

May 1, 2014



Ms. Martha Frisone, Chief Certificate of Need Section Division of Health Service Regulation 809 Ruggles Drive Raleigh, NC 27603

Re: Public Written Comments

CON Project ID # G-10262-14, North Randolph Dialysis Center

CON Project ID # G-10265-14, Graham Dialysis

Dear Ms. Frisone:

The attached Public Written Comments are forward for consideration by the CON Project Analyst conducting the respective review. If you have any questions regarding these comments please feel free to contact me.

Respectfully,

Jim Swann

Director of Operations, Certificate of Need



1. The applicant has provided questionable and inconsistent information with regard to the patient origin. Consequently, the applicant should be found non-conforming to Review Criterion 3.

The applicant has included the following table on page 22 of the application.

WFUHS RANDOLPH COUNTY PATIENTS

FACILITY	ICH	номе
НРКС	23	8
TVDC	15	0
TDC	1	0
LXDC	0	4
PDC	0	1
TOTAL	39	13
Total Randolph County Patients Reported in the January 2014 SDR	161	16
WFUHS Randolph County Patients as a Percentage of All Randolph County Patients Reported in the January 2014 SDR	24.22%	81.25%

Source: Application

However, this information is not consistent with the DHSR / Medical Facilities Planning Section, Patient Origin Report which was available on December 31, 2013. The Patient Origin Report is derived from provider reported data, for the period ended June 30, 2013. This same information led to the formulation of the January 2014 SDR.

There are several inconsistencies between the above table, and the Patient Origin Report. The Patient Origin Report includes the following information regarding providers who were serving ESRD patients of Randolph County as of June 30, 2013 (the same date as reported for the January 2014 SDR). A copy of the Patient Origin Report from DHSR / Medical Facilities Planning is attached as Attachment 1.

	Facilities serving residen	ts of Randolph	county		
Provider Number	Facility Name	Facility County	Home Patient	In- Center Patient	County Total
34-2524	BMA of Asheboro	Randolph	0	104	104
34-2639	Thomasville Dialysis Center	Davidson	0	33	33
34-2621	Carolina Dialysis Siler City	Chatham	0	9	9
34-2514	High Point Kidney Center	Guilford	7	0	7
34-2504	BMA of Greensboro	Guilford	6	1	7
34-2600	BMA of Southwest Greensboro	Guilford	0	4	4
34-2553	Lexington Dialysis Center	Davidson	2	2	4
34-2537	BMA of South Greensboro	Guilford	0	3	3
34-2599	Triad Dialysis Center	Guilford	0	3	3
24-2567	Burlington Dialysis	Alamance	0	1	1
34-2555	Dialysis Care of Moore County	Moore	1	0	1
34-2533	BMA Burlington	Alamance	0	1	1
	Randolph Totals		16	161	177

Source: Patient Origin Report

The next table illustrates the differences between the Patient Origin Report and the information provided by the applicant:

Pa	tient Origin Re	port			Information from the Applicant				
Facility Name			County Total	Home Patient	In- Center Patient	Total			
Thomasville Dialysis									
Center	Davidson	0	33	33	. 0	15	15		
High Point Kidney Center	Guilford	7	0	7	8	23	31		
Lexington Dialysis Center	Davidson	2	2	4	4	0	4		
Triad Dialysis Center	Guilford	0	3	3	0	1	1		
Piedmont Dialysis Center	Forsyth				1	0	1		
Randolph Tota	als	9	38	47	13	39	52		

The above table clearly depicts the inconsistency between the information provided by the applicant which led to development of the January 2014 SDR, and the information provided within the application.

Information within CON applications is routinely evaluated by the Certificate of Need Project Analyst. Ms. Frisone, Interim Chief of CON, recently testified at a CON Contested Case Hearing that the information within the application should be "reasonable, supported and credible". In the instant case, the information provided is inconsistent with other information provided by, or on behalf of, the applicant.

This inconsistency should lead the CON Analyst to determine the information to be less than credible, and therefore non-conforming to CON Review Criterion 3.

2. The applicant has failed to adequately report required capital expenditures for the project. The applicant has proposed to transfer dialysis machines and chairs (equipment) from the High Point Kidney Center to the new center (see application page 50, Footnote 17). Yet, the applicant has not proposed any capital cost for this equipment.

It is not sufficient to say that there is no capital cost because the equipment has been purchased by another entity within the WFUHS system and will be transferred to the new facility. NC GS 131E-176 defines capital expenditure to include the fair market value of the equipment which would have been considered a capital expenditure if the person had acquired it by purchase:

(2d) "Capital expenditure" means an expenditure for a project, including but not limited to the cost of construction, engineering, and equipment which under generally accepted accounting principles is not properly chargeable as an expense of operation and maintenance. Capital expenditure includes, in addition, the fair market value of an acquisition made by donation, lease, or comparable arrangement by which a person obtains equipment, the expenditure for which would have been considered a capital expenditure under this Article if the person had acquired it by purchase.

[emphasis added by BMA].

Failure to report the fair market value of the dialysis machines and chairs must result in a finding of nonconforming to CON Review Criterion 5.

3. BMA suggests that the applicant has understated the cost of development for the facility and consequently fails to conform to CON Review Criterion 5. In the table of development costs on page 51 of the application includes only \$36,700 for architect and engineering fees. These costs appear to be unusually low for development of a project such as this. Moreover, the costs do not seem to be included within another line item in the table of costs; consider the line directly above for landscaping costs which clearly includes a note indicating these costs are included within the construction contract. Absent such an indication, one must conclude the architect fees are not included elsewhere.

Recent CON applications filed by BMA and DaVita have reported significantly higher costs associated with architect and engineering fees. The following table illustrates just a few of the applications for new facilities filed in recent years. Each of these projects is for development of a new dialysis facility with a home dialysis program, similar to proposed North Randolph project.

CON Project ID#	Applicant	Project Name	Square footage	Total Capital Costs	Sosts	Architect and Engineering Costs	and y Costs	A&E % of Total Costs
G-10264-14	WFUHS	North Randolph	10286	\$ 3,29	3,295,700	&	36,700	1.11%
D-10247-14	BMA	FMC Watauga	10835	1,99	1,997,121	\$ 1	123,925	6.21%
G-10265-14	DaVita	Graham Dialysis	10800	2,17	2,172,477	\$ 1	115,000	5.29%
F-10219-13	DaVita	Huntersville Dialysis	0096	1,98	,983,114	\$ 1	134,100	6.76%
L-10177-13	BMA	FMC South Rocky Mount	9411	1,67	1,679,564	\$	99,352	5.92%
J-10152-13	BMA	FMC Northern Wake	9308	3,37	3,374,036	\$	90,624	2.69%
K-10099-13	BMA	FMC Tar River	8000	1,51	1,518,384	\$	89,949	5.92%
P-10051-12	BMA	FMC Sea Spray	7656	1,36	,369,725	\$	74,368	5.43%
N-10201-13	DaVita	Scotland Dialysis	7400	1,57	1,574,227	\$	75,000	4.76%
L-10211-13	DaVita	Nash County Dialysis	7400	1,58	1,589,227	\$	75,000	4.72%
R-10176-13	DaVita	Albemarle Dialysis	6823	\$ 1,79	1,796,866	\$	70,000	3.90%
K-10126-13	DaVita	Youngsville Dialysis	0029	1,26	1,260,489	\$	60,000	4.76%
		Average of BMA	BMA and DaVita A&E Costs:	&E Costs:				5.12%

architect and engineering fees average greater than 5% of the total capital costs. Thus one should assume that the Further, to the extent that such projected costs are unreliable, the application should be found With the exception of the WFUHS North Randolph application (first application in the table), this table is rank ordered costs reported by BMA and DaVita are typical for the industry. Consequently, it appears that WFUHS has under reported its probable architect fees for this project. Thus the projected costs of the applicant should be considered by square footage of the facility (it could have been rank ordered in any number of ways). As this table demonstrates, other recent proposals for new dialysis facilities which included home therapies (both BMA and DaVita), the typical nonconforming to CON Review 5. unreliable.

4. The applicant has failed to report property taxes for the facility real property. The Randolph County property tax rate is \$0.61 per \$100 valuation (See Attachment 2 for Randolph County tax valuation information). The \$0.61 tax rate is just the Randolph County rate and does not include local and/or fire protection tax rates. In this case the applicant is projecting to develop a facility valued at \$3,295,700 (applicant's estimate of development costs). Property taxes just for the Randolph County assessment would exceed \$20,000 annually.

Failure to appropriately account for all probable expenses of the facility must cause the CON Project Analyst to question the reliability of the financial projections of the applicant. If the financial projections are questionable, the application should be found nonconforming to CON Review Criterion 5.

5. The applicant has indicated in Section X of the application, on page 57) that the Medicare Allowable Charge for dialysis is \$245. The applicant has indicated on page 74 that calendar year 2016 is the projected Operating Year 1 of this project, and calendar year 2017 is the projected Operating Year 2. However, the applicant has continued to use the current Medicare reimbursement rates and has not provided any indication of the projected decreases in Medicare reimbursement for dialysis.

Medicare has indeed proposed a 12% cut in drug payments for ESRD care (See Attachment 3). This reduction for dialysis treatment was announced on November 22, 2013, and is scheduled to go into effect beginning in 2016.

The applicant should have been aware of the proposed reductions in reimbursement. Consequently the applicant should have projected lower Medicare allowable rates for 2016 and forward. As a result of using the current Medicare allowable and failing to use a lower rate for future years, the applicant has overstated revenues to be earned by the facility. The application is therefore not based upon credible information and should be found non-conforming to CON Review Criterion 5.

6. The applicant has proposed questionable staffing for its home training program. The applicant has proposed to serve an average of 19 home patients in Operating Year 2 with only 0.5 FTE for home training. This equates to 38 patients to one FTE for the home training RN. This is an unmanageable staffing ratio. The applicant suggests:

"The home dialysis training nurse, and RN specializing in the training and care of home dialysis patients, will instruct and oversee the home dialysis patient's training to ensure proper techniques and care are taken when treatments are performed."

The CON Analyst must consider the representations of the applicant, as expressed within the application. In this case, the applicant is suggesting that a 0.5FTE RN can provide training for the home training patients who require training, or re-training visits, manage the patients for their monthly office visit, manage to visit each patient in the home on an annual basis, manage call from patients with problems/questions, and also perform the routine nursing duties associated with a home training program of this size.

BMA has reviewed several other recent CON applications by both BMA and DaVita with regard to home training staffing and numbers of patients to be served. Consider the following:

CON Project ID#	Applicant	Project Name	Home Patients	Operating Year 2 Home Training FTE
G-10264-14	WFUHS	North Randolph	20	0.5
D-10247-14	BMA	FMC Watauga	24.8	1.7
G-10265-14	DaVita	Graham Dialysis	28	1
F-10219-13	DaVita	Huntersville Dialysis	5	0.5
L-10211-13	DaVita	Nash County Dialysis	9	0.4
N-10201-13	DaVita	Scotland Dialysis	1	0.4
L-10177-13	ВМА	FMC South Rocky Mount	35	3
R-10176-13	DaVita	Albemarle Dialysis	41	3
J-10152-13	BMA	FMC Northern Wake	12	1
K-10126-13	DaVita	Youngsville Dialysis	11	1
K-10099-13	ВМА	FMC Tar River	8	0.75
P-10051-12	BMA	FMC Sea Spray	14	1
Averag	e BMA and I	DaVita New Facilities	17.2	1.3

BMA suggests the proposed staffing for the home training program is insufficient to ensure quality care is provided to the home patient population proposed to be served. Failure to provide sufficient staffing should cause the CON Analyst to deem the project nonconforming to CON Review Criterion 7.

7. In addition to insufficient home training staff, the applicant appears to have fallen short of its stated staffing plan for Operating Year 2. The applicant represents in Section VII of the application that is proposes to staff the facility at no more than one direct care staff person, per three patients.

"In the above charts, the first number represents the number of patients for the shift and the second number represents the number of staff members assigned for the shift. Please note that the average number of patients to staff will be no more

than three (3) patients per direct care staff members, which further emphasizes the commitment of the facility to providing safe, quality care to the ESRD patient."

Application page 49, last paragraph.

In the NRDC OY1 Projected Schedule on page 49, the applicant clearly represents that it will provide a 1:3 staffing ratio. However, the applicant has not provided any allowance for additional staff which would be required in order for the applicant to maintain such staffing levels for Operating Year 2.

The Chart is specific to Operating Year 1 and 52 patients. In Operating Year 2 the applicant projects to serve 57 in-center patients. Assuming the same 1:3 staffing ratio, the applicant would need to hire at least one additional staff member for the evening shift in Operating Year 2. However, the applicant has not provided any indication in the table at VII.1 or X.5 that additional staff would be hired.

