



NC DEPARTMENT OF  
**HEALTH AND  
HUMAN SERVICES**  
Division of Health Service Regulation

ROY COOPER • Governor  
MANDY COHEN, MD, MPH • Secretary  
MARK PAYNE • Director

VIA EMAIL ONLY

July 12, 2018

Marisa Barone  
Mbarone@wakehealth.edu

**Exempt from Review**

**Record #:** 2651  
**Facility Name:** North Carolina Baptist Hospital  
**FID #:** 943495  
**Business Name:** North Carolina Baptist Hospital  
**Business #:** 1819  
**Project Description:** Renovate the 11th floors of the Ardmore Tower West, Ardmore Tower East and North Tower, and the 10th floor of Ardmore Tower West, on the NCBH main campus  
**County:** Forsyth

Dear Ms. Barone:

The Healthcare Planning and Certificate of Need Section, Division of Health Service Regulation (Agency), determined that based on your letter of July 9, 2018, the above referenced proposal is exempt from certificate of need review in accordance with N.C. Gen. Stat. §131E-184(g). Therefore, you may proceed to offer, develop or establish the above referenced project without a certificate of need.

However, you need to contact the Agency's Construction and Acute and Home Care Licensure and Certification Sections to determine if they have any requirements for development of the proposed project.

It should be noted that this determination is binding only for the facts represented by you. Consequently, if changes are made in the project or in the facts provided in your correspondence referenced above, a new determination as to whether a certificate of need is required would need to be made by the Agency. Changes in a project include, but are not limited to: (1) increases in the capital cost; (2) acquisition of medical equipment not included in the original cost estimate; (3) modifications in the design of the project; (4) change in location; and (5) any increase in the number of square feet to be constructed.

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES • DIVISION OF HEALTH SERVICE REGULATION  
HEALTHCARE PLANNING AND CERTIFICATE OF NEED SECTION  
LOCATION: 809 Ruggles Drive, Edgerton Building, Raleigh, NC 27603  
MAILING ADDRESS: 2704 Mail Service Center, Raleigh, NC 27699-2704  
www.ncdhhs.gov/dhsr/ • TEL: 919-855-3873

If you have any questions concerning this matter, please feel free to contact this office.

Sincerely,



Celia C. Inman  
Project Analyst



Martha J. Frisone  
Chief, Healthcare Planning and  
Certificate of Need Section

cc: [lpitman@wakehealth.edu](mailto:lpitman@wakehealth.edu)  
Construction Section, DHSR  
Acute and Home Care Licensure and Certification Section, DHSR  
Melinda Boyette, Program Assistant, Healthcare Planning, DHSR

July 9, 2018

Ms. Martha Frisone, Chief  
Ms. Celia Inman, Project Analyst  
Healthcare Planning and Certificate of Need Section  
Division of Health Service Regulation  
2704 Mail Service Center  
Raleigh, NC 27699-2704



**Re: North Carolina Baptist Hospital (FID # 943495 Lic # H0011) Request for Confirmation on CON Exemption, Renovations to 11 Ardmore Tower West, 11 Ardmore Tower East, 11 North Tower, and 10 Ardmore Tower West**

Dear Ms. Frisone and Ms. Inman,

Pursuant to N.C.G.S. § 131E-184(g), Exemptions from Certificate of Need Review, I am writing to request confirmation that the project described below for North Carolina Baptist Hospital ("NCBH") is exempt from review.

NCBH intends to renovate the 11<sup>th</sup> floor of Ardmore Tower West (ATW), the 11<sup>th</sup> floor of Ardmore Tower East (ATE), the 11<sup>th</sup> floor of North Tower (NT), and the 10<sup>th</sup> floor of ATW. These floors currently comprise 39 licensed general acute care, 16 licensed pediatric psychiatry, and 26 unlicensed observation beds, distributed as follows:

Table 1  
Current Bed Type and Count  
11 ATE, 11 ATE, 11 NT, and 10 ATW

11 ATW	13 Licensed General Acute Care Beds
11 ATE	26 Licensed General Acute Care Beds
11 NT	26 Unlicensed Observation Beds
10 ATW	20 Licensed Pediatric Psychiatry Beds

As discussed in the exemption letter filed by NCBH on May 29, 2018 and approved by the Agency on June 6, 2018 (Exemption Record #2598; Exhibit 1), the 39 licensed acute care beds from 11 ATW and 11 ATE will be relocated to the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower (RT). The newly renovated 8 and 11 RT will include an additional 16 licensed general acute care beds that will be relocated from the 2<sup>nd</sup> Floor of the Sticht Center (SC). A portion of the licensed pediatric psychiatry beds on 10 ATW (16 of the 20) will be relocated to 2 SC and the remaining four beds will be relocated to the Ground Floor of ATW. This project is expected to be complete in October 2018. Upon completion of this project 11 ATW, 11 ATE, 11 NT, and

10 ATW will be vacant. The table below illustrates the relocations described in Exhibit 1 and shows the net impact on the licensed general acute care and pediatric psychiatry beds.

Table 2  
Licensed Acute Care and Pediatric Psychiatry Beds on Impacted Units  
Current State & October 2018

	Licensed Gen Acute Care Beds on Impacted Units			Licensed Ped Psych Beds on Impacted Units		
	Current	Oct 2018	Difference	Current	Oct 2018	Difference
11 ATW	13	0	-13	0	0	0
11 ATE	26	0	-26	0	0	0
11 NT	0	0	0	0	0	0
2 SC	16	0	-16	0	16	+16
8 RT	0	27	+27	0	0	0
11 RT	0	28	+28	0	0	0
10 ATW	0	0	0	20	0	-20
G ATW	0	0	0	0	4	+4
<b>Total</b>	<b>55</b>	<b>55</b>	<b>0</b>	<b>20</b>	<b>20</b>	<b>0</b>

The need for renovations to 11 ATW, 11 ATE, 11 NT, and 10 ATW are a result of Wake Forest Baptist Medical Center (WFBMC) master facility planning, which concluded in the Spring. Renovations are required for the following reasons:

- 11 Ardmore Tower West

This unit is being renovated to modernize the facility and accommodate 19 unlicensed observation beds. Renovations for this unit also include the development of four unlicensed minor procedure rooms. These changes are required in response to WFBMC master facility planning.

- 11 Ardmore Tower East/11 North Tower

These units are being renovated for the relocation and expansion of the NCBH neonatal intensive care unit (NICU). The existing NCBH NICU consists of an open bay unit that does not meet modern standards and codes. The new NICU on 11 ATE/11 NT will consist of all private rooms with the exception of two rooms that will be available for twins. This modernization of the NICU will improve patient and family experience as well as patient safety. At project completion, the units will include 53 licensed general acute beds in 51 rooms. These beds will be relocated from 6 ATE, the current NICU location, and 8 RT.

