



April 5, 2023

NC State Health Coordinating Council
2704 Mail Service Center
Raleigh, NC 27699-2704

Dr. Sandra Greene,

In meeting Dr. Kevin Allison, he shared with me his vision of establishing a black-owned and operated hospice agency in our geographic area and I was very impressed with his plans and many years of experience providing end of life care.

Our practice serves a very diverse patient base, several of our patients are African-American and elderly. We believe that it is an obvious decision to grant certification to Heart and Soul, especially given the recent pandemic and clear indications that we still have dramatic disparities in health care delivery based on ethnicity.

We are pleased to offer support to this application and pledge to do all we can to guarantee it is successful.

Best Regards,

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