As an additional consideration, to the extent that the applicant proposes to hire additional staff, such should be reflected within the application and the salary/benefit costs of that staff member should be reflected. Absent any projection of such addition to the staffing, the applicant has failed to account for all probable expenses, and is therefore nonconforming to CON Review Criterion 5.

8. The applicant has stated in several locations throughout the application that it will be offering home dialysis. This is clearly stated in the response to I.8 where the applicant defines the scope of the project. Further, the applicant proposes to serve home patients as discussed in the response to III.7. The applicant also indicates in its financial projections within Section X of the application that it will serve home patients. Finally, the applicant has provided a floor plan in Attachment T which reflects 10 dialysis stations within the in-center treatment area and three home training suites. The applicant includes the following statement in response to V.2.d on page 32:

"NRDC will provide ICH services as well as home dialysis training and support services for all modalities of dialysis, offering a full range of dialysis options to its patients."

Clearly the applicant is planning to include home hemodialysis training and support.

The CON Section has historically indicated that home hemodialysis training requires a dialysis station. Further, the CON Section has also indicated that home hemodialysis stations are not dual use stations, meaning that the station must be dedicated to the provision of home hemodialysis training and support even during periods when a home patient is not in training.

This necessarily results in a corresponding reduction in the number of in-center dialysis stations. Thus, a new 10 station dialysis facility, constructed as the applicant suggests would realize its station allocation as follows:

In-Center Dialysis Stations	8
Isolation/Separation	1
Home hemodialysis	11
Total Stations	10

The applicant has proposed to develop 10 stations and a home hemodialysis station for a total of 11 stations at the center. Consequently the applicant has proposed to develop more than the 10 stations as indicated. Thus, the applicant is non-conforming to Policy ESRD 2. Development of 11 dialysis stations would result in a surplus of stations in Randolph County. The application should be denied.

9. In addition to the preceding discussion regarding the home hemodialysis training station, BMA notes that the applicant has suggested it would provide dialysis care and treatment for an average of 52 in-center dialysis patients in Operating Year 1, and an average of 57 in-center dialysis patients in Operating Year 2. This proposal seems dubious in light of the CON Section historical approach to home hemodialysis training stations.

Utilization of one station for dedicated home hemodialysis training and support obviously leaves nine stations for the in-center dialysis program. Assuming for moment that no patients will require dialysis in an isolation/separation area, 100% capacity for the facility, with three daily shifts as suggested by the applicant, is a maximum of 54 patients (9 stations X 6 weekly shifts = capacity for 54 patients). How would the applicant propose to dialyze more than 54 patients?

The applicant could propose to operate an additional overnight dialysis shift. However, the applicant has not offered any such indication, nor has the applicant provided appropriate levels of staffing for operation of an overnight shift.

The applicant could propose shorter dialysis treatment times in order to provide treatment for more patients throughout the day. In-center dialysis treatment averages four hours per patient. Shorter treatments potentially compromise the quality of care provided to the patient. It is doubtful that the applicant would propose to compromise quality of care. Therefore the applicant has apparently not fully considered all dynamics associated with the operation of the facility. Thus this proposal would seem to be <u>not</u> the best alternative and is therefore nonconforming to CON Review Criterion 4.

10. The application is internally inconsistent with regard to the proposed site of development. The applicant has indicated that its primary site is: 1449 E. Sunrise Avenue, Thomasville, NC 27360

However, the letter from Shelco included in Attachment T indicates that Shelco is offering a quote for a site in Trinity, NC. The applicant has not made a single representation of developing a facility in Trinity. While the applicant did identify three sites, the primary site was identified to be within Thomasville, and the secondary and tertiary sites were identified with addresses in High Point. The letter from Shelco was dated February 14, 2014, fully one month before the application was filed. If this was an error, the applicant had ample time to obtain a corrected letter.

This inconsistency must cause the CON Project Analyst to question the credibility of the information provided. Where exactly does the applicant propose to develop the project?

The applicant has not provided any information to support development of the project at another location for the same costs. The information provided by the applicant should lead the CON Analyst to determine the application to be non-conforming to CON Review Criterion 12.

- 11. The applicant is proposing to duplicate existing health services by the relocation of the home dialysis program to Randolph County. BMA Asheboro has an existing home dialysis training and support program. Unlike in-center dialysis stations which have a finite capacity, home dialysis programs have no restrictions on the number of patients which could be trained and supported. BMA Asheboro has a home training program with an adequate number of training rooms to support the home dialysis patient population of Randolph County. The applicant is proposing to duplicate existing services and is therefore not conforming with Criterion 6.
- 12. The applicant has not demonstrated how the development of this facility will have a positive impact upon the cost effectiveness, quality, and access to the services proposed. As noted within the WFUHS application, BMA Asheboro currently has capacity for additional dialysis patients. Further, and as will be seen in the comparative analysis discussion which follows, the applicant does not have lower operating costs on a per treatment basis. And, the applicant's proposal on a per station basis is far and above a more costly proposal than that offered by BMA. Therefore the applicant should be found non-conforming to Criterion 18A.

COMPARATIVE ANALYSIS

In addition to the preceding discussion regarding nonconformities with Policy ESRD-2, and CON Review Criteria 3, 4, 5, 6, 7, 12, and 18A. BMA notes that because this is a competitive application, the CON Analyst will also prepare a comparative analysis. BMA understanding is that there is no single exhaustive list of factors to be use within the comparative analysis. A review of recent competitive ESRD reviews does indicate some common areas which have been used. BMA considered the 2010 Randolph and Cabarrus reviews, the 2011 Harnett and Northampton reviews, the 2012 Macon County review, and the 2013 Nash and Scotland reviews. From these, BMA offers the following for consideration by the Analyst:

Access by underserved groups

The CON Agency has historically looked to payor mix information for an indication of service to Medicare and/or Medicaid recipients. In this review the analyst will note that the applicant has provided its payor mix in an aggregate form while BMA has provided separate payor classifications for the home and in-center program. In order to perform a comparison of similar projections it would be necessary to evaluate both applicants in with an analysis of the aggregate payor mix (it is not possible to separate the home and in-center projections of the applicant, but it is possible to combine the BMA projections). The following information demonstrates one way in which to aggregate the BMA projections (so that a comparison of similar projections may be made)¹. As the Analyst will note, BMA has projected a slight change in the payor classifications for Operating Year 2.

- Step 1: Determine the number of treatments for in-center and home by payor classification. This information is obtained from the In-Center and Home revenue projections included in Section X of the BMA application.
- Step 2: Aggregate the total treatments for the facility by adding the number of treatments within each payor classification.

¹ BMA notes that this was not a part of the BMA application and that this is in no way intended to change the representations of the information within the BMA application. Rather this is merely an effort to assist the CON Analyst with conducting a comparative analysis of the two competing applications, such that the two applications can be fairly evaluated. BMA also notes that to the best of BMA knowledge, there are no rules or policies of the CON Agency which preclude such an analysis by the Analyst.

Step 3: Determine percentages by diving the number of treatments within each payor classification by the number of total treatments to be performed for the year.

Operating Year 2	In-Cer	nter	Hor	me	Aggre	gate
Payor Classification	Treatments	%	Treatments	%	Treatments	%
Private Pay	0	0.00%	0	0.00%	0	0.00%
Commercial Insurance	1866	7.94%	340	18.17%	2206	8.70%
Medicare	15321	65.24%	995	53.13%	16315	64.35%
Medicaid	1447	6.16%	0	0.00%	1447	5.71%
VA	1197	5.10%	0	0.00%	1197	4.72%
Medicare / Medicaid	0	0.00%	0	0.00%	0	0.00%
Medicare / Commercial	3482	14.83%	537	28.70%	4019	15.85%
State Kidney Program	0	0.00%	0	0.00%	0	0.00%
Other: Self/Indigent	170	0.73%	0	0.00%	170	0.67%
Total	23483	100.00%	1872	100.00%	25355	100.00%

Development of the above aggregate payor mix for BMA will allow the Analyst to compare the BMA payor mix to the WFUHS projected payor mix for Operating Year 2.

Operating Year 2 Payor Cla	assification for both app	lications
	WFU HS	BMA
Private Pay	0.0%	0.00%
Commercial Insurance	4.0%	8.70%
Medicare	11.0%	64.35%
Medicaid	4.0%	5.71%
Medicare / Medicaid	27.0%	0.00%
Medicare / Commercial	36.0%	15.85%
State Kidney Program	0.0%	0.00%
VA	11.0%	4.72%
Medicare Advantage	7.0%	
Other: Self/Indigent	0.0%	0.67%
Total	100.00%	100.00%

The side-by-side comparison is not sufficient to provide a complete analysis of the projections of service Medicare and Medicaid beneficiaries. Because of the way in which Medicare is reported on several lines, it is appropriate to sum the percentages for the following:

	WFUHS	BMA
Medicare	11.0%	64.35%
Medicare / Medicaid	27.0%	0.0%
Medicare / Commercial	36.0%	15.85%
Medicare Advantage*	7.0%	NA
Total	81.0%	80.2%

At this point it is appropriate to consider the two applications for a comparative analysis:

Historically Underserved	WFUHS	BMA
Medicare	81.0%	80.2%
Medicaid	4.0%	5.71%
Total	85.0%	85.91%

BMA proposes to serve slightly more of the traditionally underserved populations.

Revenues and Operating Costs

WFUHS and BMA have reported information within Table X.2 in different fashion. For example WFUHS includes Indigent Care and Bad Debt within X.2, whereas BMA has accounted for these items as operating expenses in X.4. Additionally, WFUHS records all revenue before Contractual Allowances whereas BMA only records Contractual Allowances for Private Pay, Commercial Insurance, Self/Indigent Care, and Drug Administration; BMA does not book contractuals for Medicare, Medicaid, and VA. Therefore in order to do a comparison of revenues from a neutral position, it would be necessary to reform the reporting by WFUHS to align with the manner in which BMA has reported Revenues in the table at X.2.

The subject reformation would simply be a matter backing (or, not including) the Indigent Care and Bad Debt out of the table at X.2 and then adding those to the table of expenses at X.4. Following this process would allow the Analyst to compare Net Patient Services Revenues and also will allow a corresponding analysis of the operating expenses for both applicants. The following table represents the reformation of revenues:

	Operating Year 1	Operating Year 2
Total Gross Patient Services Revenue	\$ 14,428,212	\$ 16,365,946
Contractual Allowances	\$ 11,603,596	\$ 13,239,293
Net Patient Services Revenue	\$ 2,824,616	\$ 3,126,653

At this point, a comparison of Net Revenues can be performed.

- a. In performing this analysis, BMA has relied upon the applicant's table on page 62, wherein the applicant has established the Total Hemo-Equivalent Treatments. The applicant has calculated that the proposed facility would perform 10,034 treatments for Operating Year 1 and 11,050 treatments for Operating Year 2.
- b. BMA has projected to provide a total of 22,737 treatments (21,441 in-center and 1,296 home treatments) for Operating Year 1, and 25,355 (23,488 incenter and 1,872 home treatments) for Operating Year 2.

Net Revenue		WF	UHS		BMA			
Comparison		Operating Year 1		Operating Year 2	Operating Year 1		Operating Year 2	
Net Patient								
Services	\$	2,824,616	\$	3,126,653	\$ 7,061,697	\$	7,756,347	
Revenue								
Total		10.024		11.050	22 727		25 255	
Treatments		10,034		11,050	22,737		25,355	
Net Patient								
Revenue per	\$	281.50	\$	282.96	\$ 310.58	\$	305.90	
Treatment								

The CON Agency has traditionally also conducted a comparative analysis of operating expenses. As noted in the previous discussion on Net Revenue, the operating expenses for the WFUHS proposal must be adjusted to include the Indigent Care and Bad Debt within the table expenses at X.4. This is accomplished by adding these two line items to the expenses already recorded in the table at X.4.

WFUHS	Operating Year 1	Operating Year 2
From the application, X.4 Total Operating Costs	\$ 2,502,890	\$ 2,678,921
Indigent Care	20,199	22,912
Bad Debt	230,851	261,855
Adjusted Operating Costs	\$ 2,753,940	\$ 2,963,688

At this point, a comparison of Net Revenues can be performed.

- a. In performing this analysis, BMA has again relied upon the applicant's table on page 62, wherein the applicant has established the Total Hemo-Equivalent Treatments.
- b. BMA similarly utilized the same number of projected treatments.