- 10 Ardmore Tower West

This current location of pediatric psychiatry is being renovated to support licensed general acute care beds. Pediatric psychiatry will be relocated to 2 SC and G ATW as these locations represent a better physical location for psychiatric services. At project completion, this unit will include 30 licensed general acute care beds. These beds will be relocated from 8 and 11 RT.

This project is expected to be complete in June of 2019. The tables below illustrate the relocations of the impacted units and explain the final usage of each unit upon project completion in June 2019. Exhibit 2 includes a NCBH bed stacking diagram which outlines all current and planned locations of all NCBH licensed beds.

**Table 3**  
**Licensed General Acute Care Beds on Impacted Units**  
**Current State, October 2018, & June 2019**

	Current	Oct 2018	June 2019	Difference (June 2019-Oct 2018)	June 2019 Unit Function
11 ATW	13	0	0	0	Unlicensed Observation Unit
11 ATE	26	0	24	+24	NICU
11 NT	0	0	29	+29	NICU
2 SC	16	0	0	0	Pediatric Psychiatry Unit
8 RT	0	27	0	-27	Unlicensed Observation Unit
11 RT	0	28	0	-28	Unlicensed Observation Unit
6 ATE	28	28	0	-28	Decommissioned and Closed
10 ATW	0	0	30	+30	Licensed General Acute Care Unit
<b>Total</b>	<b>83</b>	<b>83</b>	<b>83</b>	<b>0</b>	

**Table 4**  
**Licensed Pediatric Psychiatry Beds on Impacted Units**  
**Current State, October 2018, & June 2019**

	Current	Oct 2018	June 2019	Difference (June 2019-Oct 2018)	June 2019 Unit Function
2 SC	0	16	16	+16	Pediatric Psychiatry Unit
10 ATW	20	0	0	-20	Licensed General Acute Care Unit
G ATW	0	4	4	+4	Ped Psych / Clinical Decision Unit
<b>Total</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>0</b>	

NCBH believes this project is exempt from review, as described below. Pursuant to N.C.G.S. § 131E-184(g):

*"The Department shall exempt from certificate of need review any capital expenditure that exceeds the two million dollar (\$2,000,000) threshold set forth in G.S. 131E-176 (16) b. if all of the following conditions are met:*

- (1) *The sole purpose of the capital expenditure is to renovate, replace on the same site, or expand the entirety or a portion of an existing health service facility that is located on the main campus.*

The sole purpose of the renovations to 11 ATW, 11 ATE, 11 NT, and 10 ATW are to renovate a portion of an existing health service facility, NCBH. All units are located on the NCBH main campus.

Pursuant to N.C.G.S. § 131E-176(14n), "Main campus" means all of the following for the purposes of G.S. 131E-184 (f) and (g) only:

- a. *The site of the main building from which a licensed health service facility provides clinical patient services and exercises financial and administrative control over the entire facility, including the buildings and grounds adjacent to that main building.*
- b. *Other areas and structures that are not strictly contiguous to the main building but are located within 250 yards of the main building.*

Exhibit 3 includes a campus map of NCBH and outlines the locations of Ardmore Tower, North Tower, and the offices of the Chief Executive Officer and Chief Financial Officer, who are responsible for financial and administrative control over NCBH. As illustrated on the map, all units are located on the NCBH main campus.

- (2) *The capital expenditure does not result in (i) a change in bed capacity as defined in G.S. 131E-176(5) or (ii) the addition of a health service facility or any other new institutional health service other than that allowed in G.S. 131E-176(16)b.*

The capital expenditure for renovating 11 ATW, 11 ATE, 11 NT, and 10 ATW does not result in a change in bed capacity as defined in G.S. 131E-176(5) or in the addition of a health service facility or any other new institutional health service other than that allowed in G.S. 131E-176(16)b. Upon completion of the renovation, 83 licensed general acute care beds will be relocated to the units being renovated. The locations from which the licensed beds will be relocated will be utilized as outlined in column five of Tables 3 and 4.

N.C.G.S. 131E-176(5) defines change in bed capacity as:

*(i) any relocation of health service facility beds, or dialysis stations from one licensed facility or campus to another, or (ii) any redistribution of health service facility bed capacity among the categories of health service facility bed as defined in G.S. 131E-176(9c), or (iii) any increase in the number of health service facility beds, or dialysis stations in kidney disease treatment centers, including freestanding dialysis units.*

This project does not involve (i) a relocation of health service facility beds from one licensed facility or campus to another, or (ii) a redistribution of health service facility bed capacity among the categories of health service facility beds as defined in G.S. 131E-176(9c), or (iii) an increase in the number of health service facility beds.

NCBH is licensed for 802 general acute care beds. See Exhibit 4 for the NCBH hospital license. NCBH is not proposing that any of its licensed beds be relocated to another facility or campus, be redistributed, or be increased. At the close of this project, NCBH will continue to be licensed for 802 general acute care beds and 44 psychiatric beds. The physical location of the beds will change as outlined in Tables 3 and 4 and Exhibit 2, however all relocations will occur within the NCBH main campus.

The only other possible new institutional health service which could be applicable to this project is major medical equipment (see N.C.G.S. § 131E-176(16)p.), which is defined in N.C.G.S. § 131E-176 (14o) as

*a single unit or single system of components with related functions which is used to provide medical and other health services and which costs more than seven hundred fifty thousand dollars (\$750,000). In determining whether the major medical equipment costs more than seven hundred fifty thousand dollars (\$750,000), the costs of the equipment, studies, surveys, designs, plans, working drawings, specifications, construction, installation, and other activities essential to acquiring and making operational the major medical equipment shall be included. The capital expenditure for the equipment shall be deemed to be the fair market value of the equipment or the cost of the equipment, whichever is greater. Major medical equipment does not include replacement equipment as defined in this section.*

As part of this project, NCBH does not intend to purchase any single piece of equipment which costs more than \$750,000, including surveys, designs, plans, working drawings, specifications, construction, installation, and other activities essential to acquiring and making operational the medical equipment for this project.

- (3) *The licensed health service facility proposing to incur the capital expenditure shall provide prior written notice to the Department, along with supporting documentation to demonstrate that it meets the exemption criteria of this subsection.*

NCBH respectfully requests that the CON Section confirm that, based on the facts stated above as well as the information included in the Exhibits, the NCBH Renovation of 11 ATW, 11 ATE, 11 NT, and 10 ATW t meets all of the exemption criteria in N.C.G.S. § 131E-184(g).

