriate, safe, patient-centered environment that places value on quality, integrity, cost-effectiveness, and respect. HealthSouth facilities have an ADL ("activities of daily living") suite that simulates a home environment, complete with regular bathroom (not ADA), bedroom, and kitchen area. The goal is to teach patients to function in a home setting. This includes setting realistic expectations for the family on patient's abilities and limitations when they return home. Access to the CMR facility for patients and families is therefore critical for the patients' reintegration into the community.

The need for rehabilitation services begins when a person suffers an illness or injury. At the conclusion of the acute care phase of treatment, the person has less functional capacity to perform ADLs or vocational activities than before the onset of the injury or illness. The goal of rehabilitation is to help the person regain his or her pre-injury or pre-illness functional capacity to the maximum extent possible. To the extent functional capacity cannot be fully restored, rehabilitation means identifying means of compensating for the lost capacity to give the person as high a level of personal independence, productivity, and quality of life as possible.

There is a continuum of rehabilitation services and a continuum of settings in which rehabilitation services can be provided. The services continuum ranges from unsupervised exercise through single therapy modalities a few times a week to several hours per day of multiple types of therapy using complex equipment. The setting in which rehabilitation occurs depends on the person's level of medical stability and level of independence in ADLs. A physician must assess which rehabilitation services are medically necessary and appropriate for a person

¹ This Exhibit section was prepared by Randall L. Braddom, M.D. Dr. Braddom is a board certified physiatrist with over thirty years of experience practicing in both CMR and SNF settings.

when the person is initially referred for rehabilitation and later as the person's functional capacity changes during the rehabilitation program. The figure below shows a matrix of inpatient rehabilitation services for settings where rehabilitation services can be provided.

Inpatient CMR is medically necessary and appropriate when the person has a need for intense and complex rehabilitation services and has a sufficiently low level of functional independence such that treatment in an outpatient or home setting is not practical. For a person who is not sufficiently medically stable it may be necessary to deliver rehabilitation services in an acute care facility. The intensity of rehabilitation services a medically unstable person can tolerate is typically low. Medically stable persons, who were weakened by the injury or illness, may first require nursing services and time to convalesce. The amount of rehabilitation services such a person can tolerate may also be limited.

| | High | | | Outpatient | | | | |
|---|--------|---|----------------------------------|----------------------|--|--|--|--|
| Complexity of Rehabilitation Services | | Inpatient | Inpatient | therapies; or Home | | | | |
| | | rehabilitation | rehabilitation | Care therapies | | | | |
| | Medium | Inpatient | Inpatient rehabilitation; or SNF | Outpatient therapies | | | | |
| | Low | SNF with therapies, or Home Care therapies | Outpatient therapies; | Outpatient therapies | | | | |
| | | Low | Medium | High | | | | |
| Level of Functional Independence | | | | | | | | |

Rehabilitation Services Matrix

In 2009, the Centers for Medicare and Medicaid Services (CMS) published an educational document in which it said the following about CMRs:

Designed to provide intensive rehabilitation therapy in a resource intensive hospital environment for patients who, due to the complexity of their nursing, medical management, and rehabilitation needs, require and can reasonably be expected to benefit from an inpatient stay and an interdisciplinary approach to the delivery of rehabilitation care.²

CMS said this about patients appropriate for a less-intensive setting:

Patients who have completed their course of treatment in the referring hospital, but do not require (or cannot participate in or

² Department of Health and Human Services, Centers for Medicare and Medicaid Services. New Coverage Policies for Inpatient Rehabilitation Services. November 2009

benefit from) an intensive rehabilitation therapy program.³

To maximize the recovery of each patient the entire continuum of rehabilitation services should be available to those with serious acute physical impairments such as paralysis or amputation or gait disturbance. When both SNF and CMR services are available in a location, if the existing CMR unit cannot meet the projected future demand for CMR services, this may cause physicians to refer patients inappropriately to SNF programs. Some patients can do well in either a CMR or SNF, but for most patients one is a superior option. Patients must have local access to the setting that will permit them to reach their maximum improvement and functional status. The patient must be evaluated for rehabilitation needs as a whole person, as part of a family, and as part of a community. A patient with a stroke causing a left sided paralysis and bladder incontinence can go home sooner if the family can provide reliable social support sufficient to care for the patient 24 hours a day, seven days a week. This patient can return to community activities more quickly and more fully if the community has barrier-free restrooms, sidewalks, curb cuts, ramps, and transportation for those with handicapping conditions, etc. The patient's co-morbidities also play an important role in determining the best post-acute placement, as discussed below.

CMRs and SNFs have similarities. Both have beds, meals, and therapies. However, they differ in many critical ways. This is a definition of SNF from CMS:

Another inpatient rehabilitation setting is the skilled nursing facility, an institution or a distinct part of an institution in which the primary focus is the provision of either rehabilitation services or skilled nursing care and related services to residents requiring medical or nursing care.⁴

Below is a partial list of the differences in CMR and SNF levels of care. Each difference is addressed in more detail, below.

- 1. Patient diagnoses are limited in CMR
- 2. Sites from which patients can be admitted
- 3. Length of stay is shorter in CMR
- 4. Interdisciplinary team approach
- 5. Attending physician visits
- 6. Medical Director specialty

³ Ibid.

⁴ Department of Health and Human Services, Centers for Medicare and Medicaid Services. Health Insurance for the Aged, Publication 12: Skilled Nursing Facility Manual (Revision 166). Chapter 2001: skilled nursing facility defined. Accessed on October 19, 2008. Available at http://www.cms.hhs.gov/Manuals/PBM/list.asp.

- 7. Registered Nurse availability
- 8. Multiple and intensive therapy
- 9. Physician must evaluate patient within 24 hours in CMR
- 10. Individualized overall plan of care required within 4 days of admission in CMR
- 11. CMRs must monitor rehabilitation outcomes
- 12. CMRs may develop specialized teams
- 13. SNFs have higher mortality rate than CMRs
- 14. CMRs have more specialized rehabilitation equipment

CMR/SNF Difference #1: Patient Diagnoses Are Limited in CMR

CMS [42 CFR 412.23(b)(2)(ii)] requires that at least 60 percent of the patients admitted to CMR facilities have one of the 13 diagnoses listed below:

- 1. Stroke
- 2. Spinal cord injury
- 3. Congenital deformity
- 4. Amputation
- 5. Major multiple trauma
- 6. Fracture of femur (hip fracture)
- 7. Brain injury
- 8. Neurological disorders (including, but not limited to, MS, MD, polyneuropathy, and Parkinson's disease)
- 9. Burns
- 10. Active, polyarthricular rheumatoid arthritis, psoriatic arthritis, and seronegative arthropathies
- 11. Systemic vasculidities with join inflammation
- 12. Severe/advanced osteoarthritis involving two or more major weight-bearing joints (not counting joints with a prosthesis) with joint deformity, substantial loss of range of motion, and atrophy of muscles surrounding the joint. (Note: In actual CMS regulations, several diagnoses have additional qualifications/limitations.)
- 13. Knee or hip joint replacement, with one or more of the following circumstances applying:

- a. The patient underwent bilateral knee or bilateral hip joint replacement surgery during acute hospitalization.
- b. The patient is extremely obese with a Body Mass Index of at least 50 at time of admission to inpatient rehabilitation hospital.
- c. The patient is age 85 or older at the time of admission.

As an example of how this requirement works in the real world, the diagnoses prompting admissions to HealthSouth CMRs nationally in the fourth quarter of 2014 were:

| 1. | Neurological | 19.9% |
|-----|---------------------------------|-------|
| 2. | Stroke | 17.0% |
| 3. | Other orthopedic conditions | 10.0% |
| 4. | Debility | 9.8% |
| 5. | Brain injury | 9.2% |
| 6. | Fracture of the lower extremity | 8.4% |
| 7. | Knee/hip replacement | 6.3% |
| 8. | Cardiac conditions | 4.5% |
| 9. | Major multiple trauma | 3.7% |
| 10. | All other | 11.2% |

Diagnosis numbers 1, 2, 3, 5, 6, 7 and 9 are on the CMS list, and account for over 60 percent of HealthSouth CMR hospital admissions. No particular diagnosis is required for admission to a SNF if the criteria of need for nursing care are satisfied.

CMR/SNF Difference #2: Sites from Which Patients Can Be Admitted

CMR facilities can admit a patient from any location, provided they have a need for intensive rehabilitation services in an inpatient setting. Although the vast majority of CMR patients in HealthSouth facilities are admitted from acute hospitals, a small number are admitted from physicians' offices or from SNFs. SNFs can admit Medicare patients only within 30 days of a hospital discharge [42 CFR 409.30(b)]. The hospital discharge must have been for at least 3 consecutive days to qualify for SNF [42 CFR409.30(a)(1)].

CMR/SNF Difference #3: Length of Stay Is Shorter in CMR

CMRs provide more intense therapies in shorter lengths of stay (LOS) than SNFs. The mean LOS in most CMR facilities is typically around 15 days (depending on the diagnosis and patient condition), but is usually 30 days or more in SNFs. A study by Vincent and Vincent showed that LOS is longer in SNFs (34.7 days vs. 14.9 days).⁵

Some patients require multiple levels of care to reach maximum functionality. A patient might be admitted to the acute hospital for a stroke, and then be admitted to a CMR facility. The patient then improves dramatically, but not sufficiently to be discharged home. The patient might then require admission to a SNF to continue therapies at a lower level of intensity. The patient continues to improve and is discharged home, but still needs ongoing therapy. Even though the patient is now living at home with the assistance of family members, it might not be practical for him or her to leave the home setting daily for therapy. Here the patient can receive home care services. Eventually the patient improves sufficiently so he or she is not "home bound" and can travel to outpatient therapies. For stroke patients the time from acute hospital admission to the point when they have reached maximum benefit from therapies and cannot be expected to make additional improvements in functionality is at least 3 months and can be as long as 12 months.

Typically, patients have not reached a state of maximum medical improvement when discharged from either a CMR or a SNF. Patients are discharged from CMR programs when they have improved sufficiently to no longer need such intense therapy and no longer have a need for 24 hour nursing care. Patients are typically discharged from SNF when they no longer need SNF level nursing care and can live at home or some other less intense setting. In almost every case, the patient still has potential for additional improvement through home care or outpatient therapy.

Despite lower LOS, higher percentages of patients treated in CMRs return home than those treated in SNFs. The LOS differences between the two settings vary by diagnosis. In the study by Kramer et al., patients with stroke were more likely to go home if treated in CMR vs. post- acute vs. nursing home.⁶ There was no difference for patients with hip fracture. This study compared 485 randomly selected patients with stroke admitted to CMR vs. traditional nursing home vs. skilled nursing home. Outcomes for stroke varied with intensity of care, with CMR providing the greatest intensity of care followed by skilled nursing home and traditional nursing homes.

⁵ Vincent HK, Vincent KR. 2008. Functional and economic outcomes of cardiopulmonary patients. AJPMR 87:371-380.

⁶ Kramer AM, et al. 1997. Outcomes and costs after hip fracture and stroke: A comparison of rehabilitation settings. JAMA 277 (5):396-404.

A study by Munin, et al. in 2010 examined data from 74 SNF and 144 CMR patients during their treatment after acute hip fracture (which entailed subsequent hip replacement in some cases) to characterize the rehabilitation services the two types of post-acute facilities provide. The study used 2006-2007 data to analyze disease severity (using the comprehensive severity index (CSI)), functional status upon admission and discharge (using functional independence measures (FIM)) and therapy activities conducted (using point of care data collected by on-site clinicians). While the patients receiving treatment in CMRs were more racially homogenous than those in SNFs, the two groups were similar across other demographic characteristics.⁷ In addition, SNF and CMR patients had similar baseline medical profiles according to their BMI and key comorbidities. SNFs had equal percentages of total hip replacement and hemiarthroplasty cases, while CMRs treated more hemiarthroplasties than total hip replacements. Upon admission, the motor and cognitive FIM scores for patients admitted to CMRs were lower than those admitted to SNFs. However, at discharge there were "no significant FIM differences between facility types," indicating that CMRs had greater improvements from original scores than SNFs. The overall conclusions on the study's overarching research question was that patients in a CMR environment received significantly more daily hours of physical and occupational therapy (2.0 hours in CMR vs. 1.2 hours in SNFs), and also had an average length of stay over 11 days shorter than their counterparts in skilled nursing facilities.⁸

Patients deserve the opportunity to improve sufficiently to return home in as short a time as possible, with the best possible results. This opportunity requires access to the full continuum of rehabilitation care.

 ⁷ Munin, MC, et al. 2010. Analysis of Rehabilitation Activities within Skilled Nursing and Inpatient Rehabilitation Facilities after Hip Replacement for Acute Hip Fracture. American Journal of Physical Medicine and Rehabilitation, 89(7), p. 533
 ⁸ Ibid.

CMR/SNF Difference #4: Interdisciplinary Team Approach

The importance of the interdisciplinary team was recently stated by the American Heart Association: "...there is strong evidence that organized post-acute, inpatient stroke care delivered within the first 4 weeks by an interdisciplinary healthcare team results in an absolute reduction in the number of deaths."⁹ An interdisciplinary approach to the patient with weekly meetings of the team is a requirement in the CMR [42 CFR 412.622(a)(5) and 42 CFR412.23(b)(7)]. This is not a requirement for SNF level of care. CMS also noted the necessity of an interdisciplinary team approach in its recent educational program for IRF (same as CMR) providers:

Criteria for IRF Admissions to be Considered Reasonable and Necessary: Multiple therapy disciplines; Intensive level of rehabilitation services; Ability to participate in intensive therapy program; Physician supervision; Interdisciplinary team approach to care.

CMS Required Team Participants:

- A rehabilitation physician with specialized training and experience in rehabilitation services;
- A registered nurse with specialized training or experience in rehabilitation;
- A social worker or a case manager (or both);
- A licensed or certified therapist from each therapy discipline involved in treating the patient.¹⁰

The interdisciplinary team meeting includes all individuals working with the patient, and typically includes the physiatrist (physician), nurse, physical therapist, occupational therapist, and social worker or case manager. Other therapists and rehabilitation professionals such as psychologist, orthotist, prosthetist, audiologist, etc. can be added as needed. In addition, nursing staff reinforce the therapy component as members of the interdisciplinary team. This interdisciplinary approach assures that the patient gets optimal therapy delivered in the most efficient manner. CMS recently said this about the interdisciplinary team on CMRs: "The purpose of the interdisciplinary team is to foster frequent, structured and documented

⁹ American Heart Association. ²⁰¹⁰. Scientific Statement: Comprehensive Overview of Nursing and Interdisciplinary Rehabilitation Care of the Stroke Patient. Miller E and Murray L et al. Stroke 41.

¹⁰ Department of Health and Human Services, Centers for Medicare and Medicaid Services. New Coverage Policies for Inpatient Rehabilitation Services, November 2009.

communication among disciplines to establish, prioritize, and achieve treatment goals."11

CMR/SNF Difference #5: Attending Physician Visits

Face to face visits with the attending physicians are required at least 3 days per week [42 CFR 412.622(a)(3)(iv)] in the CMR. They are only required once every 30 days in the SNF [42 CFR 483.40(C)(1)]. In many diagnoses seen in the CMR, the patient's condition changes rapidly and requires changes in his/her medications and therapy plan. This need for close medical supervision is such that physiatrists typically see their patients at least six times per week. In addition, the patient's own family physician or internist or other medical specialists might visit the patient. While physicians can see patients in a SNF as often as medically necessary, it is rare for any patient to be seen by a physician three times or more per week, and physicians often examine SNF patients only once per month.

The importance of physician contact in patient outcomes was reiterated in a 2000 presentation based on a case study of patients receiving ongoing neuropsychological services after brain injury. Meyers-Sondik and Pier found that "continuity with a physician affects the number of preventative care visits, substance abuse, and need for hospitalization."¹²

This difference in physician contact and the lower involvement of registered nurses (RNs) (as discussed in Difference #7 below) may be a factor in the recent increase in readmissions to acute inpatient hospitals from SNFs. A 2010 paper by Vincent Mor and colleagues examined the trends in SNF patients' re-hospitalization. The data came from 2000-2006 Medicare inpatient claims, counting re-hospitalizations only if they occurred within 30 days after hospital discharge and during or up to 2 days after the SNF stay. Re-hospitalizations increased by 29 percent from 2000 to 2006. In 2000, 18.2 percent of SNF episodes ended in re-hospitalization: the figure climbed to 23.5 percent for 2006.¹³ Of the 1.79 million SNF cases in 2006, 419,669 were re-hospitalized, and the average cost of the re-hospitalization to Medicare was \$10,352.¹⁴

CMR/SNF Difference #6: Medical Director Specialty

CMRs must have a medical director who is a physician specialist in Physical Medicine & Rehabilitation (physiatrist) or a physician of similar training, who must be present a minimum

¹¹ Ibid.

¹² Meyers-Sondick, T. and J.W. Pier. 2000 Continuity of Care for Brain Injury Patients: A Model for Neuropsychologists. Archives of Clinical Neuropsychology, 15(8), p. 662-663.

¹³ Mor, V, et al. 2010. The Revolving Door of Rehospitalization from Skilled Nursing Facilities, Health Affairs (Millwood), 29(1), p. 61.

¹⁴ *Ibid*, Mor, V. 2010

of 20 hours per week. [42 CFR 412.622(a)(3)(iv) and 42 CFR 412.23(b)(5)]. The medical director impacts the delivery of care: the quality of medical and nursing care, monitoring of medical staff, meeting The Joint Commission requirements, etc. SNFs typically have a family physician or internist as medical director, and the focus is much more on long-term care for medical conditions rather than on rehabilitation care.

CMR/SNF Difference #7: Registered Nurse Availability

CMRs must have an RN present at all times: 24 hours per day and 7 days a week. [42 CFR 482.23(b)]. SNFs are only required to have an RN on one shift (8 consecutive hours per day) [42 CFR 483.30(b)(1)]. While nursing care can be adequate to excellent at both CMRs and SNFs, only the CMRs must have RNs available constantly. This permits the CMR program to treat patients with more complex acute medical problems and to treat more fragile patients.

The goal of CMRs is to provide 6-8 hours per day of nursing care, whereas SNFs are only required to supply 2.5-4.0 nursing hours per day. In SNFs, skilled nursing services must be available seven days a week, or, as an exception five days a week.

CMR/SNF Difference #8: Multiple and Intensive Therapy

A SNF does not have to provide any rehabilitation services and therefore does not have to provide any minimum intensity of therapy or range of therapies. CMRs must provide 3 hours per day minimum at least 5 days per week or at least 15 hours within 7 consecutive days. One of the multiple therapy disciplines must be PT (physical therapy) or OT (occupational therapy). Therapy must start within 36 hours of admission [42 CFR 412.622(a)(3)(i) & (ii)]. In its 2009 educational publication, CMS reiterated that the patient must need more than one type of therapy:

Patients who only require treatment by one discipline of therapy do not need to be in an IRF. For this purpose, "therapy disciplines" include: Physical therapy, Occupational Therapy, Speech-language pathology; Orthotics/prosthetics.¹⁵

In a study by Munin, et al., of 11 IRFs vs. 6 SNFs regarding patients with hip fractures, total hip replacement or hemiarthroplasty, IRF patients received 48 percent more gait training and 40 percent more exercise in physical therapy.¹⁶

¹⁵ Department of Health and Human Services, Centers for Medicare and Medicaid Services New Coverage Policies for Inpatient Rehabilitation Services. November 2009.

¹⁶ Munin 2010, Op Cit. It should be noted that HealthSouth was one of many funders of this project

Jette, et al., conducted a study on the relationship between therapy intensity and rehabilitation outcomes for patients covered by Medicare+Choice in 2002 in 70 SNFs in urban areas. The study concluded that higher levels of therapy intensity, as measured by total hours of therapy divided by LOS in days, were also associated with both shorter LOS and greater improvement in functional independence. One of the goals of the study was to understand the intensity of therapy that can be associated with positive outcomes. Not surprisingly, higher therapy intensity leads to better outcomes in this study. The authors also note there had been a decrease in duration and intensity of therapy provided to SNF patients between 1995 and 2005. Because there is no time requirement for therapy in the SNF setting, the decision about how much therapy to provide is "largely determined by the health care professionals" in individual institutions, and the study showed a remarkable amount of variance in how many hours of therapy patients at the 70 SNFs received.¹⁷

This trend of decreased therapy in SNFs was also noted in a 2003 study on the effect of the 1998 change to a SNF prospective payment system (PPS). White analyzed MEDPAR, CMS Denominator, Provider of Services, OSCAR, and SNF claims data from 1997-2000 to evaluate therapy usage and charge trends before and after implementing the PPS. The study concluded that the average SNF rehabilitation charge per hospital stay dropped by 44.6 percent, partially due to a decreased likelihood of being discharged to SNF (14.7 percent in 2000 vs. 16.3 percent in 1997). However, the study finds that the main source for the drop in charges per hospital stay was due to a decrease in therapy services provided to SNF patients. Freestanding SNFs, which constituted over four-fifths of the SNFs in the United States at the time, had a marked reduction in therapy charges and categorized most patients into the moderate levels of rehabilitation. This shift in therapy treatment groups was likely SNFs' response to the PPS' "fairly generous payments for providing moderate to high levels of rehabilitation" and the disincentive to provide over 720 minutes of therapy a week.¹⁸

Rehabilitation therapies are required and always supplied by CMRs, but this is not so in all SNFs and often depends largely on the interest of the owners. Some SNF owners want to provide more intense levels of therapy, retain full time therapists, and take cases requiring higher resource utilization group (RUG) categories of care. Higher RUG levels of rehabilitation care will be less possible with changes in the way CMS will fund SNFs. This reduction is already underway according to Jette, et al., who reported in 2005 that between 1992 and 2002, Medicare's shift to a PPS for SNF payment has led to a "decrease in theduration and

¹⁷ Jette, Diane, Reg Warren, and Christopher Wirtalla. 2005. The Relation between Therapy Intensity and Outcomes of Rehabilitation in Skilled Nursing Facilities. Archives of Physical Medicine and Rehabilitation, 86(3), p. 373- 373.

¹⁸ White, Chapin. 2003. Rehabilitation Therapy in Skilled Nursing Facilities: Effects of Medicare's New Prospective Payment System. Health Affairs, 22(3), p. 214-223.

intensity of therapy provided to patients in SNF."19

CMR/SNF Difference #9: A Physician Must Evaluate Patient Within 24 Hours in CMR

In its recent educational document, CMS explained requiring a post-admission evaluation of the patient within 24 hours of the admission:

Check whether the patient's status on admission still reflects what was in the preadmission screening (document any changes). Ensure that a rehabilitation physician sees the patient in the first 24 hours of admission. Begin development of the patient's expected course of treatment as soon as possible (within 24 hours of admission).²⁰

In a SNF there is no specific requirement regarding how soon after admission a physician must evaluate a newly admitted patient. In a CMR program, the rehabilitation physician must provide an evaluation within 24 hours of admission to a CMR unit. [42 CFR 412.622(a)(4)(ii)]

CMR/SNF Difference #10: Individualized Overall Plan of Care Required Within 4 Days of Admission in CMR

In its recent educational document on the new requirements for CMRs, the CMS said this about the Overall Plan of Care:²¹

- Must be individualized to the unique care needs of the patient.
- Is based on: Information from the preadmission screen and the post-admission physician evaluation; Information garnered from therapy assessments.
- Must be synthesized by a rehabilitation physician.
- Must be completed within 4 days of the IRF admission.

¹⁹ Jette, Diane, Reg Warren, and Christopher Wirtalla. 2005. The Relation between Therapy Intensity and Outcomes of Rehabilitation in Skilled Nursing Facilities. Archives of Physical Medicine and Rehabilitation, 86(3), p. 373.

²⁰ Department of Health and Human Services, Centers for Medicare and Medicaid Services. New Coverage Policies for Inpatient Rehabilitation Services. November 2009.

²¹ Ibid.

