### **ATTACHMENT - REQUIRED STATE AGENCY FINDINGS**

#### FINDINGS

C = Conforming CA = Conditional NC = Nonconforming NA = Not Applicable

Decision Date:	October 15, 2018
Findings Date:	October 15, 2018
Project Analyst:	Celia C. Inman
Team Leader:	Gloria C. Hale
Project ID #:	P-11546-18
Facility:	Warsaw Dialysis
FID #:	180371
County:	Duplin
Applicant:	Total Renal Care of North Carolina, LLC
Project:	Develop a new 10-station facility and home training program by relocating no more than 7 stations from Southeastern Dialysis Center-Kenansville and no more than 3 stations from Wallace Dialysis

### **REVIEW CRITERIA FOR NEW INSTITUTIONAL HEALTH SERVICES**

N.C. Gen. Stat. §131E-183(a) The Agency shall review all applications utilizing the criteria outlined in this subsection and shall determine that an application is either consistent with or not in conflict with these criteria before a certificate of need for the proposed project shall be issued.

(1) The proposed project shall be consistent with applicable policies and need determinations in the State Medical Facilities Plan, the need determination of which constitutes a determinative limitation on the provision of any health service, health service facility, health service facility beds, dialysis stations, operating rooms, or home health offices that may be approved.

С

Total Renal Care of North Carolina, LLC (TRC) d/b/a Warsaw Dialysis, the applicant, proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from Southeastern Dialysis Center-Kenansville (SEDC-Kenansville) and three existing dialysis stations from Wallace Dialysis. Both existing facilities and the proposed facility are located in Duplin County. Upon completion of the proposed relocation of stations, SEDC-Kenansville will be certified for 10 dialysis stations; and Wallace Dialysis will be certified for 16 dialysis stations, upon completion of the project under review, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

### Need Determination

Neither the county nor the facility need methodologies in the July 2018 SDR and the 2018 SMFP are applicable to this review.

### **Policies**

There is one policy in the 2018 SMFP which is applicable to this review: Policy ESRD-2: Relocation of Dialysis Stations, on page 27.

### **Policy ESRD-2**

Policy ESRD-2 states:

"Relocations of existing dialysis stations are allowed only within the host county and to contiguous counties. Certificate of need applicants proposing to relocate dialysis stations to a contiguous county shall:

1. Demonstrate that the facility losing dialysis stations or moving to a contiguous county is currently serving residents of that contiguous county; and

2. Demonstrate that the proposal shall not result in a deficit, or increase an existing deficit in the number of dialysis stations in the county that would be losing stations as a result of the proposed project, as reflected in the most recent North Carolina Semiannual Dialysis Report, and

3. Demonstrate that the proposal shall not result in a surplus, or increase an existing surplus of dialysis stations in the county that would gain stations as a result of the proposed project, as reflected in the most recent North Carolina Semiannual Dialysis Report."

Warsaw Dialysis proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis. The existing and proposed facilities are all located in Duplin County.

According to Table D of the July 2018 SDR, Duplin County has a projected surplus of 12 dialysis stations. However, this project proposes a relocation of existing dialysis stations within Duplin County; thus, the surplus will not be affected. Therefore, the application is conforming to Policy ESRD-2.

### **Conclusion**

The Agency reviewed the:

• application,

- exhibits to the application, and
- information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above.

- (2) Repealed effective July 1, 1987.
- (3) The applicant shall identify the population to be served by the proposed project, and shall demonstrate the need that this population has for the services proposed, and the extent to which all residents of the area, and, in particular, low income persons, racial and ethnic minorities, women, handicapped persons, the elderly, and other underserved groups are likely to have access to the services proposed.

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis. Both existing facilities and the proposed facility are located in Duplin County. Upon completion of the proposed relocation of stations, SEDC-Kenansville will be certified for 10 dialysis stations; and Wallace Dialysis will be certified for 16 dialysis stations, upon completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

The following tables, summarized from Section A.9, pages 4-5 of the application, along with information from the July 2018 SDR, show the proposed Warsaw Dialysis facility, and the existing Southeastern Dialysis Center-Kenansville and Wallace Dialysis facilities from which the applicant plans to relocate 10 stations to develop the proposed new facility, upon project completion.

Warsaw Dialysis					
<b>#STATIONS</b>	DESCRIPTION	<b>PROJECT ID #</b>			
0	Total # existing stations per most recent SDR				
10	# stations to be added as part of this project	P-11546-18			
10	Total # stations upon completion of all projects				

<b>#STATIONS</b>	DESCRIPTION	PROJECT ID #
17	Total # existing stations per most recent SDR	
0	# stations to be added	
7	# stations to be deleted as part of this project	P-11546-18
10	Total # stations upon completion of all projects	

**SEDC-Kenansville** 

wanace Diarysis					
<b>#STATIONS</b>	DESCRIPTION	<b>PROJECT ID #</b>			
15	Total # existing stations per most recent SDR				
	# stations previously approved to be added; not				
1	certified	P-11418-17			
	# stations previously approved to be added; not				
3	certified	P-11491-18			
3	# stations to be deleted as part of this project	P-11546-18			
16	Total # stations upon completion of all projects				

### Wallace Dialysis

As shown in the table above, upon project completion, Warsaw will be certified for 10 dialysis stations, SEDC-Kenansville will be certified for 10 dialysis stations, and Wallace Dialysis will be certified for 16 dialysis stations, assuming completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

### Patient Origin

On page 365, the 2018 SMFP defines the service area for dialysis stations as "the dialysis station planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area." Warsaw Dialysis is located in Duplin County; thus, the service area for this facility consists of Duplin County. Facilities may also serve residents of counties not included in their service area.