Operating Cost	Wi	-UHS		В	MA	
Comparison	Operating Year 1		Operating Year 2	Operating Year 1		Operating Year 2
Total Operating Costs	\$ 2,753,940	\$	2,963,688	\$ 5,873,438	\$	6,377,763
Total Treatments	10,034		11,050	22,737		25,355
Operating Costs per Treatment	\$ 274.46	\$	268.21	\$ 258.32	\$	251.53

Thus, a comparison of Revenues and Operating Costs on a per treatment basis indicates that WFUHS generates a lower amount of net revenue per treatment. BMA incurs a lower operating cost per treatment.

Staff Salaries

In past competitive reviews the CON Agency has also compared direct patient care staff salaries. In some reviews the Agency has also compared the salary of the nurse manager for the dialysis facility. The following information is from the WFUHS application and BMA application. BMA notes that both applicants propose an average 3% annual staff salary increase. Thus, BMA offers only a comparison of Operating Year 2 salaries.

Position	WFUHS	BMA
Nurse Manager	\$ 32.90	\$ 38.25
Dialysis RN	\$ 28.80	\$ 29.11
Home Training RN	\$ 28.80	\$ 30.24
Patient Care Technician	\$ 13.85	\$ 13.81

In all cases above, the Operating Year 2 salary per FTE, as reported in the table at VII.1 of the application, is divided by 2080 annual operating hours. In all cases, BMA projects to provide a higher staff salary.

Capital Cost per station

As an additional consideration for comparative factors, BMA urges the CON Agency to consider the capital expenditure required for development. The WFUHS project calls for a capital expenditure of \$3,295,700 or, \$329,570 per station for 10 stations. BMA on the other hand proposes a total capital expenditure of only \$15,750 for two stations, or \$7,875 per station. Clearly the BMA proposal is a much more cost effective approach.

BMA is cognizant of the fact that the WFUHS proposal includes home training suites. For the sake of providing an equivalent comparison, BMA will assume that only the nurses station (327 square feet), pre-assessment area (162 square feet), in-center treatment area (1,202) square feet and the isolation station (238 square feet) are all that is required for the stations. BMA calculates this to be 1,929 square feet, or 18.75% of the total facility square footage. Assuming a pro-rata share of the building, the 18.75% of the cost is equivalent to \$618,064, or \$61,806 per station. This figure remains significantly higher than the BMA costs of \$7,875 per station.

SUMMARY:

BMA suggests the application by WFUHS fails on multiple levels and should not be approved. As discussed within these comments, the applicant proposes more than 10 stations at the proposed facility and therefore fails to conform to Policy ESRD-2. In addition, BMA suggests the applicant fails to conform to CON Review Criteria 3, 4, 5, 6, 7, 12, and 18A. Finally within the Comparative Analysis provided by BMA the applicant proposes higher operating costs, and proposed lower salaries for dialysis staff.

For these reasons, the application should be denied.

Provider		Facility County	Home Patient	In- Center	Count Tota	
Number	Facility Name	-J				
Facilities serv	ring residents of Alamance County	Alamance	3		92	95
34-2533	BMA Burlington	Alamance	0		66	66
34-2567	Burlington Dialysis	Alamance	21		45	66
34-2686	North Burlington Dialysis	Alamance	6		28	34
34-2691	FMC Mebane	Orange	4		6	10
34-2622	Carolina Dialysis Carrboro	Caswell	0		4	4
34-2597	Renal Care Group - Caswell	Durham	3	1	1	4
34-2616	Durham West Dialysis	Durham	2	2	1	3
34-3504	Duke Hospital Diaylsis	Guilford	()	1	1
34-2599	Triad Dialysis Center		(0	1	1
34-2538	Freedom Lake Dialysis Unit	Durham		1	0	1
34-2590	FMC Dialysis Services West Pettigrew	Durham	4		245	285
34-2370	*	Alamance Totals	•			
To silifies se	rving residents of Alexander County			1	13	14
34-2687	FMC of Alexander County	Alexander		0	11	1
	West Iredell Dialysis Center	Iredell		0	5	:
34-2636	FMC of Catawba Valley	Catawba		0	3	
34-2635	FMC of Hickory	Catawba		2	0	
34-2516	INS Statesville	Iredell			1	
34-2657	Statesville Dialysis Center	Iredell		1	1	
34-2527	Wilkes Regional Dialysis Center	Wilkes		0	34	3
34-2313	Wilkes Regional Danger	Alexander Totals		4	J4	
Facilities :	serving residents of Alleghany County	Surry		0	6	
34-2614	Elkin Dialysis Center	Surry		0	1	
34-2551	Mt Airy Dialysis Center	Alleghany Totals		0	7	
To dilitios	serving residents of Anson County			0	33	
34-2673	FMC Anson County	Anson		0	30	
	- Amon County	Anson		0	11	
34-2560	n. 1 Center	Union		3	0	
34-2666	m (Pi-louin	Union		0	1	
34-2526	an' twend County	Richmond		3	75	
34-2539	Dialysis Care of the	Anson Totals		3		
Facilitie	s serving residents of Ashe County	Watauga		6	14	
34-2674	~ ·	Wilkes		0	2	
34-231	-1 Dialygis Center	Caldwell		1	0	
34-250				7	16	
		Ashe Totals				
Facilitie	es serving residents of Avery County	Watauga		3	7	
34-267	C 1	Avery Totals		3	7	
		MANNEY TOWNS			=	
Faciliti	es serving residents of Beaufort County	Beaufort		14	70	
34-256	51 FMC Pamlico			1	4	
34-259	of FMC Dialysis Services East Carolina University	Pitt		0	5	
34-25		Craven		3	0	
34-25		Craven		0	2	
34-25	m Districts					

		Facility	Home Patient	In- Center	Count Tota	
Provider Number	Facility Name	County	0		1	1
Number 34-2618	Tr. (C. Dialysis Services Plymouth	Washington	18		82	100
34-2010	В	eaufort Totals				
odlities servi	ng residents of Bertic County	Bertie	0		36	36
34-2547	Windsor Dialysis Unit	Hertford	0		17	17
34-2570 34-2570	Ahoskie Dialysis	Pitt	3		0	3
34-2502	Greenville Dialysis Center	Northampton	0		3	3
34-2586	FMC East Northampton County	Cumberland	0	1	1	1
34-2601	PAG Dialysis Services South Ramsey		3	3	57	60
34-2001		Bertie Totals				
Casilities serv	ving residents of Bladen County	Bladen	•	6	66	72
34-2578	Southeastern Dialysis Center - Elizabethtown	Robeson		0	4	4
34-2528	Lumberton Dialysis Unit	Columbus		0	3	3
34-2521	Southeastern Dialysis Center-Whiteville	Columbus		0	2	2
34-2521	Chadbourn Dialysis Center			0	2	2
34-2559	BMA of Clinton	Sampson Robeson		0	2	2
	EMC St. Pauls			0	1	1
34-2662	FMC Dialysis Services East Carolina University	Pitt New Hanover		1	0	1
34-2596	Southeastern Dialysis Center - Wilmington			0	1	1
34-2511	FMC of Roseboro	Sampson		0	1	1
34-2688	St. Pauls Dialysis Center	Robeson		7	82	89
34-2651	St. I auto Dimyon	Bladen Totals				
	erving residents of Brunswick County	Downgraick		13	42	55
	Southeastern Dialysis Center - Shallotte	Brunswick Brunswick		0	34	34
34-2582	Southport Dialysis Center			17	11	28
34-2669	Southeastern Dialysis Center - Wilmington	New Hanover		0	11	11
34-2511	Cape Fear Dialysis	New Hanover		0	3	3
34-2685	Southeastern Dialysis Center-Whiteville	Columbus		0	3	3
34-2521	FMC Brunswick County	Brunswick		30	104	134
34-2689	LIMC Dimpayor on	Brunswick Totals				
	serving residents of Buncombe County	Buncombe		45	174	219
	1 : 11 - Widney Center	· · · · · · · · · · · · · · · · · · ·		0	27	2
34-2506	Illa Dialyeis	Buncombe		1	0	
34-2604	- Dialygis Center	Iredell		0	1	
34-2527	11 - Dialygic Center	Haywood		0	1	
34-2629	5.1 Dialygic Center	Jackson		46	203	24
34-2556	Sylva Diaysis Comme	Buncombe Totals				
	s serving residents of Burke County	Durlen		8	78	;
	contra County	Burke		6	5	
34-256	TO - Ellishory	Catawba		2	0	
34-251	G. L. Ila Dialysis Center	Iredell		1	0	í
34-252		Iredell		0	1	
34-265	11 Dialysis Center	McDowell		0	1	Ĺ
34-264	ma 6 A Tampir	Caldwell		17	85	5
34-250	99 BMA Lenoir	Burke Totals		*,		
	energiants of Caharrus County			0	6	8
	ies serving residents of Cabarrus County 31 Copperfield Dialysis	Cabarrus		7	4	6
34-26	31 Copperfield Dialysis 370 Harrisburg Dialysis Center	Cabarrus		,		

		Facility	Home Patient	In- Center	County Total	
Provider	Facility Name	County	17		32	49
* (-	Dialysis Care of Kannapolis	Rowan	0		8	8
34-2592	BMA Albemarle	Stanly	1		4	5
34-2565	DSI Glenwater Dialysis	Mecklenburg	3		0	3
34-2591	FMC Charlotte	Mecklenburg	0		3	3
34-2503	Lake Norman Dialysis Center	Iredell	0		2	2
34-2606	Carolinas Medical Center	Mecklenburg	1		1	2
34-2306		Mecklenburg			1	1
34-2548	Charlotte Dialysis	Mecklenburg	0		1	1
34-2549	BMA of North Charlotte	Mecklenburg	(0	1
34-2681	FMC Matthews	Mecklenburg		l -	0	1
34-2655	INS Charlotte	Mecklenburg		1		197
34-2654	INS Huntersville	Cabarrus Totals	3	1	166	177
Encilities ser	ving residents of Caldwell County	Caldwell		6	90	96
34-2509	BMA Lenoir	Catawba		4	5	9
34-2516	FMC of Hickory	Burke		2	0	2
	BMA of Burke County	Iredell		0	1	1
34-2563 34-2636	West Iredell Dialysis Center	Caldwell Totals		12	96	108
	. Combi	Caldacti Louis		_	11	13
Facilities se	rving residents of Camden County	Pasquotank		2	11	13
34-2515	Elizabeth City Dialysis	Camden Totals		2	11	15
77 - 1114i on no	erving residents of Carteret County	Carteret		0	67	67
	Crystal Coast Dialysis Unit	Craven		9	0	9
34-2588	FMC Craven County	Onslow		5	0	5
34-2585 34-2532	Southeastern Dialysis Center- Jacksonville	Carteret Totals		14	67	81
		California Carifornia			10	18
Facilities s	serving residents of Caswell County	Caswell		0	18	6
34-2597	Renal Care Group - Caswell	Person		0	6	3
34-2562	Roxboro Dialysis	Rockingham		0	3	
34-2641	Rockingham Kidney Center	Rockingham		1	0	
34-2536	Dialysis Care of Rockingham County	Alamance		0 .	1	2
34-2567	Burlington Dialysis	Caswell Totals		1	28	2
	serving residents of Catawba County	G-1h-a		16	97	11
	or CXXI-learn	Catawba		0	65	6
34-2516	: Valley	Catawba	•	2	3	
34-2635	Dialycis Center	Iredell		0	4	
34-2606	- cax in adaton	Lincoln		0	3	
34-2568	v. 1.11 Dialweis Center	Iredell		2	0	
34-263	u. Dialysis Center	Iredell		1	1	
34-252	- Dialygis Center	Forsyth		1	0	
34-250	(11 C)	Iredell		0	1	
34-265	Tidney Center	Union		0	1	
34-252	ra al-aletta	Mecklenb		0	1	
34-250	73 FMC Charlotte	Alexander	t		176	
34-26	FMC of Alexander County	Catawba Totals		22	1,0	

