

Christopher Ulrich, MD, Chair SHCC
Sandra Greene, DrPH, Chair Acute Care Committee
North Carolina State Health Coordinating Council
c/o NC Division of Health Service Regulation
Healthcare Planning and Certificate of Need Section
2704 Mail Service Center
Raleigh, NC 27699-2704

Re: Wake Forest Baptist Health Comments for Petition Regarding Methodology Exclusion for Vascular Access Ambulatory Surgical Facilities

Dear Dr. Ulrich and Dr. Greene

Wake Forest Baptist Health ("WFBH") appreciates the opportunity to comment on the Petition submitted by American Access Care of NC, PLLC, Eastern Nephrology Associates, PLLC, Metrolina Nephrology Associates, PA, and Fresenius Vascular Care, Inc d/b/a Azura Vascular Care ("the Petitioner") for a change in need methodology, or in the alternative, an adjusted need determination for a Demonstration Project for Vascular Access Ambulatory Surgical Centers ("ASC") for End Stage Renal Disease (ESRD) patients submitted to the State Health Coordinating Council (SHCC) on March 7, 2018.

Based on its review of the Petition, WFBH urges the SHCC to deny this Petition for the following reasons:

1) The primary argument for the need of to develop single specialty licensed Vascular Access ASCs posed by the Petitioner is based on reimbursement changes that negatively impact payment for these procedures in a physician office setting, thus making the procedures unsustainable to continue to perform in the physician office.

Healthcare providers continually must manage changes in reimbursement from both government and commercial payers. To combat challenging reimbursement and the changing landscapes, healthcare providers must be nimble and identify opportunities for cost savings and improvements to efficiencies. To the contrary, the Petitioner is requesting to increase costs through conversion of office-based procedure suites to licensed ambulatory surgery centers.

The Petitioner makes no mention of the Centers for Medicare and Medicaid Services (CMS) Value Based Programs and movement towards Alternative Payment Models (APM). In particular, the Comprehensive ESRD Care Model (CEC) which began September 1, 2015 and will run until December 31, 2020 is directly related to APMs focused on ESRD patients. Per the CEC fact sheet:

"In October 2015, the Centers for Medicare & Medicaid Services (CMS) launched a new accountable care organization (ACO) model called the Comprehensive ESRD Care (CEC) Model. Dialysis facilities, nephrologists, and other providers joined together to form ESRD Seamless Care Organizations (ESCOs) that are responsible for the cost and quality of care for aligned beneficiaries. CMS will partner with health care providers and suppliers to test the effectiveness of a new payment and service delivery model in providing beneficiaries with person-centered, high-quality care. The Model builds on Accountable Care Organization experience from the Pioneer ACO Model, Next Generation ACO Model, and the Medicare Shared Savings Program to test Accountable Care Organizations for ESRD beneficiaries. This model aligns with the Administration's goal of tying 50 percent of traditional, or fee-for-service, Medicare payments to

alternative payment models, such as ACOs, by the end of 2018. For the 2016 performance year, 13 ESCOs participated in the CEC Model. For the 2017 performance year, 24 ESCOs joined the model, for a total of 37 participating ESCOs."

Fresenius Vascular Care is a participant in 24 ESCOs across the country, one of which is located in North Carolina (Fresenius Seamless Care of Charlotte, LLC). However, the Petitioner neglected to make any mention of their involvement in the CEC and the potential impact of APMs to reimbursement for vascular access procedures. As CMS continues to move away from traditional fee-for-service payments to APMs, cost and quality become the key drivers of reimbursement. Continuing to perform these procedures in physician office based settings will keep costs to CMS and its beneficiaries lower, per the Petitioners own argument that reimbursement has declined in this setting, as compared to performing these procedures in an ASC.

2) The 2018 North Carolina State Medical Facilities Plan (NC SMFP) includes a new need determination methodology for operating rooms, resulting in a need for 30 operating rooms across the state.

The operating room need determination in the 2018 NC SMFP includes 30 operating rooms across the state. In the Petition, the Petitioner requests a change in the need methodology for dedicated vascular access operating rooms ("OR") to exclude these rooms from the OR need determinations. To support this request, on page 10, the Petitioner states that:

"Considering only the volume of dialysis access procedures performed in the Azura-affiliated centers in North Carolina in 2017, the resulting surgical hours would justify a need for nine ORs.... If all North Carolina dialysis patients are considered, even conservatively assuming an average of 2.0 dialysis access procedures per patient and Azura's average case time of 0.979 hours (59 minutes), the Statewide dialysis population of 17,789 suggests 35,578 procedures and 34,831 surgical hours, enough to demonstrate a need for 26 ORs statewide...."

A statewide need determination of 30 ORs provides more than enough capacity to potentially accommodate all of the estimated needs for vascular access procedures in North Carolina. Furthermore, there will always be scenarios in which patents will not have vascular access procedures performed at one of these facilities due to patient preference, referring physician preference, patient acuity, location of the vascular access operating room, etc.

In the alternative proposed, the Petitioner requests a Vascular Access Demonstration Project to include a need determination of two ORs per Health Service Area (HSA) for a total of 12 ORs. As with the requested change in the need methodology, a need for incremental ORs across the state is already addressed with the statewide 30-OR need determination. Five of the six HSAs have a need determination, as outlined below. The Petitioner should seek out these identified ORs through the CON application process for ORs based on a need determination and should not seek to circumvent the process. Exhibit 1 includes the OR need determination in the 2018 SMFP and a map of the Health Service Areas.

| HSA | Vascular Access ORs Requested by Petitioner | 2018 SMFP OR Need Determination |
|---------|---|---------------------------------|
| HSA I | 2 | 3 |
| HSA II | 2 | 4 |
| HSA III | 2 | 6 |
| HSA IV | 2 | 16 |
| HSA V | 2 | 1 |
| HSA VI | 2 | 0 |

3) A proliferation of vascular access ASCs across North Carolina could have a substantial negative impact to hospitals providing vascular access maintenance and creation procedures.

For the 6-month period from January 1, 2017 – June 30, 2017 North Carolina hospitals and licensed facilities had 2,553 outpatient encounters with a vascular access primary CPT (36901-36906) and 2,315 outpatient encounters with a vascular creation primary CPT (36818-36821, 36830). Annualized, the impact is a total of 9,736 outpatient encounters at North Carolina hospitals. As the SHCC has noted multiple times during its meetings, keeping community hospitals solvent is an important component to ensuring adequate access to health care across the state. These procedures annualize to approximately \$182 million in annual hospital charges¹ (Exhibit 2). Pulling this volume from North Carolina hospitals will have a material impact on their sustainability.

4) Although the Petition includes language to attempt to keep the usage of the proposed operating rooms dedicated to only vascular access creation and maintenance procedures, once the rooms become licensed ORs there is no mechanism to ensure that other procedures are not performed in the rooms.

If approved, the ORs become licensed ORs housed within licensed ASCs. As such, any surgical procedure appropriate to be performed in an ASC can occur in these ORs. In the proposed change to the need methodology, the Petitioner offers no mechanism for monitoring compliance to performing only vascular access procedures in the ORs. In the proposed alternative Demonstration Project, the Petitioner includes a provision in the proposed Criterion that the facility "shall provide only vascular access creation and management procedures for ESRD patients and advanced CKD patients" and further includes a requirement to provide an annual report on the Criterion for three fiscal years. There is not a proposed mechanism to delicense the ORs if they do not comply with the Criterion, only an option to not permit expansion of the project.