There is no requirement that a SNF develop a rehabilitation plan of care for a newly admitted patient by a specific time. CMR physicians and team members must develop and implement an overall plan of care within 4 days of admission. [42 CFR 412.622(a)(4)(iii)]

CMR/SNF Difference #11: CMRs Must Monitor Rehabilitation Outcomes

All CMRs use the Functional Independence Measure (FIM) to measure and evaluate outcome and treatment efficiency. The FIM is an evaluation tool for ADLs developed by a national task force formed in 1983. The FIM was to be part of a uniform data set for medical rehabilitation that could document the outcomes and costs of inpatient medical rehabilitation. Application of the FIM can be learned by any rehabilitation professional. The FIM has been shown to have good inter-observer reliability and validity: the FIM is easy to learn, reliable, and produced valid results. The FIM contains 18 items that assess performance of ADLs. There are 13 motor items and 5 cognition items; each is rated on a seven-level scale that measures ADL from complete independence (7) to complete dependence (1). FIM evaluation forms are administered at the beginning of the inpatient rehabilitation program, again at a designated interval, and then at discharge.

SNFs do not have to administer the FIM or any equivalent measure of patient progress towards functional independence. This has made it very difficult for researchers to compare outcomes between SNFs and CMRs. As Dr. Margaret Stineman stated:

How can the quality of a service that has highly defined standards (a CMR) be compared to a different service (SNF) that sets no standards for restorative rehabilitation? The comparison happens all the time by payers! We recognize that SNFs do have measures. They have the MDS but the functional elements are rudimentary and more appropriate for end of life issues not for those with potential to return home. It is sad that CMRs are measured against SNFs and labeled more expensive and redundant when the comparative measurement is not defined or different between the settings as to be rendered of questionable meaning.²²

CMS has contracted with RTI International to create a measurement tool that will provide consistent and reliable outcome measurement across post-acute care settings. RTI and Abt Associates convened a technical expert panel via webinar in February 2015 during which they

²² Personal Communication 2010: Dr. Margaret Stineman, Assoc. Prof. University of Pennsylvania

gathered input on three potential cross-setting measures.²³ However, they have not yet finalized the tool. Therefore, at present the effectiveness of rehabilitation programs is only measured in CMR programs and not in SNFs.

CMR/SNF Difference #12: CMRs Can Develop Specialized Teams

Because most freestanding CMR hospitals are larger than hospital-based programs, they have a larger number of patients and the economies of scale needed to develop one or more specialty rehabilitation teams. These include special teams for stroke, brain injury, swallowing, aphasia, prosthetics, etc. NHRHWS intends to develop specialty rehabilitation teams. Such a special team allows the therapists, nurses, and the physiatrist involved to develop subspecialty expertise. These specialty teams improve patient outcomes. In a large study done by Dr. Carl Granger's group (he and his group also developed the FIM), the overall results and the FIM scores were better for stroke patients who received post-acute treatment in a CMR versus SNF.²⁴

A freestanding CMR also has the economies of scale to include additional team members, such as having a psychologist for the stroke team. This is important because many patients with stroke are clinically depressed. This can be due to several factors including a reaction to having the stroke, and loss of brain tissue (just losing brain tissue appears to cause organic depression). Having the right staff (such as a psychologist) can often make the difference in whether a patient can overcome the psychomotor retardation of depression and get the motivation to participate and to succeed.

Depression can be a significant complication of stroke. It can be devastating and distressing on its own, and can limit patient participation and outcome by inhibiting patient motivation. Depression occurs in one-third to two-thirds of stroke survivors. Presenting features include loss of energy in 83%, sleep disorder in 67%, brooding in 60%, and hopelessness in 39%. Although the organic component of post-stroke depression can be significant, it is likely that most patients experience a combination of organic and reactive causes of mood disorders. Treatment consists of psychotherapy, psychosocial support, milieu therapy, and medications.²⁵

²³ RTI International. Summary of Feedback from the Technical Expert Panel (TEP) Regarding Cross-Setting Measures Aligned with the IMPACT Act of 2014. Available at: <u>https://www.cms.gov/Medicare/Quality-</u> <u>Initiatives-Patient-Assessment-Instruments/Post-Acute-Care-Quality-Initiatives/Downloads/SUMMARY-OF-</u> <u>FEEDBACK-FROM-THE-TECHNICAL-EXPERT-PANEL-TEP-REGARDING-CROSS-SETTING- MEASURES-ALIGNED-WITH-</u> <u>THE-IMPACT-ACT-OF-2014-Report.pdf</u>

²⁴ Deutsch Ann, et al. 2006. Post-stroke Rehabilitation. Outcomes and reimbursement of inpatient rehabilitation facilities and post-acute rehabilitation programs. Stroke 37:1477-1482

²⁵ Harvey, R et al. 2007. Chapter 51, Rehabilitation in Stroke Syndromes, page 1195 IN: Braddom R.L. (Ed) Physical

McCall, et al., noted in 2003 that programs in which neuropsychologists followed patients from initial hospitalization to inpatient rehabilitation and beyond lead to improved dissemination of information, patient and family education, treatment, crisis intervention and ability of interdisciplinary teams to monitor patients' functioning levels.²⁶

A specialized stroke team also has a much better chance of fully meeting the educational needs of the patient and the family. Here are just some of the educational issues that must be covered during the rehabilitation stay for a patient with stroke:

- Cause of Stroke
- Signs of stroke (call 911!)
- Stroke risk factors
- Prevention of stroke
- Medication administration
- Medication side effects
- Swallowing technique training
- Healthful diet choices
- Bowel and bladder care
- Sleep and rest
- Prevention of blood clots
- Prevention of skin breakdown
- Tracheostomy, feeding tube, or catheter management

- Blood pressure measurement safety, preventing falls
- Behavioral management
- Positioning and moving in bed
- Transfer training
- Home exercise program
- Optimizing social functioning
- Identifying depression
- Caregiver concerns
- Family functioning
- Sexual functioning
- Recreational activities
- Signs and symptoms of common medical complications²⁷

CMR/SNF Difference #13: SNFs have Higher Mortality Rates than CMRs

Perhaps mortality rates should be higher in SNFs because of the large number of patients living in them with severe diseases and conditions. But the mortality rate in SNFs has been higher

Medicine & Rehabilitation. Third Edition, Elsevier.

²⁶ McCall, N., Korb Peterson et al. 2003. Reforming Medicare Payment: Early Effects of the 1997 Balanced BudgetAct on Post-acute Care. Milbank Quarterly, 81(2), p. 277-303.

²⁷ Harvey, R et al. 2007. Chapter 1, Rehabilitation in Stroke Syndromes, page 1200 IN: Braddom R.L. (Ed) Physical Medicine & Rehabilitation. Third Edition, Elsevier.

even when patients with like diagnoses are matched for SNF vs. CMR comparisons. In a study by Vincent and Vincent, mortality for cardiovascular patients was 2.6 percent in CMR, but 12.9 percent in SNF. Mortality for pulmonary patients was 0 percent for CMR and 14 percent for SNF. They also noted that fewer CMR patients were readmitted to acute care: 15.8 percent vs. 23.2 percent.²⁸

The higher mortality rate in SNFs was also documented in a 1998 study by Kane, et al. that studied Medicare patients discharged from 52 acute inpatient hospitals with stroke and hip fracture diagnoses. They conducted interviews before discharge in 1988 and 1989, and again at 6 weeks, 6 months, and 1 year after discharge from the post-acute setting. The study found no statistically significant demographic or severity differences between patients from any of the post-hospital settings, and concluded that SNF stroke patients had higher mortality rates than CMR or home health patients on average.²⁹

This higher mortality rate was documented by Dillingham and Pezzin in patients with dysvascular lower limb amputations. Their 2008 article explored the relationship between rehabilitation setting and mortality and medical stability among patients who had undergone dysvascular lower limb amputation. The authors analyzed Medicare claims data from 1996-1997 for discharge destination and 12 month outcomes for 2,468 elderly amputees. The authors found that patients discharged from the acute care hospital to CMRs were significantly more likely to survive 12 months post amputation (75 percent vs. 63 percent at SNFs) and obtain a prosthesis (73 percent vs. 58 percent at SNFs). CMR patients were less likely than SNF and home care patients to have non-amputation related hospitalizations, and were significantly less likely to have a subsequent amputation than their home care counterparts.³⁰ The authors note that a previous study of theirs found that patients with trauma-related amputations treated in CMRs also had better outcomes.

The American Heart Association has gone on the record stating: "There is strong evidence that organized, interdisciplinary stroke care will not only reduce mortality rates and the likelihood of institutional care and long-term disability but also may enhance recovery and increase ADL independence."³¹

CMR/SNF Difference #14: CMRs Have More Specialized Rehabilitation Equipment

²⁸ Vincent HK, Vincent KR. 2008 Functional and economic outcomes of cardiopulmonary patients. AJPMR, 87:371- 380.

²⁹ Kane, RL, et al. 1998. Functional Outcomes of Post hospital Care for Stroke and Hip Fracture Patients under Medicare. Journal of the American Geriatric Society, 46(12), p. 1525.

 ³⁰ Dillingham, Timothy and Liliana Pezzin. 2008. Rehabilitation Setting and Associated Mortality and Medical Stability among Persons with Amputations. Archives of Physical Medicine and Rehabilitation, 89(6), p. 1038.
 ³¹ American Heart Association Scientific Statement: Comprehensive Overview of Nursing and Interdisciplinary Rehabilitation Care of the Stroke Patient. from Miller E and Murray L et al. Stroke 2010;41:2010

Rehabilitation professionals were previously fond of saying that rehabilitation is "high touch, low tech." Inpatient rehabilitation does not require mega-expensive equipment such as MRI machines or PET scanners. This statement comes from the fact that in inpatient rehabilitation most expenses are due to hiring multiple team members rather than from buying high tech equipment. However, in the last decade rehabilitation engineers have invented several hightech tools that can help rehabilitation patients.

NHRHWS will put high tech equipment ³² in the in the proposed CMR hospital, such as the FreeStep SAS, Balance Master, ReoGo, Visi-Pitch, SaeboFlex wrist splint and exercise station, Interactive Metronome, VitalStim, and Bioness functional electronic stimulation. The rehabilitation team incorporates this equipment into the individualized rehabilitation plan for each patient to maximize recovery. Additional technology to achieve maximum recovery is being developed.³³ SNFs rarely have all the high tech equipment HealthSouth proposes for this facility.

In summary, CMRs and SNFs provide different levels of service. SNFs do not provide the intensive rehabilitation services CMR hospitals do. The proposed CMR hospital will greatly benefit future patients like those currently treated in SNFs. Because CMRs take a higher severity patient, they can enter the post-acute care continuum and begin their recovery earlier than they could in a SNF. HealthSouth programs can assist short-term acute care hospitals in better managing their discharges, and in controlling their census during peak season, including direct admissions from the Emergency Department to CMR.³⁴

³² The technology of rehabilitation equipment continues to evolve. If equipment incorporating more effective technology is available at the time the facility is being equipped, more modern equipment may be substituted for the items shown above and in this paragraph. HealthSouth has a national review board to evaluate new technology and to approve equipment for purchase by HealthSouth facilities

³³ The AHA in its recent report pointed out the utility of robotics: "Robot-assisted therapy offers the amount of motor practice needed to relearn motor skills with less therapist assistance." *Ibid*.

³⁴ This is the end of the section written by Dr. Braddom.

Assessment of Patient Outcomes of Rehabilitative Care Provided in Inpatient Rehabilitation Facilities (IRFs) and After Discharge

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Assessment of Patient Outcomes of Rehabilitative Care Provided in Inpatient Rehabilitation Facilities (IRFs) and After Discharge

Submitted to: ARA Research Institute

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Thursday, July 10, 2014 — Final Report

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The clinical advisory panel consisted of AMRPA staff and post-acute care clinicians and researchers from Bacharach Institute for Rehabilitation, Burke Rehabilitation Hospital, Good Shepherd Rehabilitation Network, Kessler Institute for Rehabilitation, Madonna Rehabilitation Hospital, and Sunnyview Rehabilitation Hospital.

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Executive Summary

To qualify for Medicare payment under the inpatient rehabilitation facility (IRF) prospective payment system (PPS) at least 60 percent of an IRF's admissions in a single cost reporting period must be in one or more of 13 clinical conditions specified by the Centers of Medicare & Medicaid Services (CMS) (known as the "60 Percent Rule").¹ As a result of this policy, some Medicare beneficiaries with certain conditions previously treated in the IRF are now treated in an alternative setting, such as a skilled nursing facility (SNF). However, the implication of the 60 Percent Rule on long-term beneficiary health outcomes and health care utilization has not been thoroughly investigated.

The medical rehabilitation care practices between IRFs and SNFs differ significantly.² Treatment provided in IRFs is under the direction of a physician trained in rehabilitation medicine and specialized nursing staff.³ Care plans are structured, focused, and time sensitive to reflect the pathophysiology of recovery, avoid patient deconditioning, and maximize potential functional gain. On the other hand, possibly due to limited presence of an onsite physician and no regulatory rehabilitation standards, SNFs exhibit greater diversity in practice patterns with lower intensity rehabilitation.⁴

Despite clear differences in the Medicare Conditions of Participation and classification criteria between IRFs and SNFs, there have been proposals among policymakers about site-neutral payment that aligns IRF payments with those in SNFs for specific clinical conditions. Some of these are included in the 13 conditions under the 60 Percent Rule, such as major lower extremity joint replacement without complications or comorbidities

When patients are matched on demographic and clinical characteristics, rehabilitation in IRFs leads to lower mortality, fewer readmissions and ER visits, and more days at home (not in a hospital, IRF, SNF, or LTCH) than rehabilitation in SNFs for the same condition. This suggests that the care delivered is not the same between IRFs and SNFs. Therefore, different post-acute care settings affect patient outcomes.

¹ The compliance threshold was originally set at 75 percent and was to be phased in over a three-year period, but compliance was capped at 60 percent following the Medicare, Medicaid, and SCHIP Extension Act of 2007. While the policy has retained its namesake at the "75 Percent Rule" despite the cap at 60 percent, this study refers to it as the "60 Percent Rule".

² Keith RA. (1997). Treatment strength in rehabilitation. Arch Phys Med Rehabil: 90; 1269-1283.

³ Harvey RL. (2010, January). Inpatient rehab facilities benefit post-stroke care. *Managed Care*.

⁴ DeJong G, Hsieh C, Gassaway J, et al. (2009). Characterizing rehabilitation services for patients with knee and hip replacement in skilled

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(CC), hip fracture with CC, and stroke with CC.⁵ Another policy revision discussed would raise the current compliance threshold for IRFs from 60 percent to 75 percent, a more restrictive standard.

Study Purpose

The ARA Research Institute, an affiliate of the American Medical Rehabilitation Providers Association (AMRPA), commissioned Dobson DaVanzo & Associates, LLC (Dobson | DaVanzo) to investigate the possible impact of the 60 Percent Rule on clinical outcomes and Medicare payment for post-acute care (PAC) beneficiaries during the years immediately following the Rule's implementation.

Dobson | DaVanzo conducted two types of analyses of Medicare beneficiaries: 1) a cross-sectional analysis examining the relative distribution of conditions for patients receiving post-acute care between the years 2005 and 2009, and 2) a longitudinal analysis comparing the long-term (two-year) clinical and Medicare payment outcomes of clinically and demographically similar beneficiaries who received care in either an IRF or a SNF during those years.

Using a 20 percent sample of Medicare beneficiaries (augmented with a 100 percent sample of IRF and LTCH beneficiaries), this study analyzed all Medicare Parts A and B claims across all care settings (excluding physicians and durable medical equipment) from 2005 through 2009.⁶ Clinical condition categories were defined to capture all conditions treated within IRFs, based on the Inpatient Rehabilitation Facility Patient Assessment Instrument (IRF-PAI) Training Manual. While all clinical condition categories were defined, only those with: 1) adequate sample size and 2) well-defined clinical algorithms to confidently identify patients with these conditions in other PAC settings were included in the cross-sectional and longitudinal analyses. Therefore, the results presented in this report focus on a subset of conditions. Within the longitudinal analysis, we focus on 13 conditions, some of which are conditions included in the 60 Percent Rule.

For the cross-sectional analysis, the change in the proportion of patients by clinical condition category was compared across PAC settings (IRFs, SNFs, long-term care hospitals – LTCHs, and home health agencies – HHAs) and years.

For the longitudinal analysis, patient episodes were created to track all Medicare services and payments following discharge from a post-acute rehabilitation stay in an IRF and a SNF. Patients admitted to a SNF following an acute care hospital stay were matched to

⁵ The FY 2007 President's Budget included a proposal to reduce the excessive difference in payment between IRFs and SNFs for total knee and hip replacements.

The implication of the 60% Rule on long-term beneficiary health outcomes and health care utilization has not been thoroughly investigated.

⁶ Data was obtained through CMS under DUA #25720.

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clinically and demographically similar IRF patients using a one-to-one propensity score match. Patient outcomes were tracked for two years following discharge from the rehabilitation stay. This study period allowed us to capture the long-term impact of the rehabilitation, including meaningful differences in mortality, use of downstream facility-based care, and patients' ability to remain at home for matched IRF-SNF patients.

This study serves as the most comprehensive national analysis to date examining the long-term clinical outcomes of clinically and demographically similar patient populations treated in IRFs and SNFs, utilizing a sample size of more than 100,000 matched pairs drawn from Medicare administrative claims.

Summary of Findings

Results of the cross-sectional analysis confirmed that the proportion of patients treated in IRFs by clinical condition category shifted significantly between 2005 and 2009. The most significant change in proportion was among lower extremity major joint (hip/knee) replacement patients, which decreased from 25.4 percent of patients treated in IRFs in 2005 to 14.5 percent in 2009. According to the Medicare Payment Advisory Commission (MedPAC), this trend continued through 2013.⁷ This decrease was offset by an increase in the proportion of patients treated for hip/knee replacements in SNFs over the same time period.

Results of the longitudinal analysis demonstrated that matched patients treated in IRFs had better long-term clinical outcomes than those treated in SNFs following the implementation of the revised 60 Percent Rule. Over a two-year study period, IRF patients who were clinically comparable to SNF patients, on average:

- Returned home from their initial stay two weeks earlier (p<0.0001)
- Remained home nearly two months longer (p<0.0001)
- Stayed alive nearly two months longer (p<0.0001)

Furthermore, of matched patients treated:

- IRF patients experienced an **8 percentage point lower mortality rate** during the two-year study period than SNF patients (p<0.0001)
- IRF patients experienced **5 percent fewer emergency room (ER) visits per year** than SNF patients (p<0.0001)
- For five of the 13 conditions, IRF patients experienced **significantly fewer** hospital readmissions per year than SNF patients (p<0.01)

⁷ Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

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These improved clinical outcomes could be achieved by treating patients in an IRF with an additional cost to Medicare of \$12.59 per day (while patients are alive during the two-year study period), across all conditions (p<0.0001).

ASSESSMENT OF PATIENT OUTCOMES OF REHABILITATION PROVIDED IN IRFs Dobson | DaVanzo

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Study Limitations

First, administrative claims do not contain detailed, medical record-level clinical information. Given this general limitation, our interpretation of beneficiaries' clinical outcomes relied upon outcomes observable in the claims data (e.g., comorbidities, mortality, emergency room utilization, etc.) that may not fully indicate patients' health or functional outcomes as a result of receiving post-acute care.

Second, Medicare fee-for-service claims do not include care covered and reimbursed by Medicaid and third-parties or detailed clinical information. Therefore, non-Medicare services, such as long-term nursing home stays, are not captured in this analysis. This factor may have resulted in an overestimation of the number of days a patient remained at home, and underestimated the cost of their health care to the federal and state governments.

Additionally, the results of this study are not generalizable to the universe of SNF patients within the studied clinical conditions. Analyses suggest that SNF patients who are clinically similar and matched to IRF patients have different health care utilization and Medicare payments than those who were not matched.

Conclusions in Brief:

- The care provided in IRFs and SNFs differs, as patients treated in IRFs experienced different outcomes than matched patients treated in SNFs.
- Patients treated in a SNF as a result of the 60 Percent Rule who could have otherwise been treated in an IRF might be adversely affected by an increased risk of mortality and more ER visits and hospital readmissions.
- Continuation or expansion of the 60 Percent Rule or aligning the Medicare payment across the SNF and IRF-PPSs without understanding the impact on patient outcomes could negatively impact Medicare beneficiaries.

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Introduction

Post-acute care (PAC) refers to a wide range of health care services delivered to patients recently discharged from an acute hospital stay. Unlike patients who return directly to the community following an acute hospitalization, PAC patients require additional treatment that supports either continued recuperation (i.e., as an extension of acute care) or a restoration of functional capabilities that facilitate independent living (i.e., rehabilitation) or both.^{8,9}

The Medicare PAC sector grew rapidly after the implementation of the inpatient prospective payment system (IPPS) in 1983. In 2011, the four major PAC providers – inpatient rehabilitation facilities (IRF), skilled nursing facilities (SNFs), home health agencies (HHAs), and long-term care hospitals (LTCHs) – treated 43 percent of Medicare fee-for-service (FFS) patients discharged from acute care hospitals at an estimated cost to Medicare of \$61.8 billion (compared to \$26.6 billion in 2000).¹⁰ In May 2004, the Centers for Medicare & Medicaid Services (CMS) introduced a revised classification criterion for IRFs treating Medicare beneficiaries. To qualify as an IRF and therefore receive payment under the IRF-PPS, at least 60 percent of a given IRF's Medicare patients in a single cost reporting period must meet one of 13 clinical conditions upon admission to the IRF. The intent of this provision, also referred to as the "60 Percent Rule", was to curtail the volume of less severe patients receiving rehabilitation in IRFs by shifting these cases to lower intensity, lower cost PAC settings, such as SNFs and HHAs.¹¹

During the five years immediately following implementation of the new classification criterion and the 60 Percent Rule, patient volume in IRFs decreased by 26.5 percent, spending levels decreased by 8.4 percent, and

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"The goal of the Medicare program and these new payment systems is to encourage effective, high-quality care that delivers good clinical outcomes at the lowest cost to society. Without knowing how outcomes are affected by these payment changes it is difficult to judge whether they represent improvements in efficiency or harmful limitations on Medicare beneficiaries' access to PAC" - Buntin MB, 2007

⁸ Buntin MB. Access to postacute rehabilitation. Arch Phys Med Rehabil. 2007; 88:1488-93.

⁹ Kane RL. Assessing the effectiveness of postacute care rehabilitation. Arch Phy Med Rehabil, 2007; 88:1500-4.

¹⁰ Medicare Payment Advisory Commission (Testimony). Medicare post-acute care reforms. June 2013.

¹¹ Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

Introduction

average payments per case increased by nearly one-quarter (24.5 percent).¹² The relative mix of patient conditions over this period also appeared to shift, with the most marked change seen in the proportion of lower extremity joint (hip or knee) replacement IRF admissions. Under the new criteria, compliant lower extremity joint replacement cases were restricted to more severe and narrowly defined diagnoses, a change that likely caused these admissions to fall from 28 percent of IRF cases in 2004 to 14 percent in 2008. Not surprisingly, average case severity over this period increased, presumably as IRFs began to limit admission of less severe cases.¹³ What was not known, however, was the clinical impact on the patients who were diverted to less intense PAC settings from IRFs during the years following the implementation of the 60 Percent Rule.

Study Purpose

Although the degree to which these trends were driven by the new criterion is not entirely clear (i.e., several other PAC payment reforms were also implemented in the late 1990s and early 2000s), researchers and policymakers monitoring these data generally agree that the observed decline in overall patient volume and change in case-mix reflected a provider response to the 60 Percent Rule.^{14,15,16} As noted above, there is little understanding of the Rule's impact on patient clinical outcomes. Specifically, there is little research on whether shifting beneficiaries, who in the absence of the Rule would have been admitted to an IRF but were treated in alternative PAC settings, experienced different clinical outcomes.

The ARA Research Institute, an affiliate of the American Medical Rehabilitation Providers Association (AMRPA), commissioned Dobson DaVanzo & Associates, LLC (Dobson | DaVanzo) – an independent health economics and policy consulting firm – to investigate the possible impact of the new criteria on clinical outcomes and Medicare payment for PAC beneficiaries during the years immediately following the Rule's implementation.

Dobson | DaVanzo conducted two types of analyses of Medicare beneficiaries: 1) a crosssectional analysis examining the relative distribution of conditions for patients receiving post-acute care between the years 2005 and 2009, and 2) a longitudinal analysis comparing the long-term (two-year) clinical and Medicare payment outcomes of

¹² Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

¹³ Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

¹⁴ Snood N, Huckfeldt PJ, Grabowski DC, et al. The effect of prospective payment on admission and treatment policy: Evidence from inpatient rehabilitation facilities. J Health Econ. 2013; 32:965-79.