The following table illustrates the projected in-center (IC) patient origin for Warsaw Dialysis for the first two years of operation following completion, as shown in the following table:

	OY 1 OY 2 PERCENT		OY 1 OY 2 PERCENT OF TOTAL	
COUNTY	CY2020	CY2021	<b>OY 1</b>	<b>OY 2</b>
Duplin	32	32	100.0%	100.0%
Total	32	32	100.0%	100.0%

Warsaw Dialysis Projected In-Center Patient Origin

Source: Section C.1, page 13

In Section C.1, page 15, the applicant states that it expects at least one patient receiving peritoneal dialysis (PD) training and support at Wallace Dialysis will want to transfer to Warsaw Dialysis following completion of the project. The applicant shows in Section I.1 that it has made arrangements for home training, hemodialysis, peritoneal dialysis and follow-up to be provided by Wilson Dialysis (Exhibit I.1) in Wilson County. In clarifying information requested by the Project Analyst, the applicant states that the intent is for home training to be provided by Coastal Plains Dialysis in Wayne County and provides supporting documentation from the Wayne County facility.

In Section C, pages 13-15, the applicant provides the assumptions and methodology used to project its patient origin. The applicant's assumptions are reasonable and adequately supported.

### Analysis of Need

In Section C.2, page 15, the applicant explains why it believes the population projected to utilize the proposed services needs the proposed services. The applicant states:

"In doing an analysis of the patients served by DaVita in Duplin County, it was determined that DaVita is serving a total of 36 in-center patients who live in or near the western part of Duplin County. Additionally, we identified two PD patients served by one facility and living in zip codes in or near the western part of Duplin County.

In order to make travel to dialysis – three times a week for in- patients and monthly for PD patients – more convenient, it was determined that Total Renal Care of North Carolina, LLC needs to provide a dialysis center nearer to their homes for better access to their dialysis services and support."

The applicant thus proposes to develop a new dialysis facility in western Duplin County by relocating existing Duplin County DaVita dialysis stations, to better serve existing patients being served at other DaVita facilities in Duplin County who live closer to the proposed facility. The applicant states that the relocation of these stations to develop a new facility would better serve DaVita's existing patient population (36) who indicated, in letters provided in Exhibit C-1, that the proposed location would be more convenient to them. Two of the 36 letters were from Sampson County residents being served in Duplin County. In addition, the applicant states on page 15 that it expects to serve at least one peritoneal dialysis patient when it opens.

The information is reasonable and adequately supported for the following reasons:

- The applicant demonstrates the need to develop a new dialysis facility by relocating existing dialysis stations consistent with Policy ESRD-2. The discussion regarding Policy ESRD-2 found in Criterion (1) is incorporated herein by reference.
- The applicant demonstrates, through signed patient letters, that existing DaVita dialysis patients would be better served by a new facility located in Warsaw, in western Duplin County.

## Projected Utilization for In-Center Patients

In Section C.1, pages 13 - 15, the applicant describes its need methodology assumptions for projecting utilization of the proposed facility as follows:

- 34 in-center patients who currently live in Duplin County and receive dialysis care in Duplin county have signed letters indicating they would consider transferring their care to Warsaw Dialysis.
- Two in-center patients who currently live in Sampson County and receive dialysis care in Duplin county have signed letters indicating they would consider transferring their care to Warsaw Dialysis.
- It is assumed that at least 32 (all Duplin County residents) of the 36 patients will transfer their care upon certification of the proposed facility.
- Operating Year (OY) 1 is projected to be calendar year (CY) 2020; and OY2 is projected to be CY2021.
- Growth is calculated using the Duplin County 1.4% average annual change rate (AACR) for the past five years, per Table D of the July 2018 North Carolina Semiannual Dialysis Report (SDR).

The table below summarizes the beginning patient census on January 1, 2020 and its growth through the ending patient census on January 1, 2022.

Begin January 1, 2020 with 32 Duplin County patients	32
Project Duplin County in-center patient growth forward at 1.4% for one year to December 31, 2020 – Census OY1	32 x 1.014 = 32.448
Project Duplin County in-center patient growth forward at 1.4% for one year to December 31, 2021 – Census OY2	32.448 x 1.014 = 32.902

The applicant states that projected patients for OY1 and OY2 are rounded down to the nearest whole number. Therefore, at the end of OY1, the facility is projected to serve 32 in-center patients and at the end of OY2, the facility is projected to serve 32 in-center patients.

- OY1: 32 in-center patients = 3.2 patients per station per week, a utilization rate of 80.0% (32 patients / 10 stations = 3.20 / 4 = 0.800 or 80.0%).
- OY2: 32 in-center patients = 3.2 patients per station per week, a utilization rate of 80.0% (32 patients / 10 stations = 3.20 / 4 = 0.800 or 80.0%).

The projected utilization of 3.2 patients per station per week at the end of OY1 meets the minimum standard of 3.2 in-center patients per station per week required by 10A NCAC 14C .2203(b).

Projected utilization for in-center dialysis patients at Warsaw Dialysis is reasonable and adequately supported for the following reasons:

• The applicant projects the starting patient census for the proposed facility based on existing Duplin County patients who currently dialyze at a DaVita facility in Duplin County, each of whom has signed a letter expressing an intent to consider transferring dialysis care to the proposed facility.

• The applicant's growth projections are based on an assumption that the dialysis patient census will increase annually by 1.4%, which is consistent with the five-year AACR for Duplin County, reported in the July 2018 SDR, Table D.

# Projected Utilization for Peritoneal (PD) Patients

In Section C.1, page 15, the applicant provides the methodology and assumptions used to arrive at the projected peritoneal patient census for the first two years of operation following the completion of the project.

- OY 1 is projected to be CY2020; and OY 2 is projected to be CY2021.
- The applicant projects an increase of one patient per year during the growth period, beginning with 1 PD patient as of January 1, 2020 and reaching 3 patients by the end of OY2.
- The applicant states it is reasonable to assume that the Warsaw Dialysis PD program will grow at a rate of at least one patient per year during the period of growth.
- The applicant averages the beginning and ending census for the year to reach an average number of patients per year for financial calculations.

The table below summarizes the beginning patient census on January 1, 2020 and its growth through the ending patient census on December 31, 2021, as presented by the applicant on page 15 of the application.

