PETITION

Petition to the State Health Coordinating Council Regarding Special Need for an Adult Care Home Demonstration Project – Alexander County 2012 State Medical Facilities Plan

State Health Coordinating Council Medical Facilities Planning Section Division of Health Service Regulation 2714 Mail Service Center Raleigh, NC 27699-2714

March 2, 2011

Petitioner:

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REQUESTED ADJUSTMENT

This petition requests inclusion of a special need for a multidisciplinary Adult Care Home demonstration project in Alexander County that will offer an alternative to psychiatric commitment for residents of Special Care Units with Alzheimer's disease who display violent behavior and require supervision beyond that which a normal Special Care Unit can provide.

As explained in more detail in the next section, a problem exists in the current Adult Care Home system that leaves a significant need unmet. To address this problem, we ask that the North Carolina State Health Coordinating Council amend the draft 2012 State Medical Facilities Plan, Chapter 11 to include:

a special adjusted need determination for 50 additional Adult Care Home beds to be awarded to an applicant or coapplicants, one or more of which is an existing provider of Adult Care Home services in Alexander County that has an existing, operational Special Care Unit for Alzheimer's and Related Disorders as of January 1, 2012. The 50 additional beds would be operated in a dedicated Adult Care Home as a Special Care Unit to care for persons with Alzheimer's and Related Disorders, and located in Alexander County on a campus that has been occupied by a licensed hospital.

Table 11C would be adjusted to read as follows:

		Number of New	CON	CON
County	HSA	Adult Care Home	Application Due	Beginning Review
		Beds Needed*	Date**	Date
Alexander	I	50***	January 17, 2012	February 1, 2012

^{*} Need determinations as shown in this document may be increased or decreased during the year pursuant to Policy GEN-2 (See Chapter 4).

^{**} Application Due Dates are absolute deadlines. The filing deadline is 5:30 p.m. on the Application Due Date. The filing deadline is absolute (See Chapter 3).

^{***} To be located in a dedicated Adult Care Home as a Special Care Unit to care for persons with Alzheimer's and Related Disorders, and located in Alexander County on a campus that has been occupied by a licensed hospital; to be awarded to an applicant or co-applicants, one or more of which is an existing provider of Adult Care Home services in Alexander County that has an existing, operational Special Care Unit for Alzheimer's and Related Disorders as of January 1, 2012.

REASONS FOR THE PROPOSED ADJUSTMENT

Summary

Meridian Senior Living is North Carolina's largest provider of Special Care Units in adult care facilities. In this capacity we have discovered a unique subgroup of Special Care Unit residents. They have chronic behavioral problems resulting from the progression of their Alzheimer's disease. Addressing their needs is beyond the capabilities of normal Special Care Units. Because operators must consider the needs of all residents, members of this subgroup are either discharged to the care of their families, or, more often, committed to a Psychiatric Hospital because no other type of facility has the capability to take care of them. The subgroup is large enough to justify focused attention. Addressing their needs will help both them and other residents of adult care facilities from whom resources are drained as staff try to handle the group's special needs.

Incidence of Problematic Behavior

The problematic behavior referenced in this petition mostly refers to violent behavior of the resident toward other residents. Isolated incidents of violent behavior from a particular resident are not necessarily too much for the staff in a normal Special Care Unit to handle. However, when a resident's violent behavior becomes too chronic, threatening the welfare of the other Special Care Unit residents, the facility administrator and staff must act. Often times, the only remaining option is to have the resident committed to a Psychiatric Hospital.

Within the Special Care Units operated by Meridian Senior Living, this level of problematic behavior leads to this decision being made approximately eight (8) to ten (10) times per month. Meridian Senior Living operates 1,041 Adult Care Home beds licensed as Special Care Unit beds. Although statewide statistics are not kept regarding these decisions, one can infer from Meridian Senior Living statistics that these decisions are made in North Carolina 39 to 49 times per month.

	Meridian Senior Living	Statewide
Licensed Beds	1,041	5,103
Monthly Incidents	8 to 10	39 to 49

Meridian Senior Living foresees this facility as being used temporarily for each resident who is transferred there. That is to say, this demonstration project's staff will either augment the resident's violent behavior or create a plan of care such that the originating facility's staff may safely care for the resident. The residents will stay at this facility for an average of six (6) months before being transferred back to a facility close to their families. This demonstration project will have fifty (50) beds available to these types of residents. As such, the project would be able to handle the low end (8 residents per month) frequency of incidents within the Meridian Senior Living facilities. This facility, however, would be available to residents coming from unaffiliated facilities. Therefore, it would be prudent to measure how much of the statewide need will be met by this demonstration project. The facility would be able to handle 16% to 21% of the estimated statewide need. Taking geography into consideration, one could assume that

this facility might more likely draw from the Western part of the State. In that case, the facility would still only be serving 32% to 42% of the need.

It would not be prudent for the State to allow this type of facility to be created around the State in order to meet 100% of the need right away. Instead, this demonstration project would allow for a significant percentage of the need to be met while expending minimal resources in an attempt to find the right solution to the problem.

Description of Demonstration Project

If this special need determination is granted, and Meridian Senior Living or its related entities are awarded a Certificate of Need ("CON") for the 50 additional beds, Meridian Senior Living envisions housing the beds in an existing structure, built to acute care facility standards, formerly operated as Alexander Hospital. The design of Alexander Hospital allows for optimal care of the target residents.

This demonstration project can be operated within the current Special Care Unit reimbursement structure. This specially focused facility would make efficient and cost-effective use of the extra training and resources typically necessary for these special needs residents. Therefore, this proposal would further some of the most important purposes of the CON statute by targeting this traditionally underserved population with a low-cost, effective solution to a rapidly growing challenge to the healthcare system. N.C. Gen. Stat. §§ 131E-183(a)(3), (4), and (13).

In this facility, specially trained staff will work to augment the violent behaviors exhibited by the residents. The staff, with the help of medical professionals, will

incorporate innovative techniques to ensure the reintegration of the residents into the facilities from which they came. These techniques include:

- Comprehensive medical and psychological examination and assessment by licensed medical providers
- Plan of care based on comprehensive history of resident, stage of dementia, physical status and current identified resident and family needs.
- Ongoing medication management appropriate for the resident's environment that allows the resident to move about safely and one that is geared toward behavior management.
- Care staff that is involved with each resident's activities throughout their day
- Ongoing care planning meetings for staff/family and others involved in the resident's life
- Ongoing support sessions and educational sessions for family members

This demonstration project anticipates using the following criteria for admitting new residents:

- Primary diagnosis of dementia;
- Current placement in a long term care facility with evidence of recent medical assessment (FL2, history and physical, hospital summaries);
- Documentation of difficult behavior not responsive to facility interventions (redirection, activities, front line medication trial);
- Current medication administration record;

- Resident information summaries (care plans, care plan addendums, Resident Register, other assessments); and
- Comprehensive assessment to include interview of facility staff, family, other care takers, medical providers, and significant persons involved in the resident's life.

The purpose of this demonstration project is to create a level of care between Special Care Units and Psychiatric Hospitals. There is currently too large a gap between the two; many find the former to provide too little care, while finding the latter to provide a much higher level of care than necessary.

The goal of this demonstration project is to meet a need within the Alzheimer's community. Accordingly, the project facility will accept both private pay residents and residents relying on Medicaid. The facility will also accept residents being transferred from facilities not affiliated with Meridian Senior Living.

Reasons for Project Location

Locating this demonstration project in Alexander County is the most efficient and effective way to ensure success. The facility in which this project would be located has unique characteristics that are suited for the care of the resident population being served. The geographic location of the facility is also an essential asset leading to the project's success. Alexander County is uniquely suited for the demonstration because of its rural location, available labor pool, proximity to larger health centers with developed resources, and significant local government support for sustainable new service development.

By using the facility formerly operated as Alexander Hospital, the demonstration project would take advantage of the unique features inherent in the existing acute care hospital facility's physical layout. There, we can provide isolated, focused care to modify the challenging behavioral characteristics of the targeted residents. This facility is uniquely designed such that the residents can be optimally treated through highly trained staff and a specially devised care implementation program.

The facility being utilized is also an existing facility, requiring only renovations to implement this demonstration project. A new facility sharing the unique characteristics found in Alexander Hospital would both cost more and take longer to construct. Constructing a new facility elsewhere would significantly delay the demonstration project at best. At worst, a new facility may cost too much, rendering the demonstration project financially infeasible.

The geographic location of this facility is also an important factor in effectively caring for the residents; Alexander Hospital is only 30 minutes from Meridian Senior Living's headquarters in Hickory, NC. Being in close proximity, this location would allow our management staff to pay close attention to this important project.

Furthermore, this location is proximate to medical professionals specializing in the field of Alzheimer's disease. For example, Dr. Donald Schmechel, a neurologist who specializes in geriatric and Alzheimer's-related medicine, practices out of The Falls Neurology & Memory Center, just 30 minutes from Alexander Hospital.

Benefits of Demonstration Project

The demonstration project will provide persons with Alzheimer's residing in Special Care Units who demonstrate violent behavior with a less traumatic and less costly alternative to Psychiatric Hospitals. The resident being cared for at this facility will benefit from experiencing less violent behavior. But, just as importantly, non-violent residents at the originating Special Care Units will not have to contend with violent behavior exhibited by fellow residents.

ADVERSE EFFECTS ON THE POPULATION IF THE ADJUSTMENT IS NOT MADE

If the requested adjustment is not made, the Adult Care Home population will continue to suffer from the problem created by violent behaviors brought on by Alzheimer's disease. Facility administrators will be left with little choice but to either continue discharging residents exhibiting these behaviors or continue getting them committed to Psychiatric Hospitals. Neither of these existing options truly solves the problem at hand. Discharging residents with these behaviors puts unnecessary pressure on the family, and, more often than not, these residents end up in another Adult Care Home that is equally unable to care for them. Committing residents to Psychiatric Hospitals may prove helpful in augment violent behaviors, but it is more care than is necessary, leading to a waste of resources at the very least.

ALTERNATIVES CONSIDERED AND REJECTED

Status Quo

The status quo fails to address the issues brought forth by this petition. The current system leaves a care gap between Special Care Units in Adult Care Homes and Psychiatric Hospitals. At certain stages in the progression of Alzheimer's disease, it may be necessary for a resident to seek treatment at a Psychiatric Hospital. However, more often than not, inpatient psychiatric care is too extreme and inappropriate for residents of Special Care Units. Not only is psychiatric commitment traumatic for the Alzheimer's sufferer and their family, but it also puts an unnecessary strain on the resources of Psychiatric Hospitals.

Increase Training in Existing Special Care Units

While, in theory, staff at all Special Care Units in North Carolina could be trained to a level at which the problem could be alleviated, that alternative would be much too costly, especially for those facilities relying heavily on Medicaid reimbursement. Barring the cost prohibitions related to this alternative, there would still exist the problem of staff devoting much more time, energy, and resources to residents with behavioral problems than to the other residents in the Special Care Unit. This disparity would go against two of the three basic principles governing the development of the State Medical Facilities Plan: promoting safety and quality in the delivery of health care services, and promoting equitable access. Keeping these residents with behavioral problems in their current Special Care Units would diminish the safety of those residents without behavioral problems in the same facility. The extra time, energy and

resources spent on residents with behavioral problems would also negatively affect the quality of care that the other residents receive, leaving them with inequitable access to care.

Wait for Need in a Future State Medical Facilities Plan

Waiting for need in a future State Medical Facilities Plan would be inappropriate for this demonstration project. Currently, need is determined based on projected county populations. Using beds that have been determined to be needed in any specific county for a demonstration project that would service the entire State would negatively impact the residents of the host county, leaving them with access to fewer beds than they need.

EVIDENCE THAT DEVELOPMENT OF PROPOSED SERVICE WOULD NOT RESULT IN UNNECESSARY DUPLICATION OF HEALTH RESOURCES IN THE AREA

While Alexander County does not have a need for 50 additional Adult Care Home beds for use in the normally prescribed manner, the beds requested in this petition would be used in such a unique way that no health resources could be unnecessarily duplicated because the proposed health resource offered in this demonstration project does not yet exist. Due to the nature of this demonstration project, current Adult Care Home beds in Alexander County would not be affected in a competitive way. Rather, the existing Adult Care Home beds in Alexander County, and the rest of the State, would benefit from having this demonstration project as an alternative resource to Psychiatric Hospitals.

Similarly, this demonstration project would not duplicate the health resources provided by Psychiatric Hospitals. As discussed earlier in this petition, the residents

with Alzheimer's disease taking advantage of this unique facility would not be place appropriately in a Psychiatric Hospital but for the lack of an alternative. This demonstration project is that necessary alternative. The inclusion of this alternative would not create competition for Psychiatric Hospitals; it would unburden them.

EVIDENCE THAT THE REQUESTED ADJUSTMENT IS CONSISTENT WITH THE THREE BASIC PRINCIPLES GOVERNING THE DEVELOPMENT OF THE STATE MEDICAL FACILITIES PLAN

Safety and Quality

This project will promote safety and quality in the delivery of health care services. By providing a facility to which residents with violent behavior may be transferred, the safety of non-violent residents at the originating facilities will be enhanced. Additionally, because the staff at the originating facility no long have to deal with problematic residents as often, they will be able to provide a higher quality of care for the remaining residents at the facility.

As for the residents transferred to the demonstration project facility, they will be provided with a higher quality of care than would have otherwise been provided at the originating facility or a Psychiatric Hospital. Psychiatric Hospitals certainly provide a higher level of care than this project facility would. However, they do not specialize in Alzheimer's disease; this facility will. Specialization such as this enables a higher quality of care.

Access

This project will promote equitable access. The goal of this demonstration project is to meet a need within the Alzheimer's community. Accordingly, the project facility will accept both private pay residents and residents relying on Medicaid. The facility will also accept residents being transferred from facilities not affiliated with Meridian Senior Living.

Value

This project will maximize healthcare value for resources expended. As stated earlier, this demonstration project can be operated within the current Special Care Unit reimbursement structure. This specially focused facility would make efficient and cost-effective use of the extra training and resources typically necessary for these special needs residents. Psychiatric commitment costs the State \$207.86 per day for the first 30 days and \$158.99 per day thereafter. This new facility would bill Medicaid at the rate of \$116.33 per day, the same as any other Special Care Unit for Alzheimer's and Dementia.

CONCLUSION

This petition proposes a demonstration project that will meet an unmet need amongst Adult Care Homes and residents with Alzheimer's disease and related dementia. This demonstration project not only meets a need within the Adult Care Home and Alzheimer's communities, but it also provides a solution to a multidisciplinary problem: the improper use of Psychiatric Hospital beds by those would be better cared for under the regime provided by this demonstration project.

