REQUIRED STATE AGENCY FINDINGS

FINDINGS

C = Conforming
CA = Conforming as Conditioned
NC = Nonconforming
NA = Not Applicable

Decision Date: March 2, 2023 Findings Date: March 2, 2023

Project Analyst: Cynthia Bradford Team Leader: Lisa Pittman

Project ID #: Q-12297-22

Facility: FMC Dialysis Services East Carolina University

FID #: 960406 County: Pitt

Applicant: Bio-Medical Applications of North Carolina, Inc.

Project: Relocate the entire facility and add no more than six dialysis stations pursuant to

Condition 2 of the facility need methodology for a total of no more than 47 stations

upon project completion.

REVIEW CRITERIA

G.S. 131E-183(a): The Agency shall review all applications utilizing the criteria outlined in this subsection and shall determine that an application is either consistent with or not in conflict with these criteria before a certificate of need for the proposed project shall be issued.

(1) The proposed project shall be consistent with applicable policies and need determinations in the State Medical Facilities Plan, the need determination of which constitutes a determinative limitation on the provision of any health service, health service facility, health service facility beds, dialysis stations, operating rooms, or home health offices that may be approved.

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Bio-Medical Applications of North Carolina, Inc. (hereinafter "BMA" or "the applicant") proposes to add six stations to FMC Dialysis Services East Carolina (FMC East Carolina) pursuant to Condition 2 of the facility need methodology for a total of 47 stations upon project completion.

Need Determination

Chapter 9 of the 2022 State Medical Facilities Plan (SMFP) provides a county need methodology and a facility need methodology for determining the need for new dialysis stations. According to Table 9C, page 139, the county need methodology shows there is no county need determination for additional dialysis stations in Pitt County.

However, the applicant is eligible to apply for additional dialysis stations in an existing facility pursuant to Condition 2 of the facility need methodology in the 2022 SMFP, if the utilization rate for the dialysis center as reported in the 2022 SMFP is at least 75 percent or 3.0 patients per station per week, as stated in Condition 2.a. Table 9A on page 130 of the 2022 SMFP shows the utilization rate reported for FMC East Carolina is 82.32 percent or 3.29 patients per station per week based on 135 in-center dialysis patients and 41 certified dialysis stations (135 patients / 41 stations = 3.29; 3.29 / 4 = 82.32%).

As shown in Table 9D on page 141 of the 2022 SMFP, based on the facility need methodology for dialysis stations, the potential number of stations needed at FMC East Carolina is up to six additional stations; thus, the applicant is eligible to apply to add up to nine stations during the 2022 SMFP review cycle pursuant to Condition 2 of the facility need methodology.

The applicant proposes to relocate the entire facility and add no more than six new stations to FMC East Carolina, which is consistent with the 2022 SMFP calculated facility need determination for up to six dialysis stations; therefore, the application is consistent with Condition 2 of the facility need determination for dialysis stations.

Policies

There are three policies in the 2022 SMFP on pages 22-23 applicable to this review. Policy ESRD-2: Relocation of Dialysis Stations, Policy GEN-3: Basic Principles and Policy, and Policy GEN-4: Energy Efficiency and Sustainability for Health Service Facilities both on pages 30-31 of the 2022 SMFP, are applicable to this review.

Policy ESRD-2 states:

"Relocations of existing dialysis stations are allowed only within the host county and to contiguous counties. Certificate of need applicants proposing to relocate dialysis stations to a contiguous county shall:

- 1. Demonstrate that the facility losing dialysis stations or moving to a contiguous county is currently serving residents of that contiguous county; and
- 2. Demonstrate that the proposal shall not result in a deficit, or increase an existing deficit in the number of dialysis stations in the county that would be losing stations as a result of the proposed project, as reflected in the most recent North Carolina State Medical Facilities Plan, and
- 3. Demonstrate that the proposal shall not result in a surplus or increase an existing surplus of dialysis stations in the county that would gain stations as a result of the proposed project, as reflected in the most recent North Carolina State Medical Facilities Plan."

As shown in Exhibit D-1, The new facility will be located at 1099 WH Smith Blvd., Greenville, NC 27834. This facility is located within Pitt County and is approximately 1.5 miles from the

current FMC East Carolina facility; thus, the inventory of dialysis stations will not change in Pitt County. Therefore, the application is consistent with Policy ESRD-2.

Policy GEN-3: Basic Principles, on page 22-23 of the 2022 SMFP, states:

"A certificate of need applicant applying to develop or offer a new institutional health service for which there is a need determination in the North Carolina State Medical Facilities Plan shall demonstrate how the project will promote safety and quality in the delivery of health care services while promoting equitable access and maximizing healthcare value for resources expended. A certificate of need applicant shall document its plans for providing access to services for patients with limited financial resources and demonstrate the availability of capacity to provide these services. A certificate of need applicant shall also document how its projected volumes incorporate these concepts in meeting the need identified in the State Medical Facilities Plan as well as addressing the needs of all residents in the proposed service area."

In Section B, pages 21-23, the applicant explains why it believes it's application is consistent with Policy GEN-3.

Promote Safety and Quality

The applicant describes how it believes the proposed project will promote safety and quality in Section B, page 21; Section N, page 79; Section O, page 81-84; and referenced exhibits. The information provided by the applicant is reasonable and supports the determination that the applicant's proposal will promote safety and quality.

Promote Equitable Access

The applicant describes how it believes the proposed project will promote equitable access in Section B, page 22; Section C, page 35-36; Section L, pages 71-76; Section N, page 79; and referenced exhibits. The information provided by the applicant is reasonable and supports the determination that the applicant's proposal will promote equitable access.

Maximize Healthcare Value

The applicant describes how it believes the proposed project will maximize healthcare value in Section B, pages 22-23; Section N, pages 78-79; and referenced exhibits. The information provided by the applicant is reasonable and supports the determination that the applicant's proposal will maximize healthcare value.

The applicant adequately demonstrates how its proposal incorporates the concepts of quality, equitable access and maximum value for resources expended in meeting the facility need as identified by the applicant. Therefore, the application is consistent with Policy GEN-3.