	# Patients, Beginning	# Patients, Ending	Average # Patients
OY1 CY2020, January 1, 2020-December 31, 2020	1	2	1.5
OY2 CY2021, January 1, 2021-December 31, 2021	2	3	2.5

Projected utilization for PD patients at Warsaw Dialysis is reasonable and adequately supported for the following reasons:

- According to the July 2018 SDR, Table C, there are 18 PD patients at Wallace Dialysis, seven from Duplin County, one of whom could transfer their care.
- The growth rate for Duplin County, five-year AACR, increased from 0.9% to 1.4%, as reported in the January 2018 SDR and July 2018 SDR, respectively.

### Access

In Section C.3, page 16, the applicant states:

"By policy, the proposed services will be made available to all residents in its service area without qualifications. The facility will serve patients without regard to race, sex, age, or handicap. We will serve patients regardless of ethnic or socioeconomic situation." The applicant projects payor mix for the second operating year following completion of the project in Section L.1(b), page 50, by percent, as summarized below:

		OY2		
	Total	In-center	HH	PD
Payor Source	Patients	Patients	Patients	Patients
Private Pay	0.0%	0.0%	0.0%	0.0%
Medicare	31.1%	31.1%	0.0%	31.6%
Medicaid	4.9%	4.9%	0.0%	5.3%
Commercial Insurance	11.5%	7.8%	0.0%	31.6%
Medicare / Commercial	24.6%	27.2%	0.0%	10.5%
Medicare / Medicaid	18.9%	20.4%	0.0%	10.5%
VA	9.0%	8.7%	0.0%	10.5%
Other	0.0%	0.0%	0.0%	0.0%
Total	100.0%	100.0%	0.0%	100.0%

# Projected Payor Mix

Totals may not sum due to rounding

In Section L.1(b), page 50, the applicant states that the projected payor mix is based upon the the patient payments received by DaVita facilities operating in Duplin County during the last full operating year. The projected payor mix is reasonable and adequately supported.

## **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application,
- supplemental clarifying information requested by the Project Analyst, and
- information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the application is conforming to this criterion for the following reasons:

- The applicant adequately identifies the population to be served.
- The applicant adequately explains why the population to be served needs the services proposed in this application.
- Projected utilization is reasonable and adequately supported.
- The applicant projects the extent to which all residents, including underserved groups, will have access to the proposed services (payor mix) and adequately supports its assumptions.
- (3a) In the case of a reduction or elimination of a service, including the relocation of a facility or a service, the applicant shall demonstrate that the needs of the population presently served will be met adequately by the proposed relocation or by alternative arrangements, and the

effect of the reduction, elimination or relocation of the service on the ability of low income persons, racial and ethnic minorities, women, handicapped persons, and other underserved groups and the elderly to obtain needed health care.

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis. Both existing facilities and the proposed facility are located in Duplin County. Upon completion of the proposed relocation of stations, SEDC-Kenansville will be certified for 10 dialysis stations; and Wallace Dialysis will be certified for 16 dialysis stations, upon completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

In Section D.1, pages 24-27, the applicant explains why it believes the needs of the population presently utilizing the dialysis services to be relocated will be adequately met following completion of the project.

### Southeastern Dialysis Center-Kenansville

According to the July 2018 SDR, there were 44 in-center patients dialyzing at SEDC-Kenansville on 17 certified dialysis stations for a utilization rate of 64.71%, or 2.59 patients per station per week (44 / 17 = 2.59) as of December 31, 2017. The proposed relocation of stations will leave SEDC-Kenansville with 10 certified stations. The applicant states that of the 44 patients, 40 live in Duplin County. The applicant assumes the Duplin County patients will grow at the 1.4% Duplin County AACR in the July 2018 SDR. The applicant projects that a total of 25 in-center patients will transfer their care from SEDC-Kenansville to the new facility with the results summarized in the table below.

Beginning Period	Start Date	# Duplin County Patients	Five-year Duplin AACR	# Duplin County End of Year	# Out of County Patients	End Pt. Census 12/31
Current	1/1/2018	40.000	1.014	40.5600	4	44.5600
Interim Period	1/1/2019	40.560	1.014	41.1278	4	45.1278
OY 1 (CY2020)	1/1/2020	41-25 = 16	1.014	16.2240	4	20.2240
OY 2 (CY2021)	1/1/2021	16.224	1.014	16.4510	4	20.4510

SEDC-Kenansville Projected Utilization

SEDC-Kenansville is projected to have 20 in-center patients at the end of the proposed facility's operating years one and two for a utilization rate of 50.0% or 2.00 patients per station per week on its 10 certified stations (20/10 = 2.00). The applicant states that additional CON applications will be submitted based on facility need as the facility approaches full capacity to ensure that the needs of the facility's patients will continue to be met.

### Wallace Dialysis

According to the July 2018 SDR, there were 63 in-center patients dialyzing at Wallace Dialysis on 15 certified dialysis stations for a utilization rate of 105.0%, or 4.2 patients per station per week (63 / 15 = 4.2) as of December 31, 2017. The proposed relocation of stations will leave Wallace Dialysis with 16 certified stations, upon completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations). The applicant states that of the 63 patients, 51 live in Duplin County. The applicant assumes the Duplin County patients will grow at the 1.4% Duplin County five-year AACR in the July 2018 SDR. The applicant projects that a total of 3 in-center patients will transfer their care from Wallace Dialysis to the new facility with the results summarized in the table below.

Beginning Period	Start Date	# Duplin County Patients	Five-Year Duplin AACR	# County Patients End of Year	# Out of County Patients	End Pt. Census 12/31
Current	1/1/2018	51.000	1.014	51.714	12	63.714
Interim Period	1/1/2019	51.714	1.014	52.438	12	64.438
OY 1 (CY2020)	1/1/2020	52-3 = 49	1.014	49.686	12	61.686
OY 2 (CY2021)	1/1/2021	49.686	1.014	50.382	12	62.382

SEDC-Kenansville Projected Utilizati	on
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Wallace Dialysis is projected to have 61 in-center patients at the end of operating year one for a utilization rate of 95.3% or 3.81 patients per station per week on its 16 certified stations (61/16 = 3.81). At the end of operating year two, Wallace Dialysis will have a utilization rate of 96.9% or 3.88 patients per station per week on its 16 certified stations (62/16 = 3.88). The applicant states that additional CON applications will be submitted based on facility need as the facility approaches full capacity to ensure that the needs of the facility's patients will continue to be met.