¹⁵ Grabowski DC, Huckfeldt PJ, Snood N, et al. Medicare postacute care payment reforms have potential to improve efficiency, but may need changes to cut costs. *Health Aff (Milwood)*. 2012; 31(9):1941-50.

¹⁶ Huckfeldt PJ, Sood N, Romley JA, et al. Medicare payment reform and provider entry and exit in the post-acute care market. *Health Serv Res.* 2013; 48(5): 1557-80.

Introduction

clinically and demographically similar cohorts of beneficiaries who received care in either an IRF or a SNF during those years.

Results from these analyses are intended to provide a better understanding of the impact of the new criterion and Rule on clinical outcomes and Medicare costs. In light of recent discussions around introducing additional payment reform in the PAC sector, this study is also intended to inform policymakers of the potential for adverse beneficiary health outcomes when payment regulations alter certain patient populations' trajectories of care and/or site(s) of service. Disentangling differences in patient outcomes due to the treatment provided in the various PAC settings (as opposed to difference in patient characteristics) requires a statistical methodology that can control for clinical and demographic differences of patient populations.

Study Objectives:

- Cross-sectional analysis: To identify the patient groups most affected by Medicare policy changes that have shifted patients from IRFs to other PAC settings during the five years following implementation of the revised IRF-PPS (between the years 2005 and 2009).
- Longitudinal analysis: To explore the long-term (two-year) clinical and payment outcomes of clinically and demographically similar IRF and SNF patients following implementation of the 60 Percent Rule (between the years 2005 and 2009).

Differences in Conditions of Participations and Classification Criteria for SNF and IRFs

In considering the extent to which patients were shifted out of IRFs into other PAC settings, the Medicare Conditions of Participation and classification criteria, as well as the services provided in these settings should be noted. Each PAC provider must meet specific Conditions of Participation, and, in some cases, specific additional criteria, in order to be reimbursed by the Medicare program. IRFs must meet the hospital Conditions of Participation plus additional criteria referred to by CMS as classification criteria. As discussed below, these Conditions of Participation and criteria for providing care in an IRF are not the same as for the care provided in a SNF.

Medicare beneficiaries admitted to an IRF must be able to tolerate and benefit from at least three hours of rehabilitative therapy per day. A physician trained in rehabilitative medicine must establish a plan of care before the IRF initiates any treatment (42 C.F.R. §485.58(b)). At a minimum, a coordinated rehabilitation program must include physicians' services, physical therapy services, and social or psychological services.

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The services in an IRF must be furnished by personnel who meet the qualifications of 42 C.F.R. §485.70 and the number of qualified (licensed) personnel must be adequate for the volume and diversity of services offered. Personnel who do not meet these qualifications may be used by the facility in assisting qualified staff; however, a qualified individual must be on the premises and must instruct these individuals in appropriate patient care techniques and retain responsibility for their activities.¹⁷ Physicians with specialized training in rehabilitation medicine see patients throughout their stay in an IRF, often every day.

The regulations for SNF care are very different from those regulating IRFs.¹⁸ In a SNF, "staff" is defined as licensed nurses (registered nurses – RNs and/or licensed practical/vocational nurses – LPNs/LVNs) and nurse aides. These licensed personnel and nurse aides (who are required to have some training and competency) are able to provide services prior to (or without) the consultation or formal care plan of a rehabilitation physician, as required in an IRF. SNF residents must be seen by a physician at least once every 30 days for the first 90 days after admission, and at least once every 60 days thereafter.¹⁹ RN services must be available in a SNF eight consecutive hours per day, seven days a week (unless this requirement has been waived). "Supervising the medical care of residents" in a SNF refers to a physician providing consultation or treatment when requested by the facility.

The presence of multiple coverage criteria and definitional standards regarding either the types of patients or processes of care provided in each of the PAC settings has raised concerns among policymakers. Despite clear differences in the Medicare Conditions of Participation and classification criteria between IRFs and SNFs in terms of staffing requirements and the type of care provided, recent policy discussions in reforming PAC have included site-neutral payment proposals to align IRF payments with those paid to a SNF.²⁰

Impact of Site of Service on Patient Outcomes

While the Conditions of Participation, classification criteria, treatment protocols, and staffing requirements differ across PAC settings, targeted research has been conducted to compare the outcomes for patients treated in an IRF to those treated in a SNF. While evidence for differences in patient outcomes based on the PAC rehabilitation setting is mixed for some patient conditions, it is more conclusive for others.

 ¹⁷ 48 FR 56293, Dec. 15, 1982, as amended at 56 FR 8852, Mar. 1, 1991; 57 FR 7137, Feb. 28, 1992; 73 FR 69941, Nov. 19, 2008
 ¹⁸ Buntin MB. Access to postacute rehabilitation. *Arch Phys Med Rehabil.* 2007; 88:1488-93.

¹⁹ State Operations Manual, Appendix PP. Guidance to Surveyors for Long Term Care Facilities.

²⁰ The FY 2007 President's Budget included a proposal to reduce the excessive difference in payment between Inpatient Rehabilitation Facilities (IRFs) and Skilled Nursing Facilities for total knee and hip replacements.

Introduction

For lower extremity joint replacement patients, several studies examining the setting effects between IRF and SNF care observe minimal or no differences in functional independence gains between rehabilitated patients despite differences in length of stay and cost.^{21,22,23,24} Other studies of improvement in several functional independence metrics indicate differences in long-term outcomes that favored IRF over SNF rehabilitation, but the benefits based on other metrics were not consistently observed.^{25,26,27}

The effect of PAC placement on outcomes for stroke and hip fracture patients is clearer. Several comparative studies indicate better recovery, lower mortality, and higher likelihood of returning home for stroke patients that received IRF rehabilitation compared to nursing home care and SNF rehabilitation.^{28,29,30} Similarly, in a study of hip fracture patients, IRF rehabilitated patients were nearly two times more likely to be discharged home and four and a half times less likely to require extended nursing home care than comparable SNF hip fracture patients.^{31,32}

Where there appears to be evidence of setting effects driving differences in patient outcomes, two general explanations have been offered: 1) differences in PAC patientlevel characteristics (i.e., demographic and clinical characteristics); and 2) differences in provider-level factors, such as variation in the intensity of therapy delivered (i.e., frequency and duration of rehabilitation sessions and physician-led care) are leading to differences in outcomes. The contribution of this study is that the propensity score matching of IRF and SNF patients controls for observed differences in patient characteristics, thereby isolating the impact of the PAC setting.

²¹ Tian W, DeJong G, Horn SD, et al. Efficient rehabilitation care for joint replacement patients: skilled nursing facility or inpatient rehabilitation facility? *Med Decis Making*. 2012; 32:176-87.

²² Mallinson T, Deutsch A, Bateman J, et al. A comparison of discharge functional status after rehabilitation in skilled nursing, home health, and medical rehabilitation settings for patients after lower-extremity joint replacement surgery. Arch Phys Med Rehabil. 2011; 92:712-20.

²³ Tribe KL, Lapsley HM, Cross MJ, et al. Selection of patients for inpatient rehabilitation or direct home discharge following total joint replacement surgery: a comparison of health status and out-of-pocket expenditure of patients undergoing hip and knee arthroplasty for osteoarthritis. Chronic Illness. 2005: 1:289-302.

²⁴ Buntin MB, Deb P, Escarce J, et al. Comparison of Medicare spending and outcomes for beneficiaries with lower extremity joint replacements. RAND Health. June 2005.

²⁵ Herbold JA, Bonistall K, Walsh MB. Rehabilitation following total knee replacement, total hip replacement, and hip fracture: A casecontrolled comparison. J Geriatr Phys Ther. 2011; 34:155-60.

²⁶ Dejong G, Hsieh CH, Gassaway J, et al. Characterizing rehabilitation services for patients with knee and hip replacement in skilled nursing facilities and inpatient rehabilitation facilities. Arch Phys Med Rehabil. 2009; 90:1269-83.

²⁷ Munin MC, Seligman K, Dew MA, et al. Effect of rehabilitation site on functional recovery after hip fracture. Arch Phys Med Rehabil. 2005; 86:367-72.

²⁸ Chan L, Sandel ME, Jette AM, et al. Does postacute care site matter? A longitudinal study assessing functional recovery after a stroke. Arch Phys Med Rehabil. 2013; 94:622-9.

²⁹ Kramer AM, Steiner JF, Schlenker RE, et al. Outcomes and costs after hip fracture and stroke. JAMA. 1997; 277(5):369-404.

³⁰ Kane RL, Chen Q, Finch M, et al. Functional outcomes of post-hospital care for stroke and hip fracture patients under Medicare. J Am Geriatr Soc. 1998; 46:1525-33.

³¹ Deutsch A, Granger CV, Fiedler RC, et al. Outcomes and reimbursement of inpatient rehabilitation facilities and subacute rehabilitation programs for Medicare beneficiaries with hip fracture. *Med Care*. 2005; 43(9):892-901.

³² Munin MC, Seligman K, Dew MA, et al. Effect of rehabilitation site on functional recovery after hip fracture. *Arch Phys Med Rehabil*. 2005; 86:367-72.

Introduction

Report Structure

This report presents the methodology and results of both the cross-sectional and longitudinal analyses. The methodology for both analyses, as well as a description of the data sources and algorithms used to construct clinical condition categories across PAC settings, are presented in the next chapter. We then present the results of the cross-sectional analysis, followed by the results of the longitudinal analysis. The report concludes with a discussion of the impact of the 60 Percent Rule on Medicare beneficiaries during the years 2005 through 2009.

Additional research studying patient outcomes for the years 2010 through 2012 is planned.

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Methodology

This study consisted of two separate analyses: 1) analysis of the distribution of clinical conditions across settings in the years following the implementation of the 60 Percent Rule ("cross-sectional analysis"), and 2) a retrospective cohort study of the long-term clinical outcomes and total Medicare payments for patients who received rehabilitation services in the IRF compared to those who received rehabilitation in the SNF ("longitudinal analysis").

Both analyses were completed using Medicare fee-for-service claims for Part A and Part B services obtained from CMS through a data use agreement (DUA).³³ All claims from 2005 through 2009 were received from CMS for a representative 20 percent sample of Medicare beneficiaries. An additional file was employed that included all claims from 2005 through 2009 for 100 percent of beneficiaries who received care in an IRF or LTCH (anytime between 2005 and 2009). This time period was selected for the study because it covers the period immediately following the implementation of the 60 Percent Rule,³⁴ allowing us to examine its immediate effects on clinical outcomes and payments. The care settings in the datasets included inpatient hospitals, outpatient hospitals, IRFs, SNFs, LTCHs, and HHAs. Physician and durable medical equipment (DME) claims were not included in this analysis.

A clinical advisory panel consisting of practicing post-acute care clinicians and clinical researchers was convened at study initiation to aid in the interpretation and clinical validation of this analysis. The panel's role was to provide clinical input, feedback, and validation throughout the analyses.

³³ Claims data were received through CMS under DUA #25720.

³⁴ An additional study is currently underway that extends the study period for both analyses through 2012.

Methodology

Identification of Clinical Condition Categories

Both the cross-sectional and longitudinal analyses required consistent classification of clinical conditions across multiple care settings. The IRF-PAI Training Manual³⁵ identifies the MS-DRGs, ICD-9, CPT, and HCPCS used by CMS to determine the assignment of UDS_{MR}TM Impairment Group Codes and RIC for each IRF patient. Since SNFs, LTCHs, and HHAs do not use RICs or impairment group codes, the criteria for identifying each condition needed to be deconstructed so it could be applied to patients in alternate settings in a consistent way. In many instances, the algorithms to identify the clinical condition categories rely on a patient's historical diagnostic information or care that he/she received prior to admission to the post-acute care settings (i.e., prior to or during the preceding acute care hospital stay). Since the IRF-PAI Training Manual only classifies conditions treated in IRFs, conditions that may be unique to SNFs, LTCHs, and HHAs, were excluded from both the cross-sectional and longitudinal analyses. While most condition categories were easily identified using the ICD-9s contained in the IRF-PAI Training Manual, the classification of cases that qualified under multiple condition groups required clinical expertise from the advisory panel to interpret secondary and tertiary ICD-9 information in order to accurately classify these cases.

The definition for each clinical condition category is contained in Appendix A. Some of the conditions included were ones specified in the 60 Percent Rule (e.g., hip/knee replacements, stroke, brain injury), and others were not (e.g., cardiac disorders, major medical complexity). While all clinical condition categories were defined, only those with: 1) adequate sample size and 2) well defined clinical algorithms that allowed us to confidently identify patients with these conditions in other settings were included in the cross-sectional and longitudinal analyses. Therefore, the results presented in this report focus on a subset of conditions. Within the longitudinal analysis, we focus on 13 conditions, many of which are contained in the 13 conditions specified in the 60 Percent Rule. The conditions included in the longitudinal analysis are shown in Exhibit 2.1, including their inclusion or exclusion in the 60 Percent Rule.

The clinical advisory panel was heavily involved in the development and validation of the algorithms used to identify the clinical condition categories. Clinical advisory panel members with first-hand experience in identifying patient's RICs or impairment codes were consulted to confirm the logic used to identify patients across settings. Additionally, the relationship between each of the clinical condition categories was reviewed to ensure

³⁵ IRF-PAI Training Manual, Appendix B: ICD-9-CM Codes Related to Specific Impairment Groups.

Methodology

patients were classified by the most accurate condition (in the event a patient presented with more than one clinical condition category).

| | | | Included in 60 |
|--|----------------------------------|---|----------------|
| Clinical Condition Category | RIC | Impairment Group | Percent Rule?* |
| Amputation | AMPNLE (11) AMPLE (10) | Amputation of Limb | Yes |
| Brain Injury | TBI (02), NTBI (03) | Brain Dysfunction | Yes |
| Cardiac Disorder | Cardiac (14) | Cardiac Disorders | No |
| Hip Fracture | FracLE (07) | Orthopedic Conditions | Yes |
| Hip/Knee Replacement | ReplLE (08), Ortho (09) | Orthopedic Conditions | Yes |
| Major Medical Complexity | Misc (20) | Medically Complex Conditions | No |
| Major Multiple Trauma | MMT-BSCI (18), MMT-NBSCI (17) | Major Multiple Trauma | Yes |
| Neurological Disorders | Neuro (06) | Neurological Conditions | Yes |
| Other Orthopedic | Ortho (09) | Orthopedic Conditions | No |
| Pain Syndromes | Pain (16) | Pain Syndromes | No |
| Pulmonary Disorders | Pulmonary (16) | Pulmonary Disorders | No |
| Spinal Cord Injuries | NTSCI (05), TSCI (04) | Spinal Cord Dysfunction | Yes |
| Stroke | Stroke (01) | Stroke | Yes |
| | Other Conditions not Inc | luded in Analyses | |
| Osteoarthritis | OsteoA (12), RheumA (13) | Arthritis | Yes |
| Debility | Debility (16) | Debility | No |
| Neurological Conditions (Guillain-Barre Syndrome) | GB (19) | Neurological Condition (Guillain-Barre Syndrome) | No |
| Congenital Deformities | Misc (20) | Congenital Deformities | Yes |
| Developmental Disability | Misc (20) | Developmental Disability | No |
| Other Disabling Conditions | Misc (20) | Other Disabling Conditions | No |
| Systemic Vasculidities | Misc (20) | Medically Complex Conditions | Yes |
| Burns | Burns (21) | Burns | Yes |

Exhibit 2.1: Clinical Condition Categories included in Longitudinal Analysis

* The indicator for whether the condition is included in the 60 Percent Rule does not imply that every patient within that condition meets 60 Percent Rule eligibility. For example, while hip/knee replacement is a condition included in the 60 Percent Rule, only patients who meet specific clinical criteria (i.e., over 85 years old, received bilateral replacement surgery, or patient with BMI >50) are included towards a provider's 60 percent threshold. Two of the 13 conditions contained within the 60 Percent Rule are included within the Arthritis Impairment Group, therefore the chart only identifies 12 impairment groups with a "Yes" indicator.

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Cross-Sectional Analysis

Cross sectional analyses compare the distribution of clinical conditions across PAC settings, years, and geographic areas following the implementation of the 60 Percent Rule. The goal of this analysis is to determine the extent to which the 60 Percent Rule shifted patients treated in IRFs with certain conditions to alternative care settings, including SNFs, LTCHs, or HHAs. This analysis is conducted for each year between 2005 and 2009 using a 100 percent sample of IRF and LTCH patients,³⁶ and a representative 20 percent sample of SNF and HHA patients.

Developing Patient Episodes for Cross-Sectional Analysis

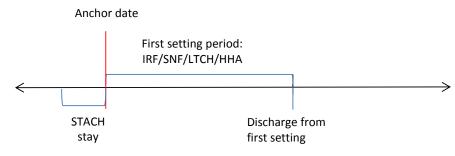
In conducting this analysis, episodes of care were developed for all patients identified using the clinical condition category algorithms. Only patients who were discharged from the short term acute care hospital (STACH) and admitted to one of the post-acute care settings within three days of hospital discharge were included in the analysis, ensuring that patients were at a similar stage in their rehabilitation care. This analysis does not control for patient risk within or across settings; rather, it determines the change in the proportion of patients treated in each setting by condition category, by year.

Exhibit 2.2 below shows the framework of the cross-sectional patient episodes. Patients who fit this framework were included in the analysis regardless of the care they received prior to their STACH stay (referred to as the "look back period"). The anchor date refers to the patient's admission to an IRF, SNF, LTCH, or HHA. At the time of the anchor date, the patient episode is defined either by the clinical condition category identified for which admission to the PAC is required or by the clinical diagnosis that initiated the preceding STACH admission. In the event that the clinical condition that initiated the acute care hospital admission differed from the clinical condition driving the need for post-acute care, the condition for which the patient is treated in the PAC setting is used to clinically define him/her.

³⁶ 100 percent of patients treated in either an IRF or LTCH was included in this analysis due to their relative low volume among Medicare beneficiaries, compared to SNF and HHA patients.

Methodology

Exhibit 2.2: Patient Episode Framework for Cross-Sectional Analysis



Conducting Cross-Sectional Analysis

Using the patient episodes, defined by clinical condition categories, we determined the proportion of patients by condition by year for each setting (IRF, SNF, LTCH, and HHA). The analysis then compared the changes in the proportions over time within and across settings. Further sub-analyses were conducted that compared the changes in the distribution of conditions by geographic area, using the four census regions (i.e., Northeast, South, Midwest, and West).

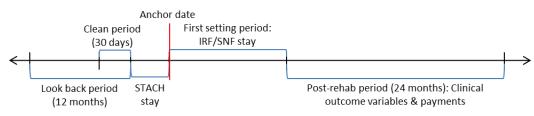
Longitudinal Analysis

The longitudinal analysis compares the long-term clinical outcomes and Medicare payments for patients who received rehabilitation services in the IRF compared to those who received rehabilitation in the SNF. Through the development of patient episodes using Medicare claims data for a 100 percent sample of IRF patients and a 20 percent sample of SNF patients from 2005 through 2009, we were able to risk-adjust the patients treated in each setting and compared their long-term clinical outcomes and Medicare payments.

Developing Patient Episodes for Longitudinal Analysis

Episodes of care were developed for all patients treated in either an IRF or SNF that could be identified using the clinical condition category algorithms. Exhibit 2.3 below shows the framework of the longitudinal patient episodes.

Exhibit 2.3: Patient Episode Framework for Longitudinal Analysis



Methodology

All patient episodes contained the following key features:

- **STACH stay**: The STACH stay represents the acute care hospital admission that results in the need for post-acute care. Diagnostic and MS-DRG information was used to define each patient's clinical condition category and to risk-adjust the two patient populations. Similar to the cross-sectional analysis, only patients who were discharged from a STACH and admitted to an IRF or SNF within three days were included in the analysis, ensuring that patients were at a similar stage in their rehabilitation care (i.e., the time between the discharge from the acute care hospital and the anchor date is three or fewer days).
- Anchor date: The anchor date refers to the patient's admission to the IRF or SNF following discharge from the STACH. The patient episode is defined by the clinical condition category for which the patient was treated in the preceding acute care hospital admission or the category in the PAC setting.
- Look back period: The look back period captures health care utilization and clinical characteristics for one year (12 months) prior to admission to the acute care hospital. During the look back period, acute care hospitalizations or medical events related to the patient's clinical condition were used during the propensity score matching process to control for patient severity across the two settings (discussed further below). Diagnostic information (ICD-9s), procedural information (CPT and HCPCS from outpatient claims), and prior stays in facility-based settings are examples of the variables captured during the look back period.
- **Clean period**: Only patients with no facility-based care (STACH, IRF, SNF, or LTCH) within the 30 days immediately preceding the patient's admission to the STACH were considered for this analysis (referred to as the "clean period"). The purpose of the clean period is to ensure that the STACH admission is not a readmission from a prior admission and to ensure that the patient was not receiving facility-based care prior to the hospitalization. This is an important component of the episode as it better ensures appropriate attribution of outcomes to the rehabilitation care that follows hospital discharge.
- **First setting period:** The intervening days between admission to the IRF and SNF and discharge to another PAC setting or the community describe an episode's "first setting period." The length of the first setting period will vary by patient and setting. We examined the claims that occurred during this period in order to understand the care that the patient received during the first setting and its impact on clinical outcomes and Medicare payment.

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• **Post-rehabilitation period:** The post-rehabilitation period is initiated by discharge from the IRF or SNF setting, and extends for 24 months. Claims during this period are examined to determine outcomes and Medicare episode payment. In order to be included in the analysis, each patient must have the opportunity for 24 months of claims to be available. That is, even if a patient expired during the two-year study period there needed to have been an opportunity for two years of service use if the patient had survived.

Based on this episode framework, we developed patient episodes for IRF and SNF first setting patients for each of the clinical condition categories. In the next section, we discuss how we controlled for patient demographics and severity and how we matched SNF to IRF patients.

Developing Patient Cohorts

Based on the patient episode framework described above, we identified two patient cohorts for each clinical condition category: 1) those who received care in an IRF as their first setting (i.e., the study group), and 2) those who received care in a SNF as their first setting (i.e., the comparison group). The comparison group was matched to the study group through propensity score matching techniques based on patient characteristics, comorbidities, and historical health care utilization one year prior to the admission to the acute care hospital stay.

Propensity score matching techniques are widely used in observational studies when randomized controlled trials (RCTs) are not possible or able to be generalized to the population, or are unethical or impractical to administer.³⁷ Literature suggests that applying these techniques to observational studies removes observable selection bias among treatment and comparison groups and can replicate findings produced by RCTs.^{38,39,40,41}

We used propensity scores to create a one-to-one match across study group and comparison group patients within each clinical condition. We used an optimized "nearest neighbor" method that iteratively increased the caliper width used to identify patient matches. Consistent with the methods traditionally used in the literature, any matched pair with a difference in propensity scores beyond 0.2 standard deviations of the logit

³⁷ Trojano M, Pellegrini F, Paolicelli D, Fuiani A, Di Renzo V: Observational studies: propensity score analysis of non-randomized data. International MS Journal. 2009; 16:90-7.

³⁸ Austin PC: An introduction to propensity score methods for reducing the effects of confounding in observational studies. *Multivariate Behavioral Research*. 2011; 46:399-424.

³⁹ Kuss O, Legler T, Borgermann J: Treatments effects from randomized trials and propensity score analyses were similar in similar populations in an example from cardiac surgery. J Clin Epidemiol. 2011; 64(10):1076-84.

⁴⁰ Dehejia R, Wahba S: Propensity score-matching methods for nonexperimental causal studies. *The Review of Economics and Statistic.* 2002; 84(1):151-61.

⁴¹ Rosenbaum PR, Rubin DB: The central role of the propensity score in observational studies for causal effects. *Biometrika*. 1983; 70(1):41-55.

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function was excluded from the analysis.⁴² The rigor of the matching techniques isolated the effect of site of service from other correlated observable effects. Patients who were not able to be matched were excluded from the analysis.