Policy GEN-4 states:

"Any person proposing a capital expenditure greater than \$4 million to develop, replace, renovate or add to a health service facility pursuant to G.S. 131E-178 shall include in its certificate of need application a written statement describing the project's plan to assure improved energy efficiency and water conservation.

In approving a certificate of need proposing an expenditure greater than \$5 million to develop, replace, renovate or add to a health service facility pursuant to G.S. 131E-178, the Certificate of Need Section shall impose a condition requiring the applicant to develop and implement an Energy Efficiency and Sustainability Plan for the project that conforms to or exceeds energy efficiency and water conservation standards incorporated in the latest editions of the North Carolina State Building Codes. The plan must be consistent with the applicant's representation in the written statement as described in paragraph one of Policy GEN-4.

Any person awarded a certificate of need for a project or an exemption from review pursuant to G.S. 131E-184 is required to submit a plan of energy efficiency and water conservation that conforms to the rules, codes and standards implemented by the Construction Section of the Division of Health Service Regulation. The plan must be consistent with the applicant's representation in the written statement as described in paragraph one of Policy GEN-4. The plan shall not adversely affect patient or resident health, safety or infection control."

The proposed capital expenditure for this project is greater than \$4 million but less than \$5 million. In Section B, pages 24-25, the applicant explains why it believes its application is consistent with Policy GEN-4. The applicant states that the FMC Real Estate and Construction Services department continually evaluates its design plans for energy efficiency and water conservation. The applicant lists several examples of their efforts to assure energy efficiency and water conservation (page 25).

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion based on the following:

- The applicant adequately demonstrates that the application is consistent with Condition 2 of the facility need methodology as applied from the 2022 SMFP.
- The applicant adequately demonstrates that the application is consistent with Policy ESRD-2 because the proposed relocation of stations is within Pitt County.

- The applicant adequately demonstrates how BMA's projected volumes incorporate the concepts of safety and quality, equitable access, and maximum value for resources expended in meeting the facility need and is consistent with Policy GEN-3.
- The applicant adequately demonstrates that the proposal is consistent with Policy GEN-4 as stated above.
- (2) Repealed effective July 1, 1987.
- (3) The applicant shall identify the population to be served by the proposed project and shall demonstrate the need that this population has for the services proposed, and the extent to which all residents of the area, and in particular, low-income persons, racial and ethnic minorities, women, ... persons [with disabilities], the elderly, and other underserved groups are likely to have access to the services proposed.

 \mathbf{C}

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

In Section C, pages 26-27, the applicant documents that FMC East Carolina currently provides home hemodialysis (HH) and home peritoneal dialysis (PD) training and support.

Patient Origin

On page 115, the 2022 SMFP defines the service area for dialysis stations as "...the service area is the county in which the dialysis station is located. Each county comprises a service area except for two multicounty service areas: Cherokee, Clay and Graham counties and Avery, Mitchell, and Yancey counties." Thus, the service area for this facility consists of Pitt County. Facilities may serve residents of counties not included in their service area.

The following table illustrates current and projected patient origin.

	FMC East Carolina Current & Projected Patient Origin											
	Last – CY 2021					Projected – CY 2026						
County	IC*	IC* Patients HH Patient		Patients	PD Patients		IC* Patients		HH Patients		PD Patients	
	#	%	#	%	#	%	#	%	#	%	#	%
Pitt	122.0	87.1%	4.0	44.4%	27.0	60.0%	142.8	92.2%	4.7	48.4%	31.6	63.7%
Beaufort	3.0	2.1%	1.0	11.1%	3.0	6.7%	3.0	1.9%	1.0	10.3%	3.0	6.0%
Bertie	1.0	0.7%										
Craven	2.0	1.4%	1.0	11.1%	2.0	4.4%	2.0	1.3%	1.0	10.3%	2.0	4.0%
Dare					2.0	4.4%					2.0	4.0%
Duplin					1.0	2.2%					1.0	2.0%
Edgecombe	2.0	1.4%			1.0	2.2%	2.0	1.3%			1.0	2.0%
Granville									1.0	10.3%		
Greene	1.0	0.7%	1.0	11.1%			1.0	0.6%	1.0	10.3%		
Halifax			1.0	11.1%	2.0	4.4%					2.0	4.0%
Hyde					1.0	2.2%					1.0	2.0%
Lenoir	1.0	0.7%			2.0	4.4%	1.0	0.6%			2.0	4.0%
Martin	2.0	1.4%					2.0	1.3%				
Nash			1.0	11.1%	1.0	2.2%					1.0	2.0%
Sampson	1.0	0.7%							1.0	10.3%		
Washington	1.0	0.7%										
Wayne	2.0	1.4%										
Wilson	1.0	0.7%			3.0	6.7	1.0	0.6%			1.0	2.0%
Other States	1.0	0.7%										
Total	140.0	100.0%	9.0	100.0%	45.0	100.0%	154.8	100.0%	9.7	100.0%	49.6	100.0%

*IC = In-Center

Note: Table may not foot due to rounding.

Source: Section C, page 26-27

In Section C, pages 28-32, and the Form C Utilization subsection of Section Q, the applicant provides the assumptions and methodology used to project patient origin. The applicant's assumptions are reasonable and adequately supported based on the following:

- The applicant's projections are based on the historical patient origin at FMC East Carolina.
- The applicant did not project growth in the number of patients at FMC East Carolina who do not live in Pitt County.

Analysis of Need

In Section C, pages 26-33, the applicant explains why it believes the population projected to utilize the proposed services needs the proposed services. The applicant states:

"Patients with End Stage Renal Disease require dialysis treatment on a regular and consistent basis in order to maintain life. Patients will normally receive three treatments per week. The NC SMFP recognizes that this patient population requires frequent and regular treatment. The need methodology for dialysis stations is focused

on four patient shifts per week and recognizes that patients will generally dialyze on a Monday-Wednesday-Friday, morning or afternoon shift schedule, or on a Tuesday-Thursday-Saturday, morning or afternoon shift schedule. Failure to receive dialysis care will ultimately lead to the patient's demise.