LIST OF EXHIBITS

Exhibit A	Proposed Schedule	Exhibit M	Cash Flow by Quarter
Exhibit B	Significant Assumptions	Exhibit N	Projected Rates
Exhibit C	Projected Utilization	Exhibit O	Form B – 1 st Full Year
Exhibit D	Payor Category	Exhibit P	Form B – 2 nd Full Year
Exhibit E	Projected Days	Exhibit Q	Form B – 3 rd Full Year
Exhibit F	Staff by Shift	Exhibit R	Form C - 1 st Full Year
Exhibit G	Proposed Staff	Exhibit S	Form C - 2 nd Full Year
Exhibit H	Direct Care Staff Hours	Exhibit T	Form C – 3 rd Full Year
Exhibit I	Working Capital Amort.	Exhibit U	1st Year ALZ Worksheet
Exhibit J	Mortgage Amortization	Exhibit V	2 nd Year ALZ Worksheet
Exhibit K	Capital Costs / Sources	Exhibit W	3 rd Year ALZ Worksheet
Exhibit L	Start-up Costs		

EXHIBIT A – PROPOSED SCHEDULE

PROJECT DEVELOPMENT TIMETABLE

		Month/Day/Year
Certif	icate of Need	
(a)	Anticipated date of decision	May 1, 2012
(b)	Date of issuance of the Certificate of Need	
	(This date may not be less than 31 days	June 15, 2012
	following the decision date)	
Finan	cing	
(a)	Loan agreement executed	July 15, 2012
(b)	Construction loan executed	July 15, 2012
(c)	Permanent loan executed	July 15, 2012
Design	n	
(a)	Preliminary drawings submitted to the Construction Section	July 15, 2012
(b)	Final drawings submitted to the Construction Section, DHSR	August 1, 2012
(c)	Final drawings approved by the Construction Section, DHSR	September 1, 2012
(d)	Final drawings approved by the Department of Insurance	November 15, 2012
Const	ruction	
(a)	Approval of site by the Construction Section, DHSR	August 15, 2012
(b)	Site purchased	n/a
(c)	Appropriate zoning obtained	n/a
(d)	Water and sewer available	n/a
(e)	Construction contract awarded	July 15, 2012
(f)	Building permit obtained	September 1, 2012
(g)	Site preparation	September 7, 2012
(h)	Footings/foundation poured	n/a
(i)	25% completion of construction (25% of the dollar value	
	of the contract in place)	<u>January 1, 2013</u>
(j)	50% completion of construction	April 1, 2013
(k)	75% completion of construction	May 15, 2013
(1)	Completion of construction	August 1, 2013
Opera	ation of the Facility	
(a)	Licensure of facility	October 1, 2013
(b)	Other (specify) Medicare / Medicaid Certification	October 1, 2013

Alexander Hospital Conversion Significant Assumptions 50 Bed Special Care Unit Adult Care Home

1) Occupancy

- A) Facility begins operations with 10 SCU reserved beds on October 1, 2012
- B) Fill-up at the rate of 4 SCU residents per month until SCU fills
- C) SCU considered stabilized at 96% occupancy in the Eleventh month of the 1st Full Year (August 2

2) Payor Types

Special Care Units (SCU)

100.0% State/County Special Assistance

0.0% Private Pay

50.00 Semi-private beds

Private beds

3) Projected Rates

Special Care Units (State/County Special Assistance Rates)

\$ 1,515 Room & Board - per month

\$ 18.21 Personal Care Services Basic rate per patient day plus

\$ 48.68 Personal Care Services add-on (\$66.89 total per patient day)

\$ 0.57 Transportation per patient day

4) Other Revenues

Vending/Guest Meals/Laundry/Barber & Beauty - NONE Interest Income NONE

5) Staffing (see staffing schedule Table VII.3 - no inflation considered)

Employee benefit program - 4% of salaries and wages All except Personal Care allocated based on patient days Personal care positions are directly assigned.

6) Costs (excluding staffing) Determination

Medicaid Payback calculations are no longer applicable due to the suspension of cost reporting

requirements after December 31, 2009 per letter dated February 3, 2010 issued by Lanier M. Cansler, Secretary DHHS.

PSC directly allocated based North Carolina State regulations.

Housekeeping/Laundry

Supplies - PPD factor of similar facilities times projected patient days
Linen and bedding - PPD factor of similar facilities times projected patient days
Contract Services - PPD factor of similar facilities times projected patient days

Alexander Hospital Conversion Significant Assumptions 50 Bed Special Care Unit Adult Care Home

6) Costs (excluding staffing) Determination (Continued)

Health Services

Meetings / Seminars - PPD factor of similar facilities times projected patient days Contract Services -PPD factor of similar facilities times projected patient days Non-Legend Drugs - PPD factor of similar facilities times projected patient days

Dietary

Supplies -PPD factor of similar facilities times projected patient days Food -PPD factor of similar facilities times projected patient days

Dietician provided by food service vendor at no charge

Recreation Activities

Contract Services PPD factor of similar facilities times projected patient days Supplies PPD factor of similar facilities times projected patient days Miscellaneous PPD factor of similar facilities times projected patient days

Medically Related Patient Transportation

Travel Costs PPD factor of similar facilities times projected patient days Auto & Truck Maint. PPD factor of similar facilities times projected patient days Insurance-Automobile PPD factor of similar facilities times projected patient days Miscellaneous PPD factor of similar facilities times projected patient days

Property/Ownership/Use

Lease \$ 19,604 per month - Allocation between ACH and SCU

based on number of beds in each unit.

Real Estate Taxes At expected operational level Interest - Other At expected operational level

Administration & General

Meetings/Seminars/ Training PPD factor of similar facilities times projected patient days **Travel Costs** PPD factor of similar facilities times projected patient days **Contract Services** PPD factor of similar facilities times projected patient days **Employee Records Check** PPD factor of similar facilities times projected patient days Office Supplies PPD factor of similar facilities times projected patient days Management Services 5% of net revenue excluding Medicaid payback

PPD factor of similar facilities times projected patient days Advertising

Legal and Accounting At expected operational level

PPD factor of similar facilities times projected patient days Audit Telephone and Telegraph PPD factor of similar facilities times projected patient days Travel and Entertainment PPD factor of similar facilities times projected patient days Dues and Subscriptions PPD factor of similar facilities times projected patient days

Insurance - General At expected operational level

PPD factor of similar facilities times projected patient days Licenses **Bad Debts** PPD factor of similar facilities times projected patient days Postage PPD factor of similar facilities times projected patient days Miscellaneous PPD factor of similar facilities times projected patient days

Operation / Maintenance

Alexander Hospital Conversion Significant Assumptions 50 Bed Special Care Unit Adult Care Home

Contract Services PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days Miscellaneous PPD factor of similar facilities times projected patient days PPD factor of similar facilities times projected patient days

Table IV.2 -- Projected Utilization First Full Federal Fiscal Year October 1, 2012 through September 30, 2013

	11.4 OHA DTED	1 J OHADTED	2l OHADTED	44L OHADTED	
	10/1 To 12/31	1/1 To 3/31	3rd QUARTER 4/1 To 6/30	7/1 To 9/30	TOTAL
	10/1 10 12/31	1/1 10 3/31	4/1 10 0/30	//1 10 9/30	IUIAL
ADULT CARE HOME					
(excluding special care					
units)					
Patient Days	0	0	0	0	0
Occupancy Rate	-	-	-	-	-
# of Beds	0	0	0	0	0
SPECIAL CARE UNIT					
(SPECIFY)					
Patient Days	1226	2160	3276	4292	10954
Occupancy Rate	26.7%	48.0%	72.0%	93.3%	60.0%
# of Beds	50	50	50	50	50
TOTAL					
ADULT CARE HOME					
Patient Days	1226	2160	3276	4292	10954
Occupancy Rate	26.7%	48.0%	72.0%	93.3%	60.0%
# of Beds	50	50	50	50	50

Table IV.2 -- Projected Utilization Second Full Federal Fiscal Year October 1, 2013 through September 30, 2014

	1st QUARTER	2nd QUARTER	3rd QUARTER	4th QUARTER	
	10/1 To 12/31	1/1 To 3/31	4/1 To 6/30	7/1 To 9/30	TOTAL
ADULT CARE HOME					
(excluding special care					
units)					
Patient Days	0	0	0	0	0
Occupancy Rate	-	-	-	-	-
# of Beds	0	0	0	0	0
SPECIAL CARE UNIT					
(SPECIFY)					
Patient Days	4416	4320	4368	4416	17520
Occupancy Rate	96.0%	96.0%	96.0%	96.0%	96.0%
# of Beds	50	50	50	50	50
TOTAL					
ADULT CARE HOME					
Patient Days	4416	4320	4368	4416	17520
Occupancy Rate	96.0%	96.0%	96.0%	96.0%	96.0%
# of Beds	50	50	50	50	50

Table IV.2 -- Projected Utilization Third Full Federal Fiscal Year October 1, 2014 through September 30, 2015

	1st OUARTER	2nd OUARTER	3rd QUARTER	4th OUARTER	
	10/1 To 12/31	1/1 To 3/31	4/1 To 6/30	7/1 To 9/30	TOTAL
ADULT CARE HOME					
(excluding special care					
units)					
Patient Days	0	0	0	0	0
Occupancy Rate	-	Ī	-	-	-
# of Beds	0	0	0	0	0
SPECIAL CARE UNIT					
(SPECIFY)					
Patient Days	4416	4320	4368	4416	17520
Occupancy Rate	96.0%	96.0%	96.0%	96.0%	96.0%
# of Beds	50	50	50	50	50
TOTAL					
ADULT CARE HOME					
Patient Days	4416	4320	4368	4416	17520
Occupancy Rate	96.0%	96.0%	96.0%	96.0%	96.0%
# of Beds	50	50	50	50	50

Table IV.3 -- Patient Days by Payor Category

First Full Federal Fiscal Year

October 1, 2012 through September 30, 2013

		ACH	Special Care	
Payor Category		(excluding scu)	Unit (Specify)	Total
Private Pay				
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Special Assistance - B	asic Medicaid			
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Special Assistance - E	nhanced Medicaid			
	Private Room	0	0	0
	Semi-Private Room	0	10,954	10,954
	Ward	N/A	N/A	N/A
Other (Specific)				
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Total		0	10,954	10,954

Table IV.3 -- Patient Days by Payor Category

Second Full Federal Fiscal Year

October 1, 2013 through September 30, 2014

	ACH (excluding	Special Care	
Payor Category	special care units)	Unit (Specify)	Total
Private Pay			
Private Room	0	0	0
Semi-Private Room	0	0	0
Ward	N/A	N/A	N/A
Special Assistance - Basic Medicaid			
Private Room	0	0	0
Semi-Private Room	0	0	0
Ward	N/A	N/A	N/A
Special Assistance - Enhanced Medicaid			
Private Room	0	0	0
Semi-Private Room	* 0	17,520	17,520
Ward	N/A	N/A	N/A
Other (Specific)			
Private Room	0	0	0
Semi-Private Room	0	0	0
Ward	N/A	N/A	N/A
Total	0	17,520	17,520

Table IV.3 -- Patient Days by Payor Category

Third Full Federal Fiscal Year

October 1, 2014 through September 30, 2015

		ACH (excluding	Special Care	
Payor Category		special care units)	Unit (Specify)	Total
Private Pay				
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Special Assistance - B	asic Medicaid			
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Special Assistance - E	nhanced Medicaid			
	Private Room	0	0	0
	Semi-Private Room*	0	17,520	17,520
	Ward	N/A	N/A	N/A
Other (Specific)				
	Private Room	0	0	0
	Semi-Private Room	0	0	0
	Ward	N/A	N/A	N/A
Total		0	17,520	17,520

Table VI.3 -- Projected Days as % of Total Days Second Full Federal fiscal Year of Operation October 1, 2013 through September 30, 2014

PAYOR SOURCE	ADULT CARE HOME RESIDENTS (excluding special care units)	SPECIAL CARE UNIT (specify)
Private Pay	-	0.00%
Special Assistance with		
Basic Medicaid	-	100.00%
Special Assistance with		
Enhanced Medicaid	-	0.00%
Other (Specify)	0.00%	0.00%
Total	-	100%

Table VII.2 - Staff By Shift Second Full Federal Fiscal Year of Operation October 1, 2013 through September 30, 2014

	Total
Day Shift	
ACH Bed (excluding special care units)	0
Special Care Unit (Specify)	9
Total Adult Care Home	9
Evening Shift	
ACH Bed (excluding special care units)	0
Special Care Unit (Specify)	8
Total Adult Care Home	8
Night Shift	
ACH Bed (excluding special care units)	0
Special Care Unit (Specify)	6
Total Adult Care Home	6
Total for the day	
ACH Bed (excluding special care units)	0
Special Care Unit (Specify)	23
Total Adult Care Home	23

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FTE's

	ACH	Summary
Supervisor	0	0.00
Personal Aides	0	0.00
Med Techs	0	0.00
Care Coordinator (5 days a week)	0	0.00
Table VII.3	0	0.00
_		
	SCU	Summary
Supervisor	3	4.20
Personal Aides	15	21.00
Med Techs	4	5.60
Care Coordinator (5 days a week)	1	1.40
Table VII.3	23	32.20

ACH Day Shift		
Supervisor	0	0.00
Personal Aides	0	0.00
Med Techs	0	0.00
Care Coordinator (5 days a week)	0	0.00
	0]
ACH Evening Shift		•
Supervisor	0	0.00
Personal Aides	0	0.00
Med Techs	0	0.00
	0]
ACH Night Shift		•
Supervisor	0	0.00
Personal Aides	0	0.00
Med Techs	0	0.00
	0]

SCU Day Shift		
Supervisor	1	1.40
Personal Aides	5	7.00
Med Techs	2	2.80
Care Coordinator (5 days a week)	1	1.00
	9	
SCU Evening Shift		
Supervisor	1	1.40
Personal Aides	5	7.00
Med Techs	2	2.80
Care Coordinator (5 days a week)	0	
	8	
SCU Night Shift		•
Supervisor	1	1.40
Personal Aides	5	7.00
Med Techs	0	0.00
Care Coordinator (5 days a week)	0	
	6	

Table VII.3 -- Proposed Staff in Second Full Federal Fiscal Year October 1, 2013 through September 30, 2014

			Adult Care Home Beds	Home Beds	Special	Special Care Units	Total 1	Total Facility
	ACH Annual Salary / Hourly Rate	SCU Annual Salary / Hourly Rate	FTE's	Annual Consultant Hours	FTE's	Annual Consultant Hours	S,LLE,S	Annual Consultant Hours
Routine Services								
Supervisor	\$9.00	\$15.00	0.00		4.20		4.20	
Personal Care Aide	\$8.00	\$12.00	0.00		21.00		21.00	
Med Tech (Direct Care)	\$9.00	\$12.00	0.00		5.60		9.5	
Care Coordinator	\$13.00	\$15.00	0.00		1.40		1.40	
Dietary								
Supervisor	00.6\$	00	0.00		1.00		1.00	
Cooks	\$8.00	00	0.00		1.00		1.00	
Dietary Aides	\$7.50	50	00.00		0.50		0.50	
Other								
Activity Services								
Director	00.6\$	00	0.00		1.00		1.00	
Activity Aide	88.00	\$8.00	00.0		0.00		00'0	
Patient Transportation								
Driver	\$8.00	00	0.00		0.50		05.0	
Housekeeping and Laundry								
Housekeeping Supervisior	89.00	00	0.00		1.00		1.00	
Housekeeping Aides	\$7.75	75	0.00		0.00		00.0	
Laundry Aides	\$7.75	75	0.00		0.50		05.0	
Other								
Oper & Maintenance								
Maintenance Supervisor	\$9.00	00	00.00		1.00		1.00	
Janitors	\$7.75	75	0.00		0.00		00.0	
Other								
Admin & General								
Administrator	\$60,000	000	0.00		1.00		1.00	
Secretary	89.00	00	0.00		0.00		00.0	
Admissions coordinator	\$12.00	.00	0.00		0.00		0.00	
Bookkeeper	\$11.00	.00	0.00		0.00		00.0	
Receptionist	\$0.00	00	0.00		0.00		0.00	
Other								
Total Positions			0.00	0.00	39.70	0.00	39.70	0.00

Table VII.4 -- Direct Care Staff Hours per Patient Day Second Full Federal Fiscal Year October 1, 2013 through September 30, 2014

	Aides	Total
ACH BEDS (excluding special care units)		
A. Number of FTE's from Table VII.3	0.00	0.00
B. Number of direct care hours per year per		
FTE (i.e. 2,080 or 1,950)	2,080	2,080
C. Total direct care hours per year (A x B)	0	0
D. Number of Resident Days from Table IV.2	0	0
E. Direct Care hours per patient day (C / D)	-	-
SPECIAL CARE UNIT (specify)		
A. Number of FTE's from Table VII.3	30.80	30.80
B. Number of nursing hours per year per FTE		
(i.e. 2,080 or 1,950)	2,080	2,080
C. Total direct care hours per year (A x B)	64,064	64,064
D. Number of Resident Days from Table IV.2	17,520	17,520
E. Direct Care hours per patient day (C / D)	3.66	3.66