Please let me know if you have any questions or if additional information is needed.

Sincerely,



Marisa Barone  
Senior Planning Manager  
Wake Forest Baptist Medical Center

## Index of Exhibits

- 1 Exemption for Renovations to 8 and 11 RT
- 2 NCBH Bed Plans
- 3 NCBH Campus Map
- 4 NCBH License





NC DEPARTMENT OF  
**HEALTH AND  
HUMAN SERVICES**  
Division of Health Service Regulation

**ROY COOPER** • Governor  
**MANDY COHEN, MD, MPH** • Secretary  
**MARK PAYNE** • Director

VIA EMAIL ONLY

June 6, 2018

Marisa Barone  
Mbarone@wakehealth.edu

**Exempt from Review**

**Record #:** 2598  
**Facility Name:** North Carolina Baptist Hospital  
**FID #:** 943495  
**Business Name:** North Carolina Baptist Hospital  
**Business #:** 1819  
**Project Description:** Renovate the 8th and 11th floors of Reynolds Tower on the NCBH main campus  
**County:** Forsyth

Dear Ms. Barone:

The Healthcare Planning and Certificate of Need Section, Division of Health Service Regulation (Agency), determined that based on your letter of May 29, 2018, the above referenced proposal is exempt from certificate of need review in accordance with N.C. Gen. Stat. §131E-184(g). Therefore, you may proceed to offer, develop or establish the above referenced project without a certificate of need.

However, you need to contact the Agency's Construction and Acute and Home Care Licensure and Certification Sections to determine if they have any requirements for development of the proposed project.

It should be noted that this determination is binding only for the facts represented by you. Consequently, if changes are made in the project or in the facts provided in your correspondence referenced above, a new determination as to whether a certificate of need is required would need to be made by the Agency. Changes in a project include, but are not limited to: (1) increases in the capital cost; (2) acquisition of medical equipment not included in the original cost estimate; (3) modifications in the design of the project; (4) change in location; and (5) any increase in the number of square feet to be constructed.

If you have any questions concerning this matter, please feel free to contact this office.

Sincerely,

Celia C. Inman  
Project Analyst

Martha J. Frisone  
Chief, Healthcare Planning and  
Certificate of Need Section

cc: lpitman@wakehealth.edu  
Construction Section, DHSR  
Acute and Home Care Licensure and Certification Section, DHSR  
Amy Craddock, Assistant Chief, Healthcare Planning, DHSR

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES • DIVISION OF HEALTH SERVICE REGULATION  
HEALTHCARE PLANNING AND CERTIFICATE OF NEED SECTION

LOCATION: 809 Ruggles Drive, Edgerton Building, Raleigh, NC 27603  
MAILING ADDRESS: 2704 Mail Service Center, Raleigh, NC 27699-2704  
www.ncdhhs.gov/dhsr/ • TEL: 919-855-3873





May 29, 2018

Ms. Martha Frisone, Chief  
Ms. Celia Inman, Project Analyst  
Healthcare Planning and Certificate of Need Section  
Division of Health Service Regulation  
2704 Mail Service Center  
Raleigh, NC 27699-2704

**Re: North Carolina Baptist Hospital (FID # 943495 Lic # H0011) Request for Confirmation on CON Exemption – Renovations of the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower**

Dear Ms. Frisone and Ms. Inman,

Pursuant to N.C.G.S. § 131E-184(g), Exemptions from Certificate of Need Review, I am writing to request confirmation that the project described below for North Carolina Baptist Hospital ("NCBH") is exempt from review.

NCBH intends to renovate the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower, located on the NCBH main campus. These floors are currently vacant and are being renovated due to antiquated facilities that do not meet current standards. Renovations will include:

- Sprinkling of both the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower
- Air handler addition to service half of Reynolds Tower
- Upgrades of mechanical, electrical, and plumbing systems on both the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower
- Updates to all finishes on the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower

At completion of the project, 28 licensed general acute care beds and one unlicensed observation bed will be located on the 8<sup>th</sup> floor of Reynolds Tower and 27 licensed general acute care beds will be located on the 11<sup>th</sup> floor of Reynolds Tower. The 11<sup>th</sup> floor of Reynolds Tower will also include five outpatient infusion chairs.

The 55 licensed acute care beds that will be located on the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower will be relocated from the units outlined in the table below. The table below also notes how the units will be used upon the relocation of the licensed general acute care beds.

Table 1

Licensed Acute Care Bed Relocations

Unit Location	Licensed General Acute Care Bed Count	Post Relocation Usage of Unit
11 <sup>th</sup> Floor Ardmore Tower East	26 Beds	Unit will be decommissioned and closed.
11 <sup>th</sup> Floor Ardmore Tower West	13 Beds	Unit will be decommissioned and closed.
2 <sup>nd</sup> Floor Sticht Center	16 Beds	Pediatric Psychiatric Beds will be moved from the 10 <sup>th</sup> floor of Ardmore Tower West to the 2 <sup>nd</sup> Floor Sticht Center. The 10 <sup>th</sup> Floor of Ardmore Tower West will be decommissioned and closed.

Exhibit 1 includes an NCBH Bed Stacking Diagram which outlines in detail the current location of all licensed general acute care beds, the future location of all licensed general acute care beds upon completion of this project, and from which units bed relocations will occur.

NCBH believes this project is exempt from review, as described below. Pursuant to N.C.G.S. § 131E-184(g):

*"The Department shall exempt from certificate of need review any capital expenditure that exceeds the two million dollar (\$2,000,000) threshold set forth in G.S. 131E-176 (16) b. if all of the following conditions are met:*

- (1) *The sole purpose of the capital expenditure is to renovate, replace on the same site, or expand the entirety or a portion of an existing health service facility that is located on the main campus.*

The sole purpose of the renovations to the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower are to renovate a portion of an existing health service facility, NCBH. The 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower are located on the NCBH main campus.

Pursuant to N.C.G.S. § 131E-176(14n), "Main campus" means all of the following for the purposes of G.S. 131E-184 (f) and (g) only:

- a. *The site of the main building from which a licensed health service facility provides clinical patient services and exercises financial and administrative control over the entire facility, including the buildings and grounds adjacent to that main building.*
- b. *Other areas and structures that are not strictly contiguous to the main building but are located within 250 yards of the main building.*

Exhibit 2 includes a campus map of NCBH and outlines the locations of Reynolds Tower and the offices of the Chief Executive Officer and Chief Financial Officer, who are responsible for financial and administrative control over NCBH. As illustrated on the map, Reynolds Tower is located on the NCBH main campus.