The need that this population has for the proposed services is a function of the individual patient need for dialysis care and treatment."

The information is reasonable and adequately supported for the following reasons:

- According to the 2022 SMFP, as of December 31, 2020, FMC East Carolina was operating at a rate of 3.29 patients per station per week, or 82.32 percent of capacity.
- According to the December 2021 Data Collection Form for ESRD facilities, the patient population at FMC East Carolina increased by five patients to a total of 140 patients.
- The increase of five patients during 2021 is an annual growth rate of almost 4 percent.
- The applicant demonstrates the need for the additional six stations even while using a lower growth rate than the historical growth rate for the facility.

Projected Utilization

In Section C, pages 26-28, and in Form C Utilization subsection of Section Q, the applicant provides the assumptions and methodology used to project patient utilization, which are summarized below.

- The applicant begins its utilization projections with the patient census on December 31, 2021. The applicant states that on December 31, 2021, its in-center patient census was comprised of 122 Pitt County patients and eighteen patients from other areas.
- The Pitt County Average Annual Change Rate (AACR) as published in the 2022 SMFP is 3.2 percent. The applicant states that the in-center patient population growth rate in the last year was approximately 4%.
- The applicant assumes no population growth for the patients residing outside of Pitt County who are dialyzing at FMC East Carolina but assumes the patients will continue to dialyze at FMC East Carolina and adds them to the calculations when appropriate.
- The new stations are projected to be certified by December 31, 2024. OY1 is CY 2025. OY2 is CY 2026.

In Section C, pages 28-29, and in the Form C Utilization subsection of Section Q, the applicant provides the calculations used to project the patient census for OY1 and OY2, as summarized in the table below.

FMC East Carolina In-Center Projected Utilization	*
Starting point of calculations is Pitt County in-center patients dialyzing at FMC East Carolina on December 31, 2021.	122
Pitt County patient population is projected forward by one year to December 31, 2022, using the Pitt County Five Year Average Annual	125.9 x 1.032 = 125.9
Change Rate.	
Add the 12 patients from other counties. This is the projected ending census for interim Year 1	125.9 + 12 = 137.9
Project the Pitt County patient population forward for one year to	
December 31, 2023, using the Pitt County Five Year Average Annual Change Rate.	$125.9 \times 1.032 = 129.9$
Add the 12 patients from other counties. This is the projected ending census for Interim Year 2	129.9 + 12 =141.9
Project the Pitt County patient population forward for one year to December 31, 2024, using the Pitt County Five Year Average Annual Change Rate.	129.9 x 1.032 = 134.1
Add the 12 patients from other counties. This is the projected ending census for interim Year 3	134.1 + 12 = 146.1
Project the Pitt County patient population forward for one year to December 31, 2025, using the Pitt County Five Year Average Annual Change Rate.	134.1 x 1.032 = 138.4
Add the 12 patients from other counties. This is the projected ending census for Operating year 1	138.4 +12 =150.4
Project the Pitt County patient population forward for one year to December 31, 2026, using the Pitt County Five Year Average Annual Change Rate.	138.4 x 1.032 = 142.8
Add the 12 patients from other counties. This is the projected ending census for Operating year 2	142.8 + 12 = 154.8

^{*}On page 29, the applicant's narrative states it uses the Pitt County Five Year AACR of 3.2% as published in the 2022 SMFP.

The applicant projects to serve 150 patients on 47 stations, which is 3.2 patients per station per week (150 patients / 47 stations = 3.2, by the end of OY1 and 155 patients on 47 stations, which is 2.96 patients per station per week (155 patients / 47 stations = 3.3, by the end of OY2. This meets the minimum of 2.8 patients per station per week as of the end of the first operating year as required by 10A NCAC 14C .2203(b).

HH and PD Training

- The applicant begins its utilization projections with the HH and PD patient census at FMC East Carolina on December 31, 2021. The applicant states that on December 31, 2021, it was serving 4 HH patients and 27 PD patients.
- The applicant projects growth in the Wake County patient populations using the 5-year AACR for Wake County of 3.2% as published in the 2022 SMFP.

• The applicant assumes no population growth for HH and PD out of county patients but assumes the patients will continue to be supported by the home training and support program and adds them to the calculations when appropriate.

In Section C, pages 30-31, and immediately following Form C in Section Q, the applicant provides the calculations used to project the HH and PD patient census for OY1 and OY2, as summarized in the table below.

FMC East Carolina HH & PD Projected U	FMC East Carolina HH & PD Projected Utilization						
	нн	PD					
Starting point of calculations is Pitt County HH and PD patient population as of December 31, 2021.	4	27					
Pitt County patient population is projected forward by one year to December 31, 2022, using the Pitt County Five Year Average Annual Change Rate.	4 x 1.032 =4.1	27 x 1.032 = 27.9					
Add patients from other counties. This is the projected ending census for interim Year 1	4.1 + 5 = 9.1	27.9 + 18 = 45.9					
Project the Pitt County patient population forward for one year to December 31, 2023, using the Pitt County Five Year Average Annual Change Rate.	4.1 x 1.032 = 4.3	27.9 x 1.032 = 28.8					
Add patients from other counties. This is the projected ending census for Interim Year 2	4.3 + 5 = 9.3	28.8 + 18 = 46.8					
Project the Pitt County patient population forward for one year to December 31, 2024, using the Pitt County Five Year Average Annual Change Rate.	4.3 x 1.032 = 4.4	28.8 x 1.032 = 29.7					
Add patients from other counties. This is the projected ending census for interim Year 3	4.4 + 5 = 9.4	29.7 + 18 = 47.7					
Project the Pitt County patient population forward for one year to December 31, 2025, using the Pitt County Five Year Average Annual Change Rate.	9.4 x 1.032 = 4.5	29.7 x 1.032 =30.6					
Add patients from other counties. This is the projected ending census for Operating year 1	4.5 + 5 = 9.5	30.6 + 18 = 48.6					
Project the Pitt County patient population forward for one year to December 31, 2026, using the Pitt County Five Year Average Annual Change Rate.	4.5 x 1.032 = 4.7	30.6 x 1.032 = 31.6					
Add patients from other counties. This is the projected ending census for Operating year 2	4.7 + 5 = 9.7	31.6 + 18 = 49.6					

^{*}On page 30-31, the applicant's narrative states it uses the Pitt County Five Year AACR of 3.2% as published in the 2022 SMFP.