Projected utilization for SEDC-Kenansville and Wallace Dialysis is reasonable and adequately supported for the following reasons:

- The applicant projects a reasonable patient census for SEDC-Kenansville and Wallace Dialysis based on existing patients who will remain at each facility, after the relocation of stations and transfer of the patients who have signed letters expressing their intention to transfer their care to the proposed Warsaw Dialysis facility.
- The applicant's growth projections are based on an assumption that patient census will increase at an annual rate of 1.4%, which is consistent with the five-year AACR for Duplin County, as reported in Table D of the July 2018 SDR.

Further, in Section D.2, pages 26-27, the applicant states that the proposed relocation of stations will not adversely affect the ability of low income persons, racial and ethnic minorities, women, handicapped persons, and other underserved groups and the elderly to obtain needed health care.

### **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application, and
- information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above.

(4) Where alternative methods of meeting the needs for the proposed project exist, the applicant shall demonstrate that the least costly or most effective alternative has been proposed.

### CA

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis. Both existing facilities and the proposed facility are located in Duplin County. Upon completion of the proposed relocation of stations, SEDC-Kenansville will be certified for 10 dialysis stations; and Wallace Dialysis will be certified for 16 dialysis stations, upon completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

In Section E, page 28, the applicant describes the alternatives considered and explains why each alternative is either more costly or less effective than the alternative proposed in this application to meet the need. The alternatives considered were:

- Maintain status quo the applicant states that this alternative is not effective because it does not address the needs of the identified patients.
- Locating a facility in another area of Duplin County the applicant states that based on the 36 in-center patients living in the western part of Duplin County, locating the facility in another area would not address the needs of the identified patients.

On page 28, the applicant states that the project as proposed (relocating stations from SEDC-Kenansville and Wallace Dialysis to a new location that will better serve a large patient population that is currently receiving services at these two facilities) is the most effective alternative because it is the only reasonable alternative for DaVita to deal with the significant growth over the past several years of these two facilities in Duplin County and offer better access to DaVita dialysis services in western Duplin County to the existing DaVita patients. The applicant states:

"This action will provide the facilities in Duplin County with space for current and future growth."

### **Conclusion**

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above. Therefore, the application is approved subject to the following conditions:

- 1. Total Renal Care of North Carolina, LLC d/b/a Warsaw Dialysis shall materially comply with all representations made in the certificate of need application and any supplemental responses. In the event that representations conflict, Total Renal Care of North Carolina, LLC d/b/a Warsaw Dialysis shall materially comply with the last made representation.
- 2. Pursuant to Policy ESRD-2, Total Renal Care of North Carolina, LLC shall develop a new 10-station kidney disease treatment center to be known as Warsaw Dialysis by relocating seven dialysis stations from Southeastern Dialysis Center Kenansville and three dialysis stations from Wallace Dialysis.
- 3. Upon completion of this project, Total Renal Care of North Carolina, LLC shall take the necessary steps to decertify seven dialysis stations at Southeastern Dialysis Center-Kenansville for a total of no more than 10 dialysis stations at Southeastern Dialysis Center-Kenansville.
- 4. Upon completion of this project, Total Renal Care of North Carolina, LLC shall take the necessary steps to decertify three dialysis stations at Wallace Dialysis for a total of no more than 16 dialysis stations at Wallace Dialysis following completion of this project, Project ID #P-11418-17 (add one station) and Project ID #P-11491-18 (add three stations).
- 5. Total Renal Care of North Carolina, LLC d/b/a Warsaw Dialysis shall install plumbing and electrical wiring through the walls for no more than ten additional dialysis stations, which shall include any home training and isolation stations.
- 6. Total Renal Care of North Carolina, LLC d/b/a Warsaw Dialysis shall acknowledge acceptance of and agree to comply with all conditions stated herein to the Agency in writing prior to issuance of the certificate of need.
- (5) Financial and operational projections for the project shall demonstrate the availability of funds for capital and operating needs as well as the immediate and long-term financial feasibility of the proposal, based upon reasonable projections of the costs of and charges for providing health services by the person proposing the service.

#### С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

### **Capital and Working Capital Costs**

In Section F.1, the applicant states that the capital costs for the project will total \$1,615,118 and provides a table with the estimated capital costs on page 29, as summarized below.

Tojecteu Capital Costs		
	Total Costs	
Site Costs	\$16,818	
Construction Costs	\$903,236	
Miscellaneous Costs	\$695,063	
Total Capital Costs	\$1,615,118	

#### **Projected Capital Costs**

Totals may not sum due to rounding

In Section F.10, pages 31- 32, the applicant projects that start-up costs will be \$200,578 and initial operating expenses will be \$735,610 for a total working capital of \$936,188. On page 32, the applicant provides the assumptions and methodology used to project the working capital needs of the project.

### Availability of Funds

In Section F.2, page 30, the applicant states that the capital cost will be funded as shown in the table below.

Туре	Total
Loans	
Accumulated reserves or OE *	\$1,615,118
Other (Specify)	
Total Financing	\$1,615,118

Sources of Capital Cost Financing

\* OE = Owner's Equity

In Section F.13, page 33, the applicant states that the working capital needs of the project will be funded as shown in the table below.

#### Warsaw Dialysis Project ID # P-11546-18 Page 14

Түре	TOTAL			
Loans	0\$			
Accumulated reserves or OE *	\$0			
Bonds	\$0			
Other (Cash Reserves)	\$936,188			
Total Financing	\$936,188			
*OF - O				

### **Sources of Working Capital Financing**

\*OE = Owner's Equity

In Exhibit F-5, the applicant provides a letter dated July 16, 2018, from the DaVita Chief Accounting Officer, signed by William L. Hyland through procuration, authorizing the project and committing \$2,551,306 (\$1,615,118 + \$936,188) for the development of the project.

Exhibit F-7 contains the Form 10-K for Davita, Inc. for the fiscal year ended December 31, 2017, showing DaVita, Inc. consolidated figures of \$508,234,000 in cash and cash equivalents, \$18.9 billion in total assets and \$4.9 billion in total equity.