The variables used to determine the propensity score are presented in Exhibit 2.4. These variables were collected during the look back period or during the acute care hospitalization. Each clinical condition category used a slightly different equation to determine the propensity score based on the clinical algorithms, but all condition categories used the same variables in the claims to determine the patient matches (to the extent that a given variable was significant in determining the propensity score). Mortality was not used in the matching process to control for patient severity across settings because it was used as a clinical outcome.

| Covariates |
|--|
| Age |
| Gender |
| Race |
| Hierarchical Condition Categories (HCC) and Community, Institutional, and New Enrollee Scores |
| Specific HCC Categories |
| e.g., Major complications of medical care and trauma; Schizophrenia; Seizure disorders and convulsions |
| Berenson-Eggers Type of Service (BETOS) Code (clustering of procedure codes – CPTs & HCPCS) |
| e.g., Standard imaging; Laboratory tests; Minor procedures |
| Clinical Classification Software (CCS) Code (clinical clustering of ICD-9s) |
| e.g., Diabetes mellitus without complication; Essential hypertension; Coronary atherosclerosis |
| Charges by Revenue Center |
| e.g., Pharmacy; Operating room; Imaging; Therapy (Physical, Occupational, and Speech) |

Generally, due to the difference in volume of patients treated in IRFs and SNFs, SNF patients within each clinical condition category were able to be matched to IRF patients with the same demographic or clinical characteristics (i.e., there were enough SNF patients to find a match for each IRF patient). However, additional restrictions were made during the matching process, as appropriate. For example, within the brain injury condition category, a patient treated in an SNF for *traumatic* brain injury was matched only to a patient treated in an IRF for a traumatic brain injury (as opposed to a *non-traumatic* brain injury). In the example of the lower extremity major joint replacement condition category, hip replacement patients were only matched to other hip replacement patients, as opposed to knee replacement patients.

⁴² Austin PC: Optimal caliper widths for propensity-score matching when estimating differences in means and differences in proportions in observational studies. *Pharm Stat.* 2011; 10:150-161.

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Since a one-to-one match was used, the number of matched pairs was limited by the number of IRF patients. As IRFs are the smaller of the two PAC settings, this did not allow for all clinically-similar SNF patients to be included in the analysis.

Exhibit 2.5 below shows the number of IRF and SNF patients by clinical condition category before and after matching. Across all condition categories, 100,491 matched pairs were created, which represents 89.6 percent of all IRF patients and 19.6 percent of SNF patients contained within the 20 percent sample of Medicare beneficiaries. Across clinical condition categories, the percent of SNF patients able to be matched to clinically and demographically similar IRF patients ranged between 71.5 percent (neurological disorders and pain syndromes) and 100 percent (cardiac disorders and major medical complexity). However, due to the volume of SNF patients, between 3.2 percent (major medical complexity) and 50.9 percent (major multiple trauma) of SNF patients contained within the 20 percent sample of beneficiaries were able to be matched to clinically and demographically similar IRF patients.

| | Unma | tched | | Matched Pair | rs as a % | |
|--------------------------|-----------|----------|---------|-----------------|-----------|--|
| | (Total Pa | atients) | Matched | ched of Unmatcl | | |
| Condition | IRF SNF | | Pairs | IRF | SNF | |
| Amputation | 1,971 | 6,234 | 1,756 | 89.1% | 28.2% | |
| Brain Injury | 6,231 | 19,459 | 5,364 | 86.1% | 27.6% | |
| Cardiac Disorder | 5,197 | 89,219 | 5,195 | 100.0% | 5.8% | |
| Hip Fracture | 21,190 | 59,884 | 20,970 | 99.0% | 35.0% | |
| Hip/Knee Replacement | 22,744 | 46,650 | 21,485 | 94.5% | 46.1% | |
| Major Medical Complexity | 5,675 | 177,835 | 5,675 | 100.0% | 3.2% | |
| Major Multiple Trauma | 1,681 | 3,142 | 1,600 | 95.2% | 50.9% | |
| Neurological Disorders | 6,676 | 10,552 | 4,771 | 71.5% | 45.2% | |
| Other Orthopedic | 6,311 | 11,949 | 6,030 | 95.5% | 50.5% | |
| Pain Syndromes | 6,676 | 10,552 | 4,771 | 71.5% | 45.2% | |
| Pulmonary Disorders | 1,827 | 34,107 | 1,821 | 99.7% | 5.3% | |
| Spinal Cord Injuries | 4,669 | 8,594 | 4,068 | 87.1% | 47.3% | |
| Stroke | 21,268 | 35,379 | 16,985 | 79.9% | 48.0% | |
| Overall | 112,116 | 513,556 | 100,491 | 89.6% | 19.6% | |

| Exhibit 2.5: Distribution of Matched Pairs by Clinical Condition Category and Percent of IRF Universe and SNF |
|---|
| Sample of Patients |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Notes: In the IRF-PAI training Manual, Hip Fracture and Hip/Knee Replacement are sub-categories within Orthopedic Conditions, and Major Medical Complexity is referred to as "Medically Complex Conditions."

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Calculating Descriptive Statistics and Analyzing Overall Patient Medicare Expenditures

Descriptive statistics were calculated for the study and comparison cohorts after the propensity score matching. Long-term health care utilization and outcomes were compared across the IRF and SNF patient cohorts and clinical condition categories, and the differences were tested for statistical significance. The study and comparison groups were compared on two types of outcomes. First, clinical indicators were used, which included mortality rate, average number of days in the home/community and facility-based care days, prevalence of falls with injuries, pressure ulcers, and emergency room and hospital admissions.

Second, the groups were compared on utilization and per-member-per-month (PMPM) Medicare payments, as well as the average Medicare episode payment per day.

The outcome variables are defined in Exhibit 2.6.

| Outcome | Definition |
|-------------------------------------|--|
| Mortality rate | Percent of patients who died within two-year study |
| Mortality rate | period |
| Average additional days of life | Average days of life per person over two-year study |
| Average additional days of life | period, including patients who died |
| Length of stay during first setting | Average length of stay in initial IRF/SNF stay |
| Number of facility-based days | Average number of days per patient over two-year |
| Number of facility-based days | episode spent in a hospital, IRF, SNF, or LTCH |
| | Average number of days per patient over two-year |
| Number of community-based days | episode <u>not</u> spent in a hospital, IRF, SNF, or LTCH. (Lack |
| (days at home) | of nursing home claims in the data may overestimate the |
| | calculated number of days at home) |
| Emergency room and hospital | Average number of emergency room visits and hospital |
| admissions per 1,000 beneficiaries | admissions per 1,000 beneficiaries per year |
| per year | |
| Per-member-per-month (PMPM) | Sum of the payments divided by the sum of the member |
| payment by setting | months |
| Average Medicare episode payment | Total Medicare payment across all settings (including the |
| per day | anchor) divided by total number of patient days |

Exhibit 2.6: Outcomes used to Compare Long-Term Impact of IRF Compared to SNF Care

Data Limitations

Our analyses have several key limitations that may affect the interpretation of our results. First, while administrative claims data offer a robust and representative study population, these data do not contain detailed, medical record-level clinical information. Given this general limitation, our interpretation of beneficiaries' clinical outcomes relied upon outcomes observable in the claims data (e.g., comorbidities, mortality, emergency room

Methodology

utilization, etc.) that may not fully indicate patients' health or functional outcomes as a result of receiving post-acute care. Although we used rigorous propensity matching techniques to control for patient demographic characteristics and severity, the lack of clinical information may exclude or may bias certain characteristics that are not observed within the claims.

Second, the data files used in this analysis could not be augmented with the PAC assessment data, which could have allowed us to compare beneficiaries' functional independence changes (during and/or) following rehabilitation. For instance, using claims data we were unable to identify beneficiaries' live-alone status, which is a social characteristic that studies have shown to correlate with patients' PAC discharge destination.⁴³

Lastly, Medicare fee-for-service claims do not include care covered and reimbursed by Medicare Advantage plans, Medicaid, or third-party payers. Thus, non-Medicare services, such as long-term nursing home care, were not captured in this analysis. This omission may have overestimated the calculated number of days a patient remained at home, and underestimated the cost of their health care to the federal and state governments.

In the next chapters, we present the results of our cross-sectional and longitudinal analysis.

⁴³ Pablo PD, Losina E, Phillips CB, et al. Determinants of discharge destination following elective total hip replacement. Arthritis Rheum 2004; 51(6):1009-14.

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Cross-Sectional Analysis Results

The purpose of the cross-sectional analysis is to determine the distribution of clinical condition categories within IRFs and other PAC settings, and to identify any trends or changes in this distribution during the five years following implementation of the 60 Percent Rule. This analysis serves as the first analytic step towards the broader study goal of understanding the differences in long-term patient outcomes based on where patients receive rehabilitative care. A shift in the distribution of clinical condition categories within and across PAC settings following the implementation of the 60 Percent Rule would provide insight into how PAC providers changed practice patterns to adhere with the revised IRF-PPS.

This analysis was performed across the four PAC settings (IRFs, SNF, LTCHs, and HHA). Only the clinical condition categories with algorithms that could accurately be applied to non-IRF settings were included in this analysis. Therefore, the proportions presented do not reflect all patient cases treated in SNFs, LTCHs, and HHAs, but are representative of IRF conditions.

Distribution of Clinical Condition Categories among IRFs

The distribution of IRF clinical condition categories between 2005 and 2009 is shown in Exhibit 3.1. In 2005, the three largest clinical condition categories – lower extremity joint replacement (hip/knee replacement), stroke, and fracture of lower extremity (hip fracture) – represented 60.4 percent of all IRF admissions. Hip/knee replacement patients represented 25.4 percent, while stroke and hip fracture patients represented 18.3 percent and 16.7 percent of total IRF admissions in 2005, respectively. All other condition categories represent less than 6 percent of all IRF patients with clinical condition categories included in this analysis.

The relative proportion of the three largest condition categories steadily decreased, and by 2009 represented only 52.4 percent of all IRF patients. This trend was driven by the

Cross-Sectional Analysis Results

marked 10.9 percentage point decrease in the proportion of patients treated for hip/knee replacements. While the proportion of other conditions fluctuated over the study period, no other condition category experienced such a large change.

Appendix B presents results for the other individual PAC setting – SNFs, HHAs, and LTCHs.

| Exhibit 3.1: Distribution of Clinical Condition Categories among IRFs (2005-2009) (Ranked by |
|--|
| Proportion in 2005) |

| | | | | | | Percentage Point Change |
|-------------------------------------|-------|-------|-------|-------|-------|----------------------------|
| Clinical Condition Category | 2005 | 2006 | 2007 | 2008 | 2009 | (2005-2009) |
| Hip/Knee Replacement | | | | | | |
| (Lower Extremity Joint Replacement) | 25.4% | 21.1% | 18.1% | 15.5% | 14.5% | -10.9% |
| Stroke | 18.3% | 20.0% | 20.3% | 20.5% | 20.3% | 2.0% |
| Hip Fracture | | | | | | |
| (Fracture of Lower Extremity) | 16.7% | 17.9% | 18.5% | 18.1% | 17.5% | 0.8% |
| Major Medical Complexity | 5.6% | 5.7% | 6.2% | 7.2% | 7.5% | 1.9% |
| Cardiac Disorder | 5.6% | 5.2% | 5.4% | 6.0% | 6.3% | 0.7% |
| Neurological Disorders | 5.5% | 6.3% | 6.8% | 7.2% | 7.9% | 2.3% |
| Other Orthopedic | 5.3% | 5.6% | 5.8% | 6.4% | 6.6% | 1.3% |
| Brain Injury | 4.9% | 5.8% | 6.5% | 6.8% | 7.1% | 2.1% |
| Spinal Cord Injury | 4.3% | 4.4% | 4.4% | 4.1% | 4.3% | 0.0% |
| Amputation | 2.6% | 2.6% | 2.5% | 2.5% | 2.5% | -0.2% |
| Pulmonary Disorders | 2.1% | 2.0% | 2.0% | 2.2% | 2.2% | 0.1% |
| Pain Syndromes | 1.9% | 1.8% | 1.6% | 1.6% | 1.4% | -0.6% |
| Major Multiple Trauma | 1.3% | 1.5% | 1.6% | 1.7% | 1.8% | 0.5% |
| Debility | 0.3% | 0.2% | 0.2% | 0.2% | 0.2% | -0.1% |
| All Other | 0.1% | 0.1% | 0.1% | 0.1% | 0.1% | 0.0% |

Percentages may not total 100 percent due to rounding.

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

The large decrease in lower extremity joint replacement cases is offset by smaller proportional increases in other condition categories (Exhibit 3.2). Between 2005 and 2009, stroke, major medical complexity, neurological disorders, and brain injury condition categories each increased by approximately two percentage points. This produced a more even distribution of clinical condition categories each year following the implementation of the 60 Percent Rule.

Cross-Sectional Analysis Results

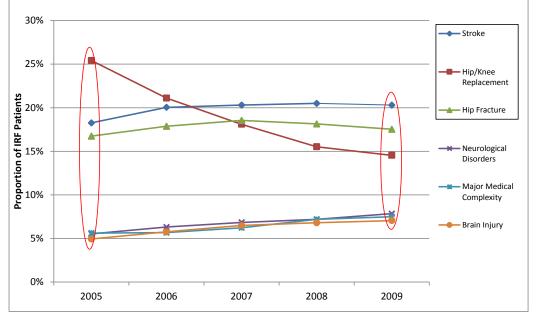


Exhibit 3.2: Trends in the Distribution of Select Clinical Condition Categories in IRFs (2005-2009)

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Comparison of the Distribution of Clinical Condition Categories between IRFs and SNFs

Researchers and policymakers anticipated that the implementation of the 60 Percent Rule would lead to a relative decrease in patients with certain conditions in IRFs, offset by an increase in corresponding patient conditions in SNFs. Exhibit 3.3 presents the distribution of clinical condition categories in IRFs and SNFs by year.

Similar to the distribution of clinical condition categories in IRFs, three condition categories represented almost two-thirds of SNF admissions in a given year. In 2005, major medical complexity (33.8 percent), cardiac conditions (18.1 percent), and hip fractures (10.2 percent) collectively represented 62.1 percent of all SNF admissions. By 2009, the proportion of SNF admissions representing these conditions increased to 64 percent.

Across all years, major medical complexities was the largest clinical condition category treated in SNFs, representing at least one third of all admissions across each year. The proportion of SNF admissions for this condition category increased from 33.8 percent in 2005 to 37.5 percent in 2009. Although major medical complexities represented a significantly smaller proportion of IRF admissions, the relative proportion of this condition also increased, from 5.6 percent to 7.5 percent.

Cross-Sectional Analysis Results

However, the relative change in proportion among SNF patients treated for cardiac conditions may be related to the 60 Percent Rule. As a condition not included in the Rule, the decrease in proportion of cardiac patients treated in SNFs from 2005 to 2009 (a change from 18.1 percent in 2005 to 16.7 percent in 2009) coincided with an increase in IRFs (from 5.6 percent to 6.3 percent). A similar trend was evident among stroke patients. The increased proportion of patients treated in IRFs for stroke (a condition included in the 60 Percent Rule) was accompanied by a decrease in the proportion of patients treated in SNFs, which decreased from 7.1 percent in 2005 to 6.2 percent in 2009.

The significant decrease in the proportion of hip/knee replacement patients in IRFs from 2005 through 2009 was not accompanied by a comparable increase in the proportion of these conditions in SNFs over the same period. From 2005 through 2009, the proportion of patients treated for hip/knee replacements among SNFs only increased from 7.4 percent to 8.0 percent, while the proportion of these patients treated in IRFs decreased from 25.4 percent to 14.5 percent. Our analysis of HHAs, however, shows the distribution of hip/knee replacement cases increased from 10.4 percent in 2005 to 12.8 percent in 2009 (see Appendix B).

Cross-Sectional Analysis Results

| | 2005 | | 200 | 2006 2007 2008 | | 08 | 2009 | | Percenta Change (| - | | |
|-----------------------------|-------|-------|-------|----------------|-------|-------|-------|-------|----------------------|-------|--------|-------|
| Clinical Condition Category | IRF | SNF | IRF | SNF | IRF | SNF | IRF | SNF | IRF | SNF | IRF | SNF |
| Stroke | 18.3% | 7.1% | 20.0% | 6.7% | 20.3% | 6.5% | 20.5% | 6.3% | 20.3% | 6.2% | 2.0% | -0.9% |
| Hip Fracture | 16.7% | 10.2% | 17.9% | 10.1% | 18.5% | 10.1% | 18.1% | 9.9% | 17.5% | 9.8% | 0.8% | -0.4% |
| Hip/Knee Replacement | 25.4% | 7.4% | 21.1% | 7.3% | 18.1% | 7.5% | 15.5% | 7.6% | 14.5% | 8.0% | -10.9% | 0.6% |
| Neurological Disorders | 5.5% | 1.9% | 6.3% | 2.0% | 6.8% | 2.0% | 7.2% | 2.0% | 7.9% | 1.9% | 2.4% | 0.0% |
| Brain Injury | 4.9% | 3.5% | 5.8% | 3.5% | 6.5% | 3.5% | 6.8% | 3.5% | 7.1% | 3.3% | 2.2% | -0.2% |
| Other Orthopedic | 5.3% | 1.9% | 5.6% | 2.0% | 5.8% | 2.2% | 6.4% | 2.3% | 6.6% | 2.3% | 1.3% | 0.4% |
| Cardiac Disorder | 5.6% | 18.1% | 5.2% | 17.8% | 5.4% | 17.2% | 6.0% | 17.0% | 6.3% | 16.7% | 0.7% | -1.4% |
| Spinal Cord Injury | 4.3% | 1.5% | 4.4% | 1.5% | 4.4% | 1.6% | 4.1% | 1.6% | 4.3% | 1.6% | 0.0% | 0.1% |
| Debility | 0.3% | 1.9% | 0.2% | 1.8% | 0.2% | 1.8% | 0.2% | 1.8% | 0.2% | 1.7% | -0.1% | -0.2% |
| Major Medical Complexity | 5.6% | 33.8% | 5.7% | 35.3% | 6.2% | 36.6% | 7.2% | 36.9% | 7.5% | 37.5% | 1.9% | 3.7% |
| Amputation | 2.6% | 2.1% | 2.6% | 1.7% | 2.5% | 1.0% | 2.5% | 0.9% | 2.5% | 0.9% | -0.1% | -1.2% |
| Pulmonary Disorders | 2.1% | 7.5% | 2.0% | 7.0% | 2.0% | 6.8% | 2.2% | 7.0% | 2.2% | 6.8% | 0.1% | -0.7% |
| Major Multiple Trauma | 1.3% | 0.5% | 1.5% | 0.6% | 1.6% | 0.6% | 1.7% | 0.6% | 1.8% | 0.6% | 0.5% | 0.1% |
| Pain Syndromes | 1.9% | 2.4% | 1.8% | 2.5% | 1.6% | 2.5% | 1.6% | 2.5% | 1.4% | 2.5% | -0.5% | 0.1% |
| All Other | 0.1% | 0.3% | 0.2% | 0.3% | 0.1% | 0.3% | 0.1% | 0.1% | 0.2% | 0.2% | -0.5% | 0.1% |

Exhibit 3.3: Comparison of IRF and SNF Distribution of Clinical Condition Categories (2005-2009) (Ranked by IRF Proportion in 2005)

Percentages may not total 100 percent due to rounding.

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Cross-Sectional Analysis Results

Comparison of Results to MedPAC Published Estimates

Results from our cross-sectional analysis of the distribution of IRF admissions by clinical condition category are consistent with published MedPAC analyses for the 10 most common IRF conditions (Exhibit 3.4). While the absolute proportions of each clinical condition do not align perfectly, directionally, the results appear consistent, validating the algorithms we used to define each clinical condition category.

The major trends identified in our analysis – the significant decline in the proportion of hip/knee replacements and the increase in the proportion of stroke patients, neurological disorders, and brain injury cases – are also observed in MedPAC's analyses (Exhibit 3.4).

A notable discrepancy across all study years is the difference in the observed proportion of beneficiaries admitted with debility. This large difference is likely due to difficulty defining debility without using the RIC or impairment group codes contained in IRF claims. In our methodology, admissions are classified into clinical condition categories using diagnostic information, not IRF payment classifications. This is a methodological prerequisite, as the conditions needed to be consistently classified in the other PAC settings. Thus, our cross-sectional results do not accurately capture the relative proportion of debility cases across PAC settings. In each setting, the proportion of debility cases is likely underestimated, possibly slightly effecting the relative proportions of all other conditions.

Cross-Sectional Analysis Results

Exhibit 3.4: Comparison of the Distribution of Clinical Condition Categories in Dobson | DaVanzo and MedPAC Analyses (2005-2009)

| | 2 | 005 | 2 | 2006 | 2007 2008 | | 2008 | 2009 | | |
|------------------------------------|-------|--------|-------|--------|-----------|--------|-------|--------|-------|---------------------|
| Clinical Condition Category | D D | MedPAC | D D | MedPAC | D D | MedPAC | D D | MedPAC | D D | MedPAC ¹ |
| Stroke | 18.3% | 19.0% | 20.0% | 20.3% | 20.3% | 20.8% | 20.5% | 20.5% | 20.3% | 20.6% |
| Hip Fracture | 16.7% | 15.0% | 17.9% | 16.1% | 18.5% | 16.4% | 18.1% | 16.3% | 17.5% | 15.5% |
| Hip/Knee Replacement | 25.4% | 21.3% | 21.1% | 17.8% | 18.1% | 15.0% | 15.5% | 13.2% | 14.5% | 11.4% |
| Neurological Disorders | 5.5% | 6.2% | 6.3% | 7.0% | 6.8% | 7.8% | 7.2% | 7.9% | 7.9% | 9.0% |
| Brain Injury | 4.9% | 5.2% | 5.8% | 6.0% | 6.5% | 6.7% | 6.8% | 6.9% | 7.1% | 7.3% |
| Other Orthopedic | 5.3% | 5.1% | 5.6% | 5.2% | 5.8% | 5.5% | 6.4% | 5.8% | 6.6% | 6.3% |
| Cardiac Conditions | 5.6% | 4.2% | 5.2% | 4.0% | 5.4% | 4.2% | 6.0% | 4.6% | 6.3% | 4.9% |
| Spinal Cord Injury | 4.3% | 4.5% | 4.4% | 4.6% | 4.4% | 4.6% | 4.1% | 4.3% | 4.3% | 4.3% |
| Debility* | 0.3% | 5.8% | 0.2% | 6.2% | 0.2% | 7.7% | 0.2% | 9.1% | 0.2% | 9.2% |
| Other** | 13.7% | 13.8% | 13.5% | 12.8% | 14.0% | 11.3% | 15.2% | 11.4% | 15.4% | 11.5% |

Percentages may not total 100 percent due to rounding.

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2012.

¹ Represents data taken from January through June 2009.

*Defined by the presence of the following ICD-9 codes: 728.2, 728.9, 780.71, 780.79. Due to the difficulty in consistently defining debility using administrative claims across settings, this definition underestimates this patient population, potentially impacting the proportion of patients across all conditions.

**Dobson | DaVanzo column: includes amputation, major multiple trauma, pain syndrome, major medical complexity, pulmonary disorders, rheumatoid arthritis, burns, congenital deformities, and developmental disorders. MedPAC: includes amputations, major multiple trauma, and pain syndrome, but possibly may include additional categories that are not explicitly identified.

This report focuses on the time period immediately following the implementation of the 60 Percent Rule (2005 and 2009). However, distribution of clinical condition categories both within and across PAC settings continues to change following the Rule. MedPAC has continued to track the distribution of clinical condition categories through the first six months of 2013 (Exhibit 3.5). The relative proportion of the three largest clinical condition categories (stroke, hip fracture, and hip/knee replacement) continued to change in proportion from 45.9 percent of total IRF admissions in 2010 to 40.8 percent in 2013. All three condition categories have demonstrated decreases in their proportion of IRF admissions between 2010 and 2013, despite the trends evidenced between 2005 and 2009.

Of these three conditions, hip/knee replacement was the only clinical condition category that decreased in proportion from 2005 through 2009. This trend continued from 2010 through 2013 (from 11.5 percent to 8.8 percent).