Working Capital Loan

Loan Amount \$268,905

Annual Interest Rate 12.00 %

Loan Amortization Period Interest Only

Number of Payments Per Year 12

Start Date of Loan 10/1/2012

Scheduled Payment \$2,689.05 Scheduled Number of Payments 60 Total Interest \$161,342.76

	Beginning				Ending
Pmt No.	Balance	Payment	Principal	Interest	Balance
1	268,904.59	2,689.05	0.00	2,689.05	268,904.59
2	268,904.59	2,689.05	0.00	2,689.05	268,904.59
3	268,904.59	2,689.05	0.00	2,689.05	268,904.59
4	268,904.59	2,689.05	0.00	2,689.05	268,904.59
5	268,904.59	2,689.05	0.00	2,689.05	268,904.59
6	268,904.59	2,689.05	0.00	2,689.05	268,904.59
7	268,904.59	2,689.05	0.00	2,689.05	268,904.59
8	268,904.59	2,689.05	0.00	2,689.05	268,904.59
9	268,904.59	2,689.05	0.00	2,689.05	268,904.59
10	268,904.59	2,689.05	0.00	2,689.05	268,904.59
11	268,904.59	2,689.05	0.00	2,689.05	268,904.59
12	268,904.59	2,689.05	0.00	2,689.05	268,904.59
13	268,904.59	2,689.05	0.00	2,689.05	268,904.59
14	268,904.59	2,689.05	0.00	2,689.05	268,904.59
15	268,904.59	2,689.05	0.00	2,689.05	268,904.59
16	268,904.59	2,689.05	0.00	2,689.05	268,904.59
17	268,904.59	2,689.05	0.00	2,689.05	268,904.59
18	268,904.59	2,689.05	0.00	2,689.05	268,904.59
19	268,904.59	2,689.05	0.00	2,689.05	268,904.59
20	268,904.59	2,689.05	0.00	2,689.05	268,904.59
21	268,904.59	2,689.05	0.00	2,689.05	268,904.59
22	268,904.59	2,689.05	0.00	2,689.05	268,904.59
23	268,904.59	2,689.05	0.00	2,689.05	268,904.59
24	268,904.59	2,689.05	0.00	2,689.05	268,904.59
25	268,904.59	2,689.05	0.00	2,689.05	268,904.59
26	268,904.59	2,689.05	0.00	2,689.05	268,904.59
27	268,904.59	2,689.05	0.00	2,689.05	268,904.59
28	268,904.59	2,689.05	0.00	2,689.05	268,904.59
29	268,904.59	2,689.05	0.00	2,689.05	268,904.59
30	268,904.59	2,689.05	0.00	2,689.05	268,904.59
31	268,904.59	2,689.05	0.00	2,689.05	268,904.59
32	268,904.59	2,689.05	0.00	2,689.05	268,904.59
33	268,904.59	2,689.05	0.00	2,689.05	268,904.59
34	268,904.59	2,689.05	0.00	2,689.05	268,904.59
35	268,904.59	2,689.05	0.00	2,689.05	268,904.59
36	268,904.59	2,689.05	0.00	2,689.05	268,904.59

37	268,904.59	2,689.05	0.00	2,689.05	268,904.59
38	268,904.59	2,689.05	0.00	2,689.05	268,904.59
39	268,904.59	2,689.05	0.00	2,689.05	268,904.59
40	268,904.59	2,689.05	0.00	2,689.05	268,904.59
41	268,904.59	2,689.05	0.00	2,689.05	268,904.59
42	268,904.59	2,689.05	0.00	2,689.05	268,904.59
43	268,904.59	2,689.05	0.00	2,689.05	268,904.59
44	268,904.59	2,689.05	0.00	2,689.05	268,904.59
45	268,904.59	2,689.05	0.00	2,689.05	268,904.59
46	268,904.59	2,689.05	0.00	2,689.05	268,904.59
47	268,904.59	2,689.05	0.00	2,689.05	268,904.59
48	268,904.59	2,689.05	0.00	2,689.05	268,904.59
49	268,904.59	2,689.05	0.00	2,689.05	268,904.59
50	268,904.59	2,689.05	0.00	2,689.05	268,904.59
51	268,904.59	2,689.05	0.00	2,689.05	268,904.59
52	268,904.59	2,689.05	0.00	2,689.05	268,904.59
53	268,904.59	2,689.05	0.00	2,689.05	268,904.59
54	268,904.59	2,689.05	0.00	2,689.05	268,904.59
55	268,904.59	2,689.05	0.00	2,689.05	268,904.59
56	268,904.59	2,689.05	0.00	2,689.05	268,904.59
57	268,904.59	2,689.05	0.00	2,689.05	268,904.59
58	268,904.59	2,689.05	0.00	2,689.05	268,904.59
59	268,904.59	2,689.05	0.00	2,689.05	268,904.59
60	268,904.59	2,689.05	0.00	2,689.05	268,904.59

Mortgage Loan Amortization

Loan Amount	\$4,398,500
Annual Interest Rate	9.00 %
Loan Amortization Period	30
Number of Payments Per Year	12
Start Date of Loan	10/1/2012

Scheduled Payment \$35,391
Scheduled Number of Payments 60
Total Interest \$1,942,267

	Beginning				Ending
Pmt No.	Balance	Payment	Principal	Interest	Balance
1	\$4,398,500	\$35,391	\$2,403	\$32,989	\$4,396,097
2	4,396,097	35,391	2,421	32,971	4,393,677
3	4,393,677	35,391	2,439	32,953	4,391,238
4	4,391,238	35,391	2,457	32,934	4,388,781
5	4,388,781	35,391	2,475	32,916	4,386,306
6	4,386,306	35,391	2,494	32,897	4,383,812
7	4,383,812	35,391	2,513	32,879	4,381,299
8	4,381,299	35,391	2,532	32,860	4,378,767
9	4,378,767	35,391	2,551	32,841	4,376,217
10	4,376,217	35,391	2,570	32,822	4,373,647
11	4,373,647	35,391	2,589	32,802	4,371,058
12	4,371,058	35,391	2,608	32,783	4,368,450
13	4,368,450	35,391	2,628	32,763	4,365,822
14	4,365,822	35,391	2,648	32,744	4,363,174
15	4,363,174	35,391	2,668	32,724	4,360,506
16	4,360,506	35,391	2,688	32,704	4,357,819
17	4,357,819	35,391	2,708	32,684	4,355,111
18	4,355,111	35,391	2,728	32,663	4,352,383
19	4,352,383	35,391	2,748	32,643	4,349,635
20	4,349,635	35,391	2,769	32,622	4,346,866
21	4,346,866	35,391	2,790	32,601	4,344,076
22	4,344,076	35,391	2,811	32,581	4,341,265
23	4,341,265	35,391	2,832	32,559	4,338,433
24	4,338,433	35,391	2,853	32,538	4,335,580
25	4,335,580	35,391	2,874	32,517	4,332,706
26	4,332,706	35,391	2,896	32,495	4,329,810
27	4,329,810	35,391	2,918	32,474	4,326,892
28	4,326,892	35,391	2,940	32,452	4,323,952
29	4,323,952	35,391	2,962	32,430	4,320,991
30	4,320,991	35,391	2,984	32,407	4,318,007
31	4,318,007	35,391	3,006	32,385	4,315,000
32	4,315,000	35,391	3,029	32,363	4,311,972
33	4,311,972	35,391	3,052	32,340	4,308,920
34	4,308,920	35,391	3,074	32,317	4,305,846
35	4,305,846	35,391	3,097	32,294	4,302,748
36	4,302,748	35,391	3,121	32,271	4,299,627

37	4,299,627	35,391	3,144	32,247	4,296,483
38	4,296,483	35,391	3,168	32,224	4,293,316
39	4,293,316	35,391	3,191	32,200	4,290,124
40	4,290,124	35,391	3,215	32,176	4,286,909
41	4,286,909	35,391	3,240	32,152	4,283,669
42	4,283,669	35,391	3,264	32,128	4,280,405
43	4,280,405	35,391	3,288	32,103	4,277,117
44	4,277,117	35,391	3,313	32,078	4,273,804
45	4,273,804	35,391	3,338	32,054	4,270,466
46	4,270,466	35,391	3,363	32,028	4,267,104
47	4,267,104	35,391	3,388	32,003	4,263,716
48	4,263,716	35,391	3,413	31,978	4,260,302
49	4,260,302	35,391	3,439	31,952	4,256,863
50	4,256,863	35,391	3,465	31,926	4,253,398
51	4,253,398	35,391	3,491	31,900	4,249,907
52	4,249,907	35,391	3,517	31,874	4,246,390
53	4,246,390	35,391	3,543	31,848	4,242,847
54	4,242,847	35,391	3,570	31,821	4,239,277
55	4,239,277	35,391	3,597	31,795	4,235,680
56	4,235,680	35,391	3,624	31,768	4,232,057
57	4,232,057	35,391	3,651	31,740	4,228,406
58	4,228,406	35,391	3,678	31,713	4,224,727
59	4,224,727	35,391	3,706	31,685	4,221,021
60	4,221,021	35,391	3,734	31,658	4,217,288

Table VIII.1 – Estimated	Capital Costs - Alex	ander Hospital Conversion
	1	

A St. C.		-		
A. Site Costs	Acres	0	per acre	\$0.00
(1) Full purchase price of land				
# Acres 0 Price per acre \$00		0		
(2) Closing costs and legal fees		0		
(3) Site inspection and survey				
(4) Site preparation costs				
Soil borings	0			
Clearing – earthwork – grading	0			
Roads – paving – sidewalks	0			
Landscaping	25,000			
Water and sewer hookup	0			
Water treatment plant				
Septic system				
Other (Sewer Line Extension)	0			
Subtotal site preparation costs		25,000		
(5) Other				
(6) Subtotal Site Costs			25,000	
B. Construction Contract(s)				
(7) Cost of construction contract(s)		2,000,000		
(8) Other (Building Purchase)		1,800,000		
(9) Subtotal construction contract(s)			3,800,000	
C. Miscellaneous Project Costs			•	
(10) Building purchase				
(11) Equipment & furniture not included above		300,000		
(12) Consultant fees				
Architect & engineering fees	120,000			
Certificate of need preparation	5,000			
Legal fees	3,500			
Market analysis				
Other (Application Fee)	10,000			
Subtotal consultant fees		138,500		
(13) Financing costs				
Bond				
HUD				
Commercial loan	10,000			
Other (specify)				
Subtotal financing costs		10,000		
(14) Interest during construction		125,000		
(15) Other (specify)				
(16) Subtotal miscellaneous project costs		_	573,500	
D. Total Capital Cost of the Project				
[sum of lines (6), (9) and (16)]		=	4,398,500	

	Table VIII.2 – Sources of Financing							
	ТҮРЕ	A	AMOUNT					
A	Public Campaign		\$					
В	Bond Issue		\$					
C	Commercial Loan		\$ 4,398,500					
D	Government Loans - HUD Backed		\$					
Е	Grants		\$					
F	Bequests and Endorsements		\$					
G	Private Foundations		\$					
Н	Accumulated Reserves of (speci	fy)	\$					
I	Owner's Equity of (speci	fy)	\$					
J	Other (speci	fy)	\$					
K	TOTAL		\$ 4,398,500					

Start-up Costs

Provide the expenses projected to be incurred prior to opening

(a) (i.e., start-up expenses).	1 0
Salaries and Benefits	\$60,000
Staff training	\$25,000
Inventory (e.g., medical and office supplies,	
food)	\$15,000
Utilities	\$7,500
Other (specify)	
Other (specify)	
Total Start Up Expenses	\$107,500

Table IX.4B --Cash Flow by Quarter First Full Federal Fiscal Year of Operation October 1, 2012 through September 30, 2013

	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Total
Routine Service Cash receipts					
Private Pay	\$ -	\$ -	\$ -	\$ -	\$ -
Special Assistance w/Basic Medicaid	23,024	40,565	61,523	80,604	205,716
Special Assistance - Enhanced Medicaid	59,682	105,149	159,476	208,935	533,241
Medicaid Room & Board	60,600	109,080	163,620	212,100	545,400
Total Cash Receipts	\$ 143,306	\$ 254,794	\$ 384,619	\$ 501,638	\$ 1,284,357
Cash Payments for:					-
Salary and Fringe Benefits	\$ 88,582	\$ 148,518	\$ 221,835	\$ 286,847	\$ 745,783
Mort Pmt / Lease Pmt	106,174	106,174	106,174	106,174	424,696
Operating or Capital Reserves	-	-	-	-	-
Raw Food Expenses	5,603	9,871	14,971	19,614	50,060
Medical Pharm Expenses	282	497	753	987	2,519
Other Exp	29,895	44,034	60,759	75,927	210,615
Total Cash Payments	\$ 230,536	\$ 309,094	\$ 404,493	\$ 489,550	\$ 1,433,673
Cash Flow	(87,230)	(54,301)	(19,874)	12,089	(149,316)
Cumulative Cash Flow	\$ (87,230)	\$ (141,531)	\$ (161,405)	\$ (149,316)	\$ (149,316)

Table IX.4B --Cash Flow by Quarter Second Full Federal Fiscal Year of Operation October 1, 2013 through September 30, 2014

	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Total
Routine Service Cash receipts					
Private Pay	\$ -	\$ -	\$ -	\$ -	\$ -
Special Assistance w/Basic Medicaid	82,932	81,130	82,031	82,932	329,026
Special Assistance - Enhanced Medicaid	214,971	210,298	212,634	214,971	852,874
Medicaid Room & Board	218,160	218,160	218,160	218,160	872,640
Total Cash Receipts	\$ 516,063	\$ 509,587	\$ 512,825	\$ 516,063	\$ 2,054,539
Cash Payments for:					-
Salary and Fringe Benefits	\$ 290,573	\$ 284,256	\$ 287,414	\$ 290,573	\$ 1,152,816
Mort Pmt / Lease Pmt	106,174	106,174	106,174	106,174	424,696
Operating or Capital Reserves	-	-	-	-	-
Raw Food Expenses	20,181	19,742	19,962	20,181	80,066
Medical Pharm Expenses	1,016	994	1,005	1,016	4,030
Other Exp	77,785	76,581	77,183	77,785	309,334
Total Cash Payments	\$ 495,729	\$ 487,747	\$ 491,738	\$ 495,729	\$ 1,970,941
Cash Flow	20,335	21,840	21,088	20,335	83,598
Cumulative Cash Flow	\$ (128,981)	\$ (107,141)	\$ (86,053)	\$ (65,718)	\$ 17,880

TableX.4A -- Projected Per Diem Reimbursement Rate/Charges First Full Federal Fiscal Year October 1, 2012 through September 30, 2013

Source of Payment By Type of Care	Private Room	Semi-Private Room	(more than 2 beds per room)
ACH Care (excluding special care units)			
Private Pay	N/A	N/A	N/A
State/County Special Assistance	N/A	N/A	N/A
Other (Medicaid Enhanced Care Avg.)	-	-	N/A
Special Care Unit (specify)			
Private Pay	\$138.08	\$124.93	N/A
State/County Special Assistance	\$117.30	\$117.30	N/A
Other (Medicaid Enhanced Care Avg.)	N/A	N/A	N/A

TableX.4B -- Projected Per Diem Reimbursement Rate/Charges Second Full Federal Fiscal Year October 1, 2013 through September 30, 2014

Source of Payment By Type of Care		G 1.D.	Ward Room
	Private Room	Semi-Private Room	(more than 2 beds per room)
ACH Care (excluding special care units)	Tivate Room	Koom	beus per 100m)
Private Pay	N/A	N/A	N/A
State/County Special Assistance	N/A	N/A	N/A
Other (Medicaid Enhanced Care Avg.)	-	-	N/A
Special Care Unit (specify)			
Private Pay	\$138.08	\$124.93	N/A
State/County Special Assistance	\$117.30	\$117.30	N/A
Other (Medicaid Enhanced Care Avg.)	N/A	N/A	N/A

TableX.4C -- Projected Per Diem Reimbursement Rate/Charges
Third Full Federal Fiscal Year
October 1, 2014 through September 30, 2015