- (2) *The capital expenditure does not result in (i) a change in bed capacity as defined in G.S. 131E-176(5) or (ii) the addition of a health service facility or any other new institutional health service other than that allowed in G.S. 131E-176(16)b.*

The capital expenditure for renovating the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower does not result in a change in bed capacity as defined in G.S. 131E-176(5) or in the addition of a health service facility or any other new institutional health service other than that allowed in G.S. 131E-176(16)b. The capital expenditure involves renovation of vacated units. Upon completion of the renovation, 55 licensed general acute care

beds will be relocated to the 8<sup>th</sup> and 11<sup>th</sup> floors of Reynolds Tower from the 11<sup>th</sup> floor of Ardmore Tower East (26 beds), the 11<sup>th</sup> floor of Ardmore Tower West (13 beds), and the 2<sup>nd</sup> Floor of the Sticht Center (16 beds). The vacated spaces will either be decommissioned or converted as outlined in Table 1 and Exhibit 1.

N.C.G.S. 131E-176(5) defines change in bed capacity as:

*(i) any relocation of health service facility beds, or dialysis stations from one licensed facility or campus to another, or (ii) any redistribution of health service facility bed capacity among the categories of health service facility bed as defined in G.S. 131E-176(9c), or (iii) any increase in the number of health service facility beds, or dialysis stations in kidney disease treatment centers, including freestanding dialysis units.*

This project does not involve (i) a relocation of health service facility beds from one licensed facility or campus to another, or (ii) a redistribution of health service facility bed capacity among the categories of health service facility beds as defined in G.S. 131E-176(9c), or (iii) an increase in the number of health service facility beds.

NCBH is licensed for 802 general acute care beds. See Exhibit 3 for the NCBH hospital license. NCBH is not proposing that any of its licensed beds be relocated to another facility or campus, be redistributed, or be increased. At the close of this project, NCBH will continue to be licensed for 802 general acute care beds. The physical location of the beds will change as outlined in Table 1 and Exhibit 1, however all relocations will occur within the NCBH main campus.

The only other possible new institutional health service which could be applicable to this project is major medical equipment (see N.C.G.S. § 131E-176(16)p.), which is defined in N.C.G.S. § 131E-176 (14o) as

*a single unit or single system of components with related functions which is used to provide medical and other health services and which costs more than seven hundred fifty thousand dollars (\$750,000). In determining whether the major medical equipment costs more than seven hundred fifty thousand dollars (\$750,000), the costs of the equipment, studies, surveys, designs, plans, working drawings, specifications, construction, installation, and other activities essential to acquiring and making operational the major medical equipment shall be included. The capital expenditure for the equipment shall be deemed to be the fair market value of the equipment or the cost of the equipment, whichever is greater. Major medical equipment does not include replacement equipment as defined in this section.*

As part of this project, NCBH does not intend to purchase any single piece of equipment which costs more than \$750,000, including surveys, designs, plans, working drawings, specifications, construction, installation, and other activities essential to acquiring and making operational the medical equipment for this project.

- (3) *The licensed health service facility proposing to incur the capital expenditure shall provide prior written notice to the Department, along with supporting documentation to demonstrate that it meets the exemption criteria of this subsection.*

NCBH respectfully requests that the CON Section confirm that, based on the facts stated above as well as the information included in the Exhibits, the NCBH 8<sup>th</sup> and 11<sup>th</sup> Floor Reynolds Tower Renovation Project meets all of the exemption criteria in N.C.G.S. § 131E-184(g).

Please let me know if you have any questions or if additional information is needed.

Sincerely,

A handwritten signature in black ink, appearing to read "Marisa Barone". The signature is fluid and cursive, with the first name "Marisa" being more prominent than the last name "Barone".

**Marisa Barone**  
**Senior Planning Manager**  
**Wake Forest Baptist Medical Center**

## INDEX OF EXHIBITS

1. Bed Stacking Diagram
2. Campus Map
3. NCBH License

Exhibit 1: Bed Stacking Diagram

Building	Floor	Current		Post Renovation		Net Change (Post Renovation - Current)
		Unit Name	Licensed General Acute Care Beds	Unit Name	Licensed General Acute Care Beds	
Reynolds Tower	11	Vacant	0	New Unit	28	28
	10	Orthopedics	20	Orthopedics	20	0
	9	Trauma/Gen Surg	25	Trauma/Gen Surg	25	0
	8	Vacant	0	New Unit	27	27
	7	Cardiology	25	Cardiology	25	0
	6	IAC	24	IAC	24	0
	5	CT/Vascular	23	CT/Vascular	23	0
	4	MICU	24	MICU	24	0
North Tower	11	Day Hospital	0	Closed	0	0
	10	Plastic/Burn	24	Plastic/Burn	24	0
	9	Hospitalist/Badge	14	Hospitalist/Badge	14	0
	8	Neph/Hemo	19	Neph/Hemo	19	0
	7	CV-ICU	22	CV-ICU	22	0
	6	Neonatal IAC	12	Neonatal IAC	12	0
	6	PSCC	8	PSCC	8	0
	5	Trauma ICU(5b)	11	Trauma ICU(5b)	11	0
	4	MICU(4ab)	22	MICU(4ab)	22	0
Ardmore Tower East	11					
	10	Gen Med	26	Gen Med	26	0
	9	Hospitalist	24	Hospitalist	24	0
	8	Gen Med/Hosp	26	Gen Med/Hosp	26	0
	7	Cardiology Inter	28	Cardiology Inter	28	0
	6	MICU	28	MICU	28	0
	5	Neurosurgery	26	Neurosurgery	26	0
	4	Neurology/EMU	23	Neurology/EMU	23	0
Ardmore Tower West	11					
	10					
	9	Peds HemoOnc	32	Peds HemoOnc	32	0
	8	Peds	28	Peds	28	0
	7	Clinic	0	Clinic	0	0
	6	PICU/Peds IAC	26	PICU/Peds IAC	26	0
	5	Neuro ICU	24	Neuro ICU	24	0
	4	Cash Labs	0	Cash Labs	0	0
Comprehensive Cancer Center	9	Surgical Oncology	40	Surgical Oncology	40	0
	8	Onc/ICU/BMT	28	Onc/ICU/BMT	28	0
	7	Oncology	40	Oncology	40	0
	6	Oncology	40	Oncology	40	0
	5	Day Hospital	0	Day Hospital	0	0
	5	Women's	19	Women's	19	0
Suchm Center	9	Rehab	0	Rehab	0	0
	25A			Psycho Psych	16	16
	25B	ACE	16	ACE	16	0
	15A	Adult Psych	0	Adult Psych	0	0
	15B	Vacant	0	Vacant	0	0