Cross-Sectional Analysis Results

The proportion of patients treated for hip fractures and strokes declined from 2010 through 2013, despite the increase in the proportions of these condition categories from 2005 through 2009.

| | | | | | Percentage |
|------------------------------------|-------|-------|-------|--------------------------|--------------|
| | | | | | Point Change |
| Clinical Condition Category | 2010 | 2011 | 2012 | 2013 ¹ | (2010-2013) |
| Stroke | 20.1% | 19.6% | 19.4% | 19.4% | -0.7% |
| Hip Fracture | 14.3% | 13.8% | 13.0% | 12.6% | -1.7% |
| Hip/Knee Replacement | 11.5% | 10.7% | 10.1% | 8.8% | -2.7% |
| Neurological Disorders | 9.8% | 10.3% | 11.6% | 12.5% | 2.7% |
| Brain Injury | 7.3% | 7.6% | 7.9% | 8.1% | 0.8% |
| Other Orthopedic | 6.7% | 7.1% | 7.5% | 7.6% | 0.9% |
| Cardiac Conditions | 4.9% | 5.1% | 5.3% | 5.4% | 0.5% |
| Spinal Cord Injury | 4.3% | 4.5% | 4.6% | 4.5% | 0.2% |
| Debility | 10.0% | 10.3% | 10.0% | 10.3% | 0.3% |
| Other* | 11.1% | 10.9% | 10.6% | 10.7% | -0.4% |

Exhibit 3.5: MedPAC Analysis of Most Common IRF Cases (2010-2013)

Percentages may not total 100 percent due to rounding.

Source: Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

*Includes conditions such as: amputations, MMT, and pain syndrome.

For illustrative purposes, we combine our cross-sectional results of 2005 through 2009 IRF data for hip/knee replacement, stroke, and hip fracture cases with MedPAC's analyses of the same conditions from 2010 through 2013 (Exhibit 3.6). Despite our results being approximately two percentage points above MedPAC's results for hip fractures and hip/knee replacements due to methodological differences, this graph shows the general trends of these conditions through 2013.

Cross-Sectional Analysis Results

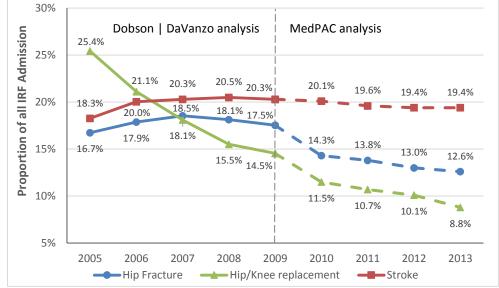


Exhibit 3.6: Change in Distribution of Clinical Condition Categories among IRFs – Dobson | DaVanzo (2005-2009) and MedPAC (2010-2013) Estimates for Select Conditions

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014. Note: MedPAC estimates for hip fractures and hip/knee replacements are generally lower than Dobson | DaVanzo's estimates by about two percentage points due to methodology differences. Therefore, a portion of the decrease between 2009 and 2010 may not reflect true decreases in volume in these conditions.

Comparison of the Distribution of IRF Clinical Condition Categories by Geographic Region

To determine if the overall IRF provider response to the 60 Percent Rule was a national trend or driven by select geographic regions, we examined the distribution of IRF conditions by the four census regions: Northeast, South, Midwest, and West. Detailed results of this analysis are presented in Appendix B. These data show that the relative proportion of IRF patients by clinical condition category across census regions reflect the nationwide distribution for each study year. In each region, hip/knee replacement, stroke, and hip fracture conditions represented the greatest relative proportion of IRF cases. The marked decline in the proportion of hip/knee replacements is also observed across census regions, although this change appears somewhat less pronounced in the Northeast (a reduction in proportion of 6.5 percent) compared to the Midwest, South, and West, with a reduction in proportions of 11.5 percent, 12.6 percent, and 11.6 percent, respectively.

Cross-Sectional Analysis Results

Cross-Sectional Analysis Summary and Discussion

Our analysis of the Medicare claims data following implementation of the 60 Percent Rule (2005 through 2009) shows the relative change in the distribution of clinical condition categories across settings. The most notable trend is the significant decrease in the relative proportion in the hip/knee replacement clinical condition category among IRFs, which is offset by smaller proportional increases in stroke, major medical complexity, neurological disorder, and brain injury in the same condition categories show a modest relative increase from 2005 through 2009. Despite the relative decline in lower extremity joint replacement cases, the three most common conditions – hip/knee replacement, stroke, and hip fractures – continued to represent the majority of all IRF admissions during the study period.

In extending our analyses using MedPAC's published estimates, the results suggest that the trends evidenced from 2005 through 2009 continued through 2013. As noted above, the strongest evidence for patient shifting from IRFs to other PAC settings is seen among the hip/knee replacement clinical condition category. While our analysis and MedPAC's data appear to show declining volume of IRF hip fracture cases from 2007 through 2013, corresponding changes are not observed in other PAC settings.

Dobson | DaVanzo

Longitudinal Analysis Results

The goal of our longitudinal analysis is to compare the long-term clinical outcomes and Medicare payments for patients who received rehabilitation services in the IRF to those who are clinically and demographically similar but received rehabilitation in the SNF. In this analysis, we compare the length of the initial rehabilitation stay of these two patient populations, but focus on the examination of longer-term outcomes during the two-year study period following discharge from the initial rehabilitation stay.

Differences in Length of Stay during the Initial Rehabilitation Stay

The focus of the longitudinal analysis is to compare selected patient outcomes and Medicare spending for the two-year study period after discharge from the initial rehabilitation stay (IRF versus SNF). However, the care that is provided during the initial rehabilitation stay positions the patient for the continued rehabilitation progress upon discharge. Exhibit 4.1 shows the average length of stay by clinical condition category for patients treated in an IRF as compared to a SNF. On average across all conditions, patients treated in an IRF have a length of stay that is less than half as long as those treated in a SNF (12.4 days for IRF patients compared to 26.4 days for SNF patients). The shorter average length of rehabilitation stay observed in this study is consistent with published literature that notes shorter average stays for IRF hip/knee replacement^{44,45,46} and hip fracture^{47,48}

⁴⁴ DeJong G, Tian W, Smout RJ, et al. Long-term outcomes of joint replacement rehabilitation patients discharged from skilled nursing and inpatient rehabilitation facilities. Arch Phys Med Rehabil. 2009; 90:1306-16.

⁴⁵ Tian W, DeJong G, Horn SD, et al. Efficient rehabilitation care for joint replacement patients: skilled nursing facility or inpatient rehabilitation facility? *Med Decis Making*. 2012; 32:176-87.

⁴⁶ Walsh MB, Herbold J. Outcome after rehabilitation for total joint replacement at IRF and SNF: A case controlled comparison. Am J Phys Med Rehabil. 2006; 85(1):1-5.

⁴⁷ Munin MC, Seligman K, Dew MA, et al. Effect of rehabilitation site on functional recovery after hip fracture. *Arch Phys Med Rehabil*. 2005; 86:367-72.

⁴⁸ Herbold JA, Bonistall K, Walsh MB. Rehabilitation following total knee replacement, total hip replacement, and hip fracture: A casecontrolled comparison. J Geriatr Phys Ther. 2011; 34:155-60.

Longitudinal Analysis Results

patients than comparable SNF patients' stays. These investigators suggest that this twoweek shorter length of stay (13.9 days; p<0.0001) may be attributable to more intensive rehabilitation provided in IRFs compared to that provided in SNFs. The longer length of stay within the SNF may be due, in part, to per diem payments in addition to patient copayments commencing on day 21 of the SNF stay.

This trend is consistent within all clinical condition categories. The differences in the average length of stay ranges from 5.3 fewer days for IRF patients treated for hip/knee replacements to 23.1 fewer days for patients treated in IRFs for multiple medical complexity. These differences are statistically significant for every condition category.

| | | | Difference | |
|------------------------------------|------|------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P-value |
| Amputation | 14.0 | 29.6 | -15.7 | <.0001 |
| Brain Injury | 13.7 | 30.7 | -16.9 | <.0001 |
| Cardiac Disorder | 11.2 | 23.1 | -11.9 | <.0001 |
| Hip Fracture | 13.3 | 32.7 | -19.4 | <.0001 |
| Hip/Knee Replacement | 9.3 | 14.7 | -5.3 | <.0001 |
| Major Medical Complexity | 12.0 | 24.9 | -12.9 | <.0001 |
| Major Multiple Trauma | 14.5 | 37.7 | -23.1 | <.0001 |
| Neurological Disorders | 13.0 | 32.2 | -19.2 | <.0001 |
| Other Orthopedic | 11.8 | 26.2 | -14.3 | <.0001 |
| Pain Syndromes | 10.7 | 25.2 | -14.5 | <.0001 |
| Pulmonary Disorders | 11.3 | 24.3 | -13.0 | <.0001 |
| Spinal Cord Injuries | 13.5 | 22.2 | -8.7 | <.0001 |
| Stroke | 15.5 | 32.1 | -16.5 | <.0001 |
| Overall Average | 12.4 | 26.4 | -13.9 | <.0001 |

| Exhibit 4.1: Difference in Average Length of Stay for Initial IRF/SNF Rehabilitation |
|--|
| Stay: Matched IRF and SNF Patients |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Differences in Clinical Outcomes during the Post-Rehabilitation Period

The longitudinal analysis primarily focuses on longer term patient outcomes for matched cohorts of clinically and demographically comparable IRF and SNF patients following discharge from the initial rehabilitation stay. Since results indicate that patients who are treated in an IRF are discharged nearly two weeks earlier than patients treated in a SNF, the post-rehabilitation period starts at different times in the patients' recovery. Generally, results suggest that patients treated in IRFs had better long-term clinical outcomes (over the two-year study period) on a series of validated outcome measures than those treated in SNFs following the implementation of the 60 Percent Rule.

Longitudinal Analysis Results

Mortality Rates and Additional Days Preserved

Risk of mortality and the additional days of life are two measures used to compare the longterm outcomes of patients treated in IRFs to clinically and demographically comparable patients treated in SNFs. As shown in Exhibit 4.2, patients who were treated in an IRF experienced a 7.9 percentage point lower mortality rate during the two-year study period than SNF patients (p<0.0001). Again, the results are directionally consistent across all clinical condition categories, with significantly lower mortality rates among IRF patients than SNF patients.

The largest difference in mortality rates was among brain injury patients, in which 35.1 percent of patients died within two years after discharge from the IRF, while 50.7 percent of patients died after discharge from the SNF (a difference of 15.5 percentage points). As patients were matched based on demographics and clinical severity, the severity level of the patients was highly comparable.

Another large difference in mortality rates was among stroke patients, in which 34.2 percent of patients died within two years of discharge from the IRF, while 48.4 percent of patients died within discharge from the SNF (a difference of 14.3 percentage points).

Other conditions had smaller, yet significant differences in mortality rates, such as patients treated for hip/knee replacements, other orthopedic conditions, and major multiple trauma.

| | Difference | | | | |
|------------------------------------|------------|-------|-----------------|----------|--|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value | |
| Amputation | 36.6% | 48.4% | -11.8% | < 0.0001 | |
| Brain Injury | 35.1% | 50.7% | -15.5% | < 0.0001 | |
| Cardiac Disorder | 34.1% | 44.9% | -10.7% | <0.0001 | |
| Hip Fracture | 25.4% | 33.7% | -8.3% | <0.0001 | |
| Hip/Knee Replacement | 5.2% | 5.9% | -0.7% | 0.0016 | |
| Major Medical Complexity | 42.8% | 51.8% | -9.0% | < 0.0001 | |
| Major Multiple Trauma | 19.1% | 24.1% | -5.0% | 0.0006 | |
| Neurological Disorders | 32.3% | 39.6% | -7.3% | <0.0001 | |
| Other Orthopedic | 18.1% | 22.6% | -4.4% | <0.0001 | |
| Pain Syndromes | 19.8% | 29.5% | -9.7% | < 0.0001 | |
| Pulmonary Disorders | 45.3% | 51.9% | -6.6% | < 0.0001 | |
| Spinal Cord Injuries | 19.4% | 26.1% | -6.7% | < 0.0001 | |
| Stroke | 34.2% | 48.4% | -14.3% | < 0.0001 | |
| Overall Average | 24.3% | 32.3% | -7.9% | <0.0001 | |

Exhibit 4.2: Mortality Rate across Two-Year Study Period: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Longitudinal Analysis Results

Overall, four conditions had a difference in mortality rate of more than 10 percentage points – amputations, brain injury, cardiac disorders, and stroke (Exhibit 4.3).

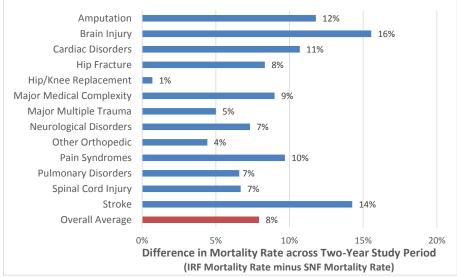


Exhibit 4.3: Percentage Point Difference in Mortality Rate* across Two-Year Study Period: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

*All differences are statistically significant at p<0.001.

Consistent with the reduced mortality rate of patients treated in an IRF, IRF patients survived nearly two months longer (51.9 days) than comparable patients treated in a SNF over the two-year period (Exhibit 4.4).⁴⁹ On average, IRF patients survive 621.0 days (about 20.7 months) after discharge from the initial rehabilitation stay while SNF patients survive 569.1 days (18.9 months).

It is important to note that this analysis only compares the number of days alive during the two-year study period. Therefore, if the study period were to be extended, the differences between the settings could change. This was an important outcome measure to compare, as a large average difference in the number of days alive between the settings may indicate a systematic difference in the timing of the patients' death (i.e., death later, as opposed to earlier, in the study period).

The results are directionally consistent for each clinical condition category, but values vary significantly. By clinical condition category, IRF patients treated for hip/knee replacements are alive an average of 3.9 days longer than SNF patients, while IRF

⁴⁹ This algorithm calculates the average days alive for each patient (including those who survived the entire episode), then calculates an average within each clinical condition category.

Longitudinal Analysis Results

patients treated for strokes are alive an average of 96.8 days longer than SNF patients during the two-year study period. The results across all clinical condition categories are significant (p<0.001).

| | | | Difference | |
|------------------------------------|-------|-------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value |
| Amputation | 562.9 | 485.3 | 77.7 | <.0001 |
| Brain Injury | 561.5 | 468.3 | 93.2 | <.0001 |
| Cardiac Disorder | 568.4 | 501.7 | 66.7 | <.0001 |
| Hip Fracture | 622.4 | 567.3 | 55.1 | <.0001 |
| Hip/Knee Replacement | 712.2 | 708.3 | 3.9 | <.0001 |
| Major Medical Complexity | 527.0 | 455.7 | 71.3 | <.0001 |
| Major Multiple Trauma | 648.5 | 613.2 | 35.2 | 0.0036 |
| Neurological Disorders | 585.6 | 542.1 | 43.5 | <.0001 |
| Other Orthopedic | 653.0 | 623.3 | 29.7 | <.0001 |
| Pain Syndromes | 646.4 | 596.8 | 49.6 | <.0001 |
| Pulmonary Disorders | 515.0 | 473.0 | 42.0 | <.0001 |
| Spinal Cord Injuries | 637.8 | 592.5 | 45.3 | <.0001 |
| Stroke | 572.2 | 475.5 | 96.8 | <.0001 |
| Overall Average | 621.0 | 569.1 | 51.9 | <.0001 |

Exhibit 4.4: Average Days Alive Following Discharge from Initial Rehabilitation Stay: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Patients treated in IRFs for two clinical condition categories – brain injury and stroke – stayed alive more than three months longer on average than those treated in SNFs (Exhibit 4.5). Patients treated in IRFs for three additional clinical condition categories – amputations, cardiac disorders, and major medical complexity – stay alive over two months longer on average than those treated in SNFs.

Longitudinal Analysis Results

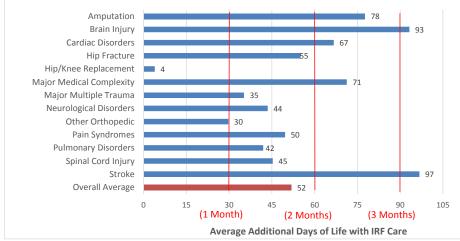


Exhibit 4.5: Average Additional Days of Life when Receiving IRF Care: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Ability to Remain at Home

One measure used to determine the long-term impact of the rehabilitative care was the length of time patients were able to reside in their homes without facility-based care. Over the two-year study period, IRF patients who were clinically comparable to SNF patients remained home, on average, almost two months longer (51.5 days) than patients treated in SNFs (Exhibit 4.6). Days at home represent the average number of days per patient not spent in a hospital, IRF, SNF, or LTCH over a two-year episode.⁵⁰ These days may not necessarily be continuous; rather, they are the average total number of days (about 19.4 months), while SNF patients remained at home 530.8 days (about 17.6 months).

While all clinical condition categories showed directionally the same results – patients treated in the IRFs had more days at home – the range of days and statistical significance varied. For three clinical condition categories – amputations, brain injury, and stroke – IRF patients remained at home on average three months (90.8 days) longer than SNF patients (p<0.0001). For several conditions – hip/knee replacements, major multiple trauma, and other orthopedic conditions – the difference in the number of days at home was not statistically significant.

However, as discussed in the Methodology section, the claims data used in these analyses only contain services covered by fee-for-service Medicare. Therefore, Medicaid services,

⁵⁰ This algorithm factors in patient death, in that the number of days at home is calculated for each patient based on the number of days alive within the two-year episode, then averaged across all patients within the clinical condition category.

Longitudinal Analysis Results

such as nursing home services, are not considered in the calculation of facility-based care days. To the extent that SNF patients convert and receive nursing home services, the number of days a patient remained at home may be overestimated for the patients.

| | Difference | | | | |
|------------------------------------|------------|-------|-----------------|---------|--|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value | |
| Amputation | 510.6 | 425.2 | 85.4 | <.0001 | |
| Brain Injury | 517.0 | 422.0 | 95.0 | <.0001 | |
| Cardiac Disorder | 529.5 | 457.4 | 72.1 | <.0001 | |
| Hip Fracture | 581.2 | 528.4 | 52.8 | <.0001 | |
| Hip/Knee Replacement | 698.0 | 693.9 | 4.1 | 0.5188 | |
| Major Medical Complexity | 478.7 | 405.9 | 72.8 | <.0001 | |
| Major Multiple Trauma | 611.2 | 576.4 | 34.8 | 0.0626 | |
| Neurological Disorders | 533.0 | 487.6 | 45.4 | <.0001 | |
| Other Orthopedic | 616.3 | 587.5 | 28.8 | 0.0707 | |
| Pain Syndromes | 602.9 | 546.0 | 56.9 | <.0001 | |
| Pulmonary Disorders | 464.0 | 416.2 | 47.7 | <.0001 | |
| Spinal Cord Injuries | 597.9 | 556.8 | 41.0 | <.0001 | |
| Stroke | 518.4 | 426.4 | 92.0 | <.0001 | |
| Overall Average | 582.3 | 530.8 | 51.5 | <.0001 | |

| Exhibit 4.6: Difference in Number of Days at Home:* Ma | atched IRF and SNF Patients |
|--|-----------------------------|
|--|-----------------------------|

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

*Days in the home represents the average number of days per patient over two-year episode not spent in a hospital, IRF, SNF, or LTCH.

When factoring in the average days alive by condition for the two patient cohorts, results suggest that patients treated in both settings have comparable use of facility-based care and the additional days at home is a function of remaining alive a larger portion of the two-year study period. As shown in Exhibit 4.4, patients treated in IRFs are alive 621.0 days, of which 582.3 days are spent at home (Exhibit 4.6). Therefore, on average, IRF patients reside in facility-based care 38.7 days over their post-rehabilitation episode. Similarly, patients treated in SNFs are alive 569.1 days, of which 530.8 days are spent at home. Therefore, these patients are in facility-based care for about 38.3 days.

The average difference in the number of facility-based care days varies by clinical condition category (data not shown). For example, patients treated for an amputation in an IRF have about 52.3 facility-based care days, compared to 60.0 facility-based care days for patients treated in a SNF. On the other hand, patients treated for spinal cord injuries or stroke in the IRF have slightly more facility-based care days over the two-year study period than patients treated in a SNF (4.3 and 4.7 more facility-based care days, respectively).

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Emergency Room and Readmission Rates

Emergency room (ER) and readmission rates are sometimes used as a proxy for unsuccessful patient recovery. The rate of emergency room visits per 1,000 patients per year was compared for matched patients treated in IRFs and SNFs. Across all clinical condition categories, IRF patients experienced 642.7 emergency visits per 1,000 patients per year (Exhibit 4.7). That is, about 64 percent of IRF patients visited the ER each year during the two years following their initial rehabilitation stay. SNF patients averaged 688.2 ER visits per 1,000 patients per year – or about 69 percent of SNF patients visiting an ER each year during the study window. These results indicate that, on average, patients treated in an IRF experienced 4.5 percent fewer ER visits per year (or avoided 45.5 visits per 1,000 patients per year) than SNF patients (p<0.0001).

We note that ER visits captured in this analysis do not result in hospital admissions. Therefore, these are outpatient visits for acute issues or trauma. The presence of ER visits is not unexpected among rehabilitation patients, as ER visits due to falls or injury may be an indicator of greater patient ambulation.

| | Difference | | | |
|------------------------------------|------------|--------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value |
| Amputation | 861.3 | 1016.7 | -155.4 | 0.0473 |
| Brain Injury | 782.0 | 825.9 | -43.9 | 0.0024 |
| Cardiac Disorder | 753.6 | 807.0 | -53.3 | 0.1268 |
| Hip Fracture | 576.5 | 613.3 | -36.8 | 0.1247 |
| Hip/Knee Replacement | 413.1 | 432.3 | -19.3 | 0.3124 |
| Major Medical Complexity | 796.2 | 872.3 | -76.1 | 0.1094 |
| Major Multiple Trauma | 680.4 | 643.6 | 36.8 | 0.6101 |
| Neurological Disorders | 772.0 | 868.9 | -96.9 | 0.8629 |
| Other Orthopedic | 609.3 | 645.8 | -36.6 | 0.8490 |
| Pain Syndromes | 745.0 | 836.6 | -91.6 | 0.0687 |
| Pulmonary Disorders | 881.7 | 966.3 | -84.6 | 0.1255 |
| Spinal Cord Injuries | 621.3 | 701.6 | -80.3 | 0.0051 |
| Stroke | 785.9 | 823.0 | -37.1 | <.0001 |
| Overall Average | 642.7 | 688.2 | -45.5 | <.0001 |

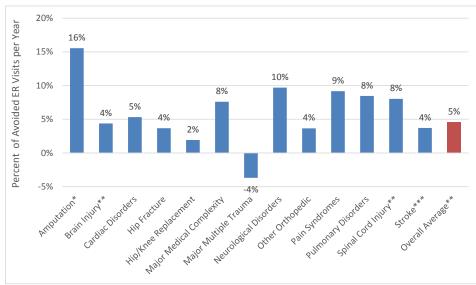
Exhibit 4.7: Number of ER Visits per 1,000 Patients per Year: Matched IRF and SNF Patients

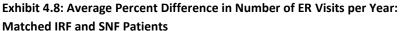
Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

While the overall difference in the number of ER visits per 1,000 patients per year is statistically significant, indicating that IRF patient experience fewer ER visits per year, the results and statistical significance by clinical condition category is varied (Exhibit 4.8). IRF patients have statistically lower ER rates for four conditions – amputation, brain injury,

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spinal cord injury, and stroke (p < 0.05). IRF patients treated for major multiple trauma appear to have higher rates of ER visits, but the difference is not statistically significant.





Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

* = Differences are statistically significant at p-value < 0.05; ** = Differences are statistically significant at p-value < 0.01; *** = Differences are statistically significant at p-value < 0.0001

A hospital readmission indicates a severe or sudden change in a patient's medical stability. While there is no significant difference in the overall hospital readmission rate of patients treated in IRFs compared to SNFs across all conditions (957.7 readmissions per 1,000 patients per year for IRF patients compared to 1,008.1 readmissions per 1,000 patients per year for SNF patients), there are several clinical condition categories that have a significant difference in the hospital readmission rate (Exhibit 4.9).

For five of the 13 conditions, IRF patients experienced significantly fewer hospital readmissions per year than SNF patients – amputation, brain injury, hip fracture, major medical complexity, and pain syndrome (Exhibit 4.10). Patients treated for amputations had the largest difference in hospital readmission rates with IRF patients experiencing 428.3 (or about 43 percent) fewer readmissions per 1,000 patients per year than patients treated in SNFs (p<0.0001). Patients treated for pain syndrome in IRFs also had a 10.6 percent lower rate of readmissions per 1,000 patients per year than patients treated in SNFs (a difference of 106.9 readmissions per 1,000 patients per year; p<0.01).