		Facility	Home Patient	In- Center	Count Total	y
Provider	E ::::4: Nome	County	0		45	45
	Facility Name Carolina Dialysis Siler City	Chatham Chatham	0		22	22
4-2621	Carolina Dialysis Pittsboro	Orange	3		2	5
4-2617	Carolina Dialysis Carrboro	-	3		1	4
4-2622	Carolina Dialysis Sanford	Lee	0		1	1
34-2620	FMC Dialysis Services West Pettigrew	Durham	1		. 0	1
34-2590	Durham West Dialysis	Durham	C	1	1	1
34-2616	Southpoint Dialysis	Durham	(1	1
34-2683		Wake)	1	1
34-2544	Cary Kidney Center	Guilford		7	74	81
34-2537	BMA of South Greensboro	Chatham Totals		,		
Facilities serv	ving residents of Cherokee County	Cherokee		0	19	19
34-2649	Smokey Mountains Dialysis Center	Jackson		1	1	2
34-2556	Sylva Dialysis Center	Cleveland		0	2	2
34-2529	Dialysis Clinic - Shelby	Gaston		0	1	1
	BMA Kings Mountain	Cleveland		0	1	1
34-2595 34-2611	Dialysis Clinic - Kings Mountain	Cherokee Totals		1	24	25
	atu	Cheromore			. 32	32
Facilities ser	rving residents of Chowan County	Chowan		0	0	5
34-2541	Edenton Dialysis	Pasquotank		5	32	37
34-2515	Elizabeth City Dialysis	Chowan Totals		5	32	σ,
	erving residents of Clay County	Cherokee		0	5	5
	Smokey Mountains Dialysis Center			1	0	1
34-2649 34-2556	Sylva Dialysis Center	Jackson Clay Totals		1	5	6
	10	Clay Tours		10	85	103
Facilities s	serving residents of Cleveland County	Cleveland		18	43	43
34-2529	Dialysis Clinic - Shelby	Cleveland		0	37	37
34-2611	Dialysis Clinic - Kings Mountain	Cleveland		0	27	2'
34-2676	DCI South	Cleveland		0		1
34-2661	Dialysis Clinic, Inc	Gaston		0	16 2	1
34-2595	BMA Kings Mountain	Gaston		13		•
34-2513	FMC Gastonia	Rutherford		3	3	
34-2566	Dialysis Care of Rutherford County	Mecklenbur	g	ī	1	
34-2306	Modical Center	Catawba		1	1	
34-2516	and the second s	Gaston		0	1	
34-267	· - a it Caston	Mecklenbu	rg	0	1	2
34-259	DOX Clamwater Dialysis	Cleveland Totals		36	217	2
	Acute of Columbus County			0	60)
	es serving residents of Columbus County 21 Southeastern Dialysis Center-Whiteville	Columbus		0	43	3
34-252	" Di-lamin Center	Columbus		. 9		1
34-262	Dialygic Center - Elizabouito Wi	Bladen		2		4
34-257	78 Southeastern Dialysis Center Wilmington	New Hand	ver	0		3
34-25	Southeastern Dialysis Center - Wilmington	Robeson		2		0
34-26	23 FMC Dialysis Services of Robeson County	Brunswic				2
34-25	Southeastern Dialysis Center - Shallotte	New Han		0		0
34-26	585 Cape Fear Dialysis	Brunswic	k	1		v
34-26	inly County					

			Facility	Home Patient	In- Center	Coun Tota	
Provider	Facility Name		County	0		1	1
	Lumberton Dialysis Unit	_	beson	14	1	14	128
34-2528	Lumberton Diarysis Ome	Columbus Totals					
Conllides servi	ng residents of Craven County	· · · · · · · · · · · · · · · · · · ·	raven	0		86	86
34-2534	New Bern Dialysis		raven	18		59	77
34-2585	FMC Craven County	L	enoir	0		4	4
34-2518	BMA Kinston	P	itt	. 1		2	3
34-2502	Greenville Dialysis Center	(Onslow	2		0	2
34-2532	Southeastern Dialysis Center- Jacksonville	1	Pitt	1	l	0	1
34-2596	FMC Dialysis Services East Carolina University	,	Pitt	(0	1	1
34-2632	FMC Care of Ayden		Jones		0	1	1
34-2625	FMC Dialysis Service of Jones County		Beaufort		0	1	1
	FMC Pamlico	Craven Totals	D	2	2	154	176
34-2561		Craven Idiais					102
To allition cel	rving residents of Cumberland County		Cumberland	:	55	138	193
	Fayetteville Kidney Center		Cumberland		0	139	139
34-2510	FMC Dialysis Services North Ramsey		Cumberland		0	130	130
34-2593	FMC Dialysis Services South Ramsey		Cumberland		0	127	127
34-2601	FMC Services of West Fayetteville		Robeson		0	8	8
34-2643	FMC St. Pauls		Durham		5	0	5
34-2662	Duke Hospital Diaylsis		Robeson		0	5	5
34-3504	St. Pauls Dialysis Center		_		3	0	3
34-2651	Carolina Dialysis Carrboro		Orange		3	0	3
34-2622	Dialysis Care of Moore County		Moore		2	0	2
34-2555	Dunn Kidney Center		Harnett		0	2	2
34-2557	Dialysis Care of Hoke County		Hoke		1	0	1
34-2579	Carolina Dialysis Sanford		Lee		0	1	1
34-2620	FMC of Roseboro		Sampson		0	1	1
34-2688	and latte		Mecklenburg	5	0	1	1
34-2503	FMC Charlotte Fresenius Medical Care of Lillington		Harnett		69	552	621
34-2648	Fresenius Medical Care of Land	Cumberlan	d Totals		•		
	s serving residents of Currituck County		Pasquotank		3	5	
			Dare		0	1	
34-2515	C Diologis Center				3	6	
34-259	8 Date County 2 11 7	Currituck'	1 otais				_
	es serving residents of Dare County		Dare		0	24	, 2
			Pasquotanl	k	4		0
34-259	The Anth City Dialysis				4	2	4 2
34-251		Dare Tota	us				
m:1146	ies serving residents of Davidson County		Davidson		17		8 1 32
34-25	Dialyou Center		Davidson		0	ϵ	12
	mi Dialysis Center		Guilford		10		0
34-26	rrideer Center		Guilford		0		4
34-25	1 1 - Conter		Forsyth		3		1
34-25	Di-I-min Center		Rowan		0		2
34-25	Care of Rowan County		Randolp	h	0		2
34-2	. a. tLama		Guilford		1		0
34-2 34-2	- Croenchoro		Guinora				

		Facility	Home Patient	In- Center	County Tota	
Provider	Ta .: 114. Nome	County	0		1	1
7.4647774	Facility Name Northside Dialysis Center	Forsyth	0		1	1
J (20 =	BMA of South Greensboro	Guilford	0		1	1
34-2537	BMA Albemarle	Stanly	0		1	1
34-2565	cothreet Greenshoro	Guilford	31		163	194
34-2600	BMA of Southwest Green	Davidson Totals				
Facilities servi	ng residents of Davie County	Davie	0		29	29
34-2677	Davie Kidney Center	Forsyth	5	;	0	5
34-2505	Piedmont Dialysis Center	Iredell	2	2	1	3
34-2527	Statesville Dialysis Center	Rowan		2	0	2
	Dialysis Care of Rowan County	Yadkin		1	1	2
34-2546	Yadkin Dialysis Center	Forsyth		0	1	1
34-2665	Miller Street Dialysis Center		1	0	32	42
34-2667	Minor Sussia	Davie Totals				
Egcilities ser	ving residents of Duplin County	Duplin		0	52	52
34-2659	Wallace Dialysis	Duplin		0	42	42
34-2535	Southeastern Dialysis Center - Kenansville	Duplin		1	22	23
34-2630	RAI-West College-Warsaw	Wayne		6	0	6
34-2531	Goldsboro Dialysis	New Hanover		6	0	6
	Southeastern Dialysis Center - Wilmington	Lenoir		1	3	4
34-2511	FMC Vernon Dialysis	Wayne		0	2	2
34-2609	Mt Olive Dialysis	Durham		0	1	1
34-2573 34-2550	Durham Dialysis	- -		14	122	136
		Duplin Totals				0.6
Facilities S	erving residents of Durham County	Durham		14	82	96 86
34-2616	Durham West Dialysis	Durham		0	86	74
34-2550	Durham Dialysis	Durham		0	74	73
34-2615	FMC Dialysis Services of Briggs Avenue	Durham		0	73	7. 6'
34-2538	Freedom Lake Dialysis Unit	Durham		16	51	5
34-2590	FMC Dialysis Services West Pettigrew	Durham		13	37	3
34-3504	Duke Hospital Diaylsis	Durham		0	37	
34-2683	Southpoint Dialysis	Durham		0	36	3
34-2680	ra co Couth Durham Dialysis	Orange		6	15	2
34-2622	Dielvois Carrhoro	Person		1	2	
34-2022	. D'-Luis	Wake		0	1	
	. Contor	Carteret		0	1	
34-2544	·	Wake		0	1	
34-2588	- cas cuthrook	Wake		0	1	
34-265	Transit Dialysis Center	Wake		1	0	
34-267	TA CONTANT Hone Dialysis			51	497	
34-264	6 PMC16	Durham Totals				
TC:1:41	es serving residents of Edgecombe County	Edgecom	be	0	91	
34-260	BMA East Rocky Mount	Edgecom		5	80	
34-260 34-25	G of Edgecombe County	Nash		14	25	
	- A Accept Vidney Center	Pitt		0		3
34-25	Greenville Dialysis Center	D:#		1		1
34-25	Services East Carolina University	ity Wilson		0		1
34-25	Forest Hills Dialysis	44 II20II				

		Facility	Home Patient	In- Center	Count Tota	
Provider	T. Hite Nama	County	1		0	1
	Facility Name BMA of Raleigh Dialysis	Wake	0		1	1
34-2512 34-2507	Wilson Dialysis	Wilson Edgecombe Totals	21	2	206	227
	a a Comptu	Edgecombe 10000	20		136	224
Facilities servi	ng residents of Forsyth County	Forsyth	88		130	130
34-2505	Piedmont Dialysis Center	Forsyth	0		120	120
34-2569	Salem Kidney Center	Forsyth	0			104
34-2612	Northside Dialysis Center	Forsyth	(104	6
34-2667	Miller Street Dialysis Center	Guilford)	6	5
34-2599	Triad Dialysis Center	Stokes		0	5	2
34-2633	King Dialysis Center	Davidson		0	2	1
34-2553	Lexington Dialysis Center	Alamance		1	0	
34-2533	BMA Burlington	Guilford		1	0	1
34-2504	BMA of Greensboro	Guilford		1	0	1
34-2514	High Point Kidney Center	Forsyth Totals	Ģ	91	503	594
				7	64	71
	ving residents of Franklin County Dialysis Care of Franklin County	Franklin		2	10	12
34-2571	Wake Forest Dialysis Center	Wake		0	9	9
34-2675		Wake		0	7	7
34-2672	FMC Eastern Wake	Wake		0	3	3
34-2589	Zebulon Kidney Center	Wake			1	2
34-2522	Wake Dialysis Clinic	Vance		1	2	2
34-2543	Vance County Dialysis	Granville		0	2	2
34-2520	FMC Dialysis Services Neuse River	Granville		0	0	1
34-2647	FMS Dialysis Services of Oxford	Wake		1	1	1
34-2646	FMC New Hope Dialysis	Nash		0		1
34-2644	FMC of Spring Hope	Orange		. 0	1	111
34-2622	Carolina Dialysis Carrboro	Franklin Totals		11	100	11.
E- dilition	serving residents of Gaston County	Gaston		21	111	132
34-2513	FMC Gastonia	Gaston		0	57	5
	FMC South Gaston	Gaston		0	43	4
34-2671		Gaston		0	16	1
34-2652	Tr' Mountain	Cleveland		0	8	
34-2595	The Clinia Shelhy	Lincoln		0	7	
34-2529		Mecklenbu	τσ	1	5	
34-2568		Cleveland		0	4	
34-2548	Olimia Vings Mountain	Mecklenbu	·ra	2	0	
34-261	co ot1-tto			1	0	
34-250	a Andreal Center	Mecklenb		0	1	
34-230	·	Cleveland		0	1	
34-267	Dialysis Center	Mecklenb		0	1	
34-266	3 North Charlotte Dialysis	Mecklenb	urg	25	254	;
34-259	DSI Glenwater Dialysis	Gaston Totals		23	_ - -	
Faciliti	es serving residents of Gates County	Pasquota	nk	2		3
34-25	15 Elizabeth City Dialysis	Hertford		0		5
J	70 Ahoskie Dialysis	Gates Totals		2		8