Projected utilization is reasonable and adequately supported for the following reasons:

• The applicant begins the projections with the existing FMC East Carolina patient census as of December 31, 2021.

- The applicant projects the Pitt County patient census at FMC East Carolina will increase by the Pitt County Five Year AACR of 3.2%, as reported in Table 9C of the 2022 SMFP.
- The applicant does not project any growth in the number of out-of-county patients in the first two operating years of the project and adds them to the patient census at appropriate points in time.
- The utilization rate by the end of OY1 meets the minimum standard of 2.8 patients per station per week.

Access to Medically Underserved Groups

In Section C, page 35, the applicant states:

".... Each of our facilities has a patient population which includes low-income persons, racial and ethnic minorities, women, [people with disabilities], elderly, or other traditionally underserved persons.

It is corporate policy to provide all services to all patients regardless of income, racial/ethnic origin, gender, physical or mental conditions, age, or health insurer.

Fresenius Medical Care and its related facilities in North Carolina have historically provided substantial care and services to all persons in need of dialysis services, regardless of income, racial or ethnic background, gender, [disability], age or any other grouping/category or basis for being an underserved person."

The applicant provides the estimated percentage of total patients for each medically underserved group during the second full fiscal year, as shown in the following table.

Medically Underserved Groups	Estimated % of Total Patients in FY 2
Low-income persons	85.7%
Racial and ethnic minorities	92.9%
Women	38.6%
Persons with disabilities	45.0%
Persons 65 and older	45.0%
Medicare beneficiaries	78.6%
Medicaid recipients	85.7%

Source: Section C, page 36

The applicant adequately describes the extent to which all residents of the service area, including underserved groups, are likely to have access to the proposed services based on the following:

- The applicant provides a statement saying it will provide service to all residents of the service area, including underserved groups, without regard for anything other than the need for dialysis services.
- The applicant states the percentages of patients for each group listed above are based on recent facility experience.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

(3a) In the case of a reduction or elimination of a service, including the relocation of a facility or a service, the applicant shall demonstrate that the needs of the population presently served will be met adequately by the proposed relocation or by alternative arrangements, and the effect of the reduction, elimination or relocation of the service on the ability of low income persons, racial and ethnic minorities, women, ... persons [with disabilities], and other underserved groups and the elderly to obtain needed health care.

CA

In Section D, page 41, the applicant states:

"BMA proposes to relocate the entire FMC East Carolina dialysis facility to a new location. Stations are not being eliminated but are being relocated. The facility is being relocated to a new location less than two miles from the current location. This relocation will not create any adverse impact to the patients of the facility, including the underserved groups identified above. The relocation is intended to ensure continued access to care in a location which meets the criteria of the patients".

The applicant adequately describes the extent to which all residents of the service area, including underserved groups, are likely to have access to the proposed services based on the following:

- The applicant provides a statement stating how the needs of the patients currently using the facility will be met following the relocation of the facility.
- The applicant describes the effect of the relocation of the facility on the ability of each group served to obtain the services by the facility.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

(4) Where alternative methods of meeting the needs for the proposed project exist, the applicant shall demonstrate that the least costly or most effective alternative has been proposed.

CA

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

In Section E, page 45, the applicant describes the alternatives it considered and explains why each alternative is either more costly or less effective than the alternative proposed in this application to meet the need. The alternatives considered were:

- <u>Maintain the Status Quo</u>: the applicant states maintaining the status quo, or not applying for new stations, would lead to higher utilization rates and would potentially interrupt patient admissions to the facility; therefore, this is not an effective alternative.
- <u>Apply for Fewer than Six Stations</u>: the applicant states applying for fewer stations would have the same effect as not applying for stations higher utilization rates and potentially interrupted patient admissions; therefore, this is not an effective alternative.

The applicant adequately demonstrates that the alternative proposed in this application is the most effective alternative to meet the need for the following reasons:

- The application is conforming to all statutory and regulatory review criteria.
- The applicant provides credible information to explain why it believes the proposed project is the most effective alternative.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above. Therefore, the application is approved subject to the following conditions:

- 1. Bio-Medical Facilities of North Carolina, Inc. (hereinafter certificate holder) shall materially comply with all representations made in the certificate of need application.
- 2. Pursuant to Condition 2 of the facility need determination in the 2022 SMFP, the certificate holder shall develop no more than 6 additional in-center (and home hemodialysis) dialysis stations for a total of no more than 47 in-center (and home hemodialysis) dialysis stations at FMC East Carolina upon completion of this project.
- 3. The certificate holder shall install plumbing and electrical wiring through the walls for no more than 6 additional in-center dialysis stations.

4. Progress Reports:

- a. Pursuant to G.S. 131E-189(a), the certificate holder shall submit periodic reports on the progress being made to develop the project consistent with the timetable and representations made in the application on the Progress Report form provided by the Healthcare Planning and Certificate of Need Section. The form is available online at: https://info.ncdhhs.gov/dhsr/coneed/progressreport.html.
- b. The certificate holder shall complete all sections of the Progress Report form.
- c. The certificate holder shall describe in detail all steps taken to develop the project since the last progress report and should include documentation to substantiate each step taken as available.
- d. The first progress report shall be due on August 1, 2023.
- 5. The certificate holder shall acknowledge acceptance of and agree to comply with all conditions stated herein to the Agency in writing prior to issuance of the certificate of need.
- (5) Financial and operational projections for the project shall demonstrate the availability of funds for capital and operating needs as well as the immediate and long-term financial feasibility of the proposal, based upon reasonable projections of the costs of and charges for providing health services by the person proposing the service.