Source of Payment By Type of Care			Ward Room
		Semi-Private	(more than 2
	Private Room	Room	beds per room)
ACH Care (excluding special care units)			
Private Pay	N/A	N/A	N/A
State/County Special Assistance	N/A	N/A	N/A
Other (Medicaid Enhanced Care Avg.)	-	-	N/A
Special Care Unit (specify)			
Private Pay	\$138.08	\$124.93	N/A
State/County Special Assistance	\$117.30	\$117.30	N/A
Other (Medicaid Enhanced Care Avg.)	N/A	N/A	N/A

Pro Forma Statement of Operating Results and Retained Earnings
First Full federal Fiscal year of Operation
October 1, 2012 through September 30, 2013

	ACH (excl'g spec. care units)	Special Care Unit (specify)	Total Adult Care Home Beds
Detient Deve	ŕ		
Patient Days	0	10,954	10,954
REVENUES			
Receipts on Behalf of			
State/County Special			
Assistance Residents			
State/County Special Assistance	\$ -	\$ 381,780	\$ 381,780
Social Security	-	163,620	163,620
Supplemental Security Income			
Personal Care Services -	-	732,713	732,713
Medicaid Medicaid		0.044	0.044
Medical Transportation - Medicaid Other - Enhanced Care	-	6,244	6,244
Medicaid	-	-	-
Other - Medicaid Payback		-	-
Total SA Resident Revenues	\$ -	\$ 1,284,357	\$ 1,284,357
Receipts from Private Pay Revenues			
Private Pay receipts	\$ -	\$ -	\$ -
Less: Refunds	-	-	-
Total Private Pay Revenues	\$ -	\$ -	\$ -
Other Revenues (specify)			
TOTAL REVENUES	\$ -	\$ 1,284,357	\$ 1,284,357
EXPENSES			
Cost of Services (from Form C)			
Housekeeping/Laundry	\$ -	\$ 27,026	\$ 27,026
Personal Care Health Services	-	595,925 9,640	595,925 9,640
Dietary	-	80,728	80,728
Recreation Activities	-	15,164	15,164
Medically Related Patient Trans.	-	8,103	8,103
Initial/Orientation Aide Training			
Property/Ownership/Use	-	470,644	470,644
Administration & General	-	171,625	171,625
Operation/Maintenance	-	54,818	54,818
Total Operating Expenses (Total Reimbursable Cost of Services plus Total Nonreimbursable Cost of Services)			
	\$ -	\$ 1,433,673	\$ 1,433,673
Net Profit (total revenue - total operating expenses)			
- , ,	\$ -	\$ (149,316)	\$ (149,316)

Alexander Hospital Conversion
Form B
Pro Forma Statement of Operating Results and Retained Earnings
Second Full federal Fiscal year of Operation
October 1, 2013 through September 30, 2014

	ACH (excl'g spec. care	Specia	l Care Unit	Tota	l Adult Care
	units)		pecify)		ome Beds
Patient Days	0	1	7,520		17,520
REVENUES					
Receipts on Behalf of					
State/County Special					
Assistance Residents					
State/County Special	\$ -	\$	610,848	\$	610,848
Assistance			004 700		004 700
Social Security Supplemental Security	-		261,792		261,792
Income					-
Personal Care Services -	-		1,171,913		1,171,913
Medicaid			, ,		, ,
Medical Transportation -	-		9,986		9,986
Medicaid					
Other - Enhanced Care	-		-		-
Medicaid Other - Medicaid Payback					
Other - Wedicald Fayback			_		-
Total SA Resident	\$ -	\$	2,054,539	\$	2,054,539
Revenues			, ,		, ,
Receipts from Private Pay					
Revenues	Φ.	•		Φ.	
Private Pay receipts Less: Refunds	\$ -	\$	-	\$	-
Less. Relulius	-				
Total Private Pay	\$ -	\$		\$	-
Revenues	•	,		'	
Other Revenues (specify)	\$ -	\$	-		
TOTAL REVENUES	\$ -	\$	2,054,539	\$	2,054,539
TOTAL REVENUES	Ψ -	Ψ	2,004,009	Ψ	2,004,009
EXPENSES					
Cost of Services (from					
Form C)					
Housekooning/Lounds:	¢	¢	42 22E	•	42.005
Housekeeping/Laundry Personal Care		\$	43,225 953,133	\$	43,225 953,133
Health Services	-		15,418		15,418
Dietary	-		129,118		129,118
Recreation Activities	-		24,254		24,254
_ Medically Related Patient	-		12,960		12,960
Trans.					
Initial/Orientation Aide Training	-				-
Property/Ownership/Use	-		470,644		470,644
			5,544		0,0
Administration & General	-		234,515		234,515
Operation/Maintenance	-		87,676		87,676
Total Operating Expenses					
(Total Reimbursable Cost	\$ -	\$ 1	070 0 <i>4</i> 4	¢	1 070 044
, . o tal i tollilloui ouble oubl	Ψ -	ΨΙ	,970,941	\$	1,970,941
Net Profit (total revenue -					
total operating expenses)					
	\$ -	\$	83,598	\$	83,598

Alexander Hospital Conversion Form B Pro Forma Statement of Operating Results and Retained Earnings Third Full federal Fiscal year of Operation October 1, 2014 through September 30, 2015

	ACH (excl'g spec. care	Special Care	Total Adult Care
	units)	Unit (specify)	Home Beds
Patient Days	0	17,520	17,520
REVENUES			
Receipts on Behalf of			
State/County Special			
Assistance Residents			
State/County Special Assistance	\$ -	\$ 610,848	\$ 610,848
Social Security	-	261,792	261,792
Supplemental Security Income			-
Personal Care Services -	-	1,171,913	1,171,913
Medicaid		0.000	0.000
Medical Transportation - Medicaid	-	9,986	9,986
Other - Enhanced Care Medicaid	-	-	-
Other - Medicaid Payback		-	-
Total SA Resident Revenues	\$ -	\$ 2,054,539	\$ 2,054,539
Receipts from Private Pay Revenues			
Private Pay receipts	\$ -	\$ -	\$ -
Less: Refunds	-	-	-
Total Private Pay Revenues	\$ -	\$ -	\$ -
Other Revenues (specify)	\$ -		\$ -
TOTAL REVENUES	\$ -	\$ 2,054,539	\$ 2,054,539
EXPENSES			
Cost of Services (from Form C)			
Housekeeping/Laundry	\$ -	\$ 43,225	\$ 43,225
Personal Care	-	953,133	953,133
Health Services Dietary	-	15,418 129,118	15,418 129,118
Recreation Activities	-	24,254	24,254
Medically Related Patient Trans.	-	12,960	12,960
Initial/Orientation Aide Training	-		-
Property/Ownership/Use	-	470,644	470,644
Administration & General	-	234,515	234,515
Operation/Maintenance	-	87,676	87,676
Total Operating Expenses (Total Reimbursable Cost of Services plus Total Nonreimbursable Cost of Services)			
·	\$ -	\$ 1,970,941	\$ 1,970,941
Net Profit (total revenue - total operating expenses)			
	\$ -	\$ 83,598	\$ 83,598

	ACH (excl'g spec.	Special Care	Total Adult
	care units)	Unit (specify)	Care Home
		(- 3)	Beds
Patient Days	0	10,954	10,954
	-	-,	-,
Housekeeping/Laundry			
Salaries and Wages	\$ -	\$ 16,744	\$ 16,744
Casual Labor	-	-	-
Payroll taxes	1	1,616	1,616
Employee Benefit Program	-	670	670
Meetings/Seminars/Training	-	-	-
Travel Costs	-	-	-
Housekeeping/Laundry	-	5,587	5,587
Supplies			
Linen and Bedding	-	767	767
Contract Services	-	548	548
Miscellaneous	-	1,095	1,095
Total of Housekeeping and	\$ -	\$ 27,026	\$ 27,026
Laundry	*	Ψ 2.,020	Ψ 21,020
Personal Care			
Salaries and Wages for Aides	\$ -	\$ 327,720	\$ 327,720
Salaries and Wages-Care	-	196,632	196,632
Coordinator		,	ŕ
Casual Labor	-	-	-
Payroll Taxes	-	50,600	50,600
Employee Benefit Program	-	20,974	20,974
Meetings/Seminars/Training	-	-	, -
Travel Costs	-	-	-
Contract Services	-	-	-
Miscellaneous	_	_	_
Total of Personal Care	\$ -	\$ 595,925	\$ 595,925
		,	,
Health Services			
Salaries and Wages	\$ -	\$ -	\$ -
Casual Labor	-	-	-
Payroll Taxes	-	-	-
Employee Benefit Program	_	_	_
Meetings/Seminars/ Training	-	1,643	1,643
Travel Costs	-	-	-
Contract Services	-	5,477	5,477
Non-Legend Drugs	-	2,519	2,519
Legend Drugs	-	-	-
Beauty and Barber Shop	-	-	-
Bloodborne Pathogen			-
(OSHA)			
Miscellaneous	-	-	-
Total of Health Services	\$ -	\$ 9,640	\$ 9,640

Dietary					
Salaries and Wages	\$	_	\$	26,985	\$ 26,985
Casual Labor		-		_	-
Payroll Taxes		-		2,604	2,604
Employee Benefit Program		-		1,079	1,079
Meetings/Seminars/Training		-		-	-
Traval Coata					
Travel Costs		-			
Contract Services		-			- 2.505
Dietary Supplies		-		3,505	3,505
Food		-		46,555	46,555
Miscellaneous	Φ.	-	•		
Total of Dietary	\$	-	\$	80,728	\$ 80,728
Recreation Activities					
Salaries and Wages	\$	_	\$	11,704	\$ 11,704
Casual Labor		-		-	-
Payroll taxes		-		1,129	1,129
Employee Benefit Program		1		468	468
Meetings/Seminars/Training		-		-	-
Travel Costs		-		_	_
Contract Services		-		1,095	1,095
Supplies		-		767	767
Miscellaneous		-		-	-
Miscellaneous Total of Recreation Activities	\$	-	\$	15,164	\$ 15,164
	\$	<u>-</u>	\$	15,164	\$ 15,164
Total of Recreation Activities Medically Related Patient	\$	-	\$	15,164 5,202	\$ 15,164
Total of Recreation Activities Medically Related Patient Transportation		- - -			
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages					
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor		-		5,202	5,202
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes		-		5,202 - 502	5,202 - 502
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training		-		5,202 - 502 208	5,202 - 502 208 -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs		-		5,202 - 502	5,202 - 502
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services		-		5,202 - 502 208	5,202 - 502 208 -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles		-		5,202 - 502 208	5,202 - 502 208 -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment		-		5,202 - 502 208 - 1,095 - -	5,202 - 502 208 - 1,095 - -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles		-		5,202 - 502 208	5,202 - 502 208 -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and		-		5,202 - 502 208 - 1,095 - -	5,202 - 502 208 - 1,095 - -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and Upkeep		-		5,202 - 502 208 - 1,095 - -	5,202 - 502 208 - 1,095 - -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-		-		5,202 - 502 208 - 1,095 - -	5,202 - 502 208 - 1,095 - -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment		-		5,202 - 502 208 - 1,095 - -	5,202 - 502 208 - 1,095 - -
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance- Equipment Interest -Automobile		-		5,202 - 502 208 - 1,095 - - - 548	5,202 - 502 208 - 1,095 - - - 548
Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Depreciation/Automobiles Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance- Equipment Interest -Automobile	\$	-		5,202 - 502 208 - 1,095 - - 548	5,202 - 502 208 - 1,095 - - 548 - 438

Initial/Orientation Aide				
Training				
Salaries and Wages	\$	_	\$ -	\$ -
Casual Labor		_	-	-
Payroll taxes		-	-	-
Employee Benefit Program		-	-	-
Meetings/Seminars/Training		-	-	-
Travel Costs		-	-	-
Contract Services		-		_
Miscellaneous		-	-	-
Total of Initial/Orientation	\$	-	\$ -	\$ -
Aide Training				
Property/Ownership/Use				
Depreciation - Land	\$	-	\$ -	\$ -
Improvements				
Depreciation - Bldgs. &		-	-	-
Improvements				
Depreciation - Equipment		-	-	-
Depreciation - Automobiles		-	-	-
Rent for Facility		-	424,696	424,696
Rent for Other -		-	-	-
Buildings/Land				
Rent for Other -		-	-	-
Automobiles/Equip.				
Real Estate Taxes		-	13,680	13,680
Interest - Mortgage /Fixed		_	32,269	32,269
Assets				
Miscellaneous		-	-	-
Total of	\$	_	\$ 470,644	\$ 470,644
Property/Ownership/Use			 	

Salaries and Wage	\$ -	\$ 59,520	\$ 59,520
Casual Labor	-	_	_
Payroll Taxes	-	5,744	5,744
Employee Benefit Program	_	2,381	2,381
Meetings/Seminars/ Training	-	2,191	2,191
Travel Costs	-	1,424	1,424
Contract Services	-	2,410	2,410
Employee Criminal Records	-	2,191	2,191
Check Fees			
Office Supplies and Materials	-	1,095	1,095
Management Services	_	64,218	64,218
Central Office Overhead	-	-	-
Interest - Operating	-	-	-
Advertising	-	2,191	2,191
Amortization	-	-	-
Data Processing	-	-	-
Legal and Accounting	-	3,615	3,615
Audit	-	1,095	1,095
Telephone and Telegraph	-	4,272	4,272
Travel and Entertainment	-	1,534	1,534
Dues and Subscriptions	-	3,724	3,724
Insurance - General	-	6,682	6,682
Licenses	-	767	767
Bad Debts	-	1,095	1,095
Postage	-	2,191	2,191
Miscellaneous	-	3,286	3,286
Total of Adminstration & General	\$ -	\$ 171,625	\$ 171,625

Operation / Maintenance			
Salaries and Wage	\$ -	\$ 11,704	\$ 11,704
Casual Labor	-	-	-
Payroll Taxes	-	1,129	1,129
Employee Benefit Program	-	468	468
Meetings/Seminars/ Training	-	-	-
Travel Costs	-	-	-
Contract Services	-	1,534	1,534
Supplies	-	1,205	1,205
Auto & Truck Maintenance	-	1,095	1,095
and Upkeep			
Repairs and Maint Bldgs.	-	2,519	2,519
And Ground			
Repairs and Maint	-	-	-
Equipment			
Utilities	-	32,095	32,095
Sanitary and Pest Control	-	2,519	2,519
Miscellaneous	-	548	548
	\$ -	\$ 54,818	\$ 54,818
Non-Reimbursable			
Miscellaneous	\$ -	\$ -	\$ -
Total of Non-reimbursable	\$ -	\$ _	\$ -
TOTAL OF ALL COST CENTERS	\$ -	\$ 1,433,673	\$ 1,433,673

	ACH (excl'g spec. care units)	Special Care Unit (specify)	Total Adult Care Home Beds
Patient Days	0	17,520	17,520
Housekeeping/Laundry			
Salaries and Wages	\$ -	\$ 26,780	\$ 26,780
Casual Labor	-	-	-
Payroll taxes	-	2,584	2,584
Employee Benefit Program	-	1,071	1,071
Meetings/Seminars/Train ing Travel Costs	-	-	-
Housekeeping/Laundry Supplies	-	8,935	8,935
Linen and Bedding	-	1,226	1,226
Contract Services	-	876	876
Miscellaneous	-	1,752	1,752
Total of Housekeeping and Laundry	\$ -	\$ 43,225	\$ 43,225
Personal Care			
Salaries and Wages for Aides	\$ -	\$ 524,160	\$ 524,160
Salaries and Wages-	-	314,496	314,496
Care Coordinator			
Casual Labor	-	-	-
Payroll Taxes	-	80,930	80,930
Employee Benefit Program	-	33,546	33,546
Meetings/Seminars/Training	-	-	-
Travel Costs	-	-	-
Contract Services	1	-	-
Miscellaneous Total of Personal Care	\$ -	\$ 953,133	\$ 953,133
Health Services			
Salaries and Wages	\$ -	-	-
Casual Labor	-	-	-
Payroll Taxes	-	-	-
Employee Benefit Program	-	-	-
Meetings/Seminars/	-	2,628	2,628
Travel Costs	-	_	_
Contract Services	-	8,760	8,760
Non-Legend Drugs	_	4,030	4,030
Legend Drugs	-	,555	,,,,,,
Beauty and Barber Shop	-	-	-
Bloodborne Pathogen (OSHA)	-	-	-
Miscellaneous	-	-	
Total of Health Services	\$ -	\$ 15,418	\$ 15,418