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Patients treated for neurological disorders and pulmonary disorders in IRFs experienced significantly higher hospital readmissions than patients treated in the SNFs (p<0.01).

| | | | Difference | |
|------------------------------------|--------|--------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value |
| Amputation | 1538.3 | 1966.6 | -428.3 | <.0001 |
| Brain Injury | 1094.4 | 1094.7 | -0.3 | 0.0009 |
| Cardiac Disorder | 1351.5 | 1431.6 | -80.1 | 0.5519 |
| Hip Fracture | 838.1 | 891.1 | -53.1 | <.0001 |
| Hip/Knee Replacement | 499.9 | 505.2 | -5.4 | 0.0775 |
| Major Medical Complexity | 1587.4 | 1643.1 | -55.7 | 0.0017 |
| Major Multiple Trauma | 778.9 | 815.5 | -36.6 | 0.3360 |
| Neurological Disorders | 1234.8 | 1187.0 | 47.8 | 0.0041 |
| Other Orthopedic | 866.0 | 886.4 | -20.5 | 0.9868 |
| Pain Syndromes | 1034.8 | 1141.7 | -106.9 | 0.0053 |
| Pulmonary Disorders | 1798.8 | 1797.6 | 1.2 | 0.0058 |
| Spinal Cord Injuries | 904.5 | 933.6 | -29.1 | 0.8471 |
| Stroke | 1123.1 | 1227.1 | -104.1 | 0.9040 |
| Overall Average | 957.7 | 1008.1 | -50.4 | 0.8931 |

| Exhibit 4.9: Number of Hospital Readmissions per 1,000 Patients per Year: Matched |
|---|
| IRF and SNF Patients |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

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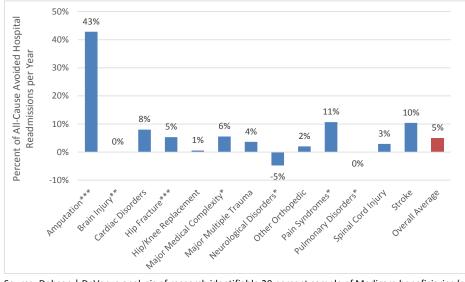


Exhibit 4.10: Average Percent Difference in Number of Hospital Readmissions per Year: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

* = Differences are statistically significant at p-value < 0.01; ** = Differences are statistically significant at p-value < 0.001; *** = Differences are statistically significant at p-value < 0.001

Differences in Medicare Payment during the Initial Rehabilitation Stay

In addition to comparing the clinical outcomes of patients treated in an IRF to those treated in a SNF, we compared the Medicare payments on a PMPM basis for the initial rehabilitation stay and the two-year post-rehabilitation period. The care settings included in the PMPM Medicare payments are: inpatient hospital; outpatient hospital; IRF; SNF; HHA; and LTCH.

Despite the shorter length of stay for the initial rehabilitation stay in an IRF compared to a SNF, the Medicare payments are significantly different. Across all clinical condition categories, Medicare payment for patients treated in an IRF is, on average, about \$5,975 higher than the payment for patients treated in a SNF (p<0.0001) (Exhibit 4.11). This difference in payment could be due to differences in treatment protocols, clinician staffing, and intensity of rehabilitation services. However, it is possible that the intensity of services provided during the rehabilitation stay leads to the significantly better patient outcomes observed in this study.

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Exhibit 4.11: Average Medicare Payment for Initial Rehabilitation Stay: Matched IRF and SNF Patients

| | | | Difference | |
|------------------------------------|----------|----------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value |
| Amputation | \$17,387 | \$9,051 | \$8,335 | <.0001 |
| Brain Injury | \$17,390 | \$9,012 | \$8,378 | <.0001 |
| Cardiac Disorder | \$13,627 | \$7,568 | \$6,059 | <.0001 |
| Hip Fracture | \$15,183 | \$11,019 | \$4,164 | <.0001 |
| Hip/Knee Replacement | \$10,716 | \$6,056 | \$4,660 | <.0001 |
| Major Medical Complexity | \$14,951 | \$7,802 | \$7,150 | <.0001 |
| Major Multiple Trauma | \$16,805 | \$12,279 | \$4,527 | <.0001 |
| Neurological Disorders | \$15,423 | \$9,707 | \$5,716 | <.0001 |
| Other Orthopedic | \$13,619 | \$9,034 | \$4,585 | <.0001 |
| Pain Syndromes | \$12,522 | \$8,047 | \$4,475 | <.0001 |
| Pulmonary Disorders | \$14,763 | \$7,400 | \$7,363 | <.0001 |
| Spinal Cord Injuries | \$16,802 | \$7,660 | \$9,142 | <.0001 |
| Stroke | \$19,149 | \$10,482 | \$8,667 | <.0001 |
| Overall Average | \$14,836 | \$8,861 | \$5,975 | <.0001 |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Differences in Medicare Payment during the Post-Rehabilitation Period

Exhibit 4.12 shows the average PMPM Medicare payment for patients treated in both settings by clinical condition category. While patients treated in an IRF generally have higher PMPM Medicare payments than patients treated in a SNF, the magnitude of the difference and its statistical significance varies by clinical condition category. For example, patients treated for hip/knee replacements have very similar PMPM Medicare payments, with a difference of \$43 per month, which is not statistically significant. This suggests that hip/knee replacement patients treated in an IRF have comparable Medicare payments for the two years following the initial rehabilitation stay, and are still able to achieve better clinical outcomes, as described above. However, the difference in PMPM Medicare payment for patients treated for brain injury is greater (\$234 PMPM) and is statistically significant. It should be noted that we did find that patients treated for brain injury in an IRF had better outcomes on all measures analyzed than patients treated in SNFs, including lower risk of mortality, more days at home, and fewer ER visits and hospital readmissions.

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Exhibit 4.12: Average Medicare Payment PMPM for Post-Rehabilitation Period: Matched IRF and SNF Patients

| | | | Difference | |
|-----------------------------|---------|---------|-----------------|---------|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value |
| Amputation | \$3,313 | \$3,693 | -\$380 | 0.0114 |
| Brain Injury | \$2,199 | \$1,965 | \$234 | <.0001 |
| Cardiac Disorder | \$2,162 | \$2,186 | -\$24 | 0.1889 |
| Hip Fracture | \$1,679 | \$1,598 | \$80 | <.0001 |
| Hip/Knee Replacement | \$887 | \$844 | \$43 | 0.3236 |
| Major Medical Complexity | \$2,847 | \$2,696 | \$151 | <.0001 |
| Major Multiple Trauma | \$1,609 | \$1,509 | \$101 | 0.0484 |
| Neurological Disorders | \$2,401 | \$2,102 | \$299 | <.0001 |
| Other Orthopedic | \$1,639 | \$1,578 | \$61 | 0.0072 |
| Pain Syndromes | \$1,794 | \$1,868 | -\$74 | 0.0247 |
| Pulmonary Disorders | \$2,918 | \$2,649 | \$269 | <.0001 |
| Spinal Cord Injuries | \$1,848 | \$1,644 | \$204 | 0.0037 |
| Stroke | \$2,227 | \$2,162 | \$65 | <.0001 |
| Overall Average | \$1,815 | \$1,736 | \$79 | N/A* |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries

(and 100 percent sample of IRF beneficiaries), 2005-2009.

* Calculated as weighted average across all conditions based on volume (number of matched pairs). Therefore, significance of the difference is not available.

Two additional analyses were conducted to better explain the difference in the PMPM Medicare payments between the two patient cohorts. First, we compared the distribution of PMPM Medicare payments by site of service to determine if the differences in total PMPM payments could be attributed to different utilization patterns (using more or fewer services) or different treatment protocols (using different services). Second, we compared the PMPM Medicare payments over time to see if there are systematic changes in care during the postrehabilitation period.

The results of the first analysis suggested that patients treated in IRFs consistently used more home health care than the clinically and demographically similar matched patients treated in SNFs. The difference in HHA PMPM payments ranged from \$12 more PMPM for hip/knee replacement patients treated in IRFs to \$127 more PMPM for neurological disorder patients treated in IRFs (p<0.0001). It is interesting to note that patients treated in a SNF consistently had higher use of hospice services, ranging from \$4 more PMPM payments for hip/knee replacement patients (p<0.001) to \$99 more PMPM payments for brain injury patients (p<0.0001). Trends in utilization of care across the other settings varied by clinical condition.

Results of the second analysis indicated that after the first month following discharge from the initial rehabilitation stay, the average PMPM payment by month for each patient cohort

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(within each clinical condition category) was comparable. That is, in the month following discharge from the IRF or SNF, the average Medicare payment per month is consistent across patient groups. The driver of the difference in overall PMPM Medicare payments is due to the increased services IRF patients receive immediately (within one month) upon discharge from the initial rehabilitation stay.

Average Medicare Payment per Day

With differences in the average length of stay during the initial rehabilitation stay and the average days alive during the post-rehabilitation period between IRF and SNF patients, we calculated the average difference in Medicare payment per day for the entire episode of care (initial rehabilitation stay plus the post-rehabilitation period). Across all clinical condition categories, patients treated in an IRF experience their significantly improved patient outcomes at an additional cost to Medicare of \$12.59 per day while patients are alive over the two-year study window. That is, IRF patients have an average Medicare payment per day of \$82.65, compared to \$70.06 for patients treated in SNFs (Exhibit 4.13). The average Medicare payment per day is calculated for each individual patient, then averaged across all patients within a clinical condition category. The overall average is calculated as the weighted average payment across all clinical condition categories.

| | Difference | | | | |
|------------------------------------|------------|----------|-----------------|---------|--|
| Clinical Condition Category | IRF | SNF | (IRF minus SNF) | P value | |
| Amputation | \$137.27 | \$133.53 | \$3.74 | 0.1732 | |
| Brain Injury | \$101.36 | \$79.50 | \$21.86 | <.0001 | |
| Cardiac Disorder | \$93.75 | \$83.92 | \$9.83 | 0.0683 | |
| Hip Fracture | \$78.17 | \$68.40 | \$9.77 | <.0001 | |
| Hip/Knee Replacement | \$43.64 | \$35.55 | \$8.09 | <.0001 | |
| Major Medical Complexity | \$120.27 | \$101.52 | \$18.75 | <.0001 | |
| Major Multiple Trauma | \$77.26 | \$65.78 | \$11.48 | <.0001 | |
| Neurological Disorders | \$103.51 | \$82.74 | \$20.77 | <.0001 | |
| Other Orthopedic | \$73.57 | \$63.88 | \$9.69 | <.0001 | |
| Pain Syndromes | \$77.26 | \$72.22 | \$5.04 | 0.4849 | |
| Pulmonary Disorders | \$123.05 | \$98.82 | \$24.23 | <.0001 | |
| Spinal Cord Injuries | \$85.49 | \$64.83 | \$20.66 | <.0001 | |
| Stroke | \$104.41 | \$88.08 | \$16.33 | 0.0008 | |
| Overall Average | \$82.65 | \$70.06 | \$12.59 | <.0001 | |

Exhibit 4.13: Average Medicare Payment per Day for Initial Rehabilitation Stay and Post-Rehabilitation Period: Matched IRF and SNF Patients

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

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The difference in the average Medicare payment per day varies greatly across conditions. Patients treated for an amputation or pain syndromes in an IRF have an additional cost to Medicare of 3.74 and 5.04 per day, respectively, which are not statistically significant. However, patients treated in IRFs for pulmonary disorders have an average additional Medicare payment of 24.23 per day, which is significant (p<0.0001) (Exhibit 4.14).





Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

* = Differences are statistically significant at p-value < 0.001

Longitudinal Analysis Summary and Discussion

The results of this longitudinal study suggest that when patients are matched on demographic and clinical characteristics, rehabilitation in IRFs leads to lower mortality, longer life, fewer ER visits and, in some instances, fewer readmissions than rehabilitation in SNFs for the same condition. However, these improved patient outcomes are often associated with statistically greater PMPM or per-day costs to Medicare. The literature and regulations indicate that the care delivered in an IRF is not the same as care delivered in a SNF. Our results suggest that different PAC settings affect patient outcomes.

Exhibit 4.15 summarizes the differences in outcomes for two key clinical condition categories - stroke and cardiac, as well as all conditions overall. Patients with cardiac conditions were discharged significantly sooner from IRFs than patients treated in SNFs (11.9 days earlier). During the post-rehabilitation period, the IRF patients have significantly lower mortality rates, survive their episode longer, and remain in the home longer. While the Medicare payment for their initial rehabilitation stay is higher than

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comparable patients treated in a SNF, there is no significant difference in the average PMPM payment during the post-rehabilitation period. Furthermore, in considering the total payment for the initial rehabilitation stay and post-rehabilitation period, there is no significant difference in the Medicare payment per day. Together, these results suggest that patients treated in the SNF (as opposed to the IRF) are likely to experience worse clinical outcomes at a comparable cost to Medicare.

Stroke patients treated in IRFs are also discharged significantly sooner than patients treated in SNFs (16.5 days earlier). During the post-rehabilitation period, these patients have lower mortality rates, remain in the home longer, and have significantly fewer ER visits. While the Medicare payment for their initial rehabilitation stay and post-rehabilitation period are higher than comparable patients treated in a SNF, these outcomes can be achieved with an additional cost to Medicare of \$16.33 per day (over the two-year study period while alive) (p<0.001).

| Ex | Exhibit 4.15: Difference in Outcomes for Patients Treated in IRFs as Compared to SNFs during Two-Year Study | | | | | | |
|----|---|---------|---------|--|--|--|--|
| Pe | Period – Cardiac Conditions, Stroke, and Overall Average (All Conditions) | | | | | | |
| | Difference in Patient Outcomes | Cardiac | Overall | | | | |

| Difference in Patient Outcomes | Cardiac | | Overall | |
|---|------------|-----------|--------------------|-------------------------|
| (Compared to SNF Patients) IRF Patients had: | Conditions | Stroke | Average | |
| Discharge from Initial Rehabilitation Stay | 11.9** | 16.5** | 13.9** | days earlier discharge |
| Mortality Rate | 10.7%** | 14.3%** | 7.9%** | lower mortality |
| Additional Days Alive | 66.7** | 96.8** | 51.9** | additional days alive |
| Additional Days at Home | 72.1** | 92.0** | 51.5** | additional days at home |
| ER Visits per 1,000 beneficiaries per Year | 5.3% | 3.7%** | 4.5%** | fewer ER visits |
| Hospital Readmissions per 1,000 beneficiaries per Year | 8.0% | 10.4% | 5.0% | fewer readmissions |
| Medicare Payment during Initial Rehabilitation Stay for | | | | higher Medicare |
| IRF Care | \$6,059** | \$8,335** | \$5 <i>,</i> 975** | payment |
| Medicare PMPM Payment during Post-Rehabilitation | | | | higher Medicare |
| Period for IRF Care | -\$24 | \$65** | \$79 | payment PMPM |
| Medicare Payment per Day for IRF Care (Initial | | | | higher Medicare |
| Rehabilitation Plus Post-Rehabilitation) | \$9.83 | \$16.33* | \$12.59** | payment per day |

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

* = Differences are statistically significance at p<0.001; ** = Differences are statistically significance at p<0.0001.

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Discussion

One purpose of this research was to determine how the distribution of clinical condition categories changed within and across PAC settings following the implementation of the 60 Percent Rule. Once these trends had been identified, we examined the long-term impact on patient outcomes for receiving rehabilitative care in SNFs as opposed to IRFs for a variety of clinical condition categories. This study serves as the most comprehensive national analysis to date examining the long-term clinical outcomes of clinically similar patient populations treated in IRFs and SNFs, utilizing a sample size of more than 100,000 matched pairs drawn from Medicare administrative claims.

The implementation of the 60 Percent Rule led to an overall decrease in the number of patients treated in IRFs.⁵¹ This impact is consistent with policymakers' goal of redirecting lower severity patients receiving rehabilitation in IRFs into lower cost setting such as SNFs and HHAs.⁵² While the proportion of patients treated in IRFs for hip/knee replacements showed the most significant change (a decrease from 25.4 percent of all IRF patients in 2005 to 14.5 percent in 2009), the distribution of other conditions changed as well.

The long-term impact on Medicare beneficiaries for such policies must be considered. Providing rehabilitation in an IRF is generally associated with higher Medicare payments than providing rehabilitation for a comparable patient in a SNF, likely due to differences in cost structures, staffing arrangements, and treatment protocols. However, policies that may incentivize patients to receive care in SNFs as opposed to IRFs may have unintended consequences.

When patients are matched on demographic and clinical characteristics, rehabilitation in IRFs leads to lower mortality, fewer readmissions and ER visits, and more days at home (not in a hospital, IRF, SNF, or LTCH) than rehabilitation in SNFs for the same condition.

This suggests that the care delivered in an IRF is not the same as care delivered in a SNF.

Our results suggest that different PAC settings affect patient outcomes.

⁵¹ Utilization Trends in Inpatient Rehabilitation: Update Through Q2: 2011. (2011). The Moran Company.

⁵² Medicare Payment Advisory Commission (Report to the Congress). Medicare Payment Policy. March 2014.

Discussion

This study demonstrated that for many clinical condition categories, patients treated in IRFs experienced improved patient outcomes including but not limited to lower risk of mortality, more days at home, and lower ER visits and readmission rates. Furthermore, patients with some of these conditions are able to experience these superior outcomes without a negative impact on Medicare payments (considering the Medicare cost for the initial rehabilitation stay and two-year post-rehabilitation period). Therefore, patients redirected from the IRF to the SNF in an attempt to reduce Medicare payments for the initial rehabilitation stay may suffer diminished patient outcomes that impact their quality of life and, in some cases, with comparable long-term Medicare payments.

Through rigorous propensity score matching techniques, patient demographic and clinical characteristics were controlled in order to isolate the impact of the setting in which the patient received care – an IRF or a SNF. There is a notable difference in medical rehabilitation care practices between the two settings.⁵³ Treatment provided in IRFs is under the direction of a physician and specialized nursing staff.⁵⁴ On the other hand, SNFs exhibit greater diversity in practice patterns and lower intensity rehabilitation.⁵⁵

MedPAC and other policymakers are currently considering payment policies that could greatly impact the site of service in which Medicare beneficiaries receive rehabilitation. For instance, under the site-neutral payment policy, Medicare would reimburse IRFs and SNFs the same payment rate for patients treated for strokes, hip fractures, and hip/knee replacements. In the 2014 IRF-PPS Final Rule, CMS noted that "the 13 medical conditions that are listed in [the 60 Percent Rule] are conditions that "typically" require the level of intensive rehabilitation that provide the basis of need to differentiate the services offered in IRFs from those offered in other care settings."⁵⁶ Despite the acknowledgement that medical rehabilitative services differ in SNFs and IRFs, stroke is included in the site-neutral payment proposals <u>and</u> is one of the 13 conditions within the 60 Percent Rule. Therefore, based on the results of our analyses, stroke patients treated in SNFs as opposed to IRFs could be harmed. Furthermore, across other clinical conditions, a "pure" site-neutral payment might not adequately compensate IRF providers for certain cases and may contribute the shifting of patients into SNF. (Some proposals, however, provide higher payments to IRFs based on IRF-SNF cost differences).

While our analysis focuses on the immediate implementation of the 60 Percent Rule (2005 through 2009), MedPAC suggests that these trends have continued through 2013, and literature suggests that the outcomes are different between IRFs and SNFs for select

⁵³ Keith RA. Treatment strength in rehabilitation. Arch Phys Med Rehabil. 1997; 90:1269-83.

⁵⁴ Harvey RL. Inpatient rehab facilities benefit post-stroke care. *Manag Care*. 2010; 19(1):39-41.

⁵⁵ DeJong G, Hsieh C, Gassaway J, et al. Characterizing rehabilitation services for patients with knee and hip replacement in skilled nursing facilities and inpatient rehabilitation facilities. Arch Phys Med Rehabil: 2009; 90:1269-83.

⁵⁶ 2014 IRF-PPS Final Rule, Federal Register, Volume 78, pg 47844.

Discussion

conditions. Therefore, if our longitudinal results are indicative of the current disparity in clinical outcomes between SNFs and IRFs, payment reforms that lead to shifting sites of services for Medicare beneficiaries could adversely and quite significantly affect Medicare beneficiaries' health outcomes.

Appendix A: Algorithms to Define Clinical Condition Categories

Exhibit A-1: Algorithms for Identifying Clinical Condition Categories across All PAC Settings

| Clinical Condition | | | | | |
|-------------------------|--|--|--|--|--|
| Category | Criteria | ICD-9 | | | |
| Stroke | Presence of Stroke (ICD-9s) | 430, 431, 432.0-432.9, 433.x1, 434.x1, 436 | | | |
| Stroke | or Effects of Stroke (ICD-9s) | 438.0-438.9 (late effects of cerebrovascular disease) | | | |
| Congenital | Presence of Congenital Deformities | 741.00-741.03, 741.90-741.93, 728.3, 742.0-742.8, 754.1- | | | |
| Deformities | (ICD-9s) | 754.89, 755.0-755.9, 756.0-756.9 | | | |
| Spinal Cord Injury | Presence of Spinal Cord Injury (ICD-9s) | 0.150, 170.2, 192.2-192.3, 198.3, 198.4, 225.3, 225.4, 237.5, 237.6, 239.7, 323.9, 324.1, 441.00-441.03, 441.1, 441.3, 441.5, 441.6, 721.1, 721.41, 721.42, 721.91, 722.71-722.73, 723.0, 724.00-724.09, 806.00-806.9, 953.0-953.8, 952.00-952.8 | | | |
| | or Effects of Spinal Cord Injury (ICD-9s) | 907.2 (late effect of spinal cord injury) | | | |
| | or NTSCI/TSCI RIC | 04.110-04.130, 04.210-04.230 NTSCI RIC: 05; TSCI: 04 | | | |
| Amputation | Presence of Amputation (ICD-9s) | ICD 9 Procedure code :- 84.00 – 84.19 or DRG codes :- 474, 475, 476 | | | |
| Brain Injury | Presence of Brain Injury (ICD-9s) | 036.0, 0.36.1, 049.0-049.9, 191.0-191.9, 192.1, 198.3, 225.0, 225.1, 225.2, 237.5, 237.6, 239.6, 323.0-323.9, 324.0, 331.0, 331.2, 331.3, 348.1, 800.60-800.99, 801.60-801.99, 803.60- 803.99, 851.10-851.19, 851.30-851.39, 851.50-851.59, 851.70- 851.79, 851.90-851.99, 852.10-852.19, 852.30-852.39, 852.50- 852.59, 853.00-853.09, 853.10-853.19, 854.10-854.19, 800.10- 800.49, 801.10-801.49, 803.10-803.49, 850.0-850.9, 851.00- 851.09, 851.20-851.29, 851.40-851.49, 851.60-851.69, 851.80- 851.89, 852.00-852.09, 852.20-852.29, 852.40-852.49, 854.00- 854.09 | | | |
| | or Effects of Brain Injury (ICD-9s) | 905.0 (late effect of fracture of skull and face bones)907.0 (late effect of intracranial injury without mention of skull fracture) | | | |
| Knee/Hip Replacement | Hip Replacement(s) or Knee Replacement(s) | 696.0, 711.0, 714-714.2, 714.30-714.33, 714.4, 715.x5, 715.x 716.x5, 716.x6, 720.0; MS-DRG 469-470; ICD-9 procedure code: 81.51-81.55 Note: if admission is following revision of implant, use: 996.4, 996.66, 996.67, 996.77-996.79 | | | |