C

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

Capital and Working Capital Costs

On Form F.1a in Section Q, the applicant projects a total capital cost of \$1,855,608 as shown in the table below:

Capital Cost Line Item	Cost of Line Item
Construction/Renovation Contracts	\$2,931,037
Architect/ Engineering Fees	\$263,793
Non-Medical Equipment	\$300,000
Furniture	\$403,666
Contingency	\$159,742
Total Capital Cost	\$4,058,238

Information taken from Form F.1a (page 95)

On Form F.1a, the applicant provides the assumptions used to project the capital cost. The applicant adequately demonstrates that the projected capital cost is based on reasonable and adequately supported assumptions based on the following:

- The applicant describes each item that makes up the projected capital cost.
- The applicant provided the individual and combined cost of each item that makes up the projected capital cost.

In Section F.3.a, the applicant states there will be no start-up costs or initial operating expenses because the facility is existing.

Availability of Funds

In Section F, pages 47, the applicant states it will fund the capital cost of the proposed project with accumulated reserves. Exhibit F-2 contains a letter from the applicant on behalf of the Senior Vice President and Treasurer of Fresenius Medical Care Holdings, Inc., the parent company of the applicant, authorizing the use of accumulated reserves for the capital needs of the project. The letter in Exhibit F-2 also states that the 2021 Consolidated Balance Sheet for Fresenius Medical Care Holdings, Inc. shows more than \$301 million in cash and total assets in excess of \$26.4 billion.

The applicant adequately demonstrates the availability of sufficient funds for the capital needs of the project based on the following:

- The applicant provided a letter from an appropriate company official committing the amount of the projected capital cost to the proposed project.
- The letter from the applicant demonstrates the availability of adequate cash and assets to fund the proposed project.

Financial Feasibility

The applicant provides pro forma financial statements for the first two full fiscal years of operation following completion of the project. On Form F.2 in Section Q, the applicant projects

that revenues will exceed operating expenses in the first two full fiscal years following completion of the project, as shown in the table below.

Projected Revenues and Operating Expenses							
FMC Belmont	Full Fiscal Year 1 CY 2025	Full Fiscal Year 2 CY 2026					
Total Treatments	30,466	31,276					
Total Gross Revenues (Charges)	\$191,663,735	\$196,754,178					
Total Net Revenue	\$10,159,174	\$10,423,582					
Average Net Revenue per Treatment	\$333.46	\$333.28					
Total Operating Expenses (Costs)	\$8,079,708	\$8,232,777					
Average Operating Expense per Treatment	\$265.20	\$263.23					
Net Income/Profit	\$2,079,466	\$2,190,806					

The assumptions used by the applicant in preparation of the pro forma financial statements are provided immediately following Form F.2 and in Forms F.3 and F.4 in Section Q. The applicant adequately demonstrates that the financial feasibility of the proposal is reasonable and adequately supported based on the following:

- The applicant adequately explains the assumptions used to project revenue, such as projected reimbursement rates, and operating costs, such as salaries.
- Projected utilization is based on reasonable and adequately supported assumptions. See the discussion regarding projected utilization in Criterion (3) which is incorporated herein by reference.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion for the following reasons:

- The applicant adequately demonstrates that the capital costs are based on reasonable and adequately supported assumptions for all the reasons described above.
- The applicant adequately demonstrates availability of sufficient funds for the capital needs of the proposal for all the reasons described above.
- The applicant adequately demonstrates sufficient funds for the operating needs of the proposal and that the financial feasibility of the proposal is based upon reasonable projections of revenues and operating expenses for all the reasons described above.
- (6) The applicant shall demonstrate that the proposed project will not result in unnecessary duplication of existing or approved health service capabilities or facilities.

 \mathbf{C}

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

On page 115, the 2022 SMFP defines the service area for dialysis stations as "...the service area is the county in which the dialysis station is located. Each county comprises a service area except for two multicounty service areas: Cherokee, Clay and Graham counties and Avery, Mitchell, and Yancey counties." Thus, the service area for this facility consists of Pitt County. Facilities may serve residents of counties not included in their service area.

There are 5 existing and approved facilities which provide dialysis and/or dialysis home training and support in Pitt County. Information on all 5 of these dialysis facilities is provided in the table below.

Pitt County Dialysis Facilities Certified Stations and Utilization as of December 31, 2020							
Dialysis Facility Owner Location # of Certified Stations Utilization							
FMC Care of Ayden BMA Ayden 16 78.13%							
FMC Dialysis Services East Carolina BMA Greenville 41 82.32%							
FMC Farmville	BMA	Farmville	14	82.14%			
Fresenius Kidney Care Captain's Cove BMA Winterville 12 41.67%							
Greenville Dialysis Center	BMA	Greenville	51	80.88%			

Source: Table 9A, Chapter 9, 2022 SMFP: page 130

In Section G, pages 53-54, the applicant explains why it believes its proposal would not result in the unnecessary duplication of existing or approved dialysis services in Pitt County. The applicant states:

"The additional stations are needed based on the demonstrated need by the patient population projected to be served by the FMC East Carolina facility. The projections of future patient population of the facility and an increase of that population rate of 3.2% as stated in the 2022 SMFP"

The applicant further states that only one BMA facility in Pitt County is currently operating below a 70 percent utilization rate.

"It is not uncommon for a facility to have lower utilization while another facility in the same county is well utilized. While some capacity does exist at other BMA facilities in Pitt County, these facilities are not proximate to the FMC East Carolina location".

The applicant adequately demonstrates that the proposal will not result in an unnecessary duplication of existing or approved services in the service area based on the following:

- The applicant proposes to increase the number of dialysis stations in Pitt County based on Condition 2 of the facility need determination in the 2022 SMFP.
- The applicant adequately demonstrates that the proposed dialysis stations are needed in addition to the existing or approved dialysis stations in Pitt County.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information which was publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

(7) The applicant shall show evidence of the availability of resources, including health manpower and management personnel, for the provision of the services proposed to be provided.