Dietary						
Salaries and Wages	\$	_	\$	43,160	\$	43,160
Casual Labor		-		<i>-</i>		-
Payroll Taxes		-		4,165		4,165
Employee Benefit		-		1,726		1,726
Program						,
		-		-		-
Meetings/Seminars/Train						
ing						
Travel Costs		-		-		-
Contract Services		-		-		
Dietary Supplies		-		5,606		5,606
Food		-		74,460		74,460
Miscellaneous	•	-		- 100 110	_	400 440
Total of Dietary	\$	-	\$	129,118	\$	129,118
Decreation Activities						
Recreation Activities Salaries and Wages	\$		\$	18,720	\$	18,720
Casual Labor	φ	-	φ	10,720	φ	10,720
				1 006		1 000
Payroll taxes				1,806 749		1,806 749
Employee Benefit Program		-		749		748
ı rogramı						
Meetings/Seminars/Train		-		-		-
ing						
Travel Costs						
Contract Services				1,752		1,752
Supplies				1,732		1,732
		_		1,220		1,220
Miscellaneous		_		_		_
Miscellaneous Total of Pecception	\$	-	\$	24 254	\$	24 254
Total of Recreation Activities Medically Related	\$	-	\$	24,254	\$	 24,254
Total of Recreation Activities	\$	-	\$	24,254	\$	- 24,254
Total of Recreation Activities Medically Related Patient Transportation		-				
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages	\$	-	\$	24,254 8,320	\$	
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor				8,320		8,320
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes						8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor				8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program				8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train				8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing				8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs				8,320 - 803		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing				8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services				8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile				8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s		- - - -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint.		- - - -		8,320 - 803 333		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep		- - - - -		8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and		- - - -		8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 - -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep		- - - - -		8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment		- - - - - -		8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile		- - - - -		8,320 - 803 333 - 1,752 - - 876		8,320 - 803 333 - 1,752 - - 876
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile		- - - - - - -		8,320 - 803 333 - 1,752 - - 876		8,320 - 803 333 - 1,752 - - 876
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile Miscellaneous	\$	- - - - - -	\$	8,320 - 803 333 - 1,752 - - 876 - 701 175	\$	8,320 - 803 333 - 1,752 - - 876 - - 701 175
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile		- - - - - - -		8,320 - 803 333 - 1,752 - - 876		8,320

Initial/Orientation Aide	1					
Training						
Salaries and Wages	\$	-	\$	-	\$	-
Casual Labor		-		-		-
Payroll taxes		-		-		-
Employee Benefit		_		-		-
Program						
- 3		_		-		_
Meetings/Seminars/Train						
ing						
Travel Costs		_		-		-
Contract Services		-		-		-
Miscellaneous		-		-		-
Total of	\$	-	\$	-	\$	-
Initial/Orientation Aide						
Training						
Property/Ownership/Us						
e						
Depreciation - Land	\$	_	\$	_	\$	-
Improvements	,		ľ		·	
Depreciation - Bldgs. &		_		-		-
Improvements						
Depreciation -		-		-		-
Equipment						
Depreciation -		-		-		-
Automobiles						
Rent for Facility		-		424,696		424,696
Rent for Other -		-		-		-
Buildings/Land						
Rent for Other -		-		-		-
Automobiles/Equip.						
Real Estate Taxes		-		13,680		13,680
Interest - Mortgage		_		32,269		32,269
/Fixed Assets				,		,
Miscellaneous		-		_		-
Total of	\$	-	\$	470,644	\$	470,644
Property/Ownership/Us				•		•
е						
-						

Administration & General			
Salaries and Wage	\$ -	\$ 60,000	\$ 60,000
Casual Labor	-	-	_
Payroll Taxes	-	5,790	5,790
Employee Benefit	-	2,400	2,400
Program			
Meetings/Seminars/	-	3,504	3,504
Training			
Travel Costs	-	2,278	2,278
Contract Services	-	3,854	3,854
Employee Criminal	-	3,504	3,504
Records Check Fees		•	•
Office Supplies and	-	1,752	1,752
Materials			
Management Services	-	102,727	102,727
Central Office	_	-	
Overhead			
Interest - Operating	_	-	-
Advertising	-	3,504	3,504
Amortization	-	-	-
Data Processing	-	-	-
Legal and Accounting	-	5,782	5,782
Audit	-	1,752	1,752
Telephone and	-	6,833	6,833
Telegraph			
Travel and	-	2,453	2,453
Entertainment			
Dues and	-	5,957	5,957
Subscriptions			
Insurance - General	-	10,687	10,687
Licenses	-	1,226	1,226
Bad Debts	-	1,752	1,752
Postage	-	3,504	3,504
Miscellaneous	-	5,256	5,256
Total of Adminstration	\$ -	\$ 234,515	\$ 234,515
& General			

Operation /			
Maintenance			
Salaries and Wage	\$ -	\$ 18,720	\$ 18,720
Casual Labor	-	-	-
Payroll Taxes	-	1,806	1,806
Employee Benefit	-	749	749
Program			
Meetings/Seminars/		-	-
Training			
Travel Costs	-	-	-
Contract Services	-	2,453	2,453
Supplies		1,927	1,927
Auto & Truck	-	1,752	1,752
Maintenance and			
Upkeep			
Repairs and Maint	-	4,030	4,030
Bldgs. And Ground			
Repairs and Maint	-	-	-
Equipment			
Utilities	-	51,334	51,334
Sanitary and Pest		4,030	4,030
Control			
Miscellaneous	-	876	876
	\$ -	\$ 87,676	\$ 87,676
Non-Reimbursable			
Miscellaneous	\$	\$ -	\$ -
Total of Non-	\$ -	\$ -	\$ -
reimbursable			
TOTAL OF ALL COST CENTERS	\$ -	\$ 1,970,941	\$ 1,970,941

	ACH (excl'g spec.	Special Care	Total Adult
	care units)	Unit (specify)	Care Home
	care units)	Offit (Specify)	Beds
Patient Days	0	17,520	17,520
r attent bays		17,020	17,020
Housekeeping/Laundry			
rieusenesping, zuunun,			
Salaries and Wages	\$ -	\$ 26,780	\$ 26,780
Casual Labor	-	-	-
Payroll taxes	•	2,584	2,584
Employee Benefit	-	1,071	1,071
Program			
Meetings/Seminars/Train	-	-	-
Travel Costs		_	_
Housekeeping/Laundry	_	8,935	8,935
Supplies		0,000	0,000
Linen and Bedding		1,226	1,226
Contract Services	-	876	876
Miscellaneous	-	1,752	1,752
Total of Housekeeping	\$ -	\$ 43,225	\$ 43,225
and Laundry			
Personal Care			
		T	I .
Salaries and Wages for	\$ -	\$ 524,160	\$ 524,160
Aides		044 400	044400
Salaries and Wages-	-	314,496	314,496
Care Coordinator Casual Labor			
Payroll Taxes	-	80,930	80,930
Employee Benefit		33,546	33,546
Program	_	33,340	33,340
1 Togram		_	_
Meetings/Seminars/Train			
ing			
Travel Costs	-	-	-
Contract Services	-	-	-
Miscellaneous	-	-	-
Total of Personal Care	\$ -	\$ 953,133	\$ 953,133
Health Services		Γ.	1 -
Salaries and Wages	\$ -	\$ -	\$ -
Casual Labor	-	-	-
Payroll Taxes	-	-	-
Employee Benefit	-	-	-
Program Meetings/Seminars/		2,628	2.620
_	_	2,028	2,628
Training Travel Costs			
Contract Services		8,760	8,760
Non-Legend Drugs	-	4,030	4,030
Legend Drugs	-	- 1,000	
Beauty and Barber	-	-	-
Shop			
Bloodborne Pathogen	-	-	-
(OSHA)			
Miscellaneous	-	-	-
Total of Health Services	\$ -	\$ 15,418	\$ 15,418

I

Dietary						
Salaries and Wages	\$	-	\$	43,160	\$	43,160
Casual Labor	т	-	т	-	T	-
Payroll Taxes		_		4,165		4,165
Employee Benefit		_		1,726		1,726
Program		_		1,720		1,720
Flogram						
Ma atings (Canainana/Tuain		-		-		-
Meetings/Seminars/Train						
ing						
Travel Costs		-		-		
Contract Services		-				
Dietary Supplies		-		5,606		5,606
Food		-		74,460		74,460
Miscellaneous		-		<u>-</u> _		<u>-</u>
Total of Dietary	\$	-	\$	129,118	\$	129,118
Recreation Activities						
Salaries and Wages	\$	-	\$	18,720	\$	18,720
Casual Labor		-				
Payroll taxes		-		1,806		1,806
Employee Benefit		-		749		749
Program						
-		-		-		-
Meetings/Seminars/Train						
ing						
Travel Costs		-		_		_
Contract Services		-		1,752		1,752
Supplies		-		1,226		1,226
Cappiloo				1,220		
Miscellaneous		-				
Miscellaneous Total of Recreation	\$		\$	24 254	\$	24 254
Total of Recreation	\$	-	\$	24,254	\$	24,254
	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities Medically Related	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities Medically Related	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities Medically Related Patient Transportation		-				
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages	\$	-	\$	24,254	\$	24,254
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor		- -		8,320		8,320
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes		-		8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit		- -		8,320		8,320
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes		- -		8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program		- -		8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train		- -		8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training		- -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs		- -		8,320 - 803		8,320 - 803
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training		- -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services		- -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs		- -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s		- -		8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment		- -		8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint.				8,320 - 803 333		8,320 - 803 333
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment				8,320 - 803 333 - 1,752 -		8,320 - 803 333 - 1,752 -
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile				8,320 - 803 333 - 1,752 - 876		8,320 - 803 333 - 1,752 - - 876
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile Miscellaneous				8,320 - 803 333 - 1,752 - 876 - 701 175		8,320 - 803 333 - 1,752 - 876 - 701 175
Total of Recreation Activities Medically Related Patient Transportation Salaries and Wages Casual Labor Payroll taxes Employee Benefit Program Meetings/Seminars/Train ing Travel Costs Contract Services Depreciation/Automobile s Rent-Equipment Auto & Truck Maint. and Upkeep Repairs and Maintenance-Equipment Interest -Automobile Insurance-Automobile	\$		\$	8,320 - 803 333 - 1,752 - 876	\$	8,320 - 803 333 - 1,752 - - 876 - - 701

Initial/Orientation Aide						
Training						
Salaries and Wages	\$	-	\$	-	\$	-
Casual Labor		-		-		-
Payroll taxes		-		-		-
Employee Benefit		-		-		-
Program						
Meetings/Seminars/Training		-		-		-
Travel Costs		-		-		-
Contract Services		-		-		-
Miscellaneous		-		-		-
Total of	\$	-	\$	-	\$	-
Initial/Orientation Aide						
Training						
-						
Property/Ownership/Us						
e			•		_	
Depreciation - Land	\$	-	\$	-	\$	-
Improvements						
Depreciation - Bldgs. &		-		-		-
Improvements						
Depreciation -		-		-		-
Equipment						
Depreciation -		-		-		-
Automobiles						
Rent for Facility		-		424,696		424,696
Rent for Other -		-		-		-
Buildings/Land						
Rent for Other -		-		-		-
Automobiles/Equip.						
Real Estate Taxes		-		13,680		13,680
Interest - Mortgage		-		32,269		32,269
/Fixed Assets						
Miscellaneous		-		-		-
Total of	\$	-	\$	470,644	\$	470,644
Property/Ownership/Us						
e						
	-					

Administration & General				
Salaries and Wage	\$ -	\$ 60,0	000 \$	60,000
Casual Labor	-		-	-
Payroll Taxes	-	5,7	90	5,790
Employee Benefit	-	2,4	-00	2,400
Program				
Meetings/Seminars/	-	3,5	04	3,504
Training				
Travel Costs	-	2,2	78	2,278
Contract Services	-	3,8	54	3,854
Employee Criminal	-	3,5	04	3,504
Records Check Fees				
Office Supplies and	-	1,7	52	1,752
Materials				
Management Services	-	102,7	27	102,727
Central Office	_		-	-
Overhead				
Interest - Operating	-		-	-
Advertising	-	3,5	04	3,504
Amortization	-		-	_
Data Processing	-		-	-
Legal and Accounting	-	5,7	82	5,782
Audit	-	1,7	52	1,752
Telephone and	-	6,8	33	6,833
Telegraph				
Travel and	-	2,4	53	2,453
Entertainment				
Dues and	-	5,9	57	5,957
Subscriptions				
Insurance - General	-	10,6		10,687
Licenses	-	1,2		1,226
Bad Debts	-	1,7		1,752
Postage	-	3,5		3,504
Miscellaneous	-	5,2		5,256
Total of Adminstration & General	\$ -	\$ 234,5	515 \$	234,515

Operation /						ĺ
Maintenance						
Salaries and Wage	\$	-	\$	18,720	\$	18,720
Casual Labor		-		-		-
Payroll Taxes		-		1,806		1,806
Employee Benefit		-		749		749
Program						
Meetings/Seminars/		-		-		-
Training						
Travel Costs		-		-		-
Contract Services		-		2,453		2,453
Supplies		-		1,927		1,927
Auto & Truck		-		1,752		1,752
Maintenance and						
Upkeep						
Repairs and Maint		-		4,030		4,030
Bldgs. And Ground						
Repairs and Maint		-		-		-
Equipment						
Utilities		-		51,334		51,334
Sanitary and Pest		-		4,030		4,030
Control						
Miscellaneous		-		876		876
	\$	-	\$	87,676	\$	87,676
Non-Reimbursable						
Miscellaneous	\$	-	\$	-	\$	-
Total of Non-	\$	-	\$	-	\$	-
reimbursable						
TOTAL OF ALL COST	\$	_	\$	1,970,941	\$	1,970,941
CENTERS	,		т	,,	T	,,- / .