		T7	Home	In-	County	
Provider	Facility Name	Facility County	Patient	Center	Total	
Number	g residents of Georgia County	Cherokee	0		2	2
acilities servin 34-2649	Smokey Mountains Dialysis Center	Georgia Totals	0		2	2
. Milia appriin	g residents of Graham County	Swain	0		12	12
	Cherokee Dialysis Center	Cherokee	0		3	3
34-2602	Smokey Mountains Dialysis Center		0		15	15
34-2649	Billoxe) 2.2	Graham Totals				
v- «Hidas servi	ng residents of Granville County	Granville	5	5	54	59
	FMC Dialysis Services Neuse River	Granville	()	49	49
34-2520	FMS Dialysis Services of Oxford	Vance	2	2	19	21
34-2647	Vance County Dialysis	Durham		4	3	7
34-2543	Durham West Dialysis	Durham		2	3	5
34-2616	Duke Hospital Diaylsis	-		2	1	3
34-3504	Carolina Dialysis Carrboro	Orange		1	1	2
34-2622	FMC Dialysis Services West Pettigrew	Durham		0	2	2
34-2590	Roxboro Dialysis	Person		0	1	1
34-2562	Wake Forest Dialysis Center	Wake		0	1	1
34-2675	Freedom Lake Dialysis Unit	Durham		0	1	1
34-2538	Freedom Lake Dialysis FMC South Durham Dialysis	Durham		0	1	1
34-2680		Durham		16	136	152
34-2550	Durham Dialysis	Granville Totals		10		
_ ****	rving residents of Greene County	Greene		0	48	48
	Greene County Dialysis Center	Pitt		3	2	5
34-2650	Greenville Dialysis Center	Pitt		2	1	3
34-2502	FMC Dialysis Services East Carolina University			1	1	2
34-2596	FMC Vernon Dialysis	Lenoir		1	0	1
34-2609	Goldsboro Dialysis	Wayne		7	52	59
34-2531	Goldsholo Diming	Greene Totals				
	serving residents of Guilford County	Guilford		26	150	176
	BMA of Greensboro	Guilford		0	166	166
34-2504	BMA of South Greensboro	Guilford		0	160	160
34-2537	Triad Dialysis Center	Guilford		0	100	100
34-2599	FMC of East Greensboro	Guilford		0	94	94
34-2634	BMA of Southwest Greensboro	Guinford		0	71	7
34-2600	A Creenshoro Kidney Center	Guilford		28	0	2
34-2613	· · · · · · · · · · · · · · · · · · ·			0	21	2
34-2514		Alamance		0	9	
34-2533	11 Dintonic Center	Davidson		7	0	
34-2639	ni-I-wie Center	Forsyth	_	0	6	
34-250	Distrain	Alamance		0	3	
34-256	TZ: In any Center	Rockingl		1	1	
34-264	ras (luma	Alamano		1	1	
34-269	1: -t Dialycis	Alamano		0	1	
34-268		Brunswi	CK	0	1	
34-268	FMC Brunswick County	Forsyth		0	1	
34-26	Northside Dialysis Center Miller Street Dialysis Center	Forsyth		0	1	
34-26	i citi- Ctrant Dialysis Center	Rocking	la a ma	U		

		Facility	Home Patient	In- Center	Count Tota	-
Provider	Facility Name	County Forsyth	0		1	1
Number	Salem Kidney Center	Randolph	0		1	1
34-2569 34-2524	BMA of Asheboro	Guilford Totals	63	7	88	851
	ng residents of Halifax County		15		108	123
	BMA of Roanoke Rapids	Halifax	0	ı	51	51
34-2542	FMC Dialysis Services of Halifax	Halifax	4	ļ	22	26
34-2619	Rocky Mount Kidney Center	Nash	. (10	10
34-2517	FMC Dialysis Services of Warren Hills	Warren)	2	2
34-2610	BMA East Rocky Mount	Edgecombe		0	2	2
34-2603	Roxboro Dialysis	Person		1	0	1
34-2562	FMC Dialysis Services East Carolina University	Pitt		0	1	1
34-2596		Wake		0	1	1
34-2589	Zebulon Kidney Center	Vance		0	1	1
34-2543	Vance County Dialysis Dialysis Care of Edgecombe County	Edgecombe	,	20	198	218
34-2577	Dialysis Care of Edgecombe County	Halifax Totals	•	20	1,70	
Ta cilitias sel	rving residents of Harnett County	Harnett		8	77	85
34-2557	Dunn Kidney Center	Harnett		0	35	35
34-2648	Fresenius Medical Care of Lillington	Lee		2	22	24
34-2620	Carolina Dialysis Sanford	Harnett		0	13	13
	FMC Angier	Wake		0	5	5
34-2694	BMA of Fuquay Varina Kidney Center	Cumberland		0	3	3
34-2608	FMC Dialysis Services North Ramsey	Wake		2	0	2
34-2593	BMA of Raleigh Dialysis	•••		0	1	1
34-2512	Carthage Dialysis	Moore Cumberland		1	0	
34-2679	Fayetteville Kidney Center			0	1	
34-2510	Southwest Wake County Dialysis	Wake		13	157	17
34-2642		Harnett Totals				_
Facilities	serving residents of Haywood County	Haywood		0	51	5
34-2629	Waynesville Dialysis Center	Buncombe		6	1	
34-2506	Asheville Kidney Center	Haywood Totals		6	52	
	s serving residents of Henderson County	Henderson		0	59	
		Buncombe		20	0	
34-2564	we will an Center	Rutherford		1	0	
34-2506	c courterford County			0	1	
34-2566	Di-Lucia Center	Haywood		1	0	
34-2629	n: 1 Dialysis Center	Forsyth		22	60	
34-250		Henderson Totals				
Facilitie	es serving residents of Hertford County	Hertford		0	64	
34-257	0 Ahoskie Dialysis	Northamp	ton	0))
34-258	FMC East Northampton County	Pitt		4		
34-250	O2 Greenville Dialysis Center	Pasquotar	ık	3		0
34-25	15 Elizabeth City Dialysis	Martin		1		0
34-25	84 Dialysis Care of Martin County	Carteret		0		1
34-25	88 Crystal Coast Dialysis Unit	Halifax		1		0
34-25	BMA of Roanoke Rapids	Bertie		0		1
34-25	The Lorin Linit					

		Facility	Home Patient	In- Center	County Total	
Provider	Facility Name	County	9		71	80
Number	Pacinty 1.	Hertford Totals				
. William morrei	ng residents of Hoke County	Hoke	0	9	92	92
34-2579	Dialysis Care of Hoke County	Cumberland	5		2	7
34-2519 34-2510	Fayetteville Kidney Center	Moore	3		2	5
	Dialysis Care of Moore County	Cumberland	0		2	2
34-2555	FMC Services of West Fayetteville	Moore	0		1	1
34-2643	Southern Pines Dialysis Center	Robeson	0		1	1
34-2638	BMA of Red Springs	Robeson	0		1	1
34-2607	St. Pauls Dialysis Center	_	8		101	109
34-2651	St. I duis Damy	Hoke Totals				
Ta cilifies ser	ving residents of Hyde County	Beaufort	3		3	6
34-2561	FMC Pamlico	Pitt	1		0	1
34-2502	Greenville Dialysis Center	Washington	C)	1	1
	FMC Dialysis Services Plymouth			1	4	8
34-2618		Hyde Totals				
1714 an	rving residents of Iredell County	Iredell	1	9	69	88
	Statesville Dialysis Center	Iredell	1	2	61	73
34-2527	Lake Norman Dialysis Center	Iredell		0	41	41
34-2606	West Iredell Dialysis Center	Iredell		13	0	13
34-2636	INS Statesville	Iredell		6	0	6
34-2657	INS Iredell County	- ·		0	2	2
34-2656	Davie Kidney Center	Davie		2	0	2
34-2677	Piedmont Dialysis Center	Forsyth Catawba		0	1	1
34-2505	FMC of Hickory	- ···		1	0	1
34-2516	Dialysis Care of Rowan County	Rowan	.	1	0	1
34-2546	Carolinas Medical Center	Mecklenburg	.	1	0	1
34-2306	- J. D. Wegton Dialysis	Alamance		55	174	229
34-2686	North Burnington Dimysis	Iredell Totals				
	s serving residents of Jackson County	Jackson		8	22	30
		Swain		0	. 1	1
34-2556	Di-Jusia Center	Buncombe		1	0	1
34-2602	Center			9	23	32
34-2506	6 Ashevine Attents	Jackson Totals				
* byte!	es serving residents of Johnston County	Johnston		0	81	81
		Johnston		13	49	62
34-257	- Ctation	Johnston		0	56	50
34-267	m co Enur Oaks	Wake		0	12	
34-254	rr' been Conter	Wake		7	1	
34-25	Clinio			2	4	
34-25	- Tridena Center	Harnett		3	2	1
34-25	Distorio	Wilson		4	1	l
34-25	cast Hone Diglysis	Wake		0	5	5
34-26	- rritta Dialvois	Wilson		0		4
34-26	- vi Walse County Dialysis	Wake		0		3
34-20		Harnett		2		0
34-2	694 FMC Angier	Wayne		0		2
34-2	.531 Goldsboro Dialysis	Wake		v		
34-2	BMA of Fuquay Varina Kidney Center					

		Facility	Home Patient	In- Center	County Total	
Provider	Nome	County	0		1	1
Number	Facility Name FMC Eastern Wake	Wake	1		0	1
34-2672	Carolina Dialysis Sanford	Lee	0		1	1
34-2620	Wake Forest Dialysis Center	Wake	1		0	1
34-2675	an 1-1-h Dialycis	Wake	33	_	222	255
34-2512	John	nston Totals	35			
Facilities serv	ring residents of Jones County	Jones	()	20	20
34-2625	FMC Dialysis Service of Jones County	Craven	2	2	1	3
34-2585	FMC Craven County	Pitt		1	0	1
	Greenville Dialysis Center	Onslow		0	1	1
34-2502	Genthaustern Dialysis Center- Jacksonville			3	22	25
34-2532	gu.	nes Totals				118
Facilities ser	ving residents of Lee County	Lee		5	113	3
34-2620	Carolina Dialysis Sanioiu	Harnett		0		2
34-2648	Fresenius Medical Care of Lillington	Chatham		0	2	2
34-2617	Carolina Dialysis Pittsboro	Moore		2	0	2
34-2555	Dialysis Care of Moore County	Wake		0	2	
34-2658	FMC Apex	Robeson		0	1	1
34-2662	FMC St. Pauls	Orange		1	0	1
	Carolina Dialysis Carrboro	Moore		0	1	1
34-2622	Carthage Dialysis	Wake		1	0	1
34-2679 34-2646	- cast - Tone Dialysis	Lee Totals		9	122	131
				0	93	93
Facilities:	serving residents of Lenoir County	Lenoir		9	64	73
34-2518	BMA Kinston	Lenoir		3	1	4
34-2609	FMC Vernon Dialysis	Pitt		0	4	4
34-2596	FMC Dialysis Services East Carolina University	Wayne			1	4
34-2587	Goldsboro South Dialysis	Wayne		3	3	3
34-2531	Goldsboro Dialysis	Greene		0	0	3
34-2650	Greene County Dialysis Center	Pitt		3		
34-2502	Greenville Dialysis Center	Duplin		0	3	18
34-2535	District Center - Kullansymo	Lenoir Totals		18	169	10
	idents of Lincoln County	v 1 - 1		0	66	6
	s serving residents of Lincoln County FMC Lincolnton	Lincoln		9	6	1
34-256		Catawba		9	0	
34-251	6 FMC of Hickory	Gaston		2	3	
34-251	- Di-I-raia Center	Iredell		2	2	
34-260		Cleveland		1	0	
34-25	29 Dialysis Clinic - Shelby	Mecklenbu	irg	1	0	
34-23	06 Carolinas Medical Center	Iredell		24	77	1
34-26	56 INS Iredell County	Lincoln Totals		24		
wn2115.	ties serving residents of Macon County	Jackson		5	20	
34-25	to ! !- win Center	Buncomb	В	1	C	
34-2	Vidney Center	Macon Totals		6	20)
	ities serving residents of Madison County	Buncomb	ne.	0	1	4
Facil	ities serving residents of randison 604 Weaverville Dialysis	Bunconn	,			