Because there is no mechanism to ensure that only vascular access procedures be performed in these ORs, approval of this Petition will create, or in some situations, enhance a surplus of operating rooms. The 2018 SMFP includes OR need determinations in 8 of the 83 (10%) OR Service Areas. The remaining 75 or 90% of OR Service Areas have either adequate or excess OR capacity. Approval of this Petition in combination with the statewide need determination of 30 ORs and adequate or excess OR capacity in 90% of the OR Service Areas will most certainly result in excess capacity and duplication of services. Exhibit 3 includes the relevant pages from the 2018 SMFP.

For the reasons stated above, WFBH respectfully requests the SHCC deny this Petition. Thank you for the opportunity to comment on our concerns regarding the Petition.

Sincerely,

Kevin High, MD President

Wake Forest Baptist Medical Center

¹ Source: NCHA Market Data, Defined by Outpatient Encounters with Primary CPTs 36901-36906, 36818-36821, and 36830

Table 6C: Operating Room Need Determination

(Scheduled for Certificate of Need Review Commencing in 2018)

It is determined that the Operating Room Service Areas listed in the table below need additional operating rooms as specified.

| Operating Room Service Area | Operating Room Need Determination* | Certificate of Need Application Due Date** | Certificate of Need Beginning Review Date |
|--------------------------------|--|--|---|
| Buncombe/Madison/Yancey | 2 | May 15, 2018 | June 1, 2018 |
| Catawba*** | | June 15, 2018 | July 1, 2018 |
| Cumberland**** | 1 | April 16, 2018 | May 1, 2018 |
| Durham | 4 | November 15, 2018 | December 1, 2018 |
| Forsyth | 4 | May 15, 2018 | June 1, 2018 |
| Mecklenburg | 6 | October 15, 2018 | November 1, 2018 |
| Orange | 6 | November 15, 2018 | December 1, 2018 |
| Wake | 6 | August 15, 2018 | September 1, 2018 |

It is determined that there is no need for additional operating rooms anywhere else in the state and no other reviews are scheduled.

- Need determinations shown in this document may be increased or decreased during the year pursuant to Policy GEN-2 (see Chapter 4).
- ** Application due dates are absolute deadlines. The filing deadline is 5:30 p.m. on the application due date. The filing deadline is absolute (see Chapter 3).
- *** In response to a petition, the State Health Coordinating Council approved an adjusted need determination for one operating room in the Catawba County service area.
- **** In response to a petition, the State Health Coordinating Council approved an adjusted need determination for one operating room in the Cumberland County service area for the purpose of training surgical residents in inpatient and outpatient procedures.

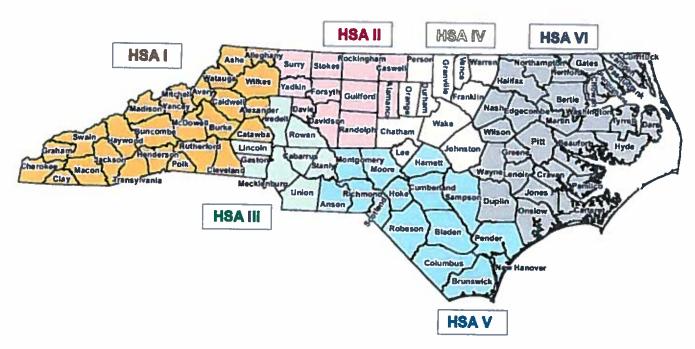


Exhibit 2: North Carolina Hospital Vascular Access Creation and Maintenance Procedures

January 1 2017 - June 30 2017

North Carolina Hospital Outpatient Encounters

Vascular Access Creation and Maintenance Primary Procedure, Identified by Primary CPT

Source: NCHA Market Data

| Primary CPT Code and Description | Sum of Encounters | Sum of Charges |
|--|----------------------|-----------------|
| 36901 - PR INTRO CATH DIALYSIS CIRCUIT DX ANGRPH FLUOR S&I | 395 | \$2,553,197 |
| 36902 - PR INTRO CATH DIALYSIS CIRCUIT W/TRLUML BALO ANGIOP | 1,634 | \$24,299,233 |
| 36903 - PR INTRO CATH DIALYSIS CIRCUIT W/TCAT PLMT IV STENT | 128 | \$4,612,895 |
| 36904 - PR PERQ THRMBC/NFS DIALYSIS CIRCUIT IMG DX ANGRPH | 47 | \$1,178,737 |
| 36905 - PR PERQ THRMBC/NFS DIAL CIRCUIT TRLUML BALO ANGIOP | 280 | \$8,649,684 |
| 36906 - PR PERQ THRMBC/NFS DIAL CIRCUIT TCAT PLMT IV STENT | 69 | \$3,355,435 |
| 36818 - Arteriovenous anastomosis, open; by upper arm cephalic vein transposition | 162 | \$2,848,897 |
| 36819 - Arteriovenous anastomosis, open; by upper arm basilic vein transpositio | 300 | \$6,363,756 |
| 36820 - Arteriovenous anastomosis, open; by forearm vein transposition | 37 | \$647,477 |
| 36821 - Arteriovenous anastomosis, open; direct, any site (eg, Cimino type) (separate pr | 1,325 | \$23,897,006 |
| 36830 - Creation of arteriovenous fistula by other than direct arteriovenous anastomosis | 491 | \$12,615,295 |
| Grand Total | 4,868 | \$91,021,610.64 |

Figure 6.1: Operating Room Service Areas

| Hospitals | Multicounty Service Area | Color Code |
|--|--|---|
| Murphy Medical Center | Cherokee, Clay | (10000000000000000000000000000000000000 |
| Harris Regional Hospital and Swain Community Hospital | Jackson, Graham, Swain | |
| Mission Hospital | Buncombe, Madison, Yancey | |
| Maria Parham Medical Center | Vance Warren | |
| Our Community Hospital and Halifax Regional Medical Center | Halifax, Northamoton | |
| Vidant Medical Center | Pitt, Greene, Hyde, Tyrrell | |
| CarolinaEast Medical Center | Craven, Jones, Pamlico | Charles Charles |
| Cone Health and High Point Regional Health | Guilford, Caswell | 1000 |
| | Pasquotank, Camden, Currituck, Gates, Perquimans | |

* For multicounty service areas, the asterisk denotes the county with at least one licensed facility having one or more operating rooms.

Table 6B: Projected Operating Room Need for 2020

| Catawba | Carawoa | Calawha | Calawba | Catawba | Carteret Total | Carteret | Carteret | Canamer Lord | Caldwell | Capatrus Local | Capanus | Caballas | Cabarrus | Burke Total | Hurke | Burke | Buncombe/Madison/Yancey Total | Bunconibe | Buncombe | Buncombe | Brunswick I of | Brunswick | STIMEWICK | Brunswick | Bladen Total | Bladen | Bertie Total | Вепіс | Beautort Total | Beaufort | Beaufort | Avery Total | Avery | Ashe Total | Ashe | Anson Total | Anson | Alleghany Tota | Alleghany | Alexander,Tota | Alexander | Alamance Total | Alamance | Service Area | | 4 |
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| Catawba Valley Medical Center Majana | Trye Regional Medical Center | Fire Beauty Center | Viewment Surgery Contar | Graysione Eye Surgery Center | | Carteret General Hospital | The Surgical Center of Morehead City | | Caldwell Memorial Hospital | | Carolinas HealthCare System NorthEast †/††† | Caleway Surgery Center 111 | Eye Surgery Center and Laser Clinic | | Carolinas HealthCare System Blue Ridge ***/////// | Surgery Center of Morganton Eye Physicians | ey Total | Mission Hospital | Asheville Eye Surgery Center | Orthopaedic Surgery Center of Asheville | | Novant Health Brunswick Medical Center †/††† | J. Arthur Dosher Memorial Hospital | Brunswick Surgery Center | | Cape Fear Valley-Bladen County Hospital #1/### | | Vidant Bertie Hospital †††† | 74440 | Vidant Beaufort Hospital Anna | Vidant Pungo Hospital (closed) | | Charles A. Cannon, Jr. Memorial Hospital † | | Ashe Memorial Hospital Ann | | Carolinas HealthCare System Anson ††† | | Alleghany Memorial Hospital ~~~/* | | Alexander Hospital (closed) | | Alamance Regional Medical Center | Facility | | C |
| 2,109 | 2,154 | 0 | | | 0007.1 | 1 400 | 0 | はいるのではある | 989 | | 5,014 | 0 | 0 | STATE OF STA | 1.310 | 0 | | 11.243 | 0 | 0 | | 1,052 | 411 | 0 | Self Property and a self- | 144 | TO SERVICE SHEET SHEET SHEET | 1 | 498 | 100 | 0 | | 40 | 100 | 891 | STATE OF STA | 0 | | 6 | STANDARD BEAUTY | 0 | | 1 840 | Inpatient Cases | | D |
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Table 6B: Projected Operating Room Need for 2020

