

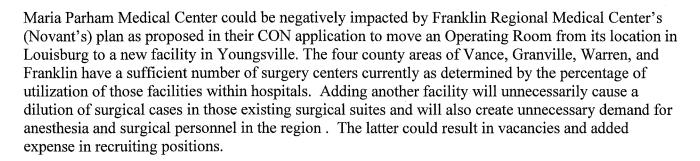
A Duke LifePoint Hospital

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December 23, 2013

Mr. Craig Smith, Chief CON Section North Carolina Division of Health Service Regulation 809 Ruggles Dr Raleigh NC 27603

Dear Mr. Smith:



We have always appreciated the State's efforts to determine the appropriate number of medical facilities that are needed to serve the citizens across our state. In this particular case, we question the wisdom of Novant's plan to geographically disperse existing resources and in the process create less efficient use of them. In this day of healthcare reform where every effort should be to create economies of scale which can drive down costs while increasing quality of care, we fail to see how this plan is in concert with that overarching goal.

Sincerely,

Bob Singletary, CEO

Cc: Jim Johnson, Chairperson Jim Chatman, CFO Cindy Faulkner, CNO

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