}

		Facility	Home Patient	In- Center	County Total	l
Provider	Nome	County	2		0	2
Number	Facility Name Asheville Kidney Center	Buncombe Durham	0		1	1
34-2506	FMC Dialysis Services West Pettigrew	- ·	2		15	17
34-2590	LIMIC Digripos 2 12	Madison Totals				
	ing residents of Martin County) Codin	4		61	65
	Dialysis Care of Martin County	Martin	3	3	4	7
34-2584	FMC Dialysis Services East Carolina University	Pitt	2	2	3	5
34-2596	Greenville Dialysis Center	Pitt		0	4	4
34-2502	FMC Dialysis Services Plymouth	Washington		3	0	3
34-2618	FMC Pamlico	Beaufort		1	0	1
34-2561	Wilson Dialysis	Wilson		0	1	1
34-2507	Dialysis Care of Edgecombe County	Edgecombe		0	1	1
34-2577	Windsor Dialysis Unit	Bertie		13	74	87
34-2547	Windsor Dialysis Office	Martin Totals				
	Vanta of Ma Dowell County			0	45	45
	rving residents of McDowell County	McDowell		9	0	9
34-2645	McDowell Dialysis Center	Buncombe		2	1	3
34-2506	Asheville Kidney Center	Burke		11	46	57
34-2563	BMA of Burke County	McDowell Totals		11	, -	
	The Live County			55	123	178
Facilities se	erving residents of Mecklenburg County	Mecklenburg		33 47	112	159
34-2503	FMC Charlotte	Mecklenburg			119	119
34-2548	Charlotte Dialysis	Mecklenburg		0	119	119
34-2581	BMA Beatties Ford	Mecklenburg	i	0	107	117
34-2663	North Charlotte Dialysis Center	Mecklenburg	5	10	117	117
34-2591	DSI Glenwater Dialysis	Mecklenburg	Į.	0	96	9
34-2549	BMA of North Charlotte	Mecklenbur	g	0	82	8:
34-2594	BMA Nations Ford	Mecklenbur	g	0	82 82	8
34-2554	BMA West Charlotte	Mecklenbur	g	0		7
34-2605	BMA of East Charlotte	Mecklenbur	rg	0	77	7
34-2627	Charlotte East Dialysis	Mecklenbu	rg	0	75	
34-2681	FMC Matthews	Mecklenbu	rg	10	60	
34-2552	and Charlette Letrohe Dialysis	Mecklenbu	rg	0	61	
34-2523	South Charlotte Dialysis	Iredell		2	25	
34-2606	Dialysis Center	Mecklenb	ırg	0	22	
34-2692	west TS!-1do	Cabarrus		7	9	
34-267	Di-Isrria Center	Mecklenb	urg	16	0	
34-265	T	Gaston		7	0	
34-251	· · · · · · · · · · · · · · · · · · ·	Mecklent	ourg	5	0	
34-265	1110	Union		0	5	
	V Gty Dialysis	Mecklen	burg	Ì	3	
34-252	- v Modical Center	Rowan	-	2	0	
34-230	- 1 1 - Coro of Kannanolis	Gaston		0	1	
34-25	- can mont	Gaston		0	1	
34-26	m co couth Gaston	Durham		1	()
34-26	D. L. Hospital Diaylsis	Davidso		0		1
34-35	rot-land Center	Iredell		1		0
34-25	G. Annuilla Dialysis Center			0		1
34-2	527 Statesyllie Dialysis 677 Davie Kidney Center	Davie				

		Facility	Home Patient	In- Center	Count Tota	
Provider	NI MI TO STATE OF THE STATE OF	County	1		0	1
	Facility Name Piedmont Dialysis Center	Forsyth	0		1	1
34-2505	and the Country	Union	165	12	99 1	464
34-2525	Metrolina Kitnicy Comos	Mecklenburg Totals	100			
_	:donts of Mitchell County	. 4. 1. 11	0		7	7
	ng residents of Mitchell County Mayland Dialysis Center	Mitchell	0		7	7
34-2660	Mayland Dialysis Control	Mitchell Totals	·			
	ing residents of Montgomery County		()	49	49
	Dialysis Care of Montgomery County	Montgomery	(9	9
34-2583	BMA Albemarle	Stanly		3	1	4
34-2565	Dialysis Care of Moore County	Moore		0	1	1
34-2555	Harrisburg Dialysis Center	Cabarrus		0	1	1
34-2670	Dialysis Care of Anson County	Anson		3	61	64
34-2560	Dialysis Care of Alison County	Montgomery Totals		J		
	CMCove County		,	22	67	89
	ving residents of Moore County	Moore	•	0	47	47
34-2555	Dialysis Care of Moore County	Moore		0	23	23
34-2638	Southern Pines Dialysis Center	Moore		4	1	5
34-2679	Carthage Dialysis	Lee		0	4	4
34-2620	Carolina Dialysis Sanford	Montgomery		0	1	1
34-2583	Dialysis Care of Montgomery County	Hoke			143	169
34-2579	Dialysis Care of Hoke County	Moore Totals		26	1.5	
	and a Country			12	105	117
Facilities se	erving residents of Nash County	Nash			32	32
34-2517	Rocky Mount Kidney Center	Nash		0	21	21
34-2644	FMC of Spring Hope	Edgecombe		0	7	12
34-2603	BMA East Rocky Mount	Wilson		5	11	11
34-2507	Wilson Dialysis	Edgecombe		0	8	8
34-2577	Dialysis Care of Edgecombe County	Wilson		0	0	2
34-2637	Forest Hills Dialysis	Wake		2	1	- 1
34-2512	BMA of Raleigh Dialysis	Wake		0		
34-2589	Zebulon Kidney Center	Pitt		1	0	
34-2596	FMC Dialysis Services East Carolina University	Wake		0	1	
34-2675	Wake Forest Dialysis Center	Durham		0	1	
34-2683	Southpoint Dialysis	Pitt		1	0	20
34-2502	us rainlegie Center	Nash Totals		21	187	2.0
		T deman			75	12
Facilitie	s serving residents of New Hanover County	New Hanov	/er	50		1
34-251	1 Southeastern Dialysis Center - Williams	New Hanov	ver	0	112 0	
34-268	5 Cape Fear Dialysis	Brunswick		2		
34-268	9 FMC Brunswick County	Orange		1	0	_
34-262	- v - Dialygic Carrhoto	New Hanover Totals		53	187	2
		MOM TIME				
Eaciliti	es serving residents of Northampton County	Northamp	ton	0	40	
34-25	86 FMC East Northampton County	Halifax		9	2	
34-25	A2 BMA of Roanoke Rapids	Halifax		0		3
34-25	consistence of Halifax	Orange	•	2		0
34-26 34-26	to The Lorin Corrhoto	Hertford		0		1
34-26 34-25	Li Dialygie	1,44,540				

			Home	In-	County	
Provider		Facility County	Patient	Center		
Number	Facility Name	Pitt	1		0	1
24-2502	Greenville Dialysis Center	Nash	1	*	0	82
34-2517	Rocky Mount Kidney Center	Northampton Totals	13		69	02
	Stanta of Onslow County	- 1	24		136	160
	ng residents of Onslow County Southeastern Dialysis Center- Jacksonville	Onslow	5		0	5
34-2532		Craven	1		0	1
34-2585	FMC Craven County FMC Dialysis Services East Carolina University	Pitt	0		1	1
34-2596	FMC Dialysis Services Bust of	Carteret	1		0	1
34-2588	Crystal Coast Dialysis Unit	Wilson	31		137	168
34-2507	Wilson Dialysis	Onslow Totals	, ,			
Facilities serv	ring residents of Orange County	Orange	:	9	82	91 10
34-2622	Carolina Dialysis Carrooro	Durham		1	9	6
34-2616	Durham West Dialysis	Alamance		1	5	5
34-2691	FMC Mebane	Durham		2	3	5
34-3504	Duke Hospital Diaylsis	Durham		2	3	
34-2590	FMC Dialysis Services West Pettigrew	Durham		0	2	2
34-2550	Durham Dialysis	Person		0	2	2
34-2562	Roxboro Dialysis	Durham		0	2	2
34-2502 34-2680	FMC South Durham Dialysis	Wake		1	0	1
34-2512	BMA of Raleigh Dialysis	Carteret		0		1
34-2512	Crystal Coast Dialysis Unit	Alamance		0	1	1
	Burlington Dialysis	Chatham		Ó	1	1
34-2567	Carolina Dialysis Pittsboro	Alamance		0	1	
34-2617 34-2533	BMA Burlington	Orange Totals		16	112	12
	COther States County			0	8	
Facilities s	erving residents of Other States County FMC Dialysis Services West Pettigrew	Durham		1	3	
34-2590	Carolinas Medical Center	Mecklenburg	į,	0	3	
34-2306	Carolinas Medicai Centor	Carteret		1	2	
34-2588	Crystal Coast Dialysis Unit	Mecklenburg	5	0	2	
34-2503	FMC Charlotte	Durham	_	0	2	
34-2550	Durham Dialysis	Mecklenbur	g	0	1	
34-2681	FMC Matthews	Dare		0	1	
34-2598	us Di-lamin Center	Pitt		0	1	
34-2502	50 1 min	Craven		0	1	
34-2534	New Bern Dialysis	Pitt		0	1	
34-2632	2 FMC Care of Ayden	Gaston		0	1	
34-2513	FMC Gastonia	Mecklenbu		0	1	
34-258	1 BMA Beatties Ford	Mecklenb	ırg	0	1	
34-254	9 BMA of North Charlotte	Lee		2	28	3
34-262	O Carolina Dialysis Sanford	Other States Totals		2		
Faciliti	es serving residents of Pamlico County	Craven		2		8
34-258	ra a company	Craven		0		5
34-25	New Bern Dialysis	Pitt		2		0
34-25	- :u - Dielveis Center	Pamlico Totals		4	1	.5

		Facility	Home In- Patient Cente	_	
Provider	Facility Name	County Pasquotank	13	80	93
2.1	Elizabeth City Dialysis	Pasquotank	0	4	4
-1 2010	Edenton Dialysis	Hertford	0	1	1
34-2541 34-2570	Ahoskie Dialysis	Pasquotank Totals	13	85	98
	en dov County		0	66	66
	ng residents of Pender County	Pender	10	0	10
34-2558	Southeastern Dialysis Center - Burgaw Southeastern Dialysis Center - Wilmington	New Hanover	0	9	9
34-2511		New Hanover	0	1	1
34-2685	Cape Fear Dialysis	Onslow	0	1	1
34-2532	Southeastern Dialysis Center- Jacksonville	Duplin	10	77	87
34-2535	Southeastern Dialysis Center - Kenansville	Pender Totals	10		
Facilities serv	ring residents of Perquimans County	Pasquotank	3	13	16
34-2515	Elizabeth City Dialysis	Chowan	0	15	15
34-2541	Edenton Dialysis	Perquimans Totals	3	28	31
	ving residents of Person County		10	88	98
	Roxboro Dialysis	Person	1	2	3
34-2562	FMC Dialysis Services West Pettigrew	Durham	0	2	2
34-2590	Freedom Lake Dialysis Unit	Durham	1	0	1
34-2538	Durham West Dialysis	Durham	0	1	1
34-2616		Durham	12	93	105
34-3504	Duke Hospital Diaylsis	Person Totals	^-		
Facilities se	erving residents of Pitt County	Pitt	28	117 124	145 138
34-2502	Greenville Dialysis Center	Pitt	14	50	50
34-2596	FMC Dialysis Services East Carolina University	Pitt	0	6	6
34-2632	FMC Care of Ayden	Lenoir	0		6
34-2518	BMA Kinston	Beaufort	2	4	1
34-2561	FMC Pamlico	Wilson	0	1	
34-2637	Forest Hills Dialysis	Greene	0	1	34
34-2650	Greene County Dialysis Center	Pitt Totals	. 44	303	<i>J</i> (
Ta cilities	serving residents of Polk County	Buncombe	4	0	
34-2506	A sheville Kidney Center	Rutherford	0	3	
34-2566	CD-therford County	Henderson	0	2	
34-2564		Polk Totals	4	5	
	s serving residents of Randolph County	Randolph	0	104	1
		Randoiph	0	33	
34-2524	" Distante Center	Chatham	0	9	
34-263		Guilford	7	0	
34-262	rr: I rr Conter		ϵ		
34-251	- COmpandato	Guilford	(,	ŀ
34-250	The Assouthwest Greensboro	Guilford	,		2
34-260	Dialysis Center	Davidson	<u>.</u>		3
34-25	an at Constitute	Guilford		0	3
34-25	- 1 Di-Lais Center	Guilford			1
34-25	67 Burlington Dialysis	Alamano			