| Forsylh | Forsyth | Emple Administration | Edecombe Total | 1 | Durbam Total | Durham 1 | Duke University Health System Total | Durnam | | | 1800 | | Total | L | otal | | | Total | | Dare , | Cumberland Total | | Cumberland ASOOG Favorenilla A | Compensar | | 15 | Craven | Total | | Cleveland Total | | Carolinas Healin Care System Total | Cleveland | | Chowan Total | | Clay 7 | | Chatham Total | Chatham | Service Area Catawba Total | | | A |
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| Novant Health Kemersville Outpatient Surgery | Novant Health Clemmons Outpatient Surgery Center | | Liling Constant Administration | Vidant Edgecombe Hospital +++ | | North Carolina Specialty Hospital ~~ | System Total | Duke Regional Hospital ^^^^ | Duke University Hospital* | Dalle II | | Vidant Duplin Hospital | | Davie Medical Center | | Novant Health Thomasville Medical Center #/### | Lexington Medical Center | | The Outer Banks Hospital + +++ | Sentara Kutty Hawk Ambulatory Surgery Center* | Part of the section and but he will be the section of the section | Valleyante Deniel Surgery Surgery Conter | Envilonilla Ambalana Succession | rugnsmith-Kaincy Specialty Hospital ****/†/††† | Cape Fear Valley Medical Center | | CarolinaEast Medical Center +†/††† | Commons in Brown Healthcate System | Columbus Regional Healtheam States | Creverally Annountry Services | Classified A Center of Shelby | Stem lotal | Carolinas HealthCare System Kings Mountain +t/+++ | Carolinas HealthCare System Cleveland | | Vidant Chowan Hospital ††† | | Murphy Medical Center Annyawy 111 | and the second s | Chatham Hasnital +/ | Facility | | | 7 |
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| 0.00 | 0.00 | STOREGUE ONNO III | 1.76 | Salar Silversian | 6.59 | 80.19 | 12.00 | 17.70 | 60 77 | 4 37 | 1.00 | >5.1 | 1.6/ | The Albanders | 3.25 | 2.65 | STATE STATE OF | 1.40 | 0.00 | BONNING STREET | | 8.54 | 16.87 | 281 | 14.06 | 8.48 | | 2.18 | SECRETARIAN SERVICES | 0.00 | 091 | 6 76 | 0.10 | 610 | 0.51 | 金の日本の日本の日本 | 2 68 | Sandy Sandy | 0.60 | The State of the S | Required in 2020 | Projected Surgical ORs | Y | |
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| | | | | Final | | Final | Estimated | | Surgical | ORs | Adjusted | (Surplus |
| Service Area L | License | Facility | Cases | Case Time | Ambulatory | Ambulatory | Surgical | Growth | Hours for | Required in | Planning | shows |
| Forsyth H | H0209 | Novant Health Forsyth Medical Center | 0 767 | 1400 | Cas | Case Little | = | Fac | 2020 | 2020 | Inventory | as a "_") |
| | 110229 | Novant Health Medical Park Hosnital ^^^ | 7,202 | 0.801 | | | 51,607 | | 53,680 | 27.53 | 33 | |
| nt Healt | Total | State Contraction | 8/1 | 214.8 | 8,665 | 103.0 | | | 18,716 | 10.66 | 10 | |
| Forsyth | | Clemmons Medical Park Ambulatory Surgical Center | | 00 | | | | | | 34.19 | 45 | |
| | AS0021 | Plastic Surgery Center of North Carolina^ | | 0.0 | 0 | 0.0 | | 1.02 | 0 | 0.00 | 0 | 0.00 |
| | 1100H | North Carolina Baptist Hospital* | P25 F1 | 0.0 | 693 | 180.0 | Γ | 4.02 | 527 | 0.00 | Ę, | -3.00 |
| Forest. | aptist He | alth Total | 14,0,41 | 238.9 | 19,925 | 117.3 | 96,823 | 4.02 | 100,712 | 51.65 | 45 | 6.65 |
| Forsyth A | AS0134 | Piedmont Outpatient Surgery Center** | | | | | | | | 51.65 | 28 | 3.65 |
| Total | 200.74 | | 0 | 0.0 | 2,514 | 46.0 | 1,927 | 4.02 | 2,005 | 0.00 | 0 | 0.00 |
| Franklin | | Same Day Surgery Center | San Contraction of the last | Seattle Control | Property of the State of the St | Charles and the same | Corres Caralle | | | | The second second | STATE OF STA |
| Franklin III | 110261 | Franklin Medical Center (closed) | | 0.0 | 0 | 0.0 | 0 | 4.84 | 0 | 0.00 | 12 | -2.00 |