 \mathbf{C}

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

On Form H in Section Q, the applicant provides current and projected staffing for the proposed services, as illustrated in the following table.

FMC Belmont Current and Projected Staffing						
	As of 11/1/2022	Projected – OYs 1-2 (CYs 2025-2026)				
Administrator	1.00	1.00				
Registered Nurses	8.00	8.00				
Home Training Nurse	3.00	3.00				
Patient Care Technicians	15.00	15.00				
Dietician	1.50	1.50				
Social Worker	1.50	1.50				
Maintenance	1.00	1.00				
Admin/Business Office	2.20	2.20				
Director of Operations	0.30	0.30				
Chief Technician	0.30	0.30				
FMC In-service	0.30	0.30				
TOTAL	34.1	34.1				

The assumptions and methodology used to project staffing are provided immediately following Form H in Section Q. Adequate operating expenses for the health manpower and management positions proposed by the applicant are budgeted in Form F.4 in Section Q. In Section H, pages 55-56, the applicant describes the methods used to recruit or fill new positions and its existing training and continuing education programs.

The applicant adequately demonstrates the availability of sufficient health manpower and management personnel to provide the proposed services based on the following:

- The applicant projects sufficient operating expenses for the staff proposed by the applicant.
- The applicant describes the required qualifications for staff, continuing education, and other training programs.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

(8) The applicant shall demonstrate that the provider of the proposed services will make available, or otherwise make arrangements for, the provision of the necessary ancillary and support services. The applicant shall also demonstrate that the proposed service will be coordinated with the existing health care system.

C

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

Ancillary and Support Services

In Section I, page 57, the applicant identifies the necessary ancillary and support services for the proposed services. In Section I, pages 57-58, the applicant explains how each ancillary and support service is or will be made available. The applicant adequately demonstrates that the necessary ancillary and support services will be made available based on the following:

• The facility is an existing facility already providing the necessary ancillary and support services.

• The applicant describes the structure in place at both the corporate level and the facility level for providing the necessary ancillary and support services.

Coordination

In Section I, page 62, the applicant describes its existing and proposed relationships with other local health care and social service providers and provides supporting documentation in Exhibit H-4. The applicant adequately demonstrates that the proposed services will be coordinated with the existing health care system based on the following:

- The facility is an existing facility that has existing relationships with local health care and social service providers.
- The applicant provides a letter from the medical director of the facility attesting to the relationship between the medical director's physician practice and the facility.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

(9) An applicant proposing to provide a substantial portion of the project's services to individuals not residing in the health service area in which the project is located, or in adjacent health service areas, shall document the special needs and circumstances that warrant service to these individuals.

NA

The applicant does not project to provide the proposed services to a substantial number of persons residing in Health Service Areas (HSAs) that are not adjacent to the HSA in which the services will be offered. Furthermore, the applicant does not project to provide the proposed services to a substantial number of persons residing in other states that are not adjacent to the North Carolina county in which the services will be offered. Therefore, Criterion (9) is not applicable to this review.

(10) When applicable, the applicant shall show that the special needs of health maintenance organizations will be fulfilled by the project. Specifically, the applicant shall show that the project accommodates: (a) The needs of enrolled members and reasonably anticipated new members of the HMO for the health service to be provided by the organization; and (b) The availability of new health services from non-HMO providers or other HMOs in a reasonable and cost-effective manner which is consistent with the basic method of operation of the HMO. In assessing the availability of these health services from these providers, the applicant shall consider only whether the services from these providers:

- (i) would be available under a contract of at least 5 years duration;
- (ii) would be available and conveniently accessible through physicians and other health professionals associated with the HMO;
- (iii) would cost no more than if the services were provided by the HMO; and
- (iv) would be available in a manner which is administratively feasible to the HMO.

NA

The applicant is not an HMO. Therefore, Criterion (10) is not applicable to this review.

- (11) Repealed effective July 1, 1987.
- (12) Applications involving construction shall demonstrate that the cost, design, and means of construction proposed represent the most reasonable alternative, and that the construction project will not unduly increase the costs of providing health services by the person proposing the construction project or the costs and charges to the public of providing health services by other persons, and that applicable energy saving features have been incorporated into the construction plans.

BMA proposes to relocate the entire facility and add no more than six dialysis stations to the existing FMC East Carolina facility pursuant to Condition 2 of the facility need methodology for a total of no more than 47 stations upon project completion.

In Section K, page 65, the applicant states that the project involves construction of a new space measuring approximately 15,680 square feet. Line drawings are provided in Exhibit K-2.

On page 65, the applicant adequately explains how the cost, design and means of construction represent the most reasonable alternative for the proposal.

On page 66, the applicant adequately explains why the proposal will not unduly increase the costs to the applicant of providing the proposed services or the costs and charges to the public for the proposed services.

In Section K, pages 66-67, the applicant identifies any applicable energy saving features that will be incorporated into the construction plans.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information which was publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion.

- (13) The applicant shall demonstrate the contribution of the proposed service in meeting the health-related needs of the elderly and of members of medically underserved groups, such as medically indigent or low income persons, Medicaid and Medicare recipients, racial and ethnic minorities, women, and ... persons [with disabilities], which have traditionally experienced difficulties in obtaining equal access to the proposed services, particularly those needs identified in the State Health Plan as deserving of priority. For the purpose of determining the extent to which the proposed service will be accessible, the applicant shall show:
 - (a) The extent to which medically underserved populations currently use the applicant's existing services in comparison to the percentage of the population in the applicant's service area which is medically underserved.

C

In Section L, page 71, the applicant provides the historical payor mix during CY 2021 for its existing services, as shown in the table below.