ASSESSMENT OF PATIENT OUTCOMES OF REHABILITATION PROVIDED IN IRFs Dobson | DaVanzo

Appendix A

| Clinical Condition | | |
|-----------------------------|---|---|
| Category | Criteria | ICD-9 |
| | Other Orthopedic | 170.2-170.8, 198.5, 719.5, 719.00-719.89, 733.11-733.19, 754.2, 823.00-823.91; MS-DRG 466-468 |
| Major Multiple Trauma | 2 or More: TBI, TSCI, or Multiple Fractures | 2 or more ICD-9-CM codes for traumatic impairment codes 2 or more ICD-9-CM codes for trauma to multiple systems or sites, but not brain or spinal cord 823-828 (all) |
| Hip Fracture | Presence of Hip Fracture (ICD-9s), femur, pelvis | 820.00-820.9, 821.00-821.11, 821.20-821.39, 808 |
| Burns | Presence of Burns (ICD-9s) | 941.00-941.59, 942.00-942.59, 943.00-943.59, 944.00-944.58, 945.00-945.59, 946.0-946.5 |
| Neurological Disorders | Presence of Neurological Disorders (ICD-9s) | 340, 332.0-332.1, 356.0-356.8, 357.5-357.8, 343.0-343.8, 335.20-335.9, 358.0, 359.0-359.4, 333.0-333.7, 333.80-333.99, 334.0-334.3, 334.8, 337.0, 337.20-337.29, 337.3, 337.9, 341.0- 341.8, 357.0 |
| | or Effects of Neurological Disorders (ICD-9s) | (Very low volume) |
| Rheumatoid and | Presence of Rheumatoid and Other Arthritis (ICD-9s) | 714.0-714.2, 714.30-714.33, 714.4, , 696.0, 710.0, 710.1, 710.3, 710.4, 711.0, 716.00-716.99, 720.0 |
| Other Arthritis (likely | and Significant Functional Impairment of ambulation | Reduced performance on ADLs |
| secondary condition) | and Therapy Preceding IRF Admission | Revenue center: 420, 421, 422, 423, 424, 429, (430-434, 439,) 530, 531, 539 |
| | 2 or more joints – elbow, hip, knee, shoulder – not with prosthetic Joint deformity | |
| Osteoarthritis | Substantial loss of range of motion, atrophy, significant functional impairment | (Very low volume) |
| | Osteoarthrosis and allied disorders | 715.00 – 715.99 |
| | Presence of Systemic Vasculidities (ICD- 9s) | 446, 446.0, 446.1, 446.2, 446.20, 446.21, 446.29, 446.3, 446.4, 446.5, 446.6, 446.7 |
| Systemic | and Significant Functional Impairment | (Very low volume) |
| Vasculidities | and Therapy Preceding IRF Admission | 0118, 0128, 0138, 0148, 0158 |
| | (Revenue Centers) | 420, 421, 422, 423, 424, 429, (430-434, 439) |
| Pain Syndromes | Presence of pain (ICD-9s) | 721.0-721.91, 722.0-722.93, 723.0-723.8, 724.00-724.9, 729.0- 729.5, 846.0-846.9, 847.0-847.4 |
| Cardiac Disorders | Presence of cardiac disorders (ICD-9s) | 410.00-410.92, 411.0-411.89, 414.00-414.07, 414.10-414.9, 427.0-427.9, 428.0-428.9 |
| Pulmonary Disorders | Presence of pulmonary disorders (ICD- 9s) | 491.0-491.8, 492.0-492.8, 493.00-493.92, 494.0-494.1, 496 |
| Other Disabling | Presence of other disabling | |
| Impairments | impairments "not elsewhere defined" | |
| Developmental Disability | Presence of developmental disorders (ICD-9s) | 317, 318.0-318.2, 319 |
| Debility | Presence of debility (ICD-9s) | 728.2, 728.9, 780.71, 780.79 ("code specific medical condition primarily responsible for the patient's debility") |

Appendix A

| Clinical Condition Category | Criteria | ICD-9 |
|---------------------------------|---|---|
| | Presence of infections (ICD-9s) | 0.13.0-013.9, 0.38.0-038.9, 041.00-041.09, 041.10-041.19, 041.81- 041.9, 042 |
| | Presence of neoplasms (ICD-9s) | Two or more of: 140.0-149.9, 150.0-159.9, 160.0-165.9, 170.0- 170.9, 171.0-171.9, 172.0-172.9, 173.0-173.9, 174.0-174.9, 175.0- 175.9, 176.0-176.9, 179-189.9, 200.00-200.88, 201.00-201.98, 202.00-202.98, 203.00-203.81, 204.00-204.91, 205.00-205.91, 206.00-206.91, 207.00-208.91, V58.0, V58.1 |
| | Presence of nutrition (ICD-9s) | 250.00-250.93, 276.0-276.9 |
| | Presence of circulatory disorders (ICD- 9s) | 403.00-403.91, 404.00-404.93, 414.00-414.07, 428.0-428.9, 443.0-443.9, 453.0-453.9 |
| Medically Complex Conditions | Presence of respiratory disorders (ICD- 9s) | 480.0-480.9, 481.0-486, 507.0-507.8, 518.0-518.89 |
| | Presence of terminal care (ICD-9s) | "End-stage conditions –e.g., cancer, Alzheimer's disease, renal failure, congestive heart failure, stroke, acquired immunodeficiency syndrome (AIDS), Parkinsonism, emphysema" |
| | Presence of skin disorders (ICD-9s) | 681.10-681.11, 682.0-682.8, 707.0, 707.10-707.8, 870.0-879.9, 890.0-894.2 |
| | Presence of medical/surgical complications (ICD-9s) | 996.00-996.79, 996.80-996.89, 996.90-996.99, 997.00-997.99, 998.0-998.9 |
| | Presence of other medically complex conditions (ICD-9s) | 584.5-584.9, 585.x, 595.0-595.89, 597.0-597.89 |

Appendix B: Cross-Sectional Results in Other PAC Settings

Exhibit B.1 presents the distribution of clinical condition categories among SNFs between 2005 and 2009. Across all years, major medical complexities was the largest clinical condition category, representing at least one third of all admissions each year. The proportion of this condition increased from 33.8 percent in 2005 to 37.5 percent in 2009. The proportion of patients treated for hip/knee replacements in SNFs had a modest increase from 2005 to 2009, while hip fractures and cardiac disorders all decreased as a proportion of all patients.

| Clinical Condition Category | 2005 | 2006 | 2007 | 2008 | 2009 | Percentage Point Change (2005-2009) |
|-----------------------------|-------|-------|-------|-------|-------|---|
| Hip/Knee Replacement | 7.4% | 7.3% | 7.5% | 7.6% | 8.0% | 0.6% |
| Stroke | 7.1% | 6.7% | 6.5% | 6.3% | 6.2% | -1.0% |
| Hip Fracture | 10.2% | 10.1% | 10.1% | 9.9% | 9.8% | -0.4% |
| Major Medical Complexity | 33.8% | 35.3% | 36.6% | 36.9% | 37.5% | 3.7% |
| Cardiac Disorders | 18.1% | 17.8% | 17.2% | 17.0% | 16.7% | -1.4% |
| Neurological Disorders | 1.9% | 2.0% | 2.0% | 2.0% | 1.9% | 0.0% |
| Other Orthopedic | 1.9% | 2.0% | 2.2% | 2.3% | 2.3% | 0.5% |
| Brain Injury | 3.5% | 3.5% | 3.5% | 3.5% | 3.3% | -0.2% |
| Spinal Cord Injury | 1.5% | 1.5% | 1.6% | 1.6% | 1.6% | 0.1% |
| Amputation | 2.1% | 1.7% | 1.0% | 0.9% | 0.9% | -1.2% |
| Pulmonary Disorders | 7.5% | 7.0% | 6.8% | 7.0% | 6.8% | -0.7% |
| Pain Syndromes | 2.4% | 2.5% | 2.5% | 2.5% | 2.5% | 0.0% |
| Major Multiple Trauma | 0.5% | 0.6% | 0.6% | 0.6% | 0.6% | 0.1% |
| Debility | 1.9% | 1.8% | 1.8% | 1.8% | 1.7% | -0.2% |
| All Other | 0.3% | 0.3% | 0.3% | 0.2% | 0.2% | 0.0% |

Exhibit B.1: Distribution of Clinical Condition Categories among SNFs (2005-2009)

Percentages may not total 100 percent due to rounding.

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Appendix B

Exhibit B.2 presents the distribution of clinical condition categories among HHAs between 2005 and 2009. The proportion of major medical complexity and cardiac disorders represented the majority of admissions each year. The proportion of patients treated for major medical complexities increased by 1.4 percentage points, while the proportion for cardiac disorders decreased by 2.7 percentage points over this period. The proportion of hip/knee replacements increased from 10.4 percent in 2005 to 12.8 percent in 2009. This suggest that as the proportion of patients treated for hip/knee replacements decreased significantly among IRFs, the proportion among SNFs and HHAs increased.

| Clinical Condition Category | 2005 | 2006 | 2007 | 2008 | 2009 | Percentage Point Change (2005-2095) |
|-----------------------------|-------|-------|-------|-------|-------|---|
| Hip/Knee Replacement | 10.4% | 10.6% | 11.4% | 11.5% | 12.8% | 2.4% |
| Stroke | 4.0% | 3.9% | 3.8% | 4.1% | 4.0% | 0.0% |
| Hip Fracture | 1.5% | 1.5% | 1.5% | 1.4% | 1.3% | -0.2% |
| Major Medical Complexity | 34.2% | 35.3% | 36.1% | 35.8% | 35.6% | 1.4% |
| Cardiac Disorders | 27.3% | 26.6% | 25.5% | 24.9% | 24.6% | -2.7% |
| Neurological Disorders | 1.4% | 1.4% | 1.5% | 1.5% | 1.4% | 0.0% |
| Other Orthopedic | 2.1% | 2.2% | 2.4% | 2.4% | 2.5% | 0.4% |
| Brain Injury | 1.9% | 1.9% | 1.9% | 1.8% | 1.8% | -0.1% |
| Spinal Cord Injury | 1.6% | 1.7% | 1.7% | 1.7% | 1.7% | 0.1% |
| Amputation | 1.7% | 1.4% | 0.8% | 0.7% | 0.7% | -1.0% |
| Pulmonary Disorders | 10.7% | 10.1% | 10.1% | 10.9% | 10.6% | -0.1% |
| Pain Syndromes | 2.2% | 2.2% | 2.2% | 2.2% | 2.0% | -0.1% |
| Major Multiple Trauma | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.0% |
| Debility | 0.6% | 0.8% | 0.8% | 0.6% | 0.6% | 0.0% |
| All Other | 0.3% | 0.3% | 0.3% | 0.2% | 0.2% | 0.0% |

Exhibit B.2: Distribution of Clinical Condition Categories among HHAs (2005-2009)

Percentages may not total 100 percent due to rounding.

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Appendix B

Exhibit B.3 presents the distribution of clinical condition categories among LTCHs between 2005 and 2009. Major medical complexity represented the largest proportion of LTCH admission each year, with an increasing proportion between 2005 and 2008. This proportion increased markedly from 55.9 percent in 2005 to 67.1 percent in 2009. The increase in major medical complexity proportions appeared to be offset by smaller proportional decreases in amputation, cardiac disorder, stroke, and hip fracture cases.

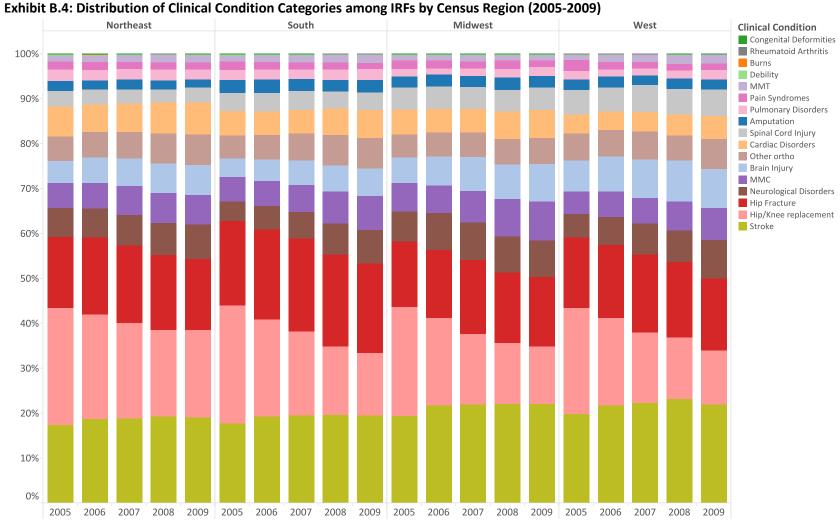
| | | | | | | Percentage Point Change |
|-----------------------------|-------|-------|-------|-------|-------|----------------------------|
| Clinical Condition Category | 2005 | 2006 | 2007 | 2008 | 2009 | (2005-2009) |
| Hip/Knee Replacement | 1.6% | 1.1% | 0.9% | 0.6% | 0.4% | -1.2% |
| Stroke | 6.2% | 5.7% | 4.9% | 4.8% | 4.2% | -2.0% |
| Hip Fracture | 3.8% | 3.2% | 2.9% | 2.2% | 2.0% | -1.8% |
| Major Medical Complexity | 55.9% | 59.9% | 64.8% | 66.6% | 67.1% | 11.2% |
| Cardiac Disorders | 11.4% | 10.9% | 10.0% | 9.1% | 9.0% | -2.4% |
| Neurological Disorders | 0.8% | 0.7% | 0.7% | 0.6% | 0.7% | -0.1% |
| Other Orthopedic | 1.5% | 1.5% | 1.4% | 1.3% | 1.6% | 0.2% |
| Brain Injury | 1.7% | 2.0% | 1.8% | 1.9% | 1.9% | 0.1% |
| Spinal Cord Injury | 1.4% | 1.4% | 1.2% | 1.3% | 1.2% | -0.2% |
| Amputation | 6.7% | 5.7% | 2.7% | 2.6% | 3.0% | -3.7% |
| Pulmonary Disorders | 7.2% | 6.5% | 7.0% | 7.1% | 7.3% | 0.0% |
| Pain Syndromes | 0.6% | 0.5% | 0.6% | 0.6% | 0.5% | -0.1% |
| Major Multiple Trauma | 0.5% | 0.5% | 0.5% | 0.5% | 0.5% | 0.0% |
| Debility | 0.2% | 0.1% | 0.1% | 0.1% | 0.1% | -0.1% |
| All Other | 0.5% | 0.5% | 0.6% | 0.6% | 0.7% | 0.2% |

Exhibit B.3: Distribution of Clinical Condition Categories among LTCHs (2005-2009)

Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

Exhibit B.4 shows that the relative proportion of IRF patients by clinical condition category across four census regions (i.e., Northeast, South, Midwest, and West) reflect the nationwide distribution for each study year. In each region, hip/knee replacement, stroke, and hip fracture conditions represented the greatest relative proportion of IRF cases. The marked decline in the proportion of hip/knee replacements is also observed across census regions, although this change appears somewhat less pronounced in the Northeast (a reduction in proportion of 6.5 percent) compared to the Midwest, South, and West, with a reduction in proportions of 11.5 percent, 12.6 percent, and 11.6 percent, respectively.

Appendix B



Source: Dobson | DaVanzo analysis of research identifiable 20 percent sample of Medicare beneficiaries (and 100 percent sample of IRF beneficiaries), 2005-2009.

ASSESSMENT OF PATIENT OUTCOMES OF REHABILITATION PROVIDED IN IRFs Dobson | DaVanzo

FINAL REPORT 13-127 | B-4



Attachment 7

June 16, 2017

Paula R. Vincent, Registered Nurse President Novant Health Presby Medical Ctr for ThePresbyterianHospital 200 Hawthorne Lane Charlotte, NC 28204 Joint Commission ID #: 6483 Program: Advanced Comprehensive Stroke Center Certification Activity: 60-day Evidence of Standards Compliance Certification Activity Completed: 06/16/2017

Dear Mrs. Vincent:

The Joint Commission is granting your organization a Passed Certification decision for all services reviewed under the applicable manual noted below:

Disease Specific Care Certification Manual

This certification cycle is effective beginning April 26, 2017 and is customarily valid for up to 24 months. Please note, The Joint Commission reserves the right to shorten or lengthen the duration of the cycle.

Should you wish to promote your certification decision, please view the information listed under the 'Publicity Kit' link located on your secure extranet site, The Joint Commission Connect.

The Joint Commission will update your certification decision on Quality Check®.

Congratulations on your achievement.

Sincerely,

ark Pelletin

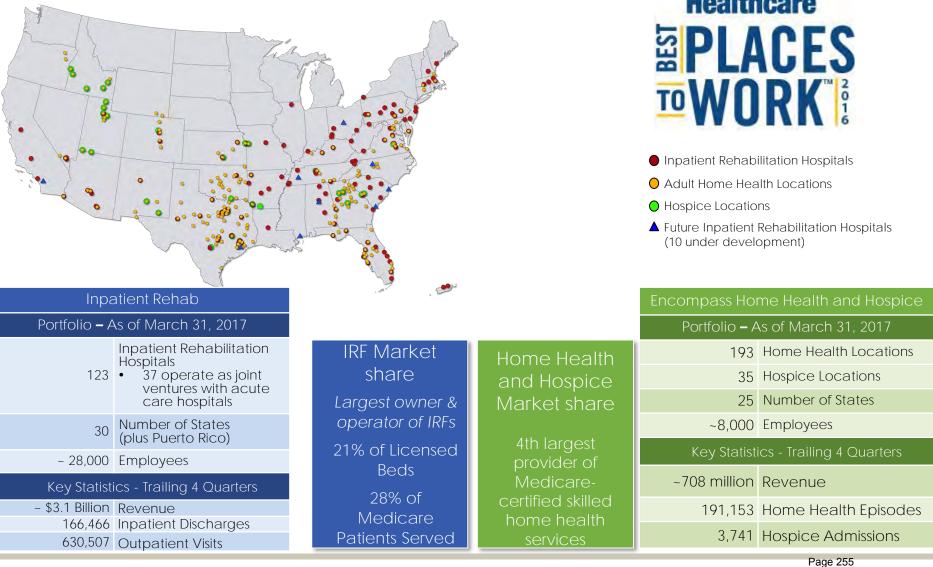
Mark G.Pelletier, RN, MS Chief Operating Officer Division of Accreditation and Certification Operations

HEALTHSOUTH

Attachment 8

HealthSouth Overview

HealthSouth is One of the **Nation's** Largest Providers of Post-Acute Healthcare Services



2 Confidential

Note: One of the 123 IRFs and two of the 188 adult home health locations are nonconsolidated. These locations are accounted for using the equity method of accounting

HEALTHSOUTH

Mission & Values

Received-Healthcare Planning

7/26/2017

Our Mission

BE THE HEALTHCARE COMPANY OF CHOICE

for

✓ Patients
 ✓ Employees,
 ✓ Physicians &
 ✓ Shareholders

by providing

HIGH QUALITY CARE

Values

QUALITY

- The finest clinicians, technology, facilities and programs
- Superior outcomes for each patient

INTEGRITY

 Operate our business honestly, with financial integrity and in adherence with all regulatory obligations

RESPECT

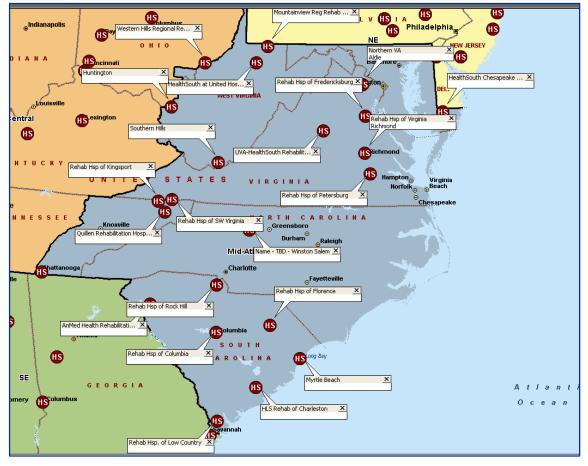
- Embrace diversity of our employees, patients, physicians, partners, vendors, and shareholders
- Communicate openly and honestly

COST-EFFECTIVNESS

Committed to innovate and high-quality healthcare in a cost-effective manner (through resource management and proactive responses to industry changes)



HealthSouth has a Strong^{7/26/2017} Region



- 19 Hospitals + 3 Coming Soon
- 8 Joint Ventures

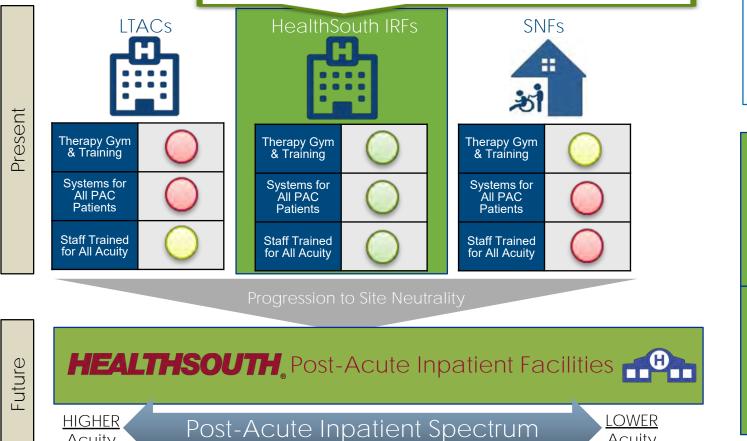
Benefits of HealthSouth's Strong Regional Presence

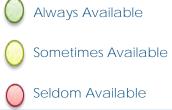
- Creates a foundation for the exchange of ideas, innovation and best practices amongst the clinical teams
- Regional, discipline specific (e.g. nursing, therapy and case management) meetings help foster an environment of idea exchange and collaboration
- Economies of scale driven by the ability to potentially share staff (liaisons, therapists, nurses, etc.), training and advertising costs



7/26/2017 HealthSouth is Well-Positioned for the Progression Towards Site Neutrality as It Will Be Able to Treat all Types of Post-Acute Patients by Leveraging Its Operational Expertise Across Its Network of Facility-Based and Home-Based Assets.

HealthSouth's Rehabilitation Hospitals have the physical construct, clinical staffing, and operating expertise to "pivot from the center" to address the full spectrum of inpatient post-acute needs.







Acuity



Acuity

7/26/2017

Leading Position in Cost Effectiveness⁽¹⁾ - IRFs

| | | Avg. Beds per IRF | Avg. Medicare Discharges per IRF ⁽¹¹⁾ | Case Mix Index ⁽¹²⁾ | Avg. Est. Total <u>Cost</u> per Discharge for FY 2018 | Avg. Est. Total <u>Payment</u> per Discharge for FY 2018 |
|----------------------------------|-------|-------------------------|---|--------------------------------------|---|---|
| HLS ⁽¹⁰⁾ = | 122 | 68 | 961 | 1.26 | \$12,899 | \$19,767 |
| Free- Standing (Non-HLS) = | 153 | 57 | 576 | 1.26 | \$17,324 | \$20,731 |
| Hospital Units = | 862 | 24 | 229 | 1.21 | \$20,856 | \$21,140 |
| Total | 1,137 | 33 | 354 | 1.23 | \$17,764 | \$20,650 |

Medicare pays us <u>less</u> per discharge, on average, and we treat a <u>higher</u> <u>acuity</u> patient.

HealthSouth differentiates itself by:

- "Best Practices" clinical protocols
- Supply chain efficiencies

.