| Franklin Medical Center Total | al Cente | r Total | | 0.0 | 0 | 0.0 | 0 | 4.84 | 0 | 0.00 | 2 | -2 00 |
| Franklin Total | | | | | THE RESERVE THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED I | | | | | 0.00 | | -1.00 |
| Gaston At | AS0037 | CaroMont Specialty Surgery ††† | 0 | C. SHEET CO. | | The second second | THE STREET STREET | STITLE STATE | | | STREET, STREET | Territoria |
| Gaston III | | CaroMont Regional Medical Center | 200 | 100 | 3,866 | 37.0 | 2,381 | 3.78 | 2,471 | 1.88 | 9 | 4.12 |
| CaroMont Total | | | 4:00 | 1.03.1 | 8,091 | 77.0 | | 3.78 | 20,024 | 11.41 | 18 | -6.59 |
| Gaston Total | 0.00 | からないというないのできないないというできないのできないのできないのできないのできないのできないのできないのできないの | | The control of | | | | | | 13.29 | 24 | -10.71 |
| | 860011 | Granville Health System ††/†††† | 710 | 0.79 | 1000 | | THE REAL PROPERTY. | AND PROPERTY. | September 1 | | | CHEST STATE |
| Granville Total | | | | 0.40 | 0041 | 39.2 | 2,059 | 2.70 | 2,115 | 1.41 | 3 | -1.59 |
| | AS0147 | High Point Surgery Center | 0 | 0.0 | 110 4 | 000 | San Maria San Car | | The State of the | State of the last | TRUSTER TRUE | |
| | 1. | Premier Surgery Center | 0 | 0.0 | 112% | 0.00 | 41.11 | 13.85 | 4,331 | 3,30 | 6 | -2.70 |
| Guilford H | _ | High Point Regional Health \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | 2 %4% | 1410 | 7110 | 0.0 | | 2.85 | 0 | 0.00 | 2 | -2.00 |
| Health | Care Total | | | 141.7 | 11.11 | 75.1 | 10,168 | 2.85 | 10,458 | 6.97 | 10 | -3.03 |
| | — | Greensboro Specialty Surgical Center | 0 | 00 | 2166 | 20.7 | | | | 10.27 | 1.8 | -7.73 |
| Guilford AS | Stoosy | Carolina Birth Center (closed) | 0 6 | 0.0 | 2,210 | 00.5 | 2,227 | 2.85 | 2,291 | 1.75 | 3 | -1.25 |
| | AS0018 | Surgical Center of Greensboro ^^^/†††† | 0 3 | 0.0 | 0 | 0.0 | 0 | 2.85 | 0 | 0.00 | 0 | 0.00 |
| | AS0033 | Surgical Eye Center | | 0.0 | 1 000 | 1.40 | 14,572 | 2.85 | 14,987 | 11.42 | 13 | -1.58 |
| Guilford AS | AS0063 | Piedmont Surgical Center^^^/ ††† | 0 3 | 0.0 | 1,070 | 30.0 | 949 | 2.85 | 976 | 0.74 | 4 | -3.26 |
| | 110073 | Kindred Hospital - Greensboro^ | 30.0 | 0.0 | 284 | 87.7 | 853 | 2.85 | 878 | 0.67 | 1-3 | -1.33 |
| Guilford H0 | H0159 | Cone Health † | 1361 | 27.00 | 200 | 0.40 | 284 | 2.85 | 292 | 0.00 | 0 | 0.00 |
| Guilford | | Valleygate Dental Surgery Center of the Triad** | 1000 | 0.171 | 10,139 | 0.511 | 69,151 | 2.85 | 71,125 | 36.47 | 45 | -8.53 |
| Guilford/Caswell Total | | | | | | | | | | | | |
| Halifax Ho | - | Halifax Regional Medical Center | 1 175 | 27.0 | 2610 | | The State of the S | | | | | HARRY SHOW |
| Halifax/Northampton Total | | | 27.17.1 | 6.70 | 010,2 | 60.4 | 4,240 | -2.17 | 4,240 | 2.83 | 6 | -3.17 |
| Harnett Ho | | Belsy Johnson Hospital | 689 | I LO | | | 100 mg | | | N ESTATE STREET | | TO ACTIVITY NO. |
| Harnett Total | Replan | | 000 | 0.401 | 100,2 | 72.0 | 4,014 | 4.35 | 4,188 | 2.79 | 7 | 4.21 |
| - | 10025 | Haywood Regional Medical Center † | 1 183 | 1351 | 200 L | 2 6.2 | | S STORY COLUMN | Section 2 | STREET, STORY | ME Projection | |
| Haywood Total | 2000 | | | | 5,000 | 04.0 | 6,652 | 3.24 | 6,867 | 4.58 | 7 | -2.42 |
| Henderson Ho | 1 61001 | Inel District Profit 4 | 700 | | 2011 | | a Britanistania | P STEED SPEEDS | | | ROSE SECOND | STREET, STREET, |
| | 110161 | AN Muge Health | 9 987 | 127.5 | 3,944 | /3.1 | 6,624 | 4.39 | 6,915 | 4.61 | 6 | -1.39 |
| | | Margaret R. Pardee Memorial Hospital + | 100.1 | 136.5 | 1200 | | | | 0.77 | 909 | 01 | |
| on Total | SSPACE I | Margaret R. Pardee Memorial Hospital † | | 136.5 | 6,351 | 77.0 | 15,105 | 4.39 | 15.700 | 6.98 | | -1.02 |
| Togal | 1000H | Margaret R. Pordee Memorial Hospital † Vidant Roanoke-Chowan Hospital †† | 555 | 136.5 163.9 | 6,351 | | 15,105 | 4.39 | 15,700 | 6.70 | | -1.0 |