Total General Acute Care Beds:

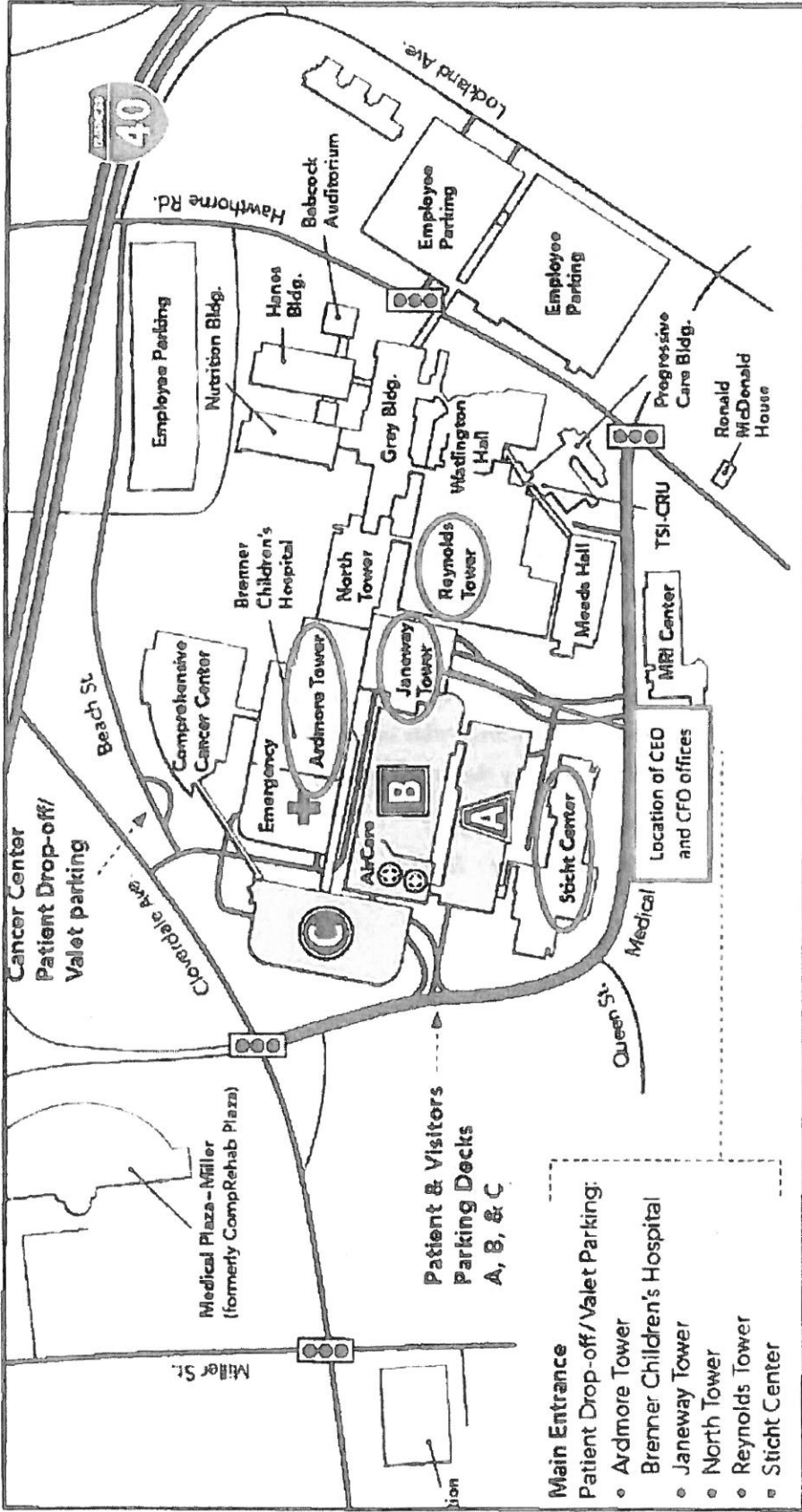
802

802

0



Exhibit 2: NCBH Campus Map



- Main Entrance**
- Patient Drop-off/Valet Parking:**
- Ardmore Tower
  - Brenner Children's Hospital
  - Janeway Tower
  - North Tower
  - Reynolds Tower
  - Sticht Center

# State of North Carolina

Department of Health and Human Services  
Division of Health Service Regulation


*Effective January 01, 2018, this license is issued to  
North Carolina Baptist Hospital  
to operate a hospital known as  
North Carolina Baptist Hospital  
located in Winston Salem, North Carolina, Forsyth County.*

*This license is issued subject to the statutes of the  
State of North Carolina, is not transferable and shall remain  
in effect until amended by the issuing agency.*

**Facility ID: 943495**  
**License Number: H0011**

**Bed Capacity: 885**  
**General Acute 802, Rehabilitation 39, Psych 44.**  
**Dedicated Inpatient Surgical Operating Rooms: 4**  
**Dedicated Ambulatory Surgical Operating Rooms: 0**  
**Shared Surgical Operating Rooms: 36**  
**Dedicated Endoscopy Rooms: 10**

Authorized by:



Secretary, N.C. Department of Health and  
Human Services



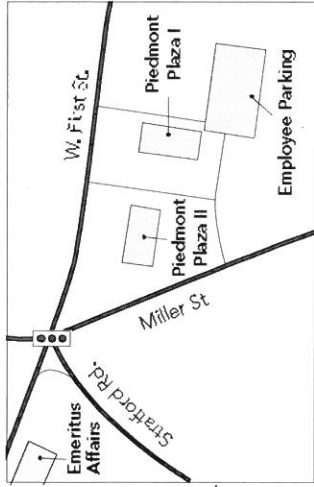
Director, Division of Health Service Regulation