FMC East Carolina Historical Payor Mix CY 2021								
	In-Co	enter	Н	H	PD			
Payment Source	# Patients	% Patients	# Patients	Patients Patients		% Patients		
Self-Pay	3.6	2.54%	0.0	0.0%	1.6	3.6%		
Commercial Insurance*	5.3	3.76%	0.0	0.0%	10.2	22.6%		
Medicare*	114.4	81.71%	8.2	91.2%	27.7	61.6%		
Medicaid*	14.1	10.09%	0.0	0.0%	3.7	8.3%		
Misc. (including VA, Med. Adv.)	2.7	1.91%	0.8	8.8%	1.8	3.9%		
Total	140.0	100.00%	9.0	100.00%	45.0	100.00%		

^{*}Including any managed care plans

In Section L, page 72, the applicant provides the following population comparison of the service area.

FMC East Carolina	Percentage of Total Patients Served during CY 2020	Percentage of the Population of Pitt County
Female	38.6%	53.0%
Male	61.4%	47.0%
Unknown		
64 and Younger	55.0%	85.7%
65 and Older	45.0%	14.3%
American Indian	0.0%	0.6%
Asian	0.0%	2.1%
Black or African-American	91.4%	36.5%
Native Hawaiian or Pacific Islander	0.0%	0.2%
White or Caucasian	7.9%	58.3%
Other Race	0.7%	9.3%
Declined / Unavailable	0.0%	0.0%

Sources: BMA Internal Data, US Census Bureau

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information which was publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the applicant adequately documents the extent to which medically underserved populations currently use the applicant's existing services in comparison to the percentage of the population in the applicant's service area which is medically underserved. Therefore, the application is conforming to this criterion.

(b) Its past performance in meeting its obligation, if any, under any applicable regulations requiring provision of uncompensated care, community service, or access by minorities and ... persons [with disabilities] to programs receiving federal assistance, including the existence of any civil rights access complaints against the applicant.

 \mathbf{C}

Regarding any obligation to provide uncompensated care, community service or access by minorities and persons with disabilities, in Section L, page 73, the applicant states it has no such obligation.

In Section L, page 73, the applicant states that during the 18 months immediately preceding the application deadline, no patient civil rights access complaints have been filed against FMC East Carolina.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion.

(c) That the elderly and the medically underserved groups identified in this subdivision will be served by the applicant's proposed services and the extent to which each of these groups is expected to utilize the proposed services; and

In Section L, page 69, the applicant projects the following payor mix during the second full fiscal year of operation following completion of the project, as illustrated in the following table.

FMC East Carolina Projected Payor Mix FY 2026								
	In-Co	enter	Н	H	PD			
Payment Source	# Patients	% Patients	# Patients	% Patients	# Patients	% Patients		
Self-Pay	3.9	2.54%	0.0	0.0%	1.8	3.6%		
Commercial Insurance*	5.8	3.76%	0.0	0.0%	11.2	22.6%		
Medicare*	126.5	81.71%	8.8	91.2	30.5	67.6%		
Medicaid*	15.6	10.09%	0.0	0.0%	4.1	8.3%		
Misc. (including VA, Med. Adv.)	3.0	1.91%	0.8	8.8%	2.0	3.9%		
Total	154.8	100.00%	9.7	100.00%	49.6	100.00%		

^{*}Including any managed care plans

On page 74, the applicant provides the assumptions and methodology it uses to project payor mix during the second full fiscal year of operation following completion of the project. The projected payor mix is reasonable and adequately supported because it is based on the historical payor mix at FMC East Carolina.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion.

(d) That the applicant offers a range of means by which a person will have access to its services. Examples of a range of means are outpatient services, admission by house staff, and admission by personal physicians.

 \mathbf{C}

In Section L, page 75, the applicant adequately describes the range of means by which patients will have access to the proposed services.

Conclusion

The Agency reviewed the:

Application

• Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion.

(14) The applicant shall demonstrate that the proposed health services accommodate the clinical needs of health professional training programs in the area, as applicable.

C

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

In Section M, page 77, the applicant describes the extent to which health professional training programs in the area have access to the facility for training purposes and provides supporting documentation in Exhibit M-2. The applicant adequately demonstrates that health professional training programs in the area have access to the facility for training purposes based on the following:

- The applicant provides a copy of a letter sent to Eastern Carolina University College of Nursing offering the facility as a training site for nursing students.
- The applicant states it often receives calls to utilize the facility for health professional training programs and discusses the process for intake when it receives such an inquiry.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application

Based on that review, the Agency concludes that the application is conforming to this criterion for all the reasons described above.

- (15) Repealed effective July 1, 1987.
- (16) Repealed effective July 1, 1987.
- (17) Repealed effective July 1, 1987.
- (18) Repealed effective July 1, 1987.
- (18a) The applicant shall demonstrate the expected effects of the proposed services on competition in the proposed service area, including how any enhanced competition will have a positive impact upon the cost effectiveness, quality, and access to the services proposed; and in the case of applications for services where competition between providers will not have a favorable impact on cost-effectiveness, quality, and access to the services proposed, the applicant shall

demonstrate that its application is for a service on which competition will not have a favorable impact.

C

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

On page 115, the 2022 SMFP defines the service area for dialysis stations as "...the service area is the county in which the dialysis station is located. Each county comprises a service area except for two multicounty service areas: Cherokee, Clay and Graham counties and Avery, Mitchell, and Yancey counties." Thus, the service area for this facility consists of Pitt County. Facilities may serve residents of counties not included in their service area.

There are 5 existing and approved facilities which provide dialysis and/or dialysis home training and support in Pitt County, 5 of which are operational. Information on all 5 of these dialysis facilities is provided in the table below.

Pitt County Dialysis Facilities Certified Stations and Utilization as of December 31, 2020							
Dialysis Facility Owner Location # of Certified Stations Utilization							
FMC Care of Ayden	BMA	Ayden	16	78.13%			
FMC Dialysis Services East Carolina	BMA	Greenville	41	82.32%			
FMC Farmville	BMA	Farmville	14	82.14%			
Fresenius Kidney Care Captain's Cove BMA Winterville 12 41.67%							
Greenville Dialysis Center	BMA	Greenville	51	80.88%			

Source: Table 9A, Chapter 9, 2022 SMFP: page 130

Regarding the expected effects of the proposal on competition in the service area, in Section N, page 78, the applicant states:

"The applicant does not expect this proposal to have any effect on the competitive climate in Pitt County. The applicant does not project to serve dialysis patients currently being served by another provider."