The applicant adequately demonstrates the availability of funds for the capital needs of the project.

### **Financial Feasibility**

The applicant provides pro forma financial statements for the first two full fiscal years of operation following completion of the project. In Section R, Form B, the applicant projects that revenues will exceed operating expenses in the first two operating years of the project, as shown in the table below.

Warsaw Dialysis Revenue and Expenses							
OY1 (CY2020) OY2 (CY2021)							
In-Center Patients	32	32					
Average PD Patients	1.5	2.5					
In-Center Treatments	4,742	4,742					
PD Treatments	222	371					
Gross Patient Revenue (IC and PD)	\$1,567,478	\$1,647,676					
Medicare Adjustment from Gross	\$71,191	\$73,310					
Net Patient Revenue (IC and PD)	\$1,496,287	\$1,574,366					
Average Net Revenue per IC and PD Patient	\$44,665	\$45,634					
Total Operating Expenses (IC and PD)	\$1,471,220	\$1,517,339					
Average Operating Expense per IC and PD Patient	\$43,917	\$43,981					
Net Income	\$25,067	\$57,028					

Totals may not sum due to rounding

The assumptions used by the applicant in preparation of the pro forma financial statements are reasonable, including projected utilization, costs and charges. See Section R of the application for the assumptions used regarding costs and charges. The discussion regarding projected utilization found in Criterion (3) is incorporated herein by reference.

### **Conclusion**

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion for the following reasons:

- The applicant adequately demonstrates that the capital and working capital costs are based on reasonable and adequately supported assumptions.
- The applicant adequately demonstrates availability of sufficient funds for the capital and working capital needs of the proposal.
- The applicant adequately demonstrates sufficient funds for the operating needs of the proposal and that the financial feasibility of the proposal is based upon reasonable projections of costs and charges.
- (6) The applicant shall demonstrate that the proposed project will not result in unnecessary duplication of existing or approved health service capabilities or facilities.

### С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

On page 365, the 2018 SMFP defines the service area for dialysis stations as "the dialysis station planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area." Warsaw Dialysis is proposed to be located in Duplin County; thus, the service area for this facility consists of Duplin County. Facilities may also serve residents of counties not included in their service area.

Total Renal Care of North Carolina, LLC (DaVita) is one of two providers of dialysis services in Duplin County. According to the July 2018 SDR, Duplin County has the following dialysis facilities.

#### Warsaw Dialysis Project ID # P-11546-18 Page 16

Dialysis Facility	Certified Stations	Percent Utilization	Patients Per Station
RAI-West College-Warsaw (Fresenius Medical Care)	16	42.19%	1.6875
SEDC-Kenansville (DaVita)	17	64.71%	2.5882
Wallace Dialysis (DaVita)	15	105.00%	4.2000

### **Duplin County Dialysis Facilities**

Source: July 2018 SDR, Table B.

In Section G, page 35, the applicant explains why it believes the proposal would not result in the unnecessary duplication of existing or approved dialysis services in Duplin County. The applicant states:

"This certificate of need application does not propose to increase the number of stations in Duplin County. Transferring ten stations from SEDC Kenansville and Wallace Dialysis will create a new facility at a different location to better serve patients living in the area of the new facility, but it will not result in the duplication of existing services."

The applicant adequately demonstrates that the proposal would not result in an unnecessary duplication of existing or approved services in the service area for the following reasons:

- The applicant demonstrates the need for the stations based on the Duplin County DaVita facilities' patients' needs.
- The applicant adequately demonstrates that the proposed stations are needed in a different location from its existing or approved stations in Duplin County.

## **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application, and
- information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above.

(7) The applicant shall show evidence of the availability of resources, including health manpower and management personnel, for the provision of the services proposed to be provided.

### С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

In Section H.1, page 36, the applicant provides current and projected OY2 staffing for the proposed services as summarized in the following table.

POSITION	Current FTE Positions (Proposed/Not Operational)	OY2 PROJECTED FTE POSITIONS
RN	0.0	2.0
LPN	0.0	0.0
Technician (Patient Care)	0.0	4.0
Medical Records	0.0	0.0
Administrator	0.0	1.0
Dietician	0.0	0.5
Social Worker	0.0	0.5
Home Training RN	0.0	0.5
Administrative Assistant	0.0	1.0
Bio-med Technician	0.0	0.5
Total	0.0	10.0

Source: Sections H and R of the application.

The Medical Director is a contract service, not an FTE position. The assumptions and methodology used to project staffing are provided in Sections H and R. Adequate costs for the health manpower and management positions proposed by the applicant are budgeted in the pro forma financials found in Section R. In Section H, pages 37-38, the applicant describes the methods used to recruit or fill new positions and DaVita's existing training and continuing education programs. Exhibit H contains DaVita training documentation. In Section H.2, page 37, and Section I.3, page 41, the applicant identifies the Medical Director. In Exhibit I-3, the applicant provides a letter from Ajay Shreenath, M.D., indicating a commitment to serve as Medical Director for the facility.

The applicant adequately demonstrates the availability of sufficient health manpower and management personnel to provide the proposed services.

### **Conclusion**

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above.

(8) The applicant shall demonstrate that the provider of the proposed services will make available, or otherwise make arrangements for, the provision of the necessary ancillary and support services. The applicant shall also demonstrate that the proposed service will be coordinated with the existing health care system.

С

In Section I.1, pages 40-41, the applicant identifies the necessary ancillary and support services and explains how they will be made available. The applicant provides a table on page 40, as summarized below.