		70tals 365 10954 0 0 0 0 0 0 0 0		545,400	533,241	6,244	1 1 1		1,284,357
j	50 50 50 60 60 60 60 60 60 60 60 60 60 60 60 60	30 1440 0 0 0 0 0 0 0 0 0	Sep	72,720	70,099	821			- 169,862
E V	2 2 50 80 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31 1488 0 0 0 0 0 0 0 0 0	Aug	72,720	72,436	848			- 173,100
3	50 50 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31 1364 0 0 0 0 0 0 0 0	Jul	- 99,660	66,400	- 777			- 158,675
<u></u>	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	30 1200 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jun	009'09	58,416	684	1 1 1	1 1 1	- 141,552
Max	14 1 14 1 14 1 15 15 15 15 15 15 15 15 15 15 15 15 1	31 1116 0 0 0 0 0 0 0	May	54,540	54,327	636	1 1 1		- 129,825
***	32 30 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	30 960 0 0 0 0 0 0 0 0 0 960	Apr	- 48,480	46,733	547	1 1 1		- 113,242
- W	22 23 50 0 0 0 0 0 0 0 0 0	31 868 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Mar	42,420	42,254	495	1 1 1		- 100,975
40	26 50 50 0 0 0 0 0 0 0 0 0	28 672 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Feb	36,360	32,713	383	1 1 1		
To J	30 50 20 0 0 0 0 0 0 0 0 0	31 620 0 0 0 0 0 0 0 0 0 0 0	Jan	30,300	30,182	353	1 1 1		
Total Per Day 116.70 157.81 124.93 57.07 72.33	50 50 00 00 00 00 00 00 00	31 496 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Dec	24,240	24,145	283	1 1 1		- 27,700
Rates Total Rates Total Rates Total Rates Total Rates Rate	36 36 50 0 0 0 0 0 0 0 0 0 14	30 420 0 0 0 0 0 0 0 0 0 0 420 0 0 0 0 0	Nov	21,210	20,446	239	1 1 1		- 49,543
	50 50 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	31 310 0 0 0 0 0 0 0	Oct	- - 15,150	15,091	- 771			36,063
φ φ	ALZ Licensed Beds 50 0 0 0 0 0	Days	 Gdd		48.68	0.57			
Worksheet 1st Year ALZ Medicaid ALZ Beds Private Pay ALZ Semi-Private ALZ Regular ACH Beds S.A-Private Pay Semi-Private 1st Voor ALZ (wordrehoot)	Available Beds ALZ Medicaid ALZ Beds Private Pay ALZ Semi-Private ALZ Regular ACH Beds Private Pay Semi-Private Unavailable Beds	Census-ALZ Census-Private Pay ALZ Census-Private Pay ALZ Census-Special Assist Census-Private Pay Census-Private Pay Census-Private Pay Total Census	1st Year ALZ Revenue	Private Room/Board Medicaid Room/Board Private Room/Board-ALZ Medicaid Room/Board - ALZ Medicaid Room/Board-Hospice	Hospice PSC-Alzheimers Add On Danconol Carrior Cone Bacio	Transportation Transportation-ALZ	Personal Care-Toileting Personal Care-Eating Personal Care-Eating & Toilet	Retro Charges Room & Board Refunds Donations Vending Machine Revenue	Caple I V Revenue Forgiviness of Debt Apartment Revenue Interest Income Miscellaneous Revenue Total

1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Paranait Care Services Salaries and Wages for Aides Salaries and Wages for Aides Salaries and Wages for all others Casual Labor Payroli Taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Miscellaneous Trotal Personal Care Services Miscellaneous Salaries and Wages	29.92 17.95	2240	17 565	14 020		20.105	25,969	100	33,388	35 001			600 61	
17. 17.	Salaries and Wages for all others Casual Labor Payroll Taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Miscellaneous Trotal Personal Care Services Adalth Services Salaries and Wages Casual Labor Payroll Taxes	17.95	0.14,7	14,000	14,037	18,549	CU1,U2		72,171	111677	106,55	40,808	44,518	45,007	327,720
Part	Payroll Taxes Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Miscellaneous Total Personal Care Services eath Services Salaries and Wages Casual Labor Payroll Taxes		5,565	7,539	8,904	11,129	12,063	15,581	17,233	20,033	21,541	24,485	26,711	25,849	196,632
Transference 15 15 15 15 15 15 15 1	Employee Benefit Program Meetings/Seminars/Training Travel Costs Contract Services Miscellaneous Miscellaneous Fotal Personal Care Services dealth Services Salaries and Wages Salaries and Wages Casual Labor Pavroll Tayes	4.62	1,432	1,940	2,291	2,864	3,104	4,010	4,435	5,155	5,543	6,301	6,874	6,652	50,600
Charlestee Cha	Travel Costs Contract Services Miscellaneous Total Personal Care Services Total Personal Care Services Salarties and Wages Casual Labor Pavroll Tayes	1.91	594	804	950	1,187	1,287	1,662	1,838	2,137	2,298	2,612	2,849	2,757	20,974
Transfer	Contract Services Miscellaneous Total Personal Care Services			,	- , -		1		1	•	- , -	•			1
Participation Color Colo	Total Personal Care Services Health Services Salaries and Wages Casual Labor Davroll Tayes														
Property	Health Services Salaries and Wages Casual Labor Payroll Tayes	54.40	16,865	22,849	26,984		36,559	47,221	52,226	60,713	65,283	74,205	80,951	78,340	595,925
Participa Part	Salaries and Wages Casual Labor Pavroll Taxes														
Particular Par	Casual Labor			,	-		ı		ı	,	• ,	,	1	1	'
Transport Tran	, L. C.										1				•
Trighting 1.5 4.7 6.9 7.4 9.9 1.0 1.0 1.4 1.0	Employee Benefit Program														
Part	Meetings/Seminars/ Training	0.15	47	63	74	93	101	130	144	167	180	205	223	216	1,643
1.1. 1.1.	Travel Costs	' '	' '	1 6	1 (' 6	' '	- -	1 6	1 (1 0	' 6	1	1 6	'!
Particle	Contract Services	0.50	155 17	210	248	310	336	200	480 221	558 757	009	914	347	720	5,477
Introduction	Legend Drugs	ĵ	, '	` '	- '	·	,	- '	'	î	ì	'	1 '	,	į '
1.00 1.00	Beauty and Barber Shop	,	,		,	,	,	•	•	•	1	•	,	i	'
1,00 1,00	Bloodborne Pathogen (OSHA)			•	1	1	•	1	•	•	•	•			'
1, 10 1, 1	Total Health Services	98.0	273	370	436	546	591	764	845	- 685	1,056	1,200	1,309	1,267	9,640
1, 17 13 14 14 15 15 15 15 15 15	Activities Activities														
1	Salaries and Wages	1.07	331	449	530	662	718	927	1,026	1,192	1,282	1,457	1,590	1,539	11,704
1.0 1.0	Casual Labor	. 0	;	73		73	9		Ġ	115		171	153	071	1 100
No.	Employee Benefit Program	0.04	13	F 82	21	26	29	37	41	84	51	58	64	62	468
Continue	Meetings/Seminars/Training														
1.00 1.00	Contract Services	0.10	31	42	90	62	29	87	96	112	120	136	149	144	1,095
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Supplies Miscellaneous	0.07	22 -	29	35	43	47	61	- 67	78	84	95	104	101	767
Harmonian Harm	Total Recreational/Activity	1.38	429	581	289	828	930	1,202	1,329	1,545	1,661	1,888	2,060	1,993	15,164
Nages 147 149 226 294 319 412 456 530 570 648 707 684 Interpreparation programmers 0.05 144 19 23 28 31 40 44 51 53 65 68 707 684 numbrings 0.02 14 19 23 28 31 40 44 51 53 65 68 707 68 numbrings 0.10 31 42 62 67 87 96 112 23 66 28 96 numbrings 0.01 31 42 43 44 51 12 67 77 86 77 78 77 78 78 78 74 72 78 78 78 78 78 78 78 78 78 78 78 78 78 78 78 78 78 78 78	edically Related Patient														
Laborate books are benefit browned by the control benefit brow	ansportation Salaries and Wages	0.47	147	199	236	294	319	412	456	530	570	648	707	684	5,202
Decimination Deci	Casual Labor		;	Ç		Č	;		;	į			Ş	;	' (
pg/Seminary mining ps/Seminary maining ps/Semi	Frayron taxes Employee Benefit Program	0.05 0.02	14 6	6 8	6	27 72	31 13	40 16	44 18	21	23	63 26	68 28	66 27	502 208
Columb C	Meetings/Seminars/Training	9	' ?	' (' (' (' (' [1 6	' (' 6	1 (' (' ;	' '
Late	Contract Services	0.10	31	47	_ oc '	79	/9	- '8	96	112	120	136	149	144	3,095 -
Office of the properties	Depreciation/Automobiles		,	,		,	,		,	•	٠	•	,	•	•
Constitution Cons	Rent-Equipment	- 0	- 21	' 7	' ' ' '	' 5	' ?	, 5	. 04	' 2	' 9	' 07	' 7	' 6	. 014
Color Colo	R and M-Equipment	6.	2 '	17 '	3	· ·	† '	- } '	ř ')	9 '	5 '	ţ '	7 '	Š '
conditions 1	Interest -Automobile	. 0	' <u>c</u>	' [' 00	' 30	' '	- 35	' 0	. 4	. 40	' '	' 9	' 04	- 007
Total Transportation 0.74 229 31 367 459 497 642 710 826 888 1,009 1,101 1,065 as and Wages 2.46 764 1,035 1,222 1,527 1,655 2,138 2,365 2,749 2,956 3,360 3,666 3,547 2,71 all abor	Miscellaneous	0.01	3 6	4	δ, ν	9	(Z	9	10	7 =	12	5 41	15	9.5 4.1	110
es and Wages 2.46 764 1,035 1,222 1,527 1,655 2,138 2,365 2,749 2,956 3,360 3,666 3,547 2,341 2,41 2,122 1,122 1,527 1,655 2,138 2,365 2,749 2,956 3,360 3,666 3,547 2,541 2,541 2,541 2,541 2,541 2,541 2,541 2,541 2,547		0.74	229	311	367	459	497	642	710	826	888	1,009	1,101	1,065	8,103
246 764 1,035 1,522 1,527 1,655 2,138 2,365 2,749 2,956 3,360 3,666 3,547 2,555 2,138 2,145	ietary														
1.5 1.5	Salaries and Wages	2.46	764	1,035	1,222	1,527	1,655	2,138	2,365	2,749	2,956	3,360	3,666	3,547	26,985
0.14 74 100 118 114 147 147 142 141	Casual Labor	. 0	7	001		1.47	091	_ 900	000	370	300	200	25.4	24.2	7,607
1.032 99 134 159 1.088 2.15 2.788 3.07 3.57 3.84 4.36 4.76 4.612 4.126 4.569 4.569 4.569 4.569 4.565 6.397 7.075 8.225 8.844 10.052 10.966 10.612 8.125 10.966 10.612 8.125 10.966 10.612 8.125 10.966 10.612 8.125 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.0565 10.966 10.612 8.125 1.056	Employee Benefit Program	0.10	31	4	49	61	99	98	957	110	118	134	147	142	1,079
132 99 134 159 198 215 278 307 357 384 436 461 461 4.25 1,318 1,785 2,108 3,655 4,550 4,552 6,397 7,075 8,225 8,844 10,052 10,966 10,612	Meetings/Seminars/Training		•	•		•			1	•		•	•	•	•
0.32 99 1.34 1.59 1.98 2.15 2.78 307 357 384 436 476 461 4.25 1,318 1,785 2,108 2,635 2,856 3,689 4,080 4,743 5,100 5,797 6,324 6,120 Total Dietary 7.37 2,285 3,655 4,559 4,552 6,397 7,075 8,225 8,844 10,052 10,966 10,612	Travel Costs Contract Services														' '
4.25 1,318 1,785 2,108 2,635 2,856 3,689 4,080 4,743 5,100 5,797 6,324 6,120 Total Dietary 7.37 2,285 3,095 3,655 4,569 4,952 6,397 7,075 8,225 8,844 10,052 10,966 10,612	Dietary Supplies	0.32	66	134	159	198	215	278	307	357	384	436	476	461	3,505
Total Dietary 7.37 2,285 3,095 3,655 4,569 4,952 6,397 7,075 8,225 8,844 10,052 10,966 10,612	Food	4.25	1,318	1,785	2,108	2,635	2,856	3,689	4,080	4,743	5,100	5,797	6,324	6,120	46,555
		7.37	2,285	3,095	3,655		4,952	6,397	7,075	8,225	8,844	10,052	10,966	10,612	80,728

1st Year ALZ (worksheet)	(:	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Housekeeping/Laundry	1 53	NTN	CNA	758	878	1 007	1 377	1.467	1 706	1.837	2 085	ντς ς	1000	16 744
Casual Labor	CC.1	t	7	967	0 1 10	1,02,1	125,1	1,407	1,700	1,034	2,003	4,4,4	2,201	5
Payroll taxes	0.15	46	62	73	91	66	128	142	165	177		219	212	1,616
Employee Benefit Program	90.0	19	26	30	38	41	53	59	89	73	83	91	88	029
Meetings/Seminars/Training		•		•	•	•	•	•	•	•		•		1
Travel Costs	,	•	•	•	•			•	•	•		•		•
Housekeeping/Laundry Supplies	0.51	158	214	253	316	343	443	490	569	612	969	759	734	5,587
Linen and Bedding	0.07	77 -	62 12	33	443	4 6	61	6/	8/	48	95	104	101	/9/
Missellangus	0.03	16	17	5.5	15 5	¥ 2	5 6	849	36	000	98	4/ 1	7/1	4,000 0,400 1,000
Miscellal redus Total Housekeening/aundry	2.47	765	1.036	1.224	1.530	1.658	2.142	2.368	2.753	120	3.365	3.671	3.553	27.026
do .	i								î	Î				
Operation / Maintenance														
Salaries and Wage	1.07	331	449	530	662	718	927	1.026	1.192	1.282	1,457	1.590	1.539	11,704
Casual Labor	,													
Payroll Taxes	0.10	32	43	51	3	69	68	66	115	124	141	153	148	1.129
Employee Benefit Program	0.04	13	81	21	79	29	37	4	48	51	28	64	62	468
Meetings/Seminars/ Training				- '				. •		-		,		. '
Travel Costs	,	•	٠	٠	•	,	٠	,	٠	٠		,	٠	•
Contract Services	0.14	43	50	69	87	76	122	134	156	168	191	208	200	1 534
Supplies	0 11	34	46	55	S 86	77	95	901	123	132	150	164	158	1 205
Vehicle Maintenance	0.10	7.5	4	90	8 6	. 19	2 8	96	112	120	136	149	120	1,095
Building Maintenance	0.10	7. 1.	7-6	114	143	70	200	221	257	921	314	342	331	2,539
Equipment Maint	j .	. '	` '	<u>'</u>	? '	'	'	'	î '	ì	'	1 '	. ') i
Utilities	2.93	806	1 231	1 453	1.817	1 969	2.543	2.813	3 2 70	3 516	3 997	4 360	4 2 1 9	32 095
Sanitary and Pest Control	0.23	71	76	114	1,51,	551	200	2,213	257	276	314	342	331	2.519
Miscellaneous	0.05	19	21	25	31	34	43	48	26	09	89	74	72	548
Total Maintenance	5.00	1,551	2,102	2,482	3,103	3,363	4,344	4,804	5,585	6,005	6,826	7,446	7,206	54,818
Administration & General														
Salaries and Wage	5.43	3,720	3,720	3,720	3,720	3,720	5,580	5,580	5,580	5,580	5,580	5,580	7,440	59,520
Casual Labor	. !	6				6	-	1		-		0	i	i
Payroll laxes	0.52	359	359	359	359	359	538	538	538	238		233	718	5,744
Meetings/Seminars/Training	22.0	149	149	149	149	149	223	577	223	223		223	867	2,381
Travel Costs	0.20	97	¥ 55	8 3	124	134	113	125	223	047		193	187	1 424
Contract Services	0.13	F %	3 6	2	136	148	191	211	246	264		207	317	2 410
Employee Records Check	0.20	62	. 2	66	124	134	174	192	223	240		298	288	2,191
Office Supplies	0.10	31	42	50	62	29	87	96	112	120		149	144	1,095
Management Services	5.86	1,803	2,477	2,885	3,606	4,085	5,049	5,662	6,491	7,078	7,934	8,655	8,493	64,218
Central Office Overhead		•	•		•			•	•			•		•
Interest - Operating		0	0	0	0	0	0	0	0	0	0	0	0	0
Advertising	0.20	62	28	66	124	134	174	192	223	240	273	298	288	2,191
Amortization	,	•		•	•	•	•	•	•	•	•	•		1
Data Processing		•	•	•	•	•	•	•	•	•		•		•
Legal and Accounting	0.33	102	139	164	205	222	286	317	368	396		491	475	3,615
Audit	0.10	31	42	90	62	29	87	96	112	120		149	144	1,095
Telephone and Telegraph	0.39	121	164	193	242	262	339	374	435	468		280	562	4,272
Travel and Entertainment	0.14	43	59	69	87	94	122	134	156	168		208	202	1,534
Dues and Subscriptions	0.34	105	143	169	211	228	295	326	379	408		909	490	3,724
Insurance - General	0.61	189	256	303	378	410	529	286	189	732		806	878	6,682
Licenses	0.07	22	29	35	43	47	19	29	78	84		104	101	767
Bad Debts	0.10	31	42	20	62	29	87	96	112	120		149	144	1,095
Postage	0.20	62	8 ;	8 ;	124	134	174	192	223	240	273	298	288	2,191
Miscellaneous		93	126	149	186	202		288	335	360	-	446	432	3,286
Total Administrative	15.67	7,156	8,230	8,913	10,085	10,752	14,541	15,489	16,884	17,775	19,227	20,398	22,176	171,625