Table 6B: Projected Operating Room Need for 2020

| Mecklenburg AS0136 Mecklenburg AS0136 Mecklenburg AS0136 | | 11 | 1 | | | Mecklenburg | Charlotte Surgery Center Total | ASU ASU | | Marklank | 5 | | | | | Mecklenburg | Total | McDowell 110097 | Total | Мапіп Н0078 | Macon Total | ion Heal | | Macon 110034 | Total | Lincoln 110225 | Lenoir Total | Lee Total | 3 | Total | Johnston 110 | Contract | | Total | | | fredelt 110 | munin f | iredell H0 | Iredell 110 | Hoke Total | Hoke HO | Hoke Ho | ce Area | | 7 |
|--|-------|---|--------------------------------------|----------------------------------|------------------------------|---------------------------------|--------------------------------|--------------------------|-------------------------|-----------|--------|--------------------------------|--------------------------|--|---------------------------------------|--|-------|--|-------|--|-------------|----------|-----------------------------|--|---|--|------------------------|-----------|----------------------------------|-------|--|----------|--|-------------|--------------------------|---------------------------------------|---|-----------|-------------------------------------|--|--|--|---|--|---|---|
| 13 | | _ | _1 | _ 1 | _1 | 7 | Center | ASBUZ6 C | - | 200 | | 1 | | | AS0058 C | 0 | 8 | | 8 | | 1 46.00718 | | _ | | 30 | | | 18 | H0243 | 86 | 10151 | aun Tota | 110087 | ΞŁ. | 1 | | 1016 | th Size | | 110248 | September 1 | 110288 | 110287 | | | 8 |
| Matthews Surgery Center ††† | | thought recall truncersville Outpatient Surgery | Novem Health Danish Supplied Surgery | ovant Health Ballantine Oriental | SouthPark Surpery Center +++ | Presbyterian Hospital Mint Hill | Total | Charlotte Surgery Center | Kandulph Surgery Center | See Local | Total | amlinas HealthCare Survey Hand | Carolinas Medical Center | Carolinas Healtheare System Pineville #### | Carolina Center for Specialty Surpery | CHS Huntersville Surgery Center | Inner | The McDowell Hospital ^^^ | 1111 | farfin General Hassiral ANA ANAAAA | | | Highlands-Cashiers Hospital | Angel Medical Center | Annual organization of Special Philodoli, 111 | aminas ilealthCam Surrem I mani- 444 | UNC Lenoir Health Care | | Central Carolina Hospital ††/††† | | Johnston Health | all | latris Regional Hospital | Sent Celler | fredelf Surgery Contacts | Iredell Head Nack and Ear Ambulates S | Iredell Memoral Flacuitat convoca | ens Total | Lake Norman Regional Medical Center | Davis Regional Medical Center | The second secon | Cape Fear Valley Hoke Hospital www/+++ | FirstHealth Moure Regional Hospital - Hoke Campus** | Facility | | C |
| 0 | | 0 | 0 | 0 | | | | 0 | 0 | | 846 | C17'17 | 100,0 | 200 | | | 204 | (Second second | 226 | 100 SEC. 200 | | 0 | 900 | 035 | 577 | STORY STORY STORY | 808 | | 625 | 1,791 | 100 | 856 | September 200 | 0 | 0 | 1,773 | | 1./94 | 100 | 110 | 90 | 200 | | Inpatient Cases | - | D |
| 9.55 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 000 | | 0.0 | 0.0 | | 135.4 | 221.5 | C.0/1 | 0.0 | 000 | 0.00 | 141.9 | No spinore Physical | 141.9 | STATE STATE | | 0.0 | 90.0 | 200 | 0.011 | 12 SPECIMON | 128 5 | | 128.0 | 115.3 | 10101 | 97.8 | THE REAL PROPERTY. | 0.0 | 0.0 | Ļ | | 123.0 | I | and a | 110.0 | T | _ | Final Inpatient Case Tinte | 6 | 5 |
| | 2016 | 2,213 | 902 | 10,402 | 0 | | 0.00 | 7715 | 0 | | 6,513 | 22,756 | 1,941 | 118,1 | 0 | The Colons of th | 1,076 | SAMPLE STATES OF STATES | 398 | National Parkets | | 0 | 1,474 | Name of Street of Street | 1,933 | CANADA MANAGEMENT | 2,589 | Otabo | 3.053 | 4,923 | Workey States | 3,808 | The second second | 1,187 | 529 | 4,066 | | 5,749 | 1,569 | THE REPORT OF THE PARTY OF THE | 543 | 167 | | Ambulatory Cases | 7 | 7 |
| 10.0 | 79.1 | 2 | 86.0 | 62.7 | 0.0 | | 0.07 | 70.0 | 0.0 | | 84.3 | 133.1 | 92.4 | 85.0 | 0.0 | 2000 State 1990 | 90.0 | TOTAL SPRINGS | 93.1 | | | 0.0 | 60.0 | THE CASE SERVICES | 82.5 | NEED WATER STREET | 64.5 | 00.0 | 200 | 64.7 | STREET, STREET | 62.9 | | 34.0 | 60.0 | 93.1 | | 64.0 | 75.0 | STATE OF SECURITY AND ADDRESS. | 1.56 | 450 | Still Seas | Final Ambulatory | G | 1 |
| 100 | 7676 | 2 365 | 1,293 | 10,870 | 0 | | 100'6 | 0.001 | | | 11,064 | 128,799 | 16,154 | 2,566 | 0 | THE REAL PROPERTY. | 2,096 | STREET, STREET | 1,152 | Contract Contract | | 0 | 2,013 | SECTION AND DESCRIPTION OF THE PERSON AND PE | 3,716 | The state of the s | 4,084 | 200,0 | 1,585 | 7.985 | Albertalance. | 5,387 | Section of the least of the lea | 673 | | | 8 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 | 9,810 | | 100000 | | 223 | Inone | Total Adjusted Estimated Surgical | " | |
| × 17 | 000 | 21.8 | 8.35 | 8.35 | 8 35 | | 8.33 | 0.55 | 2r. 8 | | 8.35 | 8.35 | 8.35 | 8.35 | 8.35 | Story Story | 0.97 | STREET, STREET | -1.63 | STATE OF STREET | | 3.64 | 3.64 | | 5.24 | 25 School System | -0.44 | 0.00 | 000 | 9.12 | 要の対象を | 2.62 | STATES AND PARTY. | 6 8 9 | 6.89 | 6.89 | | | 6.89 | STATE OF THE PARTY | 11.24 | | 3 | Growth | - | |
| ×44 | 2000 | 2567 | .401 | 11,778 | 0 | | 9,753 | 0 | 0 | | 11.988 | 139,557 | 17,503 | 2,780 | 0 | | 2,117 | State of the County | 1,152 | PRINCIPLE STREET | | 0 | 2,086 | STATE OF THE PARTY | 3,910 | | 4,084 | 5,852 | 6863 | 8,713 | SAME CANDE | 5,529 | DESCRIPTION OF THE PERSON OF T | 719 | 565 | 11,229 | 13,636 | 10,486 | 3,150 | Service Services | 734 | | 707 | Projected Surgical Hours for | 1 | |
| 7 | 1.73 | 100 | 1 07 | 8 97 | 0.00 | 7.43 | 7,43 | 0.00 | 20.17 | 37.10 | 7 99 | 71.57 | 9.97 | 2.12 | 0.00 | | 1.41 | のないという | 0.77 | | 1.39 | 0.00 | 1.39 | Control of the last of the las | 2.61 | | 2.72 | 3.90 | | 5.81 | NAME AND DESCRIPTION OF THE PERSON OF T | 3 69 | Salke Knight | 0.00 | 0.43 | 7.49 | 7 | 6.99 | 0.00 | Section Section | 0.49 | 0.00 | 2020 | Projected Surgical ORs Required in | Y | |
| ٠ | 7 | , | 3 3 | 4 | | 12 | 6 | 6 | , , | 1 | 300 | 55 | 10 | 12 | _ | STATISTICS OF | tu | NAME AND ADDRESS OF | 2 | | ٤, | 0 | 4 | 経済など | 4 | | 9 | 6 | を の | 00 | STREET, STREET | 6 | Section of the least | | - 0 | 10 | 9 | 9 | 0 | はいるというない | 2 | 0 | Inventory | Adjusted | 7 | |
| 213 | -0.05 | -0.95 | 2000 | 7 07 | 1 00 | -4.57 | 1.43 | -6.00 | 16.65 | 0.29 | 0000 | 16.57 | -001 | 0.12 | -1.00 | STREET, STREET | -1.59 | B SESSON OF THE REAL PROPERTY OF THE PERTY O | -1 73 | 20.0 | -2.61 | 0.00 | -2 61 | SCHOOL SHIPS | -1.39 | | 8c 9- | -2.10 | The second second | -2.19 | The second second | | Name of the least | T | - | | T | | 0.00 | No. | -1.51 | | as a "-") | Projected OR Deficit/ Surplus (Surplus shows | М | |
| | | | | | | | | | | | | | | | | 0 | | Carrie Control | 9 | A SIGNATURE STOCKED IN | | | | 9 | O Charles | | 0 | | 0 | | | 9 | | | | | | | | | | | Area Need | Service | Ņ | |