Services	Provider				
(a) In-center dialysis/maintenance	To be available on Premises				
(b) Self-care training (performed in-center)	To be available on Premises				
(c) Home training					
(1) Hemodialysis	Wilson Dialysis				
(2) Peritoneal dialysis	To be available on Premises and Wilson				
	Dialysis				
(3) Accessible follow-up program	Wilson Dialysis				
(d) Psychological counseling	To be available on Premises				
(e) Isolation-hepatitis	To be available on Premises				
(f) Nutritional counseling	To be available on Premises				
(g) Social work services	To be available on Premises				
(h) Acute dialysis in an acute care setting	New Hanover Regional Medical Center				
(i) Emergency care	New Hanover Regional Medical Center				
(j) Blood bank services	New Hanover Regional Medical Center				
(k) Diagnostic and evaluation services	New Hanover Regional Medical Center				
(1) X-ray services	New Hanover Regional Medical Center				
(m)Laboratory services	DaVita Laboratory Services, Inc.				
(n) Pediatric nephrology	New Hanover Regional Medical Center				
(o) Vascular surgery	New Hanover Regional Medical Center				
(p) Transplantation services	Vidant Medical Center				
(q) Vocational rehabilitation counseling &	NC Division of Vocational Rehabilitation				
services	Services				
(r) Transportation	Duplin County Public Transportation				

#### Warsaw Dialysis Ancillary and Support Services

In Section I, pages 41-42, the applicant describes its existing and proposed relationships with other local health care and social service providers and provides supporting documentation for some services in Exhibit I. In clarifying information requested by the Project Analyst, the applicant states that its intent is for home training to be provided by Coastal Plains Dialysis in Wayne County, not Wilson Dialysis, and provides supporting documentation from the

Wayne County facility. The applicant also confirms that it will enter into a patient care agreement with Duplin General Hospital, not New Hanover Regional Medical Center, for acute dialysis, emergency care, blood bank services, diagnostic services and surgical services, including vascular surgery; and provides supporting documentation indicating Duplin General Hospital's willingness to provide the services.

The applicant adequately demonstrates that the necessary ancillary and support services will be available and that the proposed services will be coordinated with the existing health care system.

### **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application, and
- supplemental clarifying information requested by the Project Analyst.

Based on that review, the Agency concludes that the application is conforming to this criterion.

(9) An applicant proposing to provide a substantial portion of the project's services to individuals not residing in the health service area in which the project is located, or in adjacent health service areas, shall document the special needs and circumstances that warrant service to these individuals.

### NA

The applicant does not project to provide the proposed services to a substantial number of persons residing in Health Service Areas (HSAs) that are not adjacent to the HSA in which the services will be offered. Furthermore, the applicant does not project to provide the proposed services to a substantial number of persons residing in other states that are not adjacent to the North Carolina county in which the services will be offered. Therefore, Criterion (9) is not applicable to this review.

- (10) When applicable, the applicant shall show that the special needs of health maintenance organizations will be fulfilled by the project. Specifically, the applicant shall show that the project accommodates: (a) The needs of enrolled members and reasonably anticipated new members of the HMO for the health service to be provided by the organization; and (b) The availability of new health services from non-HMO providers or other HMOs in a reasonable and cost-effective manner which is consistent with the basic method of operation of the HMO. In assessing the availability of these health services from these providers, the applicant shall consider only whether the services from these providers:
  - (i) would be available under a contract of at least 5 years duration;

- (ii) would be available and conveniently accessible through physicians and other health professionals associated with the HMO;
- (iii) would cost no more than if the services were provided by the HMO; and
- (iv) would be available in a manner which is administratively feasible to the HMO.

### NA

The applicant is not an HMO. Therefore, Criterion (10) is not applicable to this review.

- (11) Repealed effective July 1, 1987.
- (12) Applications involving construction shall demonstrate that the cost, design, and means of construction proposed represent the most reasonable alternative, and that the construction project will not unduly increase the costs of providing health services by the person proposing the construction project or the costs and charges to the public of providing health services by other persons, and that applicable energy saving features have been incorporated into the construction plans.

### С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

In Section K, pages 45-46, the applicant states that the project involves construction of 3,315 square feet in leased building space to be constructed at 213 West College Street in Warsaw. A line drawing of the proposed facility is provided in Exhibit K-1.

On pages 44-45, and Exhibit K, the applicant identifies any applicable energy saving features that will be incorporated into the construction plans.

On pages 45-48, and the applicant identifies the proposed primary and secondary sites and provides information about the availability of the sites and zoning and special use permits. Exhibit K-4 documents the location of the sites, the availability of the sites and the zoning for permitted uses.

### **Conclusion**

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion.

- (13) The applicant shall demonstrate the contribution of the proposed service in meeting the health-related needs of the elderly and of members of medically underserved groups, such as medically indigent or low income persons, Medicaid and Medicare recipients, racial and ethnic minorities, women, and handicapped persons, which have traditionally experienced difficulties in obtaining equal access to the proposed services, particularly those needs identified in the State Health Plan as deserving of priority. For the purpose of determining the extent to which the proposed service will be accessible, the applicant shall show:
  - (a) The extent to which medically underserved populations currently use the applicant's existing services in comparison to the percentage of the population in the applicant's service area which is medically underserved;

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

Warsaw Dialysis is not an existing facility. In Section L.7, page 53, the applicant provides the historical payor mix percentages for SEDC-Kenansville and Wallace Dialysis, two facilities from which stations are to be relocated and patients are to be transferred, for the last full operating year, CY2017, as shown in the tables below.

Payor Mix CY2017					
Payor Source	Total Patients	In-center Patients	HH Patients	PD Patients	
Private Pay	0.0%	0.0%	0.0%	0.0%	
Medicare	23.8%	23.8%	0.0%	0.0%	
Medicaid	9.5%	9.5%	0.0%	0.0%	
Commercial Insurance	11.9%	11.9%	0.0%	0.0%	
Medicare / Commercial	26.2%	26.2%	0.0%	0.0%	
Medicare / Medicaid	21.4%	21.4%	0.0%	0.0%	
VA	7.1%	7.1%	0.0%	0.0%	
Other	0.0%	0.0%	0.0%	0.0%	
Total	100.0%	100.0%	100.0%	100.0%	

SEDC-Kenansville

Totals may not sum due to rounding

Payor Mix C 1 2017						
Payor Source	Total Patients	In-center Patients	HH Patients	PD Patients		
Private Pay	0.0%	0.0%	0.0%	0.0%		
Medicare	35.0%	36.1%	0.0%	31.6%		
Medicaid	2.5%	1.6%	0.0%	5.3%		
Commercial Insurance	11.3%	4.9%	0.0%	31.6%		
Medicare / Commercial	23.8%	27.9%	0.0%	10.5%		
Medicare / Medicaid	17.5%	19.7%	0.0%	10.5%		
VA	10.0%	9.8%	0.0%	10.5%		
Other	0.0%	0.0%	0.0%	0.0%		
Total	100.0%	100.0%	100.0%	100.0%		

#### Wallace Dialysis Pavor Mix CY2017

Totals may not sum due to rounding

As shown in the tables above, the applicant reports that 80.9% and 78.8% of the total patients at SEDC-Kenansville and Wallace Dialysis, respectively, had some or all of their services paid for by Medicare or Medicaid in CY2017.