1st Year ALZ (worksheet)	_	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Property/Ownership/Use														
Depreciation - Land Improvements	,													
Depreciation - Bldgs.& Impr	,			•	•		•	•		•	•		•	•
Depreciation - Equipment	,	•	•	'	•	•	'	,	•	'	,	•	•	•
Depreciation - Automobiles	,													•
Rent for Facility	38.77	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	424,696
Rent for Other - Buildings/Land	,			,										
Rent for Other	,													•
Real Estate Taxes	1.25	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	13,680
Interest - Mortgage /Fixed Assets	2.95	2,689	2,689	2,689	2,689	2,689	2,689	2,689	2,689	2,689	2,689	2,689	2,689	32,269
Miscellaneous														
Total of Property/Ownership/Use	26.86	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	470,644
Total Operating Expenses	87.92	29,553	38,574	44,748	54,878	59,302	77,252	84,846	97,513	104,473	117,773	127,903	126,213	963,028
Total Operating Profit/(Loss)	29.33	6,510	10,970	12,952	17,247	22,391	23,723	28,395	32,313	37,079	40,903	45,198	43,650	321,329
Gross Margin		18.1%	22.1%	22.4%	23.9%	27.4%	23.5%	25.1%	24.9%	26.2%	25.8%	26.1%	25.7%	25.0%
,														
I														
Total Profit/(Loss)		(\$32,711)	(\$28,251)	(\$26,268)	(\$21,973)	(\$16,830)	(\$15,498)	(\$10,825)	(86,908)	(\$2,141)	\$1,682	\$5,977	84,429	(149,316)
ION		-90.7%	-57.0%	-45.5%	-30.5%	-20.6%	-15.3%	%9 '6-	-5.3%	-1.5%	1.1%	3.5%	7.6%	-11.6%

Worksheet	1	Alexander	Alexander Hospital Conversion	version										
2nd Year ALZ. (worksheet)	sheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Available Beds ALZ Licensed	Beds	2 50	2 50	2	2 50	2 50	2 50	2 50	2 50	2 50	2 50	2 50	2 50	
Medicaid ALZ Beds	. G	48	48	48	48	48	48	48	48	48	48	48	48	
Private Pay ALZ	. •	? 0	? o	? o	2 0	2 0	? 0	? 0	2 0	2 0	2 0	2 0	? O	
Semi-Private ALZ		0	0	0	0	0	0	0	0	0	0	0	0	
Regular ACH Beds	•	0 (0 (0 0	0 (0 (0 0	0 (0 (0 (0 (0 (0 0	
Private Pay Semi-Private	•	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	o c	0 0	0 0	
Unavailable Beds		0) O	0	0	0) O	» O	0	0	0	0	0	
	1	48	48	48	48	48	48	48	48	48	48	48	48	
														Totals
Days		31	30	31	31	28	31	30	31	30	31	31	30	365
Census-ALZ		1488	1440	1488	1488	1344	1488	1440	1488	1440	1488	1488	1440	17520
Census-Private Pay ALZ		0 0	0 0	0 0	0 0	0 0	0 0	-	0 0	0 0	0 0	0 0	0 0	> C
Census-Special Assist		0	0	0 0	0 0	0 0	0 0	0	0	0 0	0	0 0	0	0
Census-Private Pay		0	0	0	0	0	0	0	0	0	0	0	0	0
Census-Semi-Private Pay	1	0	0	0	0	0	0	0 1440	0	0	0	0	0	17520
Total Census	1	1400	1	1400	1400	#CT	1400	1440	1400	0++1	1400	1400	1440	02671
		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Revenue	PPD							•	•)		
Private Room/Board		•	•	•	•	•	1	ı	•	1	•	•	•	•
Medicaid Room/Board Private Room/Board-A1.7														
Medicaid Room/Board - ALZ		72,720	72,720	72,720	72,720	72,720	72,720	72,720	72,720	72,720	72,720	72,720	72,720	872,640
Medicaid Room/Board-Hospice														
Hospice DSC A behaimans Add On	- 48 68	77 436	70.099	77 436	77 436	65 476	72 436	000 02	77 436	000 02	77 436	77 436	900.07	852 874
roc-AkiremetsAdd On	19:00	7,430	660,07	- 75,430	14,430	02,420		00,000	75,430		064,47	064,47	660,07	10,000
Personal Service Care-Basic	18.21	27,096	26,222	27,096	27,096	24,474	27,096	26,222	27,096	26,222	27,096	27,096	26,222	319,039
Transportation Transportation-ALZ	0.57	. 848	821	. 848	848	- 992	. 848	- 821	. 848	821	. 848	- 848	821	- 986.6
Ambulation			'	'		. '	'	'	'	'			'	'
Personal Care-Toileting		•		•		•	1	•		•				
Personal Care-Eating & Toilet														
Retro Charges		•		1	•	•	1	•	•	1	•	,	,	1
Room & Board Refunds				1	•	•	1	•		1	1	•	•	•
Donations Vending Machine Revenue		,	•	'	,	,	'	1	,	'	,	,	,	
Cable TV Revenue														1
Forgiveness of Debt														•
Apartment Revenue														•
Interest Income Miscellaneous Revenue		•	,	•	•	,	1	,	,	•	,	,		
I														
Total Revenue	116.33	173,100	169,862	173,100	173,100	163,386	173,100	169,862	173,100	169,862	173,100	173,100	169,862	2,054,539
Personal Care Services														
Salaries and Wages for	29.92	44,518	43,082	44,518	44,518	40,210	44,518	43,082	44,518	43,082	44,518	44,518	43,082	524,160
Salaries and Wages for all	17.95	26,711	25,849	26,711	26,711	24,126	26,711	25,849	26,711	25,849	26,711	26,711	25,849	314,496
Casual Labor	. 463	6.874	6,653	72.8 9	6.874	8069	728 9	6 657	6.874	6 657	6.874	6.874	6,652	80 930
Employee Benefit Program	1.91	2,849	2,757	2,849	2,874	2,573	2,849	2,757	2,849	2,757	2,849	2,849	2,757	33,546
ŀ		•	•	•	1	•	1	•	•	1	•	1	1	•
I ravel Costs Contract Services														,
Miscellaneous			•	•	1	•	-	•	•	•		1		'
Total Personal Care Services	54.40	80,951	78,340	80,951	80,951	73,117	80,951	78,340	80,951	78,340	80,951	80,951	78,340	953,133
				_			_			_				

2nd Year ALZ. (worksheet)	sheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Health Services														
Salaries and Wages	,	1			1	1		•	•					1
Casual Labor				•	•	•	•	•						•
Payroll Taxes				•		•	•	•						•
Employee Benefit	' 0	'	- 210		'	' 66		- 210	'	- 210	' ' ' '	'	- 10	' 000 0
Travel Costs	61.0	577	210	577	577	707	577	917	577	917	577	577	216	2,020
Contract Services	0.50	744	720	744	744	229	744	720	744	720	744	744	720	8.760
Non-Legend Drugs	0.23	342	331	342	342	309	342	331	342	331	342	342	331	4,030
Legend Drugs	,	1	•		ı	1		•	ı			•	,	1
Beauty and Barber				•		•	•	•		•				
Bloodborne Pathogen				•		•	1	•		•				1
Total Health Services	0.88	1,309	1,267	1,309	1,309	1,183	1,309	1,267	1,309	1,267	1,309	1,309	1,267	15,418
Recreation Activities														
Salaries and Wages	1.07	1,590	1,539	1,590	1,590	1,436	1,590	1,539	1,590	1,539	1,590	1,590	1,539	18,720
Casual Labor	,													
Payroll taxes	0.10	153	148	153	153	139	153	148	153	148	153	153	148	1,806
Employee Benefit	0.04	64	62	25	49	2.	<u>4</u>	79	\$	62	49	64	62	/49
Travel Costs				•	•	•	•	•	•					•
Contract Services	0.10	149	4	149	149	134	149	441	149	144	149	149	144	1,752
Supplies	0.07	104	101	104	104	94	104	101	104	101	104	104	101	1,226
Total Recreational/Activity	1.38	2.060	1.993	2.060	2.060	1.861	2.060	1.993	2.060	1.993	2.060	2.060	1.993	24.254
Medically Related Patient		,			,	,	,			,	`		,	
Transportation														
Salaries and Wages Casual Labor	0.47	707	684	707	707	638	707	684	707	684	707	707	684	8,320
Payroll taxes	0.05	89	99	89	89	62	89	99	89	99	89	89	99	803
Employee Benefit Program	0.02	28	27	28	28	26	28	27	28	27	28	28	27	333
Meetings/Seminars/Training	,	,	,	٠	,	,	,	•	,	,	٠	,	,	,
Travel Costs	0.10	149	14	149	149	134	149	14	149	441	149	149	144	1,752
Contract Services		•	•	•	•	•	•	•	•	•	•	•		•
Depreciation/Automobiles				•	•	•	•	•						
Auto & Truck Maint, and			•	. —		•	. —	•		. —				•
Upkeep	0.05	74	72	74	74	29	74	72	74	72	74	74	72	876
R and M-Equipment		1	1	1	İ	1	1	•	İ	İ		1		•
Interest -Automobile	. 0	' 09	' %	- 09	' 9	' 5	' 09	' 07	' 04	- 85	' 9	' 09	' 04	- 704
Miscellaneous	0.01	15	8, 41	15	15	13	15	85 41	15	85 41	15	15	5°C 1	175
Total Transportation	0.74	1,101	1,065	1,101	1,101	994	1,101	1,065	1,101	1,065	1,101	1,101	1,065	12,960
Diefary														
Salaries and Wages	2.46	3,666	3,547	3,666	3,666	3,311	3,666	3,547	3,666	3,547	3,666	3,666	3,547	43,160
Casual Labor		25.7	2,42	25.7	254	320	354	342	35.4	347	351	35.4	243	7 167
Employee Benefit	47.0	t C	74.0		+	320	+555	245	+	7+5	+	† †	245	ŕ
Program	0.10	147	142	147	147	132	147	142	147	142	147	147	142	1,726
Meetings/Seminars/Training														
)		•	•	•	,	•	•	•	•	1	,	,	,	,
Travel Costs		•	•	•	•	•	•	•	•	•				•
Contract Services	. ;		' ;			' '	' !	' ;	. !	' ;	' !	. !	' ;	' 6
Dietary Supplies	0.32	476 6 324	461	476 6 324	476 6324	430	476 6 324	461	476 6 324	461	476 6 324	476 6 324	461	5,606 74 460
laneou		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Dietary	7:37	10,966	10,612	10,966	10,966	6,905	10,966	10,612	10,966	10,612	10,966	10,966	10,612	129,118
							_							

2nd Year ALZ. (worksheet)	ksheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Housekeeping/Laundry														
Salaries and Wages	1.53	2,274	2,201	2,274	2,274	2,054	2,274	2,201	2,274	2,201	2,274	2,274	2,201	26,780
Casual Labor Payroll taxes	0.15	219	212	219	219	198	219	212	219	212	219	219	212	2,584
Employee Benefit Program	90:00	91	88	91	91	82	91	88	91	88	91	91	88	1,071
Meetings/Seminars/Training		,	,	,	,	,	1	,	,		,	,	,	
Travel Costs				- , -			- ,-			-				
Housekeeping/Laundry Supplies	0.51	759	734	759	759	685	759	734	759	734	759	759	734	8,935
Contract Services	0.07	74	101	104 47	74	79	74	101	74	72	104 74	74	72	876 876
Miscellaneous Total Housekeeping/laundry	0.10	3,671	3,553	3,671	3,671	3,316	3,671	3,553	149 3,671	3,553	3,671	3,671	3,553	1,752 43,225
Operation /														
Salaries and Wage	1.07	1,590	1,539	1,590	1,590	1,436	1,590	1,539	1,590	1,539	1,590	1,590	1,539	18,720
Casual Labor Payroll Taxes	0.10	153	148	153	153	139	153	148	153	148	153	153	148	1,806
Employee Benefit Program Meetings/Seminars/Training	0.04	64	62	2	64	57	2	62	25	62	49	64	62	749
Troops of the state of the stat	•	•		•	•	•	•	•	•	•			•	•
Contract Services	0.14	208	202	208	208	188	208	202	208	202	208	208	202	2,453
Supplies Vehicle Maintenance	0.10	164	158 14.	164	164 149	134	149	158 44 1	164 149	158	164 149	164	158	1,927 1,752
Building Maintenance Equipment Maint	0.23	342	331	342	342	309	342	531	342	331	342	342	331	4,030
Utilities Sanitary and Pest Control	2.93	4,360	4,219	4,360	4,360	3,938	4,360	4,219	4,360	4,219	4,360	4,360	4,219	51,334
Miscellaneous	0.23	342	331	342	342	309	342	331	342	331	342	342	331	4,030
Total Maintenance	5.00	7,446	7,206	7,446	7,446	6,726	7,446	7,206	7,446	7,206	7,446	7,446	7,206	87,676
Administration & General	_				i i		1							
Salaries and wage Casual Labor	3.42	5,096	4,932	5,096	5,096	4,603	5,096	4,932	5,096	4,932	5,096	5,096	4,932	00,000
Payroll Taxes Employee Benefit	0.33	492	476	492	492	444	492	476	492	476	492	492	476	5,790
Program Meetings/Seminars/Training	0.14	204	197	204	204	184	204	197	204	197	204	204	197	2,400
Travel Costs	0.20	298 193	288 187	298	298 193	269 175	298	288	298 193	288	298 193	298 193	288 187	3,504 2,278
Contract Services Employee Records Check	0.22	327	317	327	327	296	327	317	327	317	327	327	317	3,854
Office Supplies	0.20	298	288	298	298	269	298	288	298	288	298	298	288	3,504
Management Services	5.86	8,655	8,493	8,655	8,655	8,169	8,655	8,493	8,655	8,493	8,655	8,655	8,493	102,727
Interest - Operating				' ' '		' ' '		' ' 6	' ' 6	1 1 0				
Amortization	0.20	- 298	987	- 298	- 298	- 607		- 788	- 298	987	- 298	- 298	987	5,504
Data Processing Legal and Accounting	0.33	- 491	475	491	- 491	. 444 . 444	- 491	- 475	- 491	475	- 491	- 491	475	5,782
Audit	0.10	149	144	149	149	134	149	144	149	144	149	149	144	1,752
l eleptione and relegiabil	0.39	580	562	580	580	524	280	562	580	562	580	580	562	6,833
ravel and Entertainment	0.14	208	202	208	208	188	208	202	208	202	208	208	202	2,453
Dues and Subscriptions	0.34	506 908	490	506	506 908	457	506	490	90s 806	490	506	506 908	490	5,957
Licenses	0.07	104	101	104	104	94	104	101	104	101	104	104	101	1,226
Bad Debts Postage	0.10	149 298	144 288	149	149 298	134 269	149 298	144 288	149 298	144 288	149 298	149 298	144 288	1,752 3,504
Miscellaneous		446	432	446	446	403	446	432	446	432	446	446	432	5,256
I otal Administrative	13.39	17,040	17,540	17,040	17,040	10,417	3 of 4	17,520	17,040	67,71	17,040	17,040	17,520	404,010