Regarding the impact of the proposal on cost effectiveness, in Section N, page 79, the applicant states:

"This is a proposal to relocate the entire facility and add six stations to the FMC East Carolina facility. The applicant is serving a significant number of dialysis patients residing in the area of the facility. Approval of this application will allow the facility to continue serving patients who reside in the area. Consequently, these patients will have a shorter commute to and from dialysis treatment. This is an immediate and significantly positive impact to the patients of the area."

See also Sections C, F, and Q of the application and any exhibits.

Regarding the impact of the proposal on quality, in Section N, page 79, the applicant states:

"Quality of care is always in the forefront at Fresenius Medical Care related facilities. Quality care is not negotiable. Fresenius Medical Care, parent organization for this facility, expects every facility to provide high quality care to every patient at every treatment."

See also Sections C and O of the application and any exhibits.

Regarding the impact of the proposal on access by medically underserved groups, in Section N, page 79, the applicant states:

"All Fresenius Medical Care related facilities in North Carolina have a history of providing dialysis services to the underserved populations of North Carolina. Each of those facilities has a patient population which includes low-income persons, racial and ethnic minorities, women, [people with disabilities], elderly, or other traditionally underserved persons.

It is corporate policy to provide all services to all patients regardless of income, racial/ethnic origin, gender, physical or mental conditions, age, or any other factor that would classify a patient as underserved.

Fresenius related facilities in North Carolina have historically provided substantial care and services to all persons in need of dialysis services, regardless of income, racial or ethnic background, gender, [disability], age or any other grouping/category or basis for being an underserved person. Low income and medically underinsured persons will continue to have access to all services provided by Fresenius related facilities."

See also Sections C and L of the application and any exhibits.

The applicant adequately describes the expected effects of the proposed services on competition in the service area and adequately demonstrates the proposal would have a positive impact on cost-effectiveness, quality, and access because the applicant adequately demonstrates that:

- 1) The proposal is cost effective because the applicant adequately demonstrated: a) the need the population to be served has for the proposal; b) that the proposal would not result in an unnecessary duplication of existing and approved health services; and c) that projected revenues and operating costs are reasonable.
- 2) Quality care would be provided based on the applicant's representations about how it will ensure the quality of the proposed services and the applicant's record of providing quality care in the past.
- 3) Medically underserved groups will have access to the proposed services based on the applicant's representations about access by medically underserved groups and the projected payor mix.

Conclusion

The Agency reviewed the:

- Application
- Exhibits to the application
- Information which was publicly available during the review and used by the Agency

Based on that review, the Agency concludes that the application is conforming to this criterion based on all the reasons described above.

- (19) Repealed effective July 1, 1987.
- (20) An applicant already involved in the provision of health services shall provide evidence that quality care has been provided in the past.

C

The applicant proposes to relocate the entire facility and add six dialysis stations to FMC East Carolina pursuant to Condition 2 of the facility need methodology for a total of 47 stations following project completion.

On Form O in Section Q, the applicant identifies the kidney disease treatment centers located in North Carolina owned, operated, or managed by the applicant or a related entity. The applicant identifies a total of 132 existing or approved kidney disease treatment facilities located in North Carolina.

In Section O, page 84, the applicant states that, during the 18 months immediately preceding the submittal of the application, there were no incidents resulting in an Immediate Jeopardy violation that occurred in any of these facilities. After reviewing and considering information provided by the applicant and publicly available data and considering the quality of care provided at all 132 facilities, the applicant provides sufficient evidence that quality care has been provided in the past. Therefore, the application is conforming to this criterion.

(21) Repealed effective July 1, 1987.

G.S. 131E-183 (b): The Department is authorized to adopt rules for the review of particular types of applications that will be used in addition to those criteria outlined in subsection (a) of this section and may vary according to the purpose for which a particular review is being conducted or the type of health service reviewed. No such rule adopted by the Department shall require an academic medical center teaching hospital, as defined by the State Medical Facilities Plan, to demonstrate that any facility or service at another hospital is being appropriately utilized in order for that academic medical center teaching hospital to be approved for the issuance of a certificate of need to develop any similar facility or service.

The Criteria and Standards for End Stage Renal Disease Services promulgated in 10A NCAC 14C .2200 are applicable to this review. The application is conforming to all applicable criteria, as discussed below.

10 NCAC 14C .2203 PERFORMANCE STANDARDS

(a) An applicant proposing to establish a new kidney disease treatment center or dialysis facility shall document the need for at least 10 dialysis stations based on utilization of 2.8 in-center patients per station per week as of the end of the first 12 months of operation following certification of the facility. An applicant may document the need for less than 10 stations if the application is submitted in response to an adjusted need determination in the State Medical Facilities Plan for less than 10 stations.

-NA-

FMC East Carolina is an existing facility. Therefore, this Rule is not applicable to this review.

- (b) An applicant proposing to increase the number of dialysis stations in:
 - (1) an existing dialysis facility; or
 - (2) a dialysis facility that is not operational as of the date the certificate of need application is submitted but has been issued a certificate of need;

shall document the need for the total number of dialysis stations in the facility based on 2.8 incenter patients per station per week as of the end of the first 12 months of operation following certification of the additional stations.

-C-

In Section C, page 27, and on Form C in Section Q, the applicant projects that FMC East Carolina will serve 154.8 inpatients on 47 stations, or a rate of 3.04 patients per station per week, as of the end of the second full year following project completion. The discussion regarding projected utilization found in Criterion (3) is incorporated herein by reference.

(c) An applicant shall provide all assumptions, including the methodology by which patient utilization is projected.

-C-

In Section C, pages 28-31, and in the Form C Utilization subsection of Section Q, the applicant provides the assumptions and methodology it used to project utilization of the facility. The discussion regarding projected utilization found in Criterion (3) is incorporated herein by reference.