Table 6B: Projected Operating Room Need for 2020

| FirstHealth of the Carolinas Total | DITOHNAL | | i Oraș | - | I | Polk Total | Pall Indiana I yard I deal | District and and a country | done Hantel | | Pitt | Total | Pender Total | Pender | Pasquotank/Can | Pasquotank | Orange Total | Orange | Onslow Total | Onchow Tayout John | New Handler | | New Handver | New Hanover | Nash Total | Nash | Moore Total | Moore | Moure | Moore | Moore | Montgomery Total | Montgomery | Mitchell Total | Medicinenous dom | Mecklenburg | Mecklenburg | Novant Health Total | Mecklenburg | Archicipark | Service Area | | | |
|------------------------------------|--|---|--|-------------------|--|--|--|----------------------------|---------------------------|-----------------------|--|-----------------------------|----------------------|--|---|----------------------------------|------------------|--|---------------------------------|--|--------------------------------------|---------------------|------------------------------|---|------------------------|--|-------------|--------------------------------------|-----------------------------|---|-------------------------------|------------------|--|-------------------------------|-------------------|---|--------------------------------|---------------------|--|---------------------------------------|------------------------|------------------------|---|-----|
| the Caroli | COZOIL | | B | 10013 | U | 6/40013 | a laure | 10101 | 1 | 1 | CIOUSV | 110000 | Illinness | FI0115 | den/Cum | H0054 | 925-0-50 | H0157 | Obenett | INDIA | 177081 | CCOOCA | | | Britished and a second | 110228 | - | 110100 | AS0069 | AS0022 | | Ma | LUMBII | 60106 | TRO | | AS0148 | th Total | 110282 | 20270 | License | | | |
| inas Total | riffilicalth Moore Regional Hospital-Hamlet~/f | First lealth Moore Regional Hospital-Richmond | | Randolph Hospital | のできる はない 日本の | St. Luke's Hospital † | DIA CONTRACTOR OF THE CONTRACT | | - Jamin Infedical Cellici | Vidant Medical Center | Vidant Suran Contac | reson atmonal Hospital 7777 | | Pender Memorial Hospital | Pasquotank/Camden/Curritock/Gates/Perquirnans Total | Sentara Albemarle Medical Center | Cipildents seems | University of North Carolina Blassicale | Cusiuw Internotial Hospital TTT | Onclass Management of the Control of | New Hannover Regional Medical Center | Wilmington SurgCare | 2017 SMFP Need Determination | 2016 SMFP Need Determination | | Nash General Hospital | 9 | First Health Moore Regional Hounital | Surgery Center of Pinchurst | The Eve Surgery Center of the Carolinas | 2017 SMFP Next Determination | | Firetically Manuages Manual III | Ditte Kidge Kegional Hospital | | Carolinas Center for Ambulatory Dentistry** | Mallard Creek Surgery Center** | | Novant Health Huntersville Medical Center ^^^^ | Novant Health Matthews Medical Center | | | | |
| | 157 | 061 | | 996 | 日本の | 429 | | | 11,541 | 0 | SCHOOL STREET | 212 | OF CHARLES OF STREET | 4 | | 730 | 13,529 | | 1,090 | | 11,716 | 0 | 0 | 0 | | 1.648 | 0,492 | 1 | | | THE PERSON NAMED IN | 0 | THE PERSON NAMED IN | 134 | | | 0 | | 1.338 | 1,384 | Inpatient Cases | | | D |
| 100000 | 180 0 | 75 0 | STATE STATE OF THE PARTY OF THE | 133.3 | | 122.1 | 12 SERVINE | | 1920 | 0.0 | IL ASSISSED | 122.0 | C singleston | 90.0 | 100000 | 0.78 | 234.0 | 1.40mg/9081 | 124 0 | の場合の大い | | | | 0.0 | Maria | 170.0 | 1,33.0 | I | | T | 100 mg/s | 0.0 | | 120.0 | F. SEESSEE | | 0.0 | | | | Inpatient Case Time | | | tr) |
| 4.54 | 67.1 | 1,478 | State of the state | 3,625 | Charles Control of | 583 | Section of the second | | 8,613 | 11,794 | 題があるのはいの | 877 | | CSI | 201,0 | 2 167 | 15,736 | STREET, STREET | 4.830 | San State of the S | 23.421 | 8,584 | 0 | 0 | 21770 | 6717 | 4,852 | 5,552 | 6,125 | 0 | | 245 | The state of the s | 865 | | | 2112 | | | | Ambulatory Cases | | | ות |
| 70.00 | 000 | 65 0 | | 75.5 | Charles Committee | 65.0 | STATE OF STREET | | 134.0 | 65.8 | | 60.0 | 0.07 | 0.00 | 0,65 | 200 | 137.0 | Spirite (25) grants | 73.7 | AND STREET, ST | 100.0 | 46.6 | 0.0 | 0.0 | 0.07 | O OF | 83.0 | 60.0 | 20.0 | 0.0 | | 54.3 | | 90.0 | | | 1001 | 73.1 | | П | Ambulatory Case Time | ! | | G |
| 1,462 | L'OB | 1.839 | Company of the last | 6,774 | STATE STATE OF THE PARTY OF | 1,505 | | | 56.167 | 12,942 | STATE | 1,308 | 104 | 724 | 3,102 | DWGDNG | 88,694 | | 8,186 | (A) | 1 | 599.9 | 1 | - Control | 11,127 | PATER SOURCE | | | 2,042 | | September of the september of | 222 | SCHOOL STATES | 1.165 | | 0/2/4 | | | 470,0 | | Surgical | Total Adjusted | | " |
| -0.54 | | 13.02 | | 0.41 | The state of the s | 1 68 | Mary Mary | | 1.48 | 1 48 | STATE | 1.26 | 0.40 | 0 45 | 2.95 | Service Service | 4.39 | STATISTICS NO. | 4.46 | | \$ 72 | | 55.0 | Between | -0.38 | | | 5.22 | | 5.22 | STATE STATE OF | 0 96 | 1000 | 10.07 | SHEET SHEET SHEET | 0.33 | | 8.35 | | | Growth | | | |
| 1,482 | 1,000 | ntx I | The same of | 6 802 | | 0.65 | | 2000 | 57 000 | 13 134 | SE S | 1.325 | 154 | Security Section 1 | 3,193 | SERVINGENESS: | 92,590 | Separate Contract | 8,551 | 10.754 | 73061 | 701.0 | | Sternamone | 11,127 | SERVICE COMP. | 22,204 | 5,842 | 2,148 | 0 | SPECIAL SPECIAL | 224 | | 1166 | Wilder Committee | 2,492 | | 8,933 | T | | Surgical Hours for | Projected | , | - |
| 0.00 | 1.20 | 1 12 | 4.00 | 25.0 | 201 | | 27.60 | 20 74 | 70 72 | 1001 | | 0.88 | 0.17 | Spiritelining. | 2.13 | THE STATE OF THE PARTY. | 47,48 | | 5 70 | 37.93 | 3.34 | 00.0 | 0.00 | STATISTICS NO. | 7.42 | Septiment of the septim | | | | 0 00 | | 0.15 | 0.70 | The second second | | 0.00 | 6 | | | 707 | ORs Required in | Projected Surgical | > | 1, |
| 0 | 4 | STATE AND LANGE | , | 2 | 9 | The State of the S | 38 | 67 | 3.0 | 10 | Charles Control of the Control of th | A A | 2 | ROBERT MAN | 20 | Shirt Sales Sales | ± | | Supermoods and | 34 | 1 | | | Special and the second | 13 | DESCRIPTIVE ST | | 6 | | | STATE OF STATE OF | 2 | | ALIEN SELECTION | | 2 | 6 | | | Inventory | Adjusted Planning | | 7 | - |
| 0.00 | -1.77 | Section 1 | -2.47 | COURT PERSON | -1.9A | 100 | 1.24 | 1.23 | 0.01 | 100 | 71.Ce | CHIL | -1.83 | の一日の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本 | -5.87 | いないないのはい | 6.48 | | 1 10 | 3 93 | | | -3.00 | Spinistering. | -5.58 | | | | | -1 00 | 90000 | -188 | -2.22 | 500000 | | 2 -2.00 | -3.52 | -0.04 | 0.01 | as a "-") | (Surplus shows | OR Deficit/ Surplus | W | |
| | | 0 | | 0 | | 0 | | | | | | A Secretariosole sec | | O CHANGE CONTRACT | | 9 NEW PROPERTY | | | O SECTION OF SECTION OF | | | | | O KERTSTER TO | | 0 228 152 153 | | | | a substantial | The Post of the | A Designment | | 6 | | | | | | Area Need | Service | 7 | į | |