The United States Census Bureau provides demographic data for North Carolina and all counties in North Carolina. The following table contains relevant demographic statistics for the applicant's service area.

	Percent of Population					
County% 65+% Female% Racial and Ethnic% Persons in Poverty**% < Age 65						
2017 Estimate	2017 Estimate	2017 Estimate	2017 Estimate	2017 Estimate	2017 Estimate	2017 Estimate
Duplin	18%	51%	49%	21%	13%	20%
Statewide	16%	51%	37%	15%	10%	12%

Source: http://www.census.gov/quickfacts/table/US/PST045217 Latest Data 7/1/17 as of 7/17/18

\* Excludes "White alone, not Hispanic or Latino"

\*\* "Estimates are not comparable to other geographic levels due to methodology differences that may exist between different data sources. Some estimates presented here come from sample data, and thus have sampling errors that may render some apparent differences between geographies statistically indistinguishable...The vintage year (e.g., V2017) refers to the final year of the series (2010 thru 2017). Different vintage years of estimates are not comparable."

The IPRO ESRD Network of the South Atlantic Network 6 (IPRO SA Network 6) consisting of North Carolina, South Carolina and Georgia, provides an Annual Report which includes aggregate ESRD patient data from all three states. The report does not provide state-specific ESRD patient data, but the aggregate data is likely to be similar to North Carolina's based on the Network's recent annual reports which included state-specific data.

The IPRO SA Network 6 2016 Annual Report (pages 25-26<sup>1</sup>) provides the following prevalence data on dialysis patients by age, race, and gender. As of December 31, 2016, over 85% of dialysis patients in Network 6 were 45 years of age and older, over 66% were other than Caucasian and 45% were female.

## **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application, and
- information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the applicant adequately documents the extent to which medically underserved populations currently use the applicant's existing services in comparison to the percentage of the population in the applicant's service area which is medically underserved. Therefore, the application is conforming to this criterion.

(b) Its past performance in meeting its obligation, if any, under any applicable regulations requiring provision of uncompensated care, community service, or access by minorities and handicapped persons to programs receiving federal assistance, including the existence of any civil rights access complaints against the applicant;

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

Regarding any obligation to provide uncompensated care, community service or access by minorities and persons with disabilities, in Section L.3(d), page 52, the applicant states:

"Warsaw Dialysis has no obligation under any applicable federal regulation to provide uncompensated care, community service or access by minorities and handicapped persons except those obligations which are placed upon all medical facilities under Section 504 of the Rehabilitation Act of 1973 and its subsequent amendment in 1993. The facility has no obligation under the Hill Burton Act."

<sup>&</sup>lt;sup>1</sup>https://network6.esrd.ipro.org/wp-content/uploads/sites/4/2017/07/NW6-2016-Annual-Report-FINAL.pdf

In Section L.6, page 52, the applicant states that there have been no civil rights access complaints filed against any similar facilities owned by the applicant or a related entity and located in North Carolina within the last five years.

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion.

(c) That the elderly and the medically underserved groups identified in this subdivision will be served by the applicant's proposed services and the extent to which each of these groups is expected to utilize the proposed services; and

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

In Section L.1(b), page 50, the applicant projects the following payor mix for the proposed services during the second full calendar year of operation following completion of the project, as summarized in the table below.

042						
Payor Source	Total Patients	In-center Patients	HH Patients	PD Patients		
Private Pay	0.0%	0.0%	0.0%	0.0%		
Medicare	31.1%	31.1%	0.0%	31.6%		
Medicaid	4.9%	4.9%	0.0%	5.3%		
Commercial Insurance	11.5%	7.8%	0.0%	31.6%		
Medicare / Commercial	24.6%	27.2%	0.0%	10.5%		
Medicare / Medicaid	18.9%	20.4%	0.0%	10.5%		
VA	9.0%	8.7%	0.0%	10.5%		
Other	0.0%	0.0%	0.0%	0.0%		
Total	100.0%	100.0%	0.0%	100.0%		

# Projected Payor Mix

Totals may not sum due to rounding

As shown in the table above, during the second full calendar year of operation, the applicant projects that 79.5% of the total dialysis patients will have all or part of their services paid for by Medicare and/or Medicaid.

On page 50, the applicant states that the projected payor mix is based on the sources of patient payments that have been received by DaVita Duplin County facilities in

the last full operating year. The projected payor mix is reasonable and adequately supported for the following reasons:

- the applicant bases the projected payor mix on DaVita's historical payor mix, and
- the applicant's proposed patient origin is comparable to DaVita's historical patient origin in Duplin County.

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion.

d) That the applicant offers a range of means by which a person will have access to its services. Examples of a range of means are outpatient services, admission by house staff, and admission by personal physicians.

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

In Section L.4, page 52, the applicant adequately describes the range of means by which patients will have access to the proposed services.

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the application is conforming to this criterion.

(14) The applicant shall demonstrate that the proposed health services accommodate the clinical needs of health professional training programs in the area, as applicable.

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis.

In Section M, page 54, the applicant describes the extent to which health professional training programs in the area will have access to the facility for training purposes and provides supporting documentation in Exhibit M-2.

The Agency reviewed the:

- application, and
- exhibits to the application.

Based on that review, the Agency concludes that the applicant adequately demonstrates that the proposed services will accommodate the clinical needs of area health professional training programs, and therefore, the application is conforming to this criterion.