		Facility	Home Patient	In- Center	Count Tota	
Provider		County		Contox	0	1
Number	Facility Name	Moore	1 0		1	1
4-2555	Dialysis Care of Moore County	Alamance				177
4-2533	BMA Burlington	Randolph Totals	16			
	A of Dichmond County	n!.l.mond	5		79	84
	ng residents of Richmond County Dialysis Care of Richmond County	Richmond	C)	30	30
34-2539	Dialysis Care of Richmond	Richmond	•	5	2	8
34-2690	Sandhills Dialysis	Moore	(0	2	2
34-2555	Dialysis Care of Moore County	Montgomery		1	0	1 .
34-2583	Dialysis Care of Montgomery County	Scotland		0	1	1
34-2540	BMA of Laurinburg	Durham		0	1	1
34-2683	Southpoint Dialysis	Moore	,	12	115	127
34-2638	Southern Pines Dialysis Center	Richmond Totals		1.2		
	wing residents of Robeson County	Robeson		18	99	117
	Lumberton Dialysis Unit	Robeson		0	63	63
34-2528	FMC Dialysis Services of Robeson County	-		0	49	49
34-2623		Robeson		0	39	39
34-2682	FMC Pembroke	Robeson		0	33	33
34-2607	BMA of Red Springs	Robeson		2	22	24
34-2662	FMC St. Pauls			0	9	9
34-2540	BMA of Laurinburg			0	8	8
34-2651	St. Pauls Dialysis Center	St. Pauls Dialysis Center Hoke		3	3	6
34-2579	Dialysis Care of Hoke County	Moore		2	0	2
34-2555	Dialysis Care of Moore County	Richmond		0	1	1
34-2539	Dialysis Care of Richmond County	Scotland			0	1
34-2664	FMC Scotland County	Cumberland		1	0	1
34-2510	Fayetteville Kidney Center	Durham		1	326	353
34-3504	Duke Hospital Diaylsis	Robeson Totals		27	520	
	c Deskingham County	1 to shore	~	0	69	69
Facilities	s serving residents of Rockingham County	Rockinghar		6	52	58
34-2640	Reidsville Dialysis	Rockingha		0	44	44
34-2536	Dialysis Care of Rockingham County	Rockingha		0	9	9
34-264	1 Rockingham Kidney Center	Rockingha	m	0	9	ç
34-262	Madison Dialysis Center	Guilford		2	C	, :
34-261	3 Northwest Greensboro Kluncy Conto	Guilford			2	
34-250)4 BMA of Greensboro	Alamance		0		1
34-256	67 Burlington Dialysis	Guilford		0		0
34-259	- : Distraia Center	Alamance	2	1		1
34-25	33 BMA Burlington	Guilford		0		1
34-25	BMA of South Greensboro	Caswell		0	18	
34-25	- 1 Coro Group - Caswell	Rockingham Totals		9	10	,0
				29		83 1
Facili	ties serving residents of Rowan County	Rowan		14		29
34-2	546 Dialysis Care of Rowall County	Rowan		4		2
34-2	592. Dialysis Care of Kannapons	Iredell		1		3
34-2	Statesville Dialysis Center	Davids)	2
	Lexington Dialysis Center	Meckle	nburg		0	1
	2306 Carolinas Medical Center	Stanly		,	U	
	2565 BMA Albemarle					

		Facility	Home Patient	In- Center	County Tota	
Provider	·	County	Patient		0	1
Number	Facility Name	Forsyth	1		0	1
34-2505	Piedmont Dialysis Center	Guilford)	1	1
34-2504	BMA of Greensboro	Mecklenburg			0	1
34-2591	DSI Glenwater Dialysis	Iredell		1	0	1
34-2657	INS Statesville	Iredell		1	121	173
34-2606	Lake Norman Dialysis Center	Rowan Totals	5	2	121	
_ 111/1 _ 2000	ving residents of Rutherford County	Rutherford	2	23	78	101
	Dialysis Care of Rutherford County	Cleveland		0	10	10
34-2566	Dialysis Clinic, Inc			2	1	3
34-2661	Asheville Kidney Center	Buncombe		2	0	2
34-2506		Cleveland		0	1	1
34-2529	Dialysis Clinic - Shelby	McDowell		1	0	1
34-2645	McDowell Dialysis Center	Mecklenburg		28	90	118
34-2503	FMC Charlotte	Rutherford Totals		20	•	
Facilities SC	erving residents of Sampson County	Sampson		0	95	95 35
34-2559	BMA of Clinton	Sampson		3	32	12
34-2688	FMC of Roseboro	Harnett		1	11	
	Dunn Kidney Center	Wayne		9	1	10
34-2557	Goldsboro Dialysis	Wayne		0	7	7
34-2531	Mt Olive Dialysis	Duplin		3	1	4
34-2573	RAI-West College-Warsaw			0	2	2
34-2630	Southeastern Dialysis Center - Kenansville	Duplin		1	1	2
34-2535	Southeastern Dialysis Center - Elizabethtown	Bladen		0	1	1
34-2578	Southeastern Dialysis Control	Cumberland		1	0	1
34-2643	FMC Services of West Fayetteville	Cumberland		1	0	1
34-2510	Fayetteville Kidney Center	Orange		1	0	1
34-2622	Carolina Dialysis Carrboro	New Hanove	er	20	151	171
34-2511	Southeastern Dialysis Center - Wilmington	Sampson Totals		20		
Facilitie	s serving residents of Scotland County	Scotland		6	56	62 36
34-254		Scotland		0	36	J.
	FMC Scotland County	Richmond		2	6	,
34-266	Di Lucia Care of Richmond County	Hoke		0	7	
34-253	- Cunty	Moore		0	1	
34-257	Diagram Dialycis Center	Moore		1	0	
34-263	County	Orange		1	0	
34-255 34-262		Scotland Totals		10	106	1
				0	9	
Facilit	ties serving residents of South Carolina County	Scotland	•	1	6	ó
34-25	RMA of Laurinburg	Richmon		7	()
34-25	Dialysis Care of Richmond County	Mecklen		0		6
34-2	548 Charlotte Dialysis	Mecklen	burg			4
34-2	594 BMA Nations Ford	Union		1		1
34-2	Cty Dialysis	Meckler	burg	3		1
34-2	The Charlotte	Gaston		2		
	2513 FMC Gastonia	Gaston		0		3
	2671 FMC South Gaston	Buncon	nbe	2		0
	2506 Asheville Kidney Center					

		Facility	Home Patient	In- Center	County Total	
Provider	WALL BY COMPA	County	0		2	2
Number	Facility Name	Union	0		1	1
34-2525	Metrolina Kidney Center	Mecklenburg	0		1	1
34-2681	FMC Matthews	Anson	0		1	1
34-2673	FMC Anson County	Gaston	1		0	1
34-2595	BMA Kings Mountain	Mecklenburg			0	1
34-2552	DSI Charlotte Latrobe Dialysis	New Hanover	1		35	53
34-2511	Southeastern Dialysis Center - Wilmington	South Carolina Totals	18	1	55	
Facilities serv	ring residents of Stanly County	Stanly	()	61	61
34-2565	BMA Albemarle	Rowan	;	3	0	
34-2592	Dialysis Care of Kannapolis	Mecklenburg		1	1	2
	FMC Charlotte	Anson		0	1	1
34-2503	Dialysis Care of Anson County	Mecklenburg		0	1	1
34-2560	BMA West Charlotte		4		64	68
34-2554	DIVIA West of the	Stanly Totals				
	rving residents of Stokes County	Stokes		0	36	36
	King Dialysis Center			7	1	8
34-2633	Piedmont Dialysis Center	Forsyth		0	5	5
34-2505	Northside Dialysis Center	Forsyth		1	1	2
34-2612		Surry		8	43	51
34-2551	Mt Airy Dialysis Center	Stokes Totals		Ü		
73 1114an n	erving residents of Surry County	Surry		6	64	70
	Mt Airy Dialysis Center	Surry		0	18	18
34-2551	Elkin Dialysis Center	Yadkin		3	0	3
34-2614	Yadkin Dialysis Center			0	1	1
34-2665	King Dialysis Center	Stokes		1	0	1
34-2633	Piedmont Dialysis Center	Forsyth		10	83	93
34-2505	Pleamont Diarysis Comme	Surry Totals				40
Facilities	serving residents of Swain County	Swain		0	42	42 11
34-2602		Jackson		10	1	53
34-2556	mid in Conter	Swain Totals		10	43	33
	s serving residents of Tennessee County	Watauga		1	2	;
		Cherokee		0	1	
34-267	La Containe Dialysis Center			1	3	
34-264		Tennessee Totals				1
Es silifi	es serving residents of Transylvania County	Henderson		0	19	1
		Buncombe		11	0	
34-256 34-25	vri 1 Conter	Transylvania Totals		11	19	3
		Transylvania 2000		_	0	
Facilit	ies serving residents of Tyrrell County	Pasquotar	ık	2	2	
34-25	Elizabeth City Dialysis	Chowan		0	1	
34-25	Edenton Dialysis	Washingt	on	0	3	
34-20	- ACI Distraia Services Plymouth	Tyrrell Totals		2	3	
411	ities serving residents of Union County	Union		16	80	
Facili 34-2		Union		0	52	2
34-2	Metrolina Kidney Center	Oliton				

		Facility	Home Patient	In- Center	County Total	
Provider		County	0			17
Number	Facility Name	Union	0		11	11
34-2666	Marshville Dialysis Center	Mecklenburg	0		10	10
34-2681	FMC Matthews	Mecklenburg	6		2	8
34-2692	Mint Hill Dialysis	Mecklenburg	5		1	6
34-2548	Charlotte Dialysis	Mecklenburg	0		2	2
34-2503	FMC Charlotte	Mecklenburg	0		2	2
34-2591	DSI Glenwater Dialysis	Mecklenburg	C		2	2
34-2306	Carolinas Medical Center	Mecklenburg	(1	1
34-2523	South Charlotte Dialysis	Mecklenburg	2'		180	207
34-2605	BMA of East Charlotte	Inion Totals	2	,		
Facilities ser	ving residents of Vance County	Vance		8	121	129 20
34-2543	Vance County Dialysis	Granville		1	19	14
34-2520	FMC Dialysis Services Neuse River	Granville		0	14	3
34-2647	FMS Dialysis Services of Oxford	Franklin		1	2	2
34-2571	Dialysis Care of Franklin County	Durham		2	0	1
34-2616	Durham West Dialysis	Orange		1	0	
34-2622	Carolina Dialysis Carrboro	Wake		1	0	1
34-2646	FMC New Hope Dialysis	Wake		0	1	1
34-2589	Zehulon Kidney Center	Warren		0	1	1
	FMC Dialysis Services of Warren Hills	Durham		0	1	1
34-2610	Durham Dialysis	Wake		0	1	1
34-2550 34-2512	BMA of Raleigh Dialysis	Vance Totals		14	160	174
	serving residents of Virginia County	Rockingham		1	19	20
	Dialysis Care of Rockingham County	Surry		3	8	11
34-2536	Mt Airy Dialysis Center	Caswell		0	5	5
34-2551	Caswell - Caswell	Dare		0	2	2
34-2597	County Dialysis Center	Forsyth		2	0	2
34-2598	- Dialogic Center	Granville		1	1	2
34-2505	Convines Neuse River	Warren		0	_ 2	
34-2520	- 10 District Services of Warren Hills	Rockinghar	n	0	1	
34-2610	Vidney Center	Beaufort		0	1	
34-264	- U-a	Northampto	าก	0	1	
34-256	CO E+ Northampton County	Hertford		0	1	
34-258	Dialysis	Halifax		0	1	
34-257	analra Panide	Durham		1	0	
34-254	: 1 - Corriers West Pettigrew	Virginia Totals		8	42	
34-25		Virginia 10tais		25	179	2
Facilit	iles serving residents of Wake County	Wake		37	156	
34-25	Wake Dialysis Chine	Wake		56	113	
34-25	BMA of Raleigh Dialysis	Wake		0	87	
34-20	642 Southwest Wake County Dialysis	Wake		16	7(
34-2	646 FMC New Hope Dialysis	Wake		0	69	
34-2	544 Cary Kidney Center	Wake		0	5	
34-2	Zebulon Kidney Center	Wake		0	5	
34-2	FMC Millbrook	Wake		0	3	J
	2608 BMA of Fuquay Varina Kidney Center					