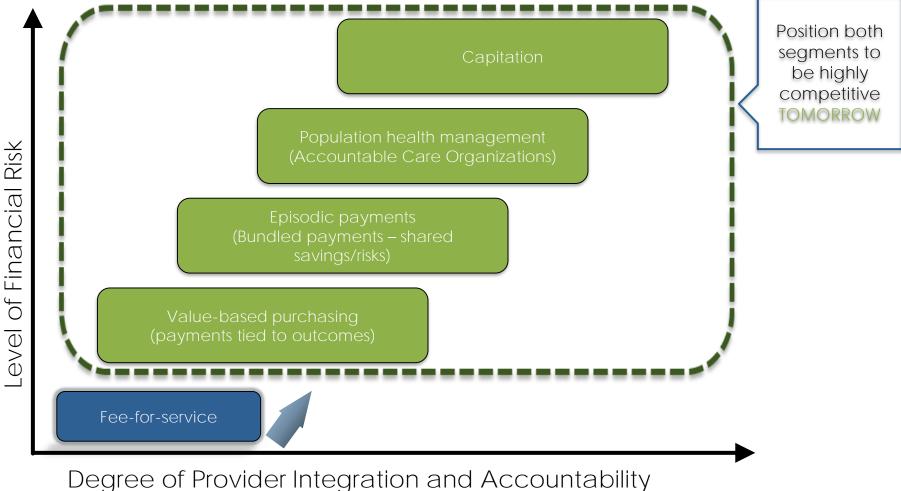
- Sophisticated management information systems
- Economies of scale

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7 Confidential

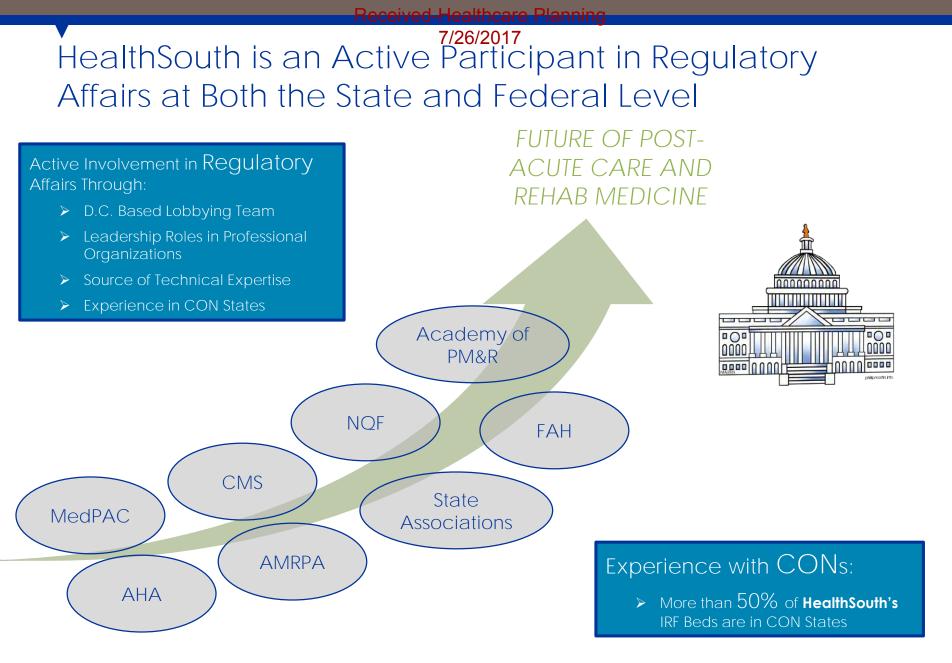
The average estimated total payment per discharge, as stated, does not reflect a 2% reduction for sequestration.⁽⁵⁾ Refer to appendix for end notes.

Our Strategy: Position HealthSouth for Long-Term Success with the Transition to Alternative Payment Models



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HEALTHSOUTH



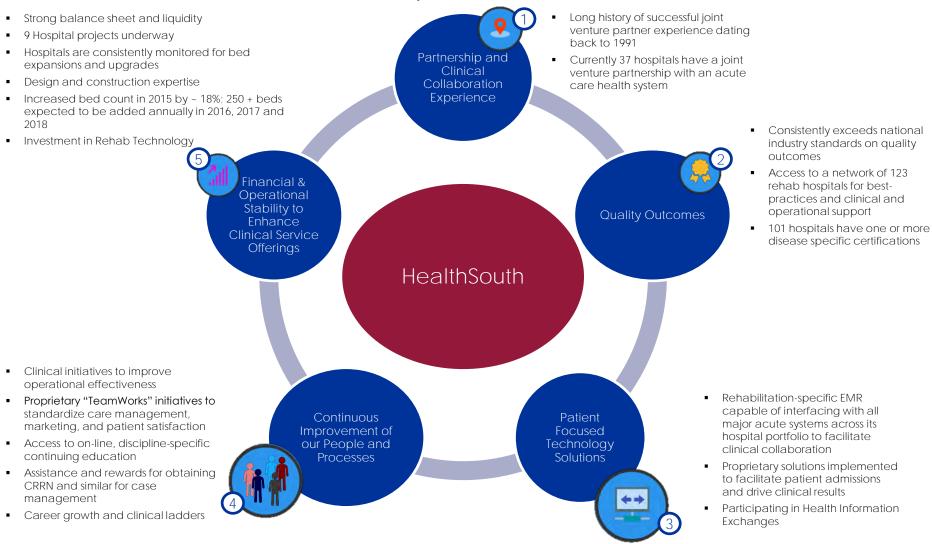
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Why HealthSouth?

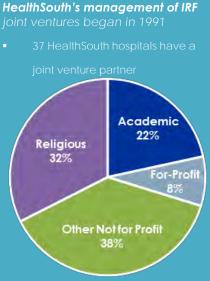
Page 262

Five Key Differentiators Allow HealthSouth to Better Serve the Post-Acute Population





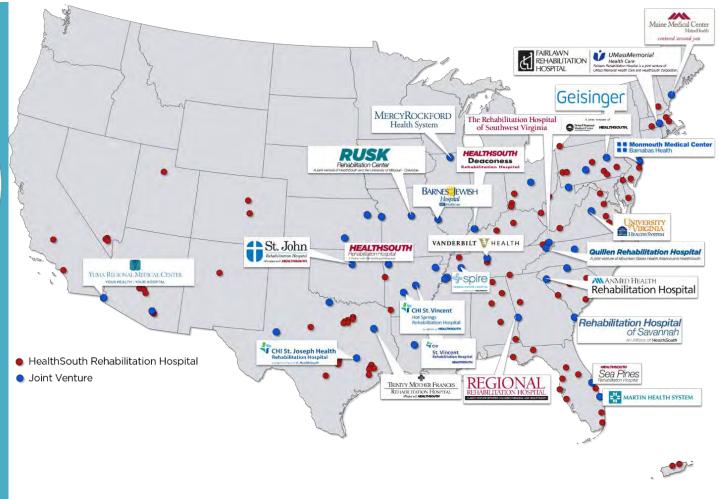
HealthSouth has Partnership and Clinical Collaboration Experience with Varied and Complex Organizations



- Joint ventures are an important aspect of HealthSouth's strategy and the Company is actively establishing new partnerships across the country.
- HealthSouth's joint venture hospital partners own equity tha ranges from 2.5% to 50%

Confidential

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*Excludes joint venture hospitals that have been announced but were not operational as of December 31, 2016: Jackson, TN; Westerville, OH; Winston-Salem, NC; Murrells Inlet, SC; Little River, SC; and Gulfport, MS.

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HLS Quality Scores Exceed Industry Benchmarks, Demonstrating a Superior Level of Quality Care



Discharge to Community FIM GAIN - HLS VS. INDUSTRY Percent of cases discharged to 78.7% 78.0% the community, 77.1% 36.5 34.3 35.6 36.6 35.9 75.7% including home 75.2% 32.8 32.3 74.4% 31.1 or home with 30 29.5 home health. Higher is better. 2014 2015 2016 2015 2008 2010 2011 2012 2013 2014 2016 Discharge to SNF HealthSouth UDSMR Expected Percent of patients 14.5% 78 hospitals achieved scores at 13.9% 13.1% discharged to a the 80th percentile or above 10.7% 10.1% skilled nursing (only 20 would be expected). facility. **PFM SCORES** Lower is better. 10% 2014 2015 2016 26% 16% 19% Discharge to Acute Percent of 0% 0% 0% 0% 1% 1% patients discharged to an 10.6% 10.6% 10.7% 210% tile 10.7% 10% tile 20%-tile 30%-110 60%-tile 10%-tile 80%,tile 10.4% acute care hospital. HLS 2016 UDSMR Nation Lower is better. 2016 2014 2015

UDSMR Expected HealthSouth

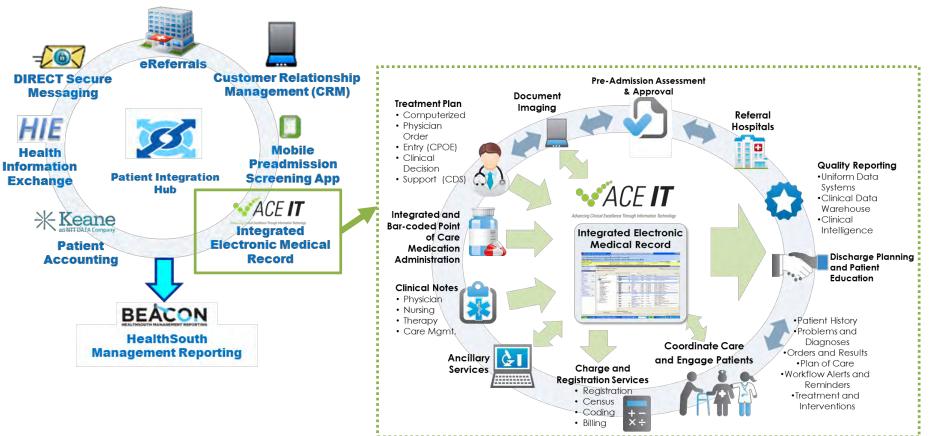
HealthSouth takes patients at a lower level of independence and achieves larger gains in independence scores.

Confidential FIM Gain – HLS Internal Reporting, using 2016 year-end data for all hospitals PEM Distribution – Year End 2016, Discharge Destination Data Source: HLS Internal Reporting, Using 2016 year-end data for all hospitals UDS Info: UDS Report for Medical Rehabilitation Hospitals

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HealthSouth has Devoted Substantial Effort and Expertise to Leverage Technology to Improve Patient-Centered Care and Operating Efficiencies





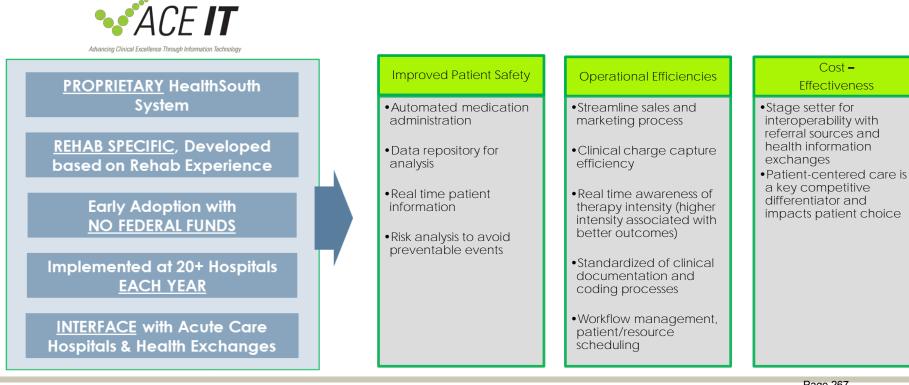
HealthSouth Technology Capabilities are Unique in the PAC Industry

SOLUTION



- ISSUF
- 89% of PAC Providers Say IT Capabilities and Patient Data Exchange Are Nonexistent*
- Post Acute Providers not Provided with Federal Funds to Implement

- HealthSouth invested in a propriety EMR system, VACE IT
- YTD, ACE IT has been Implemented at 82% of our hospitals
- All HealthSouth facilities are expected to go-live with ACE IT by early 2018



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*Responses of either "non-existent or poor", or "minimal or underutilized." Source: Black Book Market Research LLC, "Post-Acute Providers Health Information Technology User Survey Results," 2014.

Page 267 HEALTHSOUTH

7/26/2017 HealthSouth Propriety Tools



ACE IT

EMR utilized for Clinical Management

CMS Requirements

CMS requirements IRF specific clinical Minutes of Therapy assessment IRF Nursing quality Care/CAUTI reportin Health Information Exchange Interface Reimbursement and meet and help man "Live" information: Allows care staff to 1) m 2) closely m destination Implemented at 8



BEACON

Performance dashboard to drive clinical and operational performance

| : Clinical documentation focused on for IRF specific criteria and reimbursement tools: IRF-PAI, , PAPE, Pre-admit assessment, and FIM documentation: Specifically, wound ng Exchange: Prepared for Health es | Care Management: Manages patient discharge disposition Labor Productivity Analysis: Tracks deployment of Labor Quality Reporting: Tracks Quality Reporting Measures Therapy Analysis/ Dashboard: Tracks therapist productivity, patient therapy intensities and rehab outcome metrics Volume Analysis: Tracks census, patient days, referrals, Rehab Compliant Pts., referral to admission conversion rate, discharges and admissions |
|---|---|
| | |
| d clinical model: Built specifically to nage CMS IRF specific criteria e management team and medical nanage patient treatment plans and nonitor patients at risk for discharge s other than to the community | Benchmarking: Hospital side by side comparison to promote best practice across all 120 HealthSouth hospitals Optimize: Patient outcomes Efficient management of Labor Tracking of Regulatory Requirements for Rehab Compliant Pts. and Quality Reporting Measures Patient Outreach: Expand patient outreach for patients requiring IRF level of care |
| 2% of HealthSouth Hospitals with DHITECH DOLLARS | Implemented at 100% of HealthSouth Hospitals |
| | |



Advantages

Management Reporting Tool is Patient-Focused





Operations Management Tool

Hospital leadership has access to near real-time data to run the business

Benchmarked against our own hospitals to promote best practices

Users can review key quality, volume (admissions, discharges, daily census), compliance, labor productivity, variable expenses, and accounts receivable metrics

> Supply Chain & Procurement Tool

Standardized purchasing practices

Vendor Consolidation and organization

National procurement contracts allow for competitive terms and pricing

LABOR PRODUCTIVITY



CARE MANAGEMENT



2

3

THERAPY MANAGEMENT



VOLUME ANALYSIS



4

6

PATIENT SATISFACTION



NURSING DASHBOARD

| Firn Gain Company: 35.84 Region: 35.90 | 3.25 | Polient Satisfact Company: RR 11 Remot: 00.03 | ion by Disc harge R7.34 87.60 | e Dute 87,94 07,25 | Origenerge To Acule Company: 10,73% Roman: 10,75% |
|---|-------------------|---|-------------------------------------|--------------------------|--|
| Overall 41.39 | Sphincter 2.67 | Overall 83.72 | Nursing 80.40 | Personal 80.46 | 12.29% |
| Company Game | | Worsening Weat | wis | | Manical France - Examinis Second |
| Cauti MI | ISA CDIF | | 2 | - | Falls Medications |
| Scan Rates Company: 94.03% Regime: 95.22% | 92.66m | Productive (100) | Per Prilleon Car | y ula | RN Turnover - Annualized Company: 21.355 Benne: - 66.092 |
| Patient | Meds | Nursin | g C | RRN | 10 0001 |
| 87.35% | 88.22% | 5.76 | 0 | .43 | 10 30% |



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Case Study: Our Technologies Help Mitigate Penalties Following Regulatory Changes



ISSUE

New Quality Reporting Guidelines

> Over the past 4 years, IRFs have been required to report on 17 new quality guidelines

Penalties

 Failure to meet/achieve specified guidelines reduces a hospital's Medicare reimbursement

Additional Changes Coming

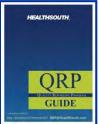
 New guidelines continue to be released, with 2 additional coming in October 2018

SOLUTION

 HealthSouth resources have created tools and systems to help hospitals report QRP data both accurately and timely







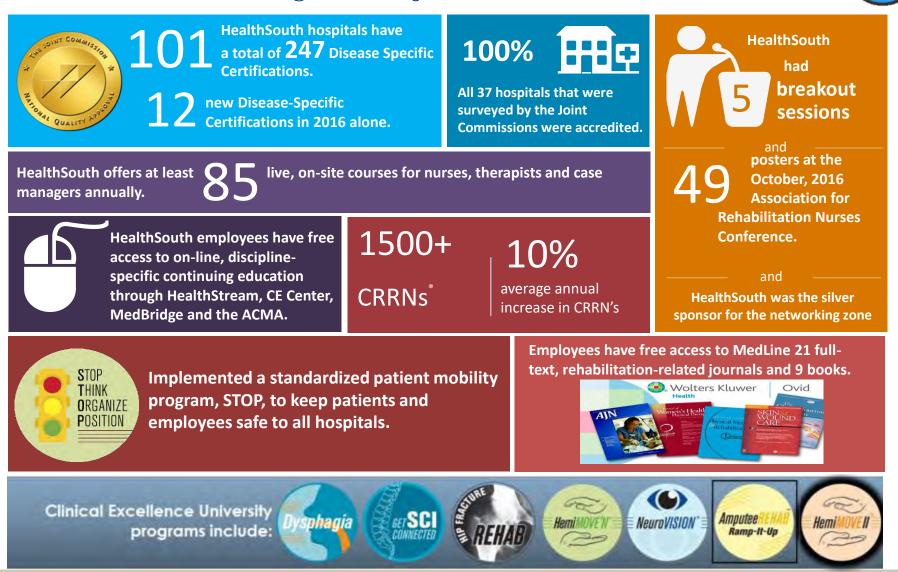
RESULT

All HealthSouth hospitals have complied with the IRF QRP, resulting = in OQRP related penalties.



HealthSouth is Committed to Continually Improve our People and Processes for High-Quality Patient Care





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Page 271 HEALTHSOUTH

Education & Training: Resources for Medical Directors

- Annual Medical Directors' Meeting
 - Largest professional convocation specific to medical directors
 - Annual education and networking opportunity for our 123 medical directors
 - >12 hours of CME accredited by Vanderbilt
- Medical Director's Handbook (unique; practical)
- Tools to simplify compliance (e.g. 2010 Rule; Quality Reporting)
- BEAM (Building Excellence through the Art of Medical Management) Binder
- Team conference structure [patient-centered Siebens Domain Management Model (SDMM)]
- Professional-quality educational presentations (e.g. Where Should Rehab Take Place?, Rehab Technology, Brain Injury, Stroke)
- Legal guidance(e.g. by-laws interpretation, discipline process)
- Videoconferences with CME (sponsored by Washington University in St. Louis)
- Deep bench for elective peer review
- Legislative and regulatory updates
- Quarterly newsletter: Medical Notes



Medical Services Department Serving HealthSouth Associated Physicians

- Educational opportunities in the areas of quality, compliance, regulatory requirements, and documentation improvement
- Designed for both current physicians as well as for onboarding of newly credentialed physicians
- Staffed with physician, compliance, nursing, and data analytics professionals



Best Practices Standardized: TeamWorks Example



Standardizing our approach has resulted in superior patient care and increasing the number of patients served who require an inpatient rehabilitation level of care.

Initiative Overview

- HealthSouth has developed a proprietary program designed to collaborate with acute care partners to expedite the admissions process for rehab patients and decrease the acute care length of stay:
- Standardized approach includes:
 - Monitoring the status of potential referrals on a real-time basis
 - Providing marketing liaisons with technology to facilitate communication
 - Streamlining clinical decision making to meet the needs of referring case managers and physicians
 - Ensuring patient assessments identify patients appropriate for inpatient rehab care

Potential HLS Referral Sources

Acute Care Hospitals

Emergency Department

Observation Units

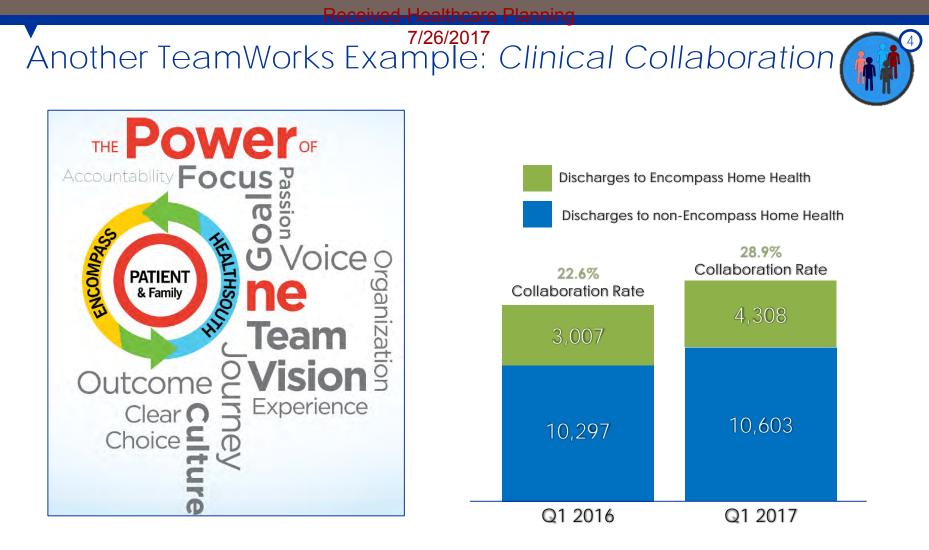
Skilled Nursing Facilities

Long Term Care Hospitals

Home Health

Home / Physician Office





- Overlap markets are defined as a HealthSouth hospital located within a 30-mile radius of an Encompass location
- As of March 31, 2017, 61% of HealthSouth's hospitals are located within overlap markets
- The Company's clinical collaboration rate goal for overlap markets is 35% to 40% within the next three years



HealthSouth's <u>clinical initiatives improve</u> operational <u>efficiency</u> and patient <u>outcomes</u>





Reduce Acute Care Transfers (tracked in the IRF QRP*)

Problem: Acute care transfers can negatively influence patient outcomes and result in unnecessary health care expenditures and penalties.

Solution:

Utilize extensive proprietary database of IRF patients to engage in predictive modelling to identify patients at risk for acute care transfer and implement intervention strategies as part of the plan of care.



Medication Reconciliation (tracked in the IRF QRP*)

Problem:

Medication errors are a common cause of adverse drug events which significantly increase a patient's risk of being readmitted to an acute care hospital.**

<u>Solutio</u>

Upon admission to and discharge from IRF, a multidisciplinary reconciliation process using HealthSouth's lectronic medical records is being implemented to further reduce the risk of medication errors.



Infection Control

Problem: Healthcare-associated infections (HAI) are a threat to patient safety and add to growing healthcare costs.

Solution:

Standardize and improve infection control practices across the company in order to reduce the risk of infection to patients and apply evidenced-based decision making in our hospitals



Increase Employee Retention

Problem: High employee turnover may negatively impact a provider's ability to sustain quality care

Solution

Measure employee engagement through surveys and integrate feedback to improve retention and development programs to ensure strong foundation for quality care and patient satisfaction

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HealthSouth's Clinical Research



<u>Goal of Research</u>: Promote and improve the science of inpatient rehabilitation, rehabilitation therapy services, and the post-acute continuum of care

Types of Research

- Retrospective: Studies that review previously collected data
- Prospective: Enrolls patients in an active research study related to a drug, therapy, or program

Participation in Research

- ~ 10% of our hospitals are participating in some form of clinical research at any given time
- ~ 50 active research projects today
- Significant financial supporter of clinical research via gifts to academic institutions, research institutions, foundations, and research projects

| Hospital Name | Relationship | Principal Investigator |
|---|--|------------------------------|
| Cardinal Hill Rehabilitation Hospital | Phase 2a, Randomized, Double-Blind, Placebo-Controlled 21 Day Treatment Study, Including an fMRI Sub- Study, to Evaluate the Effect of HT-3951 on Upper Extremity Motor Function Following Ischemic Stroke (RESTORE) | Erika Erlandson, MD |
| HealthSouth Rehabilitation Hospital of Miami | Post-Stroke Cognition, Continence and Transfers on Discharge from Inpatient-Rehabilitation Following Complete Urinary Incontinence on Admission | Ken Peters, PT |
| UVA HealthSouth Rehabilitation Hospital | A Bayesian Fall Risk Assessment Instrument | Kevin Cross, PhD, PT, ATC |
| The Rehabilitation Institute of St. Louis | Office Predictors of Fitness to Drive in Older Adults with Dementia | David Carr, MD |
| The Rehabilitation Institute of St. Louis | Animal Assisted Activity: Research processes and patient outcomes – The Rehabilitation Institute of St. Louis | Reginal Abel, PhD |
| HealthSouth Scottsdale Rehabilitation Hospital | Lung Function Improvement after Brachioscopic Lung Volume Reduction with Pulmonx Endobronchial Valve used in treatment of Emphysema | Dichard Sue, MD |
| Rusk Rehabilitation Center | Perceptions of Education Prior to Transfer to Inpatient Rehabilitation | Gregory Worsowicz, MD |

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Operational Efficiencies: Design and Construction Expertise



HealthSouth Yuma Rehabilitation Hospital



HealthSouth Rehabilitation Hospital at Martin Health



HealthSouth Rehabilitation Hospital of Littleton



HealthSouth has developed standardized plans designed to optimize operational efficiency and clinical outcomes. The final design and construction plans are reviewed with joint venture partners for comment, input and approval.



A Higher Level of Care®

HEALTHSOUTH

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healthsouth.com