Building	Floor	Current		October 2018		June 2019		Net Change (Prev Period - Current)
		Unit Name	Licensed General Acute Care Beds	Unit Name	Licensed General Acute Care Beds	Unit Name	Licensed General Acute Care Beds	
Ryvynids Tower	11	Vascular	0	New Unit	28	Observation Unit	0	-23
	10	Orthopedics	20	Orthopedics	20	Orthopedics	20	0
	9	Trauma/Gen Surg	25	Trauma/Gen Surg	25	Trauma/Gen Surg	25	0
	8	Vascular	0	New Unit	27	Observation Unit	0	-27
	7	Cardiology	25	Cardiology	25	Cardiology	25	0
	6	IMC	24	IMC	24	IMC	24	0
	5	CL/Vascular	23	CL/Vascular	23	CL/Vascular	23	0
	4	MICU	24	MICU	24	MICU	24	0
North Tower	11	Day Hospital	0	Closed	0	NICU	29	29
	10	Plastic/Burn	24	Plastic/Burn	24	Plastic/Burn	24	0
	9	Hospitalist/bed	14	Hospitalist/bed	14	Hospitalist/bed	14	0
	8	Neuro/Hem	19	Neuro/Hem	19	Neuro/Hem	19	0
	7	CV-ICU	22	CV-ICU	22	CV-ICU	22	0
	6	Neonatal IMC	12	Neonatal IMC	12	Neonatal IMC	12	0
	6	PSOC	8	PSOC	8	PSOC	8	0
	5	Trauma ICU (5h)	11	Trauma ICU (5h)	11	Trauma ICU (5h)	11	0
	4	MICU (4ah)	22	MICU (4ah)	22	MICU (4ah)	22	0
Ardmore Tower East	11	Gen Med	26	Closed	0	Closed	24	24
	10	Gen Med	26	Gen Med	26	Gen Med	26	0
	9	Hospitalist	24	Hospitalist	24	Hospitalist	24	0
	8	Gen Med/Insp	26	Gen Med/Insp	26	Gen Med/Insp	26	0
	7	Cardiology Inter	28	Cardiology Inter	28	Cardiology Inter	28	0
	6	NICU	28	NICU	28	NICU	0	-23
	5	Neurosurgery	26	Neurosurgery	26	Neurosurgery	26	0
	4	Neurology/FMII	23	Neurology/FMII	23	Neurology/FMII	23	0
Ardmore Tower West	11	Swing	13	Closed	0	Observation Unit	0	0
	10	Peds Psych	0	Closed	0	New Unit	30	30
	9	Peds HemoOnc	32	Peds HemoOnc	32	Peds HemoOnc	32	0
	8	Peds	28	Peds	28	Peds	28	0
	7	Clinic	0	Clinic	0	Clinic	0	0
	6	PICU/Peds MC	26	PICU/Peds MC	26	PICU/Peds MC	26	0
	5	Neuro ICU	24	Neuro ICU	24	Neuro ICU	24	0
	4	Cath Labs	0	Cath Labs	0	Cath Labs	0	0
Comprehensive Cancer Center	9	Surgical Oncology	40	Surgical Oncology	40	Surgical Oncology	40	0
	8	On-ICI/RMT	28	On-ICI/RMT	28	On-ICI/RMT	28	0
	7	Oncology	40	Oncology	40	Oncology	40	0
	6	Oncology	10	Oncology	10	Oncology	10	0
	5	Day Hospital	0	Day Hospital	0	Day Hospital	0	0
	5	Women's	19	Women's	19	Women's	19	0
Sticht Center	3	Rehab	0	Rehab	0	Rehab	0	0
	25A	Joint	16	Peds Psych	0	Peds Psych	0	0
	25B	ACE	16	ACE	16	ACE	16	0
	15A	Adult Psych	0	Adult Psych	0	Adult Psych	0	0
	15B	Vascular	0	Vascular	0	Vascular	0	0
Total General Acute Care Beds:		802	802	802	802	0	0	

Building	Floor	Current		October 2018		June 2019		Net Change (Post Renewal/Inn - Current)
		Unit Name	General Psychiatry Beds	Unit Name	General Psychiatry Beds	Unit Name	General Psychiatry Beds	
Reynolds Tower	11	Vacant	0	New Unit	0	Observation Unit	0	0
	10	Orthopedics	0	Orthopedics	0	Orthopedics	0	0
	9	Trauma/Gen Surg	0	Trauma/Gen Surg	0	Trauma/Gen Surg	0	0
	8	Vacant	0	New Unit	0	Observation Unit	0	0
	7	Cardiology	0	Cardiology	0	Cardiology	0	0
	6	IMC	0	IMC	0	IMC	0	0
	5	CI/Vascular	0	CI/Vascular	0	CI/Vascular	0	0
	4	MICU	0	MICU	0	MICU	0	0
North Tower	11	Day Hospital	0	Closed	0	MICU	0	0
	10	Plastic/Burn	0	Plastic/Burn	0	Plastic/Burn	0	0
	9	Hospitalist/bedside	0	Hospitalist/bedside	0	Hospitalist/bedside	0	0
	8	Neuro/Hem	0	Neuro/Hem	0	Neuro/Hem	0	0
	7	CV-ICU	0	CV-ICU	0	CV-ICU	0	0
	6	Neonatal IMC	0	Neonatal IMC	0	Neonatal IMC	0	0
	6	PSOC	0	PSOC	0	PSOC	0	0
	5	Trauma ICU (5h)	0	Trauma ICU (5h)	0	Trauma ICU (5h)	0	0
	4	MICU (4ah)	0	MICU (4ah)	0	MICU (4ah)	0	0
Ardmore Tower East	11	Gen Med	0	Closed	0	Closed	0	0
	10	Gen Med	0	Gen Med	0	Gen Med	0	0
	9	Hospitalist	0	Hospitalist	0	Hospitalist	0	0
	8	Gen Med/Ensp	0	Gen Med/Ensp	0	Gen Med/Ensp	0	0
	7	Cardiology Inter	0	Cardiology Inter	0	Cardiology Inter	0	0
	6	MICU	0	MICU	0	MICU	0	0
	5	Neurosurgery	0	Neurosurgery	0	Neurosurgery	0	0
	4	Neurology/FMII	0	Neurology/FMII	0	Neurology/FMII	0	0
Ardmore Tower West	11	Swrg	0	Closed	0	Observation Unit	0	0
	10	Peds Psych	20	Closed	0	New Unit	0	0
	9	Peds HemoCnc	0	Peds HemoCnc	0	Peds HemoCnc	0	0
	8	Peds	0	Peds	0	Peds	0	0
	7	Clinic	0	Clinic	0	Clinic	0	0
	6	PICU/Peds IMC	0	PICU/Peds IMC	0	PICU/Peds IMC	0	0
	5	Neuro ICU	0	Neuro ICU	0	Neuro ICU	0	0
	4	Cath Labs	0	Cath Labs	0	Cath Labs	0	0
	6	CDJ	0	CDJ / Peril Psych	4	CDJ / Peril Psych	4	0
Comprehensive Cancer Center	9	Surgical Oncology	0	Surgical Oncology	0	Surgical Oncology	0	0
	8	Onc/ICU/BMI	0	Onc/ICU/BMI	0	Onc/ICU/BMI	0	0
	7	Oncology	0	Oncology	0	Oncology	0	0
	6	Oncology	0	Oncology	0	Oncology	0	0
	5	Day Hospital	0	Day Hospital	0	Day Hospital	0	0
	5	Women's	0	Women's	0	Women's	0	0
Sticht Center	3	Rshab	0	Rshab	0	Rshab	0	0
	25A	Joints	0	Peds Psych	16	Peds Psych	16	0
	25B	ACE	0	ACE	0	ACE	0	0
	15A	Adult Psych	24	Adult Psych	24	Adult Psych	24	0
	15B	Vacant	0	Vacant	0	Vacant	0	0