Table 6B: Projected Operating Room Need for 2020

| C Health C | UNC Health Car Wake As | UNC Health Car | UNC Health Car | | | Wake As | | Wake | ASSESSMENT TO THE | Vance | Idal | L | olinas Hec | Omon II | | | Transylvania Total | Transylvania H | Swain Total | | otal | | | Total | | Stanly Total | thro T bu | | Sampson Total | _ | Total | | Rowan Total | mari lo | Rockingham F | | 5 | Southeastern Health Total | Koneson | | Richmond Total | | | 2 |
|------------|---------------------------|---------------------------------|---------------------------------|--------|------------------|----------------------------|---------------------------------|----------------------------|--|-----------------------------|---|--|------------|---|---------------------------|------------------------------|--------------------|--------------------------------|-------------|--------------------------|-------|-----------------------------------|-------------------------------|-------------------------------|--|-------------------------------------|--|--|---------------|---------------------------------|------------------------------------|--|--|-------------------|------------------------------------|--|--|---------------------------|---|--|-----------------------|--|----|---|
| H0199 1 | | L | | | 1 590011 | AS0129 I | | | School | 67 | 100 | AS0120 | hCare S | OCOUL | 1 | - | い 日本の | 1110111 | STATE STATE | 6900H | 3 | _ | H0049 | 93 | 10165 | ROUGE | 8 | 110107 | 115-8775 | 110067 | 1000 | OTIO | 0+0011 | President | 110072 | 110023 | San Spiral | lealth To | HINK4 | AS0150 | Service and | License | - | В |
| 1 | WakeNied | Calmai City Surgery Center 1111 | Control City State Control that | | Rex Hospital +++ | Rex Surgery Center of Cary | Rex Surgery Center of Wakefield | Kex Hospital Holly Springs | The state of the s | Maria Parham Medical Center | SHARE SHEET SHEET SHEET SHEET SHEET SHEET SHEET | Presbyterian SameDay Surpery Center-Monroe (closed) ** | stem Total | Carolinas HealthCare System Union †/††† | Union West Surgery Center | 2017 SMFP Need Determination | | Transylvania Regional Hospital | | Swain Community Hospital | | Northern Hospital of Surry County | Hugh Chatham Memoral Hospital | 1 t 1 Tributant on secularity | LifeBrite Community Hospital of Stokes ++++ | Carolmas HealthCare System - Stanly | The second second control of the second seco | Scotland Memorial Hospital | | Sampson Regional Medical Center | ramerana regional Medical Condi-11 | Putherford Passing Madian Control | Novant Health Rowan Medical Center | | Morchead Memorial Hospital +†/†††† | Annie Penn Hospital | | tal | Southeastern Regional Medical Center ^^/^^/++++ | The Surgery Center at Southeastern Health Park | | Facility | | |
| | 8 507 | 0 | | 0,00/ | 133.0 | 0 | 0 | 0 | | 833 | Designation of the last | 0 | | 1,453 | 0 | 0 | | 327 | | 0 | 133 | 722 | 613 | V | Concession of the Paris | 398 | STATE STATE OF THE PARTY OF THE | 1,185 | 000 | Uro | 925 | STATE OF STREET | 1,814 | SALPOS CONTRACTOR | 595 | 280 | Sales and the sales of the sale | | 1,799 | 0 | The second second | Inpatient Cases | D | 7 |
| 101 11 1 | 1016 | 0.0 | | 154.0 | 0.0 | 0.0 | 0.0 | 0.0 | 200 | 0 111 | の名の日本の | 0.0 | | 127.6 | 0.0 | 0.0 | 記録を開きた | 107.0 | 0.0 | 0.0 | 1200 | 1300 | D CONTRACTOR | 0.0 | Str. reformance | 73.8 | | 127 0 | 1010 | U rui | 95.0 | P-residence | 140.0 | 一川は田文の | 124.8 | 124.0 | S. SPRINGERS | | 7 | 0.0 | STATE OF THE PARTY OF | Final Inpatient Case Time | E | |
| 7,710 | 0.010 | 6.123 | | 13,026 | 0,700 | 2 704 | 0 | 0 | | 2,772 | The second second | ٥ | | 4,987 | 2,744 | 0 | | 2 130 | 4 | | 2,40x | 188.7 | 2001 | 294 | 0748-007-0000 | 1,842 | The second second | 3,328 | 9000 | 1 600 | 1,116 | 切着的 可以此 | 6,496 | | 1.632 | 1.669 | SAMPASSIFICATION OF | | 1.947 | 2.011 | | Ambulatory Cases | F | |
| 17.77 | 1000 | 67.9 | | 113.3 | 0.80 | 60.0 | 0.0 | 0.0 | STATE OF STATE OF | 71.0 | 414 | 0.0 | | 68.2 | 30.0 | 0.0 | 91.0 | 0.15 | 0.0 | Disk as show | 0.06 | 68.0 | | 72.0 | SUPPLY STATE OF STATE | 43.6 | TOTAL TOTAL | 0.88 | /4.0 | Sept. German Sept. | 58.5 | The contract of the contract o | 85.0 | Charles Server | 73.6 | 900 | NONCOLON STATE | | 1 16 | 10 | | Final Ambulatory Case Time | G | |
| 47,498 | 17 100 | 1169 | | 46,560 | 3,000 | 0,776 | 0 | 0 | | 4.863 | 0 | 2 | 2000 | 8.759 | 1.372 | 0 | 77000 | 7 104 | 0 | | 5,078 | 4,867 | Budgassone. | 353 | STORES TORES | 1,829 | DESCRIPTION OF THE PERSON | 7,389 | 4,/05 | - 707 | 2,553 | が開発を | 13,435 | | 3 240 | 1 | Service Company | | 7.277 | Control | - | Total Adjusted Estimated Surgical | " | |
| 8.67 | 0.407 | 8 67 | | 8.67 | 8.67 | 0.07 | 27.6 | 267 | SECTION SECTION | 0 11 | 7-1 | 771 | 1.001 | 771 | 721 | 7.21 | 5.00 | 1 60 | 2.62 | STATE OF STREET | 0.00 | 0.00 | SHARINGS! | -0.20 | Section of the last | 1.45 | The second second | -1 95 | 0.00 | CALLES REFERENCE | 0.32 | \$1584 m 64567 | 2.39 | 10.27 | 10.20 | -0.70 | | 1 | | -0 77 | 10030 | Grawth | 1 | |
| 51,618 | PCC.1 | 7 67.1 | | 50,599 | 3,977 | - | | - | The state of the s | 4 868 | 4 | | 7,070 | 0 100 | 1.471 | O CONTRACTOR | 2,402 | LOS C | 0 | Section A market | 5,078 | 4,867 | のないとなるので | 353 | Otto Printerson | 1,856 | 4 15 00 0 | 7.389 | 4,705 | STEVENSORYS | 2,561 | | 13,757 | 04240 | 1 1 10 | 1 004 | A STATE OF THE STA | 1100 | 7 777 | 2 149 | 07.07 | Projected Surgical Hours for | , | |
| 26.47 | 5./4 | 673 | 28.98 | 25,95 | 3.03 | 0.00 | 0.00 | 000 | Į. | 3 7 5 | משנים | 0000 | 7 20 | 36.9 | 1 100 | 0.00 | 1.00 | | 0,00 | A COUNTY CONTRACTOR | 3.39 | 3.24 | STREETS STREETS | 0.24 | Programmen | 1,24 | 4.55 | 491 | 3.14 | North Control | 1.71 | | 917 | 2.10 | | and the second second | 0.49 | | | 12 | 2020 | Projected Surgical ORs Required in | Y. | |
| ני | 00 | | 37 | 22 | 4 | 2 | Ų | Constitution of the last | | No. | Q | 9 | • 6 | | ٠,- | | 4 | BHANDALANDA | _ | SECTION SECTION | 4 | 5 | | 4 | STATE STATE OF | 5 | | STATE OF THE PARTY | 00 | STREET STREET | 5 | | TOTAL SECTION AND ADDRESS OF THE PERSON NAMED AND ADDRESS OF T | U | | Process Section | 91 | 5 | | SERVICE SERVICE | Conusaui | Adjusted | 7 | |
| 3,47 | -2.26 | 20.00 | -2.02 | 3 95 | -0.97 | -2.00 | OULC | The second second | -1.73 | 175 | 00.0 | -0.02 | 0.20 | 0.00 | 00.00 | Section 1 | -2.35 | STORY STATES | -1.00 | | -0.61 | -1.76 | Market Control | -3.76 | STATE STATE OF STATE | -3.76 | -40,07 | 0.07 | 4.86 | 記を対する | -3.29 | | - 81 | -2.84 | I | 10000000000000000000000000000000000000 | -3.51 | I | 1 | 100000 | as a "-") | Projected OR Deficit/ Surplus (Surplus shows | Ж | |
| | | | | | | | | Total Control | | | | | | | | 0 (5222) | | · STREET | | 0 | | | O DESCRIPTIONS | | 0 | • Consequence | | 0 | | 0 | - | O CONTRACTOR OF THE PARTY OF TH | | | | | | | | 0 (8) | Area Need | Service | N | |