- (15) Repealed effective July 1, 1987.
- (16) Repealed effective July 1, 1987.
- (17) Repealed effective July 1, 1987.
- (18) Repealed effective July 1, 1987.
- (18a) The applicant shall demonstrate the expected effects of the proposed services on competition in the proposed service area, including how any enhanced competition will have a positive impact upon the cost effectiveness, quality, and access to the services proposed; and in the case of applications for services where competition between providers will not have a favorable impact on cost-effectiveness, quality, and access to the services proposed, the applicant shall demonstrate that its application is for a service on which competition will not have a favorable impact.

С

The applicant proposes to develop a new 10-station dialysis facility in Duplin County by relocating seven existing dialysis stations from SEDC-Kenansville and three existing dialysis stations from Wallace Dialysis. Both existing facilities and the proposed Warsaw Dialysis facility are located in Duplin County. Upon completion of the proposed relocation of stations, SEDC-Kenansville will be certified for 10 dialysis stations; and Wallace Dialysis will be certified for 16 dialysis stations, upon completion of this project, Project ID #P-11418-17 (add one station), and Project ID #P-11491-18 (add three stations).

On page 365, the 2018 SMFP defines the service area for dialysis stations as "the dialysis station planning area in which the dialysis station is located. Except for the Cherokee-Clay-Graham Multicounty Planning Area and the Avery-Mitchell-Yancey Multicounty Planning Area, each of the 94 remaining counties is a separate dialysis station planning area." Warsaw Dialysis is proposed to be located in Duplin County; thus, the service area for this facility consists of Duplin County. Facilities may also serve residents of counties not included in their service area.

Total Renal Care of North Carolina, LLC (DaVita) is one of two providers of dialysis services in Duplin County. According to the July 2018 SDR, Duplin County has the following dialysis facilities.

Dialysis Facility	Certified Stations	Percent Utilization	Patients Per Station
RAI-West College-Warsaw (Fresenius Medical Care)	16	42.19%	1.6875
SEDC-Kenansville (DaVita)	17	64.71%	2.5882
Wallace Dialysis (DaVita)	15	105.00%	4.2000

Source: July 2018 SDR, Table B.

In Section N, page 55, the applicant describes the expected effects of the proposed services on competition in the service area and discusses how any enhanced competition in the service area will promote the cost-effectiveness, quality and access to the proposed services. The applicant states:

"The proposed facility will not have an adverse effect on competition since the patients already being served by DaVita will be transferring their care from one DaVita facility to another DaVita facility, which will be more convenient for the patients who have indicated this in the letters they signed.

•••

The bottom line is Warsaw Dialysis will enhance accessibility to dialysis for our patients, and by reducing the economic and physical burdens on our patients, this project will enhance the quality and cost effectiveness of our services because it will make it easier for patients, family members and others involved in the dialysis process to receive services."

The applicant adequately describes the expected effects of the proposed services on competition in the service area and adequately demonstrates:

- the cost-effectiveness of the proposal (see Sections F and R of the application and any exhibits),
- quality services will be provided (see Sections B and O of the application and any exhibits), and
- access will be provided to underserved groups (see Section L of the application and any exhibits).

## **Conclusion**

The Agency reviewed the:

- application,
- exhibits to the application, and

• information publicly available during the review and used by the Agency.

Based on that review, the Agency concludes that the application is conforming to this criterion for the reasons stated above.

- (19) Repealed effective July 1, 1987.
- (20) An applicant already involved in the provision of health services shall provide evidence that quality care has been provided in the past.

С

In Section A.11, page 5, the applicant states that DaVita operates over 85 dialysis facilities located in North Carolina. Exhibit A-11 contains a list of the facilities.

In Section O.3, page 56, and Exhibit O-3, the applicant states that during the 18-months immediately preceding the submittal of the application, incidents related to quality of care occurred in two of the 85 facilities. The applicant states that all of the problems have been corrected and provides documentation in Exhibit O. After reviewing and considering information provided by the applicant and considering the quality of care provided at all 85 facilities, the applicant provided sufficient evidence that quality care has been provided in the past. Therefore, the application is conforming to this criterion.

- (21) Repealed effective July 1, 1987.
- (b) The Department is authorized to adopt rules for the review of particular types of applications that will be used in addition to those criteria outlined in subsection (a) of this section and may vary according to the purpose for which a particular review is being conducted or the type of health service reviewed. No such rule adopted by the Department shall require an academic medical center teaching hospital, as defined by the State Medical Facilities Plan, to demonstrate that any facility or service at another hospital is being appropriately utilized in order for that academic medical center teaching hospital to be approved for the issuance of a certificate of need to develop any similar facility or service.

С

The application is conforming with all applicable Criteria and Standards for End-Stage Renal Disease Services. The specific criteria are discussed below.

## SECTION .2200 – CRITERIA AND STANDARDS FOR END-STAGE RENAL DISEASE SERVICES

### 10A NCAC 14C .2203 PERFORMANCE STANDARDS

(a) An applicant proposing to establish a new End Stage Renal Disease facility shall document the need for at least 10 stations based on utilization of 3.2 patients per station per week as of the end of the first operating year of the facility, with the exception that the performance standard shall be waived for a need in the State Medical Facilities Plan that is based on an adjusted need determination.

-C- In Section C.1, page 13, the applicant projects to serve 32 in-center patients by the end of Operating Year 1, which is 3.2 patients per station per week (32 / 10 = 3.2). The discussion regarding projected utilization found in Criterion (3) is incorporated herein by reference.

(b) An applicant proposing to increase the number of dialysis stations in an existing End Stage Renal Disease facility or one that was not operational prior to the beginning of the review period but which had been issued a certificate of need shall document the need for the additional stations based on utilization of 3.2 patients per station per week as of the end of the first operating year of the additional stations.

-NA- The application is to develop a new facility.

(c) An applicant shall provide all assumptions, including the methodology by which patient utilization is projected.

-C- In Sections C.1, pages 13-15, the applicant provides the assumptions and methodology used to project utilization of the facility. The discussion regarding projected utilization found in Criterion (3) is incorporated herein by reference.