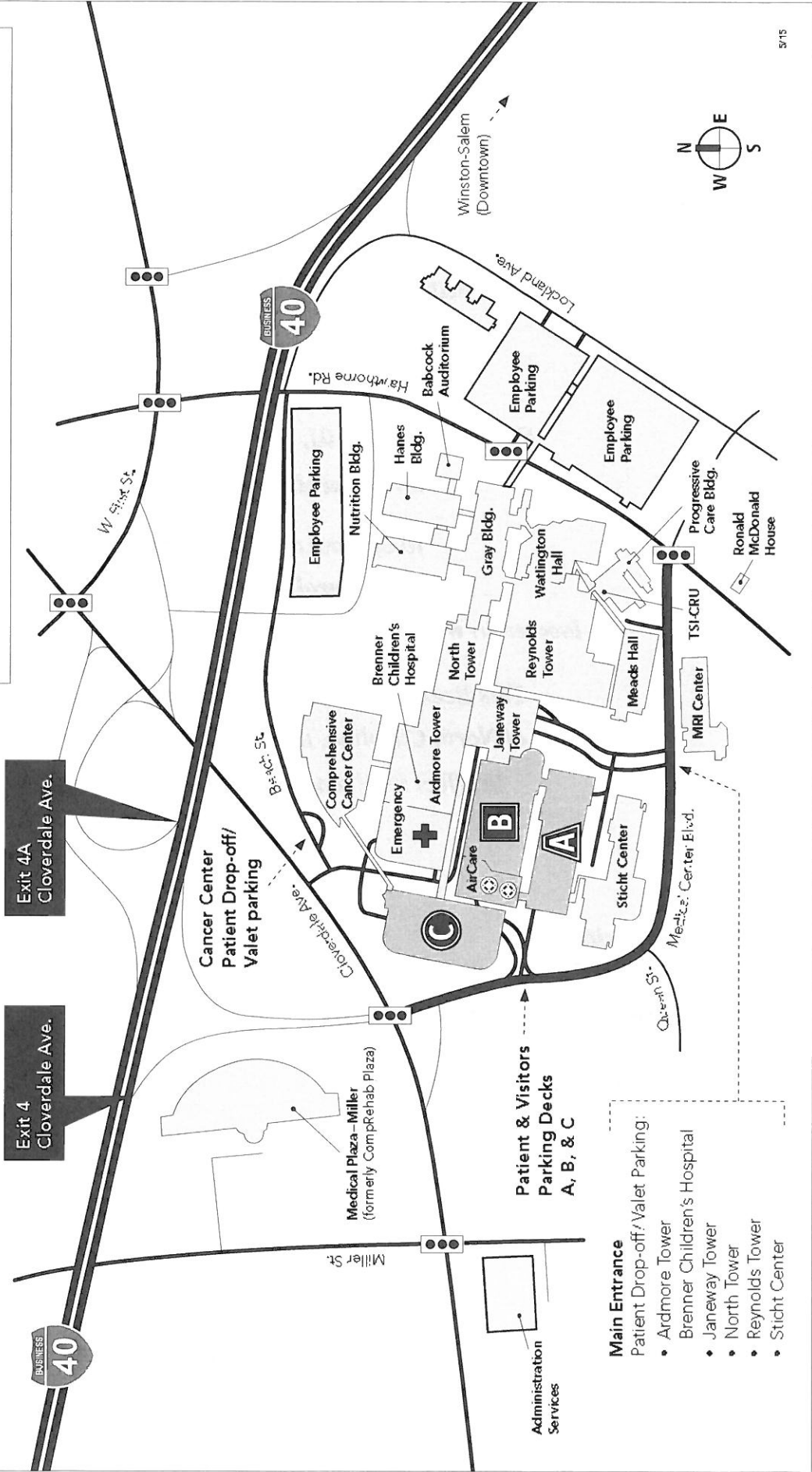
Total Psychiatry Beds	14	44	44	0
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Piedmont Plaza I and II are located 1 mile north of the Medical Center campus at the corner of Miller Street and West First Street.



**From Statesville** From Business 40 East, take Exit 4, Cloverdale Avenue. Go straight at light onto Medical Center Boulevard. Turn left into Patient & Visitor Parking Deck. For valet parking, go up hill and around curve to Main Entrance. Turn left. Go under building and straight ahead.

**From Greensboro** From Business 40 West, take Exit 4A, Cloverdale Avenue. Turn right onto Cloverdale Avenue. At traffic light, turn left onto Medical Center Boulevard. Turn left again into Patient & Visitor Parking Deck. For valet parking, go up hill and around curve to Main Entrance. Turn left. Go under building and straight ahead.



**Exit 4A**  
Cloverdale Ave.

**Exit 4**  
Cloverdale Ave.

**Cancer Center**  
Patient Drop-off/  
Valet parking

**Medical Plaza-Miller**  
(formerly ComprRehab Plaza)

**Patient & Visitors**  
Parking Decks  
A, B, & C

- Main Entrance**  
Patient Drop-off/Valet Parking:
- Ardmore Tower
  - Brenner Children's Hospital
  - Janeway Tower
  - North Tower
  - Reynolds Tower
  - Sticht Center

**Administration**  
Services

# State of North Carolina

## Department of Health and Human Services Division of Health Service Regulation

*Effective January 01, 2018, this license is issued to*

*North Carolina Baptist Hospital*

*to operate a hospital known as*

*North Carolina Baptist Hospital*

*located in Winston Salem, North Carolina, Forsyth County.*

*This license is issued subject to the statutes of the  
State of North Carolina, is not transferable and shall remain  
in effect until amended by the issuing agency.*

*Facility ID: 943495*

*License Number: H0011*

***Bed Capacity: 885***

*General Acute 802, Rehabilitation 39, Psych 44,*

**Dedicated Inpatient Surgical Operating Rooms: 4**

**Dedicated Ambulatory Surgical Operating Rooms: 0**

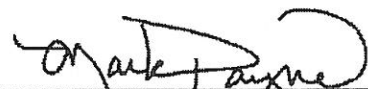
**Shared Surgical Operating Rooms: 36**

**Dedicated Endoscopy Rooms: 10**

Authorized by:



Secretary, N.C. Department of Health and  
Human Services



Director, Division of Health Service Regulation

All responses should pertain to October 1, 2016 through September 30, 2017

**E. Reimbursement Source.** (For "Inpatient Days," show Acute Inpatient Days only, excluding normal newborns.)

Campus - if multiple sites: \_\_\_\_\_

Primary Payer Source	Inpatient Days of Care (total should be the same as D.1.a - q total on p. 6)	Emergency Visits (total should be the same as G.3.b. on p. 8)	Outpatient Visits (excluding Emergency Visits and Surgical Cases)	Inpatient Surgical Cases (total should be same as 9.d. Total Surgical Cases-Inpatient Cases on p. 12)	Ambulatory Surgical Cases (total should be same as 9.d. Total Surgical Cases-Ambulatory Cases on p. 12)
Self Pay/Indigent/Charity	12,854	16,665	50,537	850	1097
Medicare & Medicare Managed Care	103,465	23,512	333,749	6,257	5754
Medicaid	51,314	34,721	149,877	2211	<del>3026</del> 3926
Commercial Insurance	143	699	6,616	108	123
Managed Care	44,261	22,051	322,019	4050	7998
Other (Specify)	11,239	5052	27,872	956	1102
<b>TOTAL</b>	<b>223,776</b>	<b>104730</b>	<b>890,670</b>	<b>14392</b>	<b>20500</b>

**F. Services and Facilities**

**1. Obstetrics**

	Enter Number of Infants
a. Live births (Vaginal Deliveries)	5
b. Live births (Cesarean Section)	<del>15</del> 15
c. Stillbirths	2
d. Delivery Rooms - Delivery Only (not Cesarean Section)	0
e. Delivery Rooms - Labor and Delivery, Recovery	
f. Delivery Rooms - LDRP (include in Item "D.1.m" on Page 6)	
g. Normal newborn bassinets (Level I Neonatal Services) Do not include in section "D. Beds by Service" on Page 6	0

**2. Abortion Services**

Number of procedures per Year 4  
 (Feel free to footnote the type of abortion procedures reported)





All responses should pertain to **October 1, 2015 through September 30, 2016.**

**E. Swing Beds**

Number of Swing Beds *	0
Number of Skilled Nursing days in Swing Beds	0

\* in a hospital designated as a swing-bed hospital by CMS (Centers for Medicare & Medicaid Services)

**F. Reimbursement Source** (For "Inpatient Days," show Acute Inpatient Days only, excluding normal newborns.)

**Campus – If multiple sites:** \_\_\_\_\_

Primary Payer Source	Inpatient Days of Care (total should be the same as D.1.a – q total on p. 6)	Emergency Visits (total should be the same as G.3.b. on p. 8)	Outpatient Visits (excluding Emergency Visits and Surgical Cases)	Inpatient Surgical Cases (total should be same as 9.d. Total Surgical Cases-Inpatient Cases on p. 12)	Ambulatory Surgical Cases (total should be same as 9.d. Total Surgical Cases-Ambulatory Cases on p. 12)
Self Pay/Indigent/Charity	14,476	19,514	52,457	917	1,034
Medicare & Medicare Managed Care	102,579	23,462	301,262	6,141	5,721
Medicaid	49,990	37,758	142,111	2,067	3,914
Commercial Insurance	650	635	6,383	67	116
Managed Care	46,407	23,505	322,101	4,462	8,193
Other (Specify)	10,112	4,842	24,190	881	947
<b>TOTAL</b>	<b>224,214</b>	<b>109,796</b>	<b>848,504</b>	<b>14,534</b>	<b>19,925</b>

**G. Services and Facilities**

**1. Obstetrics**

	Enter Number of Infants
a. Live births (Vaginal Deliveries)	2
b. Live births (Cesarean Section)	6
c. Stillbirths	

d. Delivery Rooms - Delivery Only (not Cesarean Section)	
e. Delivery Rooms - Labor and Delivery, Recovery	
f. Delivery Rooms – LDRP (include Item "D.1.m" on Page 6)	
g. Normal newborn bassinets (Level I Neonatal Services) Do not include with totals under the section entitled Beds by Service (Inpatient)	

**2. Abortion Services**

Number of procedures per Year 3  
 (Feel free to footnote the type of abortion procedures reported)



All responses should pertain to **October 1, 2014 through September 30, 2015.**

**D. Beds by Service (Inpatient) continued**

Number of Swing Beds *	
Number of Skilled Nursing days in Swing Beds	
Number of unlicensed observation beds	49

\* means a hospital designated as a **swing-bed hospital** by CMS (Centers for Medicare & Medicaid Services)

**E. Reimbursement Source** (For "Inpatient Days," show Acute Inpatient Days only, excluding normal newborns.)

Primary Payer Source	Inpatient Days of Care (total should be the same as D.1.a - q total on p. 6)	Emergency Visits (total should be the same as F.3.b. on p. 8)	Outpatient Visits (excluding Emergency Visits and Surgical Cases)	Inpatient Surgical Cases (total should be same as F.8.d. Total Surgical Cases-Inpatient Cases on p. 12)	Ambulatory Surgical Cases (total should be same as F.8.d. Total Surgical Cases-Ambulatory Cases on p. 12)
Self Pay/Indigent/Charity	12,714	19,725	53,821	845	1116
Medicare & Medicare Managed Care	100,766	22,936	278,037	6,097	5482
Medicaid	50,030	37,724	139,058	2120	3837
Commercial Insurance	2,322	923	9,829	96	199
Managed Care	45,619	23,191	305,456	4197	8034
Other (Specify)	9,177	4,446	19,546	858	880
<b>TOTAL</b>	<b>220,088</b>	<b>108,945</b>	<b>805,747</b>	<b>14,214</b>	<b>19,548</b>

**F. Services and Facilities**

**1. Obstetrics**

	Enter Number of Infants
a. Live births (Vaginal Deliveries)	2
b. Live births (Cesarean Section)	7
c. Stillbirths	1

d. Delivery Rooms - Delivery Only (not Cesarean Section)	0
e. Delivery Rooms - Labor and Delivery, Recovery	0
f. Delivery Rooms - LDRP (include Item "D.1.m" on Page 6)	0
g. Normal newborn bassinets (Level I Neonatal Services)	6
Do not include with totals under the section entitled Beds by Service (Inpatient)	

**2. Abortion Services**

Number of procedures per Year 1  
 (Feel free to footnote the type of abortion procedures reported)