Table 6B: Projected Operating Room Need for 2020

| Grand Total | Yadkin Total | Yadkin | Wilson Total | Wilson | Wilson | Wilson | Wilkes Total | Wilkes | Wayne Total | Wayne | Watauga Total | Watauga | Washington Total | Washington | Wake Total | Wake | Wake | Wake | Wake | Wake | Wake | Wake | Wake | WakeMed Total | Service Area | | | | |
|---|---|---|--------------|-----------------------|---------------|--|--------------|--|-----------------------|-------------------------|--------------------|----------------------------|---------------------|----------------------------|------------|--|--|-----------------------|------------------------------------|--|--------------------------------------|---------------------------|------------------------------|---------------|------------------------|------------|------------|-----------|---|
| 場と言いる | S. C. | H0155 | | 110210 | AS0007 | AS0005 | SULPHONE IN | 110153 | STATE OF THE PARTY OF | 110257 | School of the last | 110077 | otal | 110006 | は記念ができる | | | FJ0238 | AS0143 | AS0142 | AS0034 | AS0029 | ASOLSS | olal | License | | | | _ |
| | | Yadkin Valley Community Hospital (closed) | | Wilson Medical Center | Wilson OB-GYN | Eastern Regional Surgical Center | | Wilkes Regional Medical Center | | Wayne Memorial Hospital | | Watauga Medical Center ^^^ | | Washington County Hospital | | Surgical Center for Dental Professionals** | Raleigh Orthopaedic Surgery Center-West Cary**** | Duke Raleigh Hospital | Raleigh Orthopaedic Surgery Center | Triangle Orthopaedics Surgery Center** | Raleigh Plastic Surgery Center^ /††† | Blue Ridge Surgery Center | Holly Springs Surgery Center | | Facility | | | | |
| 267 707 | | 0 | | 828 | 0 | 0 | 007 | 807 | 1,770 | 7 495 | 1,001 | 1 022 | SS SECTION STATE OF | 0 | | | 0 | 4.389 | 0 | 0 | 0 | 0 | e | | Inpatient | | | | |
| | 0.0 | 0.0 | , a.o. | 000 | 0.0 | 0.0 | 1.00.1 | 100 7 | 100.0 | 103 4 | 150.0 | 1360 | 0.00 | 0.0 | | | | 2 | | | | | 0.0 | | Inpatient Case Time | Final | | | |
| | | 0 | 2,1,2 | 1 170 | 10 | 1774 | 500°C | 2 000 | 1,107 | TOP T | Cho!h | aru r | 0 | 0 | | | | | | _ | | 7 1 | - | | Ambulatory | | | | |
| | 0.0 | | 00.00 | 20.02 | 30.0 | 0.51 | 1.10 | | 7.65 | | 93.1 | 03.1 | 0.0 | 0.0 | | o i o | 0.00 | 0.40 | 840 | 0.021 | 0.75 | 370 | 0.0 | Silve See | Ambulatory | Fine | | | |
| | 0 | THE PROPERTY OF | 1/6,4 | 11/ | 17 | CUO | 4,412 | Common September 1 | 11,410 | | 945'8 | 0 707 | c | September 200 | | | Ţ | | 5000 | | | | | Cinnii | Surgical | Ferimated | Total | | 1 |
| | -1.33 | Section Section | 2.86 | 2.00 | 2.00 | TO C | 0.00 | SAME ASSESSED. | 2.50 | | 4.42 | - Company | -2.33 | | | 10.0 | | | | | | | | Lactor | Growth | | | | - |
| | 0 | | 4,496 | 43 | 479 | Commence | 4,412 | C. A CONSTRUCTION | 11,695 | | 8,976 | | 0 | COMPANIES CO. S. C. | | | 38,200 | | | | 4. | | | 9707 | Hours for | J'rojecteu | - - | | |
| | 0.00 | Contract of the last | 3.00 | | | Sec. 10.00 | 2.94 | SESSECTION OF SECURITY OF SECU | 7.80 | | 5.98 | STATE OF STREET | 0.00 | | | 0.00 | N | | | | | | | 0207 | 문 | v | | | > |
| | 2 | | 9 | _ | | S. V. S. | 5 | STREET, STREET | 13 | | 6 | | 2 | SOUTH THE SECOND | | | 15 | 4 | 13 | 0 | 6 | 3 | 10 | Inventory | Planning | | | | _ |
| | -2.00 | | -6.00 | -0.96 | -3.37 | The state of the s | -2.06 | ST - 25 - 25 - 25 - 25 - 25 - 25 - 25 - 2 | -5.20 | THE STREET | -0.02 | Second All Care | -2.00 | | | -1.00 | 6.77 | | | | | | -2.72 | as a "-") | (Surplus | Surplus | OR Deficit | Projected | > |
| 100000000000000000000000000000000000000 | | 0 | | | | No. of Lot, Lot, Lot, Lot, Lot, Lot, Lot, Lot, | | State of the last | | CHANGE STATE | | というないのか | | Section Co. | | | | | Ī | | | _ | | Area Need | Service | | | † | ~ |

Need Determination

Application of the standard methodology for the North Carolina 2018 State Medical Facilities Plan determined there is a need for 28 operating rooms, as shown in Table 6C. However, in response to petitions from Graystone Eye Surgery Center and Cape Fear Valley Medical Center, adjusted need determinations for one operating room in Catawba County and one operating room in Cumberland County were approved by the State Health Coordinating Council. There is no need anywhere else in the state and no other reviews are scheduled.

Table 6C: Operating Room Need Determination

(Scheduled for Certificate of Need Review Commencing in 2018)

It is determined that the Operating Room Service Areas listed in the table below need additional operating rooms as specified.

| Operating Room Service Area | Operating Room Need Determination* | Certificate of Need Application Due Date** | Certificate of Need Beginning Review Date |
|--------------------------------|--|--|---|
| Buncombe/Madison/Yancey | 2 | May 15, 2018 | June 1, 2018 |
| Catawba*** | 1 | June 15, 2018 | July 1, 2018 |
| Cumberland**** | 1 | April 16, 2018 | May 1, 2018 |
| Durham | 4 | November 15, 2018 | December 1, 2018 |
| Forsyth | 4 | May 15, 2018 | June 1, 2018 |
| Mecklenburg | 6 | October 15, 2018 | November 1, 2018 |
| Orange | 6 | November 15, 2018 | December 1, 2018 |
| Wake | 6 | August 15, 2018 | September 1, 2018 |

It is determined that there is no need for additional operating rooms anywhere else in the state and no other reviews are scheduled.

- * Need determinations shown in this document may be increased or decreased during the year pursuant to Policy GEN-2 (see Chapter 4).
- ** Application due dates are absolute deadlines. The filing deadline is 5:30 p.m. on the application due date. The filing deadline is absolute (see Chapter 3).
- *** In response to a petition, the State Health Coordinating Council approved an adjusted need determination for one operating room in the Catawba County service area.
- **** In response to a petition, the State Health Coordinating Council approved an adjusted need determination for one operating room in the Cumberland County service area for the purpose of training surgical residents in inpatient and outpatient procedures.