7.0		Facility	Home Patient C	In- enter	County Total	
Provider		County	0	52	5	2
Number	Facility Name	Wake	11	38	4	19
34-2658	FMC Apex	Wake	0	43	4	13
34-2675	Wake Forest Dialysis Center	Wake	0	35	;	35
34-2672	FMC Eastern Wake	Wake	6	2	2	8
34-2684	FMC Central Raleigh	Orange	0		7	7
34-2622	Carolina Dialysis Carrboro	Durham	4		3	7
34-2683	Southpoint Dialysis	Durham			0	3
34-3504	Duke Hospital Diaylsis	Durham	3		3	3
34-2616	Durham West Dialysis	Johnston	0		3	3
34-2678	FMC Stallings Station	Harnett	0		0	3
34-2694	FMC Angier	Durham	3			1
34-2590	FMC Dialysis Services West Pettigrew	Carteret	0		1	1
34-2588	Crystal Coast Dialysis Unit	Franklin	1		0	1
34-2571	Dialysis Care of Franklin County	Alamance	0		1	1
34-2571	BMA Burlington	Durham	0		1	1112
•	- " I Dawhom Dialysis	Wake Totals	137	(975	1112
34-2680	*****	Wake I otals				45
	erving residents of Warren County	Warren	0	1	45	45
	FMC Dialysis Services of Warren Hills	Vance	4	ŀ	9	13
34-2610	Vance County Dialysis	Halifax	2	2	2	4
34-2543	BMA of Roanoke Rapids	Franklin		1	1	2
34-2542	Dialysis Care of Franklin County			1	1	2
34-2571	FMC Dialysis Services Neuse River	Granville		1	0	1.
34-2520	FMC Dialysis Bol vices 1 to 1	Durham		0	1	1
34-2616	Durham West Dialysis	Nash		9	59	68
34-2517	Rocky Mount Kidney Center	Warren Totals				22
Facilities	s serving residents of Washington County	Washington		0	33 0	33 1
34-2618		Beaufort		1		1
34-2561	- con the	Chowan		0	1	1
	Dielveis	Pitt		1	0	
34-2541	- ::: Dialygis Center	Washington Totals		2	34	30
34-2502	2 0,000,000	Wasnington 1 ours				2
*****	es serving residents of Watauga County	Watauga		7	20	
		Caldwell		1	0	-
34-267	st Tumoir			8	20	2
34-250	J9 DIVERTIMENT	Watauga Totals				13
1914	ies serving residents of Wayne County	Wayne		29	91	1.
		Wayne		0	72	
34-25	G. 11-bara South Dialysis	Wayne		0	33	
34-25	a cotton Dialygis	Wayne		0	22	
34-25	Canters - Goldsboro	Wayne		4	1	
34-25	Dialygic	•		0	2	
34-25	- ct Vieston	Lenoir		1	1	
34-2	518 BMA Kinston	Lenoir		1	1	
34-2	m Tai-legic Center	Pitt	_	0	1	
34-2	2502 Greenville Dialysis Center	Johnston	[1	1	()
34-2	2678 FMC Stallings Station 2596 FMC Dialysis Services East Carolina Universit	Pitt		0	;	1
34-2	2596 FMC Dialysis Services East Calonia Garage	Greene		v		
34.	2650 Greene County Dialysis Center					

Provider Number	Facility Name		Facility County	Home Patient	In- Center	County Total
34-2622	Carolina Dialysis Carrboro		Orange	1	0	1
34-2637	Forest Hills Dialysis		Wilson	0	. 1	1
		Wayne Totals		37	226	263
Facilities servi	ng residents of Wilkes County					
34-2313	Wilkes Regional Dialysis Center		Wilkes	0	59	59
34-2614	Elkin Dialysis Center		Surry	0	13	13
34-2665	Yadkin Dialysis Center		Yadkin	11	1	12
34-2551	Mt Airy Dialysis Center		Surry	2	0	2
34-2657	INS Statesville		Iredell	2	0	2
34-2674	FMC Watauga County		Watauga	0	2	2
34-2509	BMA Lenoir		Caldwell	0	1	1
34-2687	FMC of Alexander County		Alexander	1	0	1
34-2505	Piedmont Dialysis Center		Forsyth	1	0	1
		Wilkes Totals		17	76	93
Facilities servi	ng residents of Wilson County					
34-2507	Wilson Dialysis		Wilson	23	121	144
34-2637	Forest Hills Dialysis		Wilson	0	82	82
34-2502	Greenville Dialysis Center		Pitt	4	1	5
34-2596	FMC Dialysis Services East Carolina University		Pitt	3	2	5
34-2589	Zebulon Kidney Center		Wake	0	2	2
34-2512	BMA of Raleigh Dialysis		Wake	1	0	1
34-2587	Goldsboro South Dialysis		Wayne	0	1	1
34-2517	Rocky Mount Kidney Center		Nash	1	0	1
34-2591	DSI Glenwater Dialysis		Mecklenburg	_ 1	0	1
34-2622	Carolina Dialysis Carrboro		Orange	1	0	1
		Wilson Totals		34	209	243
Facilities servi	ng residents of Yadkin County					
34-2665	Yadkin Dialysis Center		Yadkin	8	23	31
34-2614	Elkin Dialysis Center		Surry	0	6	6
34-2657	INS Statesville		Iredell	2	0	2
34-2505	Piedmont Dialysis Center		Forsyth	2	0	2
34-2633	King Dialysis Center		Stokes	0	1	1
		Yadkin Totals		12	30	42
Facilities servi	ng residents of Yancey County					
34-2660	Mayland Dialysis Center		Mitchell	0	13	13
34-2604	Weaverville Dialysis		Buncombe	0	2	2
34-2506	Asheville Kidney Center		Buncombe	1	0	1
		Yancey Totals		1	15	16

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County Rate

Code Description Rate

RANDOLPH COUNTY 0.61

School Rates

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01	ASHEBORO	0.1385
02	TRINITY	0.09

City Rates

Code	Description	Rate
01	ASHEBORO	0.55
02	ARCHDALE	0.29
03	FRANKLINVILLE	0.42
04	LIBERTY	0.5125
05	RAMSEUR	0.61
06	RANDLEMAN	0.58
07	SEAGROVE	0.40
80	STALEY	0.125
09	HIGH POINT	0.675
10	THOMASVILLE	0.56
11	TRINITY	0.10

Fire Rates

Code	Description	Rate
01	FAIRGROVE	80.0
02	GUIL-RAND	0.12
03	CLIMAX	0.12
04	JULIAN	0.10
05	WESTSIDE	0.10
06	EASTSIDE	0.09
07	LEVEL CROSS	0.11
80	ULAH	0.061
09	SEAGROVE	0.10
10	STALEY	0.10
11	RANDLEMAN	0.10
12	TABERNACLE	0.10
13	NORTHEAST (LIBERTY)	0.09
14	SOPHIA	0.10

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CMS retains 12% cut in drug payments for ESRD care, approves new QIP measures

By Mark E. Neumann November 25, 2013 No Comments

KEYWORDS ESRD bundle Email / Print / Reprints /

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The Centers for Medicare and Medicaid Services issued its much-anticipated final rule Nov. 22 that updates 2014 payment rates for dialysis facilities paid under the end-stage renal disease Prospective Payment System (PPS). The agency also approved final changes to the ESRD Quality Incentive Program for performance year 2014, which will impact dialysis clinic payments in 2016.

Despite more than 1,000 comments protesting the proposed cut by the dialysis industry, patients, renal association groups, and even members of Congress, the agency decided to keep a 12% reduction in the drug utilization adjustment to the base rate, but implement it over a three- to four-year transition period.

(Where Medicare and the ESRD Program are headed)

CMS released a proposed rule in July that called for a 12% reduction in payments for injectable drugs based on a 30%+ drop in utilization—primarily in the prescribing of anemia drugs—from 2007 to 2012. The agency proposed to temper the cut with a 2.6% payment increase for 2014 based on the annual Medicare market basket review of costs of providing care to dialysis patients.

Congress required CMS to implement a payment reduction as part of the American Taxpayer Relief Act passed by Congress in 2012, but Congress left it up to the agency to determine the amount of the cut.

CMS said it would implement the first portion of the cut in 2014—a 3.3% reduction to the drug payment adjustment—but dialysis clinics won't see a change in the overall payment for patients for 2014 and 2015 because of other offsets, the agency said.

The cuts will still have an impact on the bottom line for dialysis clinics, said Kidney Care Council and Kidney Care Partners in prepared statements released on Friday in response to the final rule. "Today's Medicare ruling substantially reduces funding needed for patient care and interferes with the ability of our physicians, nurses, and clinical teams to do the very best for their patients," said KCC chairman Tom Weinberg. Ultimately, the payment cut of \$29.93 per dialysis treatment "contradicts the unified voice of patients, clinicians, providers, facilities, and members of Congress to correct the total amount of the reduction" originally proposed in July, said Weinberg. "Phasing in a cut of this magnitude only delays the harm."

(Mineral and bone disease testing attestation in the ESRD QIP: A tale of two cities)

According to Kidney Care Partners, a coalition of patients, physicians, nurses, providers, and manufacturers, the rule deals a "significant blow to an already fragile system" by ultimately reducing Medicare payments to a level that will not cover the cost of care for individuals on dialysis. "Phasing in this cut does not solve the problem," said KCP chairman Ron Kuerbitz. "Instead, it only delays the inevitable harm that will come as a result of failing to cover the cost of care. Simply put, this model is unsustainable."

As a result of the rule, KCP said, providers and physicians will face difficult choices regarding staffing, facility hours, quality improvement interventions, and ultimately whether an entire facility can be kept open to service a community. In turn, Medicare beneficiaries could face reduced access to care.

"Our community worked with Congress to establish a sustainable bundled payment system," said Kuerbitz. "It is troubling that, as we celebrate the 40th anniversary of the Medicare dialysis benefit, this rule appears to be a step backwards. We appreciate those in Congress on both sides of the aisle who support their constituents living with kidney failure, and we will continue to work with them to ensure that these, and all Americans with kidney failure, have access to the highest quality care in the years to come."

Details of the final rule include:

The ESRD payment base rate: This remains the same from CY 2013 to CY 2014 at \$239.02. CMS said the rate reflects the CY 2013 ESRD PPS base rate of \$240.36 adjusted by the ESRD market basket (3.2%) minus the productivity (0.4%) increase, the wage index budget neutrality factor of 1.000454, and the home dialysis training add-on budget neutrality adjustment factor of 0.999912. That brings the base rate up to \$247.18, but then CMS makes a 3.3% cut in the portion of the CY 2014 drug utilization adjustment that is being transitioned for 2014, or \$8.16, to arrive at a final CY 2014 ESRD PPS base rate of \$239.02 (\$247.18 - \$8.16 =\$239.02).

The wage index: No changes

The outlier policy: Outlier services fixed dollar loss amounts are updated for 2014 for adult and pediatric patients, along with Medicare Allowable Payments (MAPs) for adult patients for CY 2014 using 2012 claims data. Based on the use of more current data, the fixed-dollar loss amount for pediatric beneficiaries would increase from \$47.32 to \$54.01 and the adjusted average outlier services MAP amount would decrease from \$41.39 to \$40.49 as compared to CY 2013 values. For adult beneficiaries, the fixed-dollar loss amount would decrease from \$110.22 to \$98.67 and the adjusted average outlier services MAP amount would decrease from \$59.42 to \$50.25. The 1% target for outlier payments was not achieved in CY 2012. "We believe using CY 2012 claims data to update the outlier MAP and fixed dollar loss amounts for CY 2014 will increase payments for ESRD beneficiaries requiring higher resource utilization in accordance with a 1% outlier policy," CMS said in the final rule.

The self-dialysis and home dialysis training add-on adjustment: Medicare is increasing this add-on adjustment by 50% for both peritoneal dialysis and home hemodialysis training treatments. In CY 2014, the nursing time accounted for in the training add-on adjustment will increase from one hour to 1.5 hours per training treatment, resulting in an increase of \$16.72, for a total training add-on adjustment of \$50.16 per training treatment.

The 50% increase in payment, however, is one of the offsets the agency is using to keep the 2014 base rate the same as 2013. "We note that the increase to the training add-on adjustment will be made in a budget neutral manner in that we have applied a training add-on budget-neutrality adjustment factor of 0.999912 to the base rate."

The final rule also ends the four-year transition period for dialysis clinics that chose not to move directly into the new bundled payment system when it took effect in January 2011. Dialysis facilities were paid a blended payment with a portion of payments based on the composite rate methodology and a portion based on the new

PPS rate. In 2014, the final year of the four-year transition period, all dialysis facilities will be paid 100% of the ESRD PPS rate for dialysis services.

(SDO perspective on the bundle cuts: Dialysis patients face fewer options)

QIP measures finalized

The final rule also includes new reporting and clinical measures as part of the ESRD Quality Incentive Program. For the ESRD QIP Payment Year (PY) 2016 program (which will rely on measures of dialysis facility performance during 2014), CMS is finalizing 11 measures addressing infections, anemia management, dialysis adequacy, vascular access, mineral metabolism management, and patient experience of care. Performance scores will be calculated by weighting clinical measures at 75% of the total performance score and weighting the reporting measures at 25%.

More details on Provider Call

On Jan. 15, CMS will hold a National Provider Call to help facilities and other stakeholders in the ESRD community understand the final rule. The discussion will be recorded and made available at www.cms.gov/live.

Dowload the final rule.

Find more articles about the ESRD bundle

Mr. Neuman	n has been execu	itive editor of l	Nephrology Ne	ws & Issues s	ince 1989.
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