35,391 35,391 35,391 35,391 1,140 1,140 1,140 1,140 1,140 2,689 2,689 2,689 2,689 39,220 39,220 39,220 39,220 115,380 127,353 123,362 127,353 30,48,066 45,748 46,501 45,748		w.	35,391
2,689 2,689 2,689 2,689 2,689 115,380 127,353 113,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362 115,380 127,353 123,362		£, 1, 9,	V.
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35,391 35,391 35,391 35,391 1,140 1,		89	35,39
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1,140 1,140	1,140	04 68	
2,689 2,689 2,689 2,689 3,920 39,220 39,220 39,220 39,220 45,748 46,501 20,000 45,748 46,501 20,000	2,689	68	
39,220 39,220 39,220 39,220 115,380 127,353 123,362 1 48,006 45,748 46,501			
115,380 127,353 123,362 146,501 148,006 45,748 46,501 148,006 45,748 146,501 149,006			
115,380 127,353 123,362 48,006 45,748 46,501	39,220	20	39,220 39,220
48,006 45,748 46,501 26,48 30,494 30,494 30,494 32,	127,353	53	123,362 127,353
%V LC %V 3C	45,748	48	46,501 45,748
0/1:/7	26.4%		27.4% 26.4%
88,786 \$6,527 \$7,280 \$6,527	\$6,527	27	87,280 \$6,527
5.4% 3.8% 4.3% 3.8%	3.8%		4.3% 3.8%

Worksheet		Alexander	Alexander Hospital Conversion	ıversion					
3rd Year ALZ (worksheet)	ksheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	
Available Beds		2	2	2	2	2	2	2	
ALZ Licensed	Beds	20	20	20	20	20	20	20	
Medicaid ALZ Beds		48	48	48	48	48	48	48	
Private Pay ALZ	•	0	0	0	0	0	0	0	
Semi-Private ALZ		0	0	0	0	0	0	0	
Regular ACH Beds	•	0	0	0	0	0	0	0	
Private Pay	0	0	0	0	0	0	0	0	
Semi-Private		0	0	0	0	0	0	0	
Unavailable Beds		0	0	0	0	0	0	0	
		48	48	48	48	48	48	48	
Days		31	30	31	31	28	31	30	
Census-ALZ	Į.	1488	1440	1488	1488	1344	1488	1440	
Census-Private Pay ALZ		0	0	0	0	0	0	0	
Census-Semi- Private Pay ALZ		0	0	0	0	0	0	0	
Census-Special Assist		0	0	0	0	0	0	0	
Census-Private Pay		0	0	0	0	0	0	0	
Census-Semi-Private Pay	ļ	0	0	0	0	0	0	0	
Total Census	Ī	1488	1440	1488	1488	1344	1488	1440	
		Oct	Nov	Dec	.Ian	Feb	Mar	Anr	
Вохоппо	uaa	;		3		3		rde:	
Private Room/Board	à '	•	•	٠	٠	,	,	,	
Medicaid Room/Board	٠			•	•			•	
Private Room/Board-ALZ	,	•	•	•	,	٠	٠	•	
Medicaid Room/Board - ALZ		72,720	72,720	72,720	72,720	72,720	72,720	72,720	
Medicaid Room/Board-Hospice	,								
Hospice	,								
PSC-AlzheimersAdd On	48.68	72,436	70,099	72,436	72,436	65,426	72,436	70,099	
Personal Service Care-Basic	- 18.21	960 22	26.22	960 22	90 22	24 474	960 22	26 222	
Transportation	0.57	1	. '	· ·	'	· · ·	'	' '	
Transportation-ALZ	0.57	848	821	848	848	992	848	821	
Ambulation		•	•	•	•	•	•	•	
Personal Care-Toileting		1	•	•	•	i	i	1	
Personal Care-Eating	•	•	•	•	•	•	•	•	
Personal Care-Eating & Toilet		•	•	•	•	i	i	1	
Retro Charges									

-872,640

-72,720

72,436 27,096

31 1488 0 0 0 0 0

Jī

Jul

852,874 319,039

70,099

Personal Care Services Salaries and Wages for Payon I L8.33 173,100 169,862 173,100 173,100 Personal Care Services Salaries and Wages for Casual Labor 29.92 44,518 43,082 44,518 44,518 Casual Labor Payroll Taxes 4.62 6,874 6,652 6,874 6,874 Employee Benefit 1.91 2,849 2,737 2,849 2,849 Travel Costs - - - Contract Services - - -	Miscellaneous Revenue					•									•
s for 29.92 44,518 43,082 44,518 17.95 26,711 25,849 26,711 4.62 6.874 6.652 6.874 1.91 2,849 2,757 2,849	Total Revenue	116.33	173,100	169,862	173,100	173,100	163,386	173,100	169,862	173,100	169,862	173,100	173,100	169,862	2,054,539
Vages for latest 29.92 44.518 43.082 44.518 Vages for latest 17.95 26,711 25,849 26,711 4.62 6,874 6,652 6,874 efft 1.91 2,849 2,757 2,849 - - - - - coss - - - -	Personal Care Services														
Vages for 17.95 26,711 25,849 26,711 - 4.62 6,874 6,652 6,874 efft 1.91 2,849 2,757 2,849 - - - - - ces - - - -	Salaries and Wages for	29.92	44,518	43,082	44,518	44,518	40,210	44,518	43,082	44,518	43,082	44,518	44,518	43,082	524,160
efit 1.91 2,849 2,757 2,849	Salaries and Wages for	17.95	26,711	25,849	26,711	26,711	24,126	26,711	25,849	26,711	25,849	26,711	26,711	25,849	314,496
efit 1.91 2,849 2,757 2,849	Casual Labor	,													
1.91 2,849 2,757 2,849	Payroll Taxes	4.62	6,874	6,652	6,874	6,874	6,208	6,874	6,652	6,874	6,652	6,874	6,874	6,652	80,930
Travel Costs	Employee Benefit	1.91	2,849	2,757	2,849	2,849	2,573	2,849	2,757	2,849	2,757	2,849	2,849	2,757	33,546
Travel Costs Contract Services		,	•		•	,	•						•	•	•
Contract Services	Travel Costs	,					,						,	٠	•
	Contract Services	,												٠	•
Miscellaneous	Miscellaneous	,	•			•	,		,	•		,	,	•	,
Total Personal Care Services 54.40 80,951 78,340 80,951 80,9	Total Personal Care Services		80,951	78,340	80,951	80,951	73,117	80,951	78,340	80,951	78,340	80,951	80,951	78,340	953,133

Vending Machine Revenue Retro Charges Room & Board Refunds

Donations

Cable TV Revenue Forgiveness of Debt Apartment Revenue

3rd Year ALZ (worksheet)	sheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Health Services														
Salaries and Wages				ı			1							,
Casual Labor		1 1	1	1 1			1 1							
Funlovee Benefit														
Meetings/Seminars/	0.15	223	216	223	223	202	223	216	223	216	223	223	216	2,628
Travel Costs			•	•	•	•	•	•		•		•	•	
Contract Services	0.50	744	720	447 CVE	44. 44.	672	744 245	720	447 575	720	744 447	747 CA.E.	720	8,760
Legend Drugs	0.23	7+6	166	7+5	745	- '	7+6	100	246	166	745	7+6	166	o '
Beauty and Barber		i	•	•	•	•	•	1	i	1	,	•	,	•
Bloodborne Pathogen		1	1		1		1	•		•	1		•	1
Total Health Services	- 0.88	1,309	1,267	1,309	1,309	1,183	1,309	1,267	1,309	1,267	1,309	1,309	1,267	15,418
Recreation Activities														
Salaries and Wages	1.07	1,590	1,539	1,590	1,590	1,436	1,590	1,539	1,590	1,539	1,590	1,590	1,539	18,720
Payroll taxes	0.10	153	148	153	153	139	153	148	153	148	153	153	148	1,806
Employee Benefit	0.04	42	62	64	64	57	49	62	49	62	64	25	62	749
Travel Costs														
Contract Services Supplies	0.10	149 104	144 101	149 104	149 104	134 94	149 104	144 101	149 104	144 101	149 104	149 104	144 101	1,752 1,226
Miscellaneous		,						,	,	1				1
Total Recreational/Activity	1.38	2,060	1,993	2,060	2,060	1,861	2,060	1,993	2,060	1,993	2,060	2,060	1,993	24,254
Medically Related Patient Transportation	-		707	101	ror ror	023	100	9	505	707	ror For	100	07	000
Casual Labor	7+.0	0/	1 00	ò	/0/	000	0	100	0	1 00	0	/0/	1 00	0,320
Payroll taxes Employee Benefit Program	0.05	88 %	99	88 %	89	62	88 %	99	88 %	99	89	88 %	99	803
Meetings/Seminars/Training		i	ì	ì	ì	ì	ì	ì	i	i	ì	ì	i	}
Travel Costs	0.10	- 149	. 1	- 149	149	134	- 149	. 4 1	149	, 41	- 149	149	. 4 1	1,752
Contract Services		•	•	1	1	•	1	i	•	i		•	1	•
Deprectation/Automobiles Rent-Equipment														
Auto & Truck Maint. and														
Upkeep	0.05	74	72	74	74	29	74	72	74	72	74	74	72	876
Interest -Automobile														
Insurance-Automobile	0.04	09	58	09	09	54	09	58	09	58	09	09	58	701
Total Transportation		1,101	1,065	1,101	1,101	994	1,101	1,065	1,101	1,065	1,101	1,101	1,065	12,960
Dietary	_													
Salaries and Wages	2.46	3,666	3,547	3,666	3,666	3,311	3,666	3,547	3,666	3,547	3,666	3,666	3,547	43,160
Payroll Taxes	0.24	354	342	354	354	320	354	342	354	342	354	354	342	4,165
Employee Benefit Program	0.10	147	142	147	147	132	147	142	147	142	147	147	142	1,726
Meetings/Seminars/Trainin														
g Travel Costs		•		•	•		•	i		i		•	•	
Contract Services														
Dietary Supplies	0.32	476	461	476	476	430	476	461	476	461	476	476	461	5,606
Food Miscellaneous	67.4	6,524	0,120	0,324	0,324	2,712	0,524	0,120	6,524	0,120	0,524	0,324	0,120	- 14,400
Total Dictary	7.37	10,966	10,612	10,966	10,966	6,905	10,966	10,612	10,966	10,612	10,966	10,966	10,612	129,118

Jubanie I/Saisonie														
nousekeeping/Laundry														
Salaries and Wages	1.53	2,274	2,201	2,274	2,274	2,054	2,274	2,201	2,274	2,201	2,274	2,274	2,201	26,780
casual Labor Payroll taxes	0.15	219	212	219	219	198	219	212	219	212	219	219	212	2,584
Employee Benefit Program	90:0	91	88	91	91	82	91	88	91	88	91	91	88	1,071
Meetings/Seminars/Trainin														
Travel Costs														
Housekeeping/Laundry	ı													
Supplies Linen and Bedding	0.51	759	734	759	759	685	759	734	759	734	759	759	734	8, 4
Contract Services	0.05	74	72	74	74	<i>L</i> 9	74	72	47	72	74	74	72	6
Miscellaneous Total Housekeeping/laundry	0.10	3,671	3,553	3,671	3,671	3,316	3,671	3,553	3,671	3,553	3,671	3,671	3,553	1,752
Operation /														
Maintenance														
Salaries and Wage Casual Labor	1.07	1,590	1,539	1,590	1,590	1,436	1,590	1,539	1,590	1,539	1,590	1,590	1,539	18,720
Payroll Taxes	0.10	153	148	153	153	139	153	148	153	148	153	153	148	1,806
Employee Benefit Program	0.04	49	62	49	64	57	49	62	49	62	2	49	62	749
Meetings/Seminars/ Training														
Travel Costs														
Contract Services	0.14	208	202	208	208	188	208	202	208	202	208	208	202	2,4
Supplies	0.11	164	158	164 49 1	491 45	148	164	158	164	158	164 45	164	158	0, 4
venicle maintenance Building Maintenance	0.10	149 342	331	342	342	309	149 342	331	149 342	331	149 342	149 342	331	1,732 4,030
Equipment Maint Utilities	2.93	4 360	4 219	4 360	4 360	3 938	4 360	4 219	4 360	4 2 1 9	4 360	4 360	4 219	51.334
Sanitary and Pest Control						, ,			, , ,	, , ,				
Miscellaneous	0.05	242 74	72	342 74	242 74	606	342 74	72	242 74	72	342 74	342 74	72	876
Total Maintenance		7,446	7,206	7,446	7,446	6,726	7,446	7,206	7,446	7,206	7,446	7,446	7,206	87,6
Administration & General														
Salaries and Wage	3.42	5,096	4,932	5,096	960'5	4,603	5,096	4,932	960'5	4,932	2,096	2,096	4,932	000'09
Casual Labor Payroll Taxes	0.33	492	476	492	492	444	492	476	492	476	492	492	476	5,790
Employee Benefit Program	0.14	204	197	204	204	184	204	197	204	197	204	204	197	2,400
Meetings/Seminars/ Training	0.00	308	000	900	800	090	300	000	306	000	900	900	000	ď
Travel Costs	0.20	193	187	193	193	175	193	187	193	187	193	193	187	2,204
Contract Services	0.22	327	317	327	327	296	327	317	327	317	327	327	317	3,6
Employee Records heck	0.20	298	288	298	298	269	298	288	298	288	298	298	288	3,6
Office Supplies	0.10	149	44.	149	149	134	149	44.	149	44.	149	149	144	1,752
Central Office Overhead	5.86	6,055	8,493	6,033	6,055	8,109	6,055	8,493	6,055	6,493	6,055	6,055	6,493	102,
Interest - Operating	, 6	1 0	1 00	' 6	' 6	' (1 0	' 6	1 00	' 6	1 00	' 6	' 6	Ċ
Advertising Amortization	0.20	298	788	298	867	5697	298	887	867	887	867	298	788	3,504
Data Processing	,	,	•	1	,	•	,	•	•	,	,	,	•	
Legal and Accounting Audit	0.33	491	475 144	491 149	491	444 444 484	491	475	491	475	491	491 149	475	5,782
Telephone and														
l elegraph Travel and Entertainment	0.39	280	262	280	280	524	280	262	280	262	280	280	295	6,833
	0.14	208	202	208	208	188	208	202	208	202	208	208	202	2,453
Dues and Subscriptions	0.34	909	490	906	909	457	909	490	206	490	909	909	490	5,9
Insurance - General	0.61	806	878	806	806	820	806	878	806	878	806	806	878	10,6
Licenses Bad Debts	0.07	104	101	104	104	94 134	104	101	104	101 144	104	104	101	1,226
Postage	0.20	298	88.	208	298	769	298	886	906	1 000	208 208	208	388	- c
			2021	570	2/1	707	2 1	507	730	788	700	0.47	007	ָה ה

3rd Year ALZ (worksheet)	sheet)	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Property/Ownership/Use														
Depreciation - Land Improvements														
Depreciation - Bldgs.& Impr	,	•	٠			•	•	•	•	•	•	•		
Depreciation - Equipment		•	1	•	1	,	,	•	•	•	•	•	1	,
Depreciation - Automobiles	,													,
Rent for Facility	24.24	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	35,391	424,696
Rent for Other -														
Buildings/Land														
Real Estate Taxes	0.78	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	13,680
Interest - Mortgage /Fixed		002.0	002.0	0026	002 6	0896	0876	002 6	0876	0876	0876	0876	082 6	090 00
Miscellaneous	÷ .	7,009	7,009	7,009	7,009	7,009	2,009	7,009	7,009	7,003	7,009	7,009	7,009	32,203
Total of														
Property/Ownership/Use	26.86	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	39,220	470,644
Total Operating Expenses	87.92	127,353	123,362	127,353	127,353	115,380	127,353	123,362	127,353	123,362	127,353	127,353	123,362	1,500,297
Total Operating Profit/(Loss)	31.63	45,748	46,501	45,748	45,748	48,006	45,748	46,501	45,748	46,501	45,748	45,748	46,501	554,242
Gross Margin		26.4%	27.4%	26.4%	26.4%	29.4%	26.4%	27.4%	26.4%	27.4%	26.4%	26.4%	27.4%	27.0%
I														
Total Profit/(Loss)		\$6,527	\$7,280	86,527	\$6,527	\$8,786	\$6,527	\$7,280	86,527	\$7,280	\$6,527	\$6,527	\$7,280	83,598
ION	l	3.8%	4.3%	3.8%	3.8%	5.4%	3.8%	4.3%	3.8%	4.3%	3.8%	3.8%	4.